Lancashire County Council

Audit and Governance Committee

Monday, 30th September, 2013 at 2.00 pm in Cabinet Room 'B' - The Diamond Jubilee Room, County Hall, Preston

Agenda Part 1 (Open to Press and Public) No. Item 1. **Apologies** 2. **Disclosure of Pecuniary and Non-Pecuniary** Interests Members are asked to consider any Pecuniary and Non-Pecuniary Interests they may have to disclose to the meeting in relation to matters under consideration on the Agenda. 3. Minutes of the Meeting held on the 24 June 2013 (Pages 1 - 8) To be confirmed, and signed by the chair. 4. (Pages 9 - 18) **Annual Governance Report** 5. Approval of the County Council and Pension Fund (Pages 19 - 24) Letters of Representation 2012/13 6. **External Audit** (Pages 25 - 62) Lancashire County Council 2012/13 - Audit Findings Report 7. **External Audit** (Pages 63 - 88) Lancashire County Pension Fund Annual Audit Findings - 2012/13 Approval of the Lancashire County Pension Fund's 8. (Pages 89 - 160) Statement of Accounts 2012/13 9. Approval of the County Council's Statement of (Pages 161 - 372) Accounts 2012/13 10. **External Audit** (Pages 373 - 408) Lancashire County Council 2012/13 - Financial **Resilience Report**



| 11. | Update on Treasury Management Activity | (Pages 409 - 420) |
|-----|---|-------------------|
| 12. | Internal Audit Service Progress Report | (Pages 421 - 430) |
| 13. | Public Interest Disclosure Act 1998 (Whistleblowing Act) Summary 2012/13 | (Pages 431 - 436) |

14. Urgent Business

An item of urgent business may only be considered under this heading where, by reason of special circumstances to be recorded in the Minutes, the Chair of the meeting is of the opinion that the item should be considered at the meeting as a matter of urgency. Wherever possible, the Chief Executive should be given advance warning of any Member's intention to raise a matter under this heading.

15. Date of Next Meeting

The next meeting of the Committee will be held on Monday 27 January 2014 at 2.00pm at County Hall, Preston.

> I M Fisher County Secretary and Solicitor

County Hall Preston

Lancashire County Council

Audit and Governance Committee

Minutes of the Meeting held on Monday, 24th June, 2013 at 2.00 pm in The Diamond Jubilee Room (Formerly Cabinet Room 'B') - County Hall, Preston

Present:

County Councillor Clare Pritchard (Chair)

County Councillors

T Brown A Schofield K Brown V Taylor D Clifford D Westley C Dereli

Officers in Attendance

George Graham – deputy county treasurer Mike Jensen – chief investment officer Ruth Lowry – chief internal auditor Karen Murray – director, Grant Thornton Fiona Blatcher – associate director, Grant Thornton Ian Rushworth – audit manager Roy Jones - assistant county secretary Cath Rawcliffe – committee support officer

1. Apologies

None received.

2. Appointment of Chair and Deputy Chair

The committee was informed that the County Council had appointed County Councillor Clare Pritchard and County Councillor Terry Brown as Chair and Deputy Chair respectively of the committee for the ensuing year.

Resolved:- That the appointment of County Councillor C Pritchard and County Councillor T Brown as Chair and Deputy Chair respectively of the Committee for 2013/14 be noted.

3. Constitution, Membership and Terms of Reference

A report was presented on the constitution, membership and terms of reference of the committee.

It was reported that the membership of the committee for 2013/14 was as follows:

County Councillor:

| K Brown | C Pritchard |
|-------------|-------------|
| T Brown | A Schofield |
| D Clifford | V Taylor |
| C Dereli | D Westley |
| (1 vacancy) | - |

Resolved:- That the constitution, membership and terms of reference of the committee be noted.

4. Disclosure of Pecuniary and Non-Pecuniary Interests

None declared.

5. Minutes of the Meeting held on 25 March 2013

Resolved: That the minutes of the meeting held on 25 March 2013 be confirmed and signed by the chair.

6. Audit and Governance Committee - working practices

Roy Jones, Assistant County Secretary, presented a report which sought to clarify the operational practices of the Audit and Governance Committee.

The Committee was informed that the note of proposed working practice would supplement its terms of reference and cover the following issues:

- Access to the external and internal auditors by members of the committee in private
- External and internal auditor's attendance at Audit and Governance Committee meetings
- The delegation of attendance at meetings by members to substitutes
- The quorum of the meeting
- Access by the Committee to independent professional advice
- Self assessment by the committee of its effectiveness within the Council's corporate governance framework

Following discussion it was agreed that group secretaries be reminded of the requirement for those councillors who replace members on the committee to have received appropriate training before doing so.

Resolved: That the note of proposed working practice, as now presented, be endorsed and that political group secretaries be reminded of the requirement for replacement members to have received appropriate training on the committee before their attendance at a meeting.

7. Review of Treasury Management 2012/13

A presentation was made to the committee by Mike Jensen, chief investment officer accompanied by George Graham, deputy county treasurer.

The report outlined the treasury management activities of the county council throughout 2012/13 and included:

- A review of the economic conditions during 2012/13 and the impact on the county council's borrowing and lending activities.
- Borrowing to finance capital expenditure.
- Investment of cash balances
- Monitoring of prudential indicators for 2012/13
- An update on the recovery of the investment in Landsbanki hf.

Officers responded to a number or queries raised by the committee in relation to the recovery of the investment in the Icelandic Bank Landsbanki, the council's fixed term deposits, its credit rating and capital spending in 2013/14.

Resolved: - That the review of treasury management activities in 2012/13 as shown at appendix A to the report now presented, be noted.

8. External Audit - update report June 2013

Karen Murray, director, Grant Thornton, presented an update of the audit work undertaken by the Grant Thornton against the 2012/13 Audit Plan for the Council and Pension Fund.

It was noted that progress was on track and there were no issues or new audit risks to report. The report included a summary of emerging national issues and developments which were felt to be relevant to the council and included a number of challenge questions in respect of the emerging issues.

Resolved:- That the report be noted.

9. Response of the Audit and Governance Committee chair to Grant Thornton's request for information to support its compliance with International Standards on Auditing

The committee considered a response to Grant Thornton's request for information to support its compliance with international standards on auditing and quality control.

The Chair of the Audit Committee was asked to provide information in respect of both Lancashire County Council and the Lancashire Pension Fund relating to:

• fraud and internal control;

- laws and regulations;
- litigation and claims; and
- assurance that the council was a 'going concern'.

A response to the commission had been prepared for consideration by the committee and was set out at Appendix A to the report. The Chair of the committee was requested to sign the response on behalf of the committee.

Resolved: That, the response to Grant Thornton's request for information to support its compliance with international standards on auditing and quality control, as set out at Appendix A to the report presented, be approved and signed by the Chair of the committee.

10. Internal/external audit protocol

A report was presented on the internal/external audit protocol which set out how the council's Internal Audit Service and Grant Thornton as its external auditor work together and established a framework for coordination, cooperation and exchange of information.

Resolved: That the internal/external protocol be noted.

11. Internal Audit Service Charter

Ruth Lowry, Chief Internal Auditor, presented a report on an Internal Audit Service Charter.

The Charter had been drawn up in accordance with the Public Sector Internal Audit Standards and included:

- The responsibilities and objectives of the Chief Internal Auditor
- The statutory regime and related requirements
- Reporting lines and relationships
- Independence and accountability
- Internal audit resources
- Quality assurance
- Non audit work
- Investigations and counter-fraud services
- Risk management
- The experience and qualifications of the Chief Internal Auditor
- The Internal Audit Service business plan
- Performance measures and service standards

Resolved: That the Internal Audit Service Charter as set out at Appendix A to the report presented be approved.

12. Internal Audit Service Progress Report

The Chief Internal Auditor presented the internal audit progress report which summarised the work undertaken by the council's Internal Audit Service under the internal audit plan for the period to 31 May 2013.

The report supplemented the internal audit annual report also presented to the committee at the meeting.

Members were concerned that the committee was able to give its full support to the council in ensuring that internal controls were adequate and effective, and it was agreed that where this was necessary, the chair and deputy chair would write to the appropriate executive director drawing attention to the committee's concerns where the Internal Audit Service was unable to provide any assurance.

It was unclear whether the previous chair of the committee had written, as agreed, to the chief executive regarding the committee's concerns over information governance. If he had not, then it was agreed that the current chair would do so.

Resolved: That:

- i) The internal audit progress report for the period 31 May, 2013 be noted.
- ii) Where necessary, the chair and deputy chair of the committee will write to the appropriate executive director drawing attention to the committee's concerns over internal control.
- iii) If the previous committee chair has not written to the Chief Executive regarding the committee's concerns in relation to information governance then the current chair will do so.

13. Internal Audit annual report to Lancashire County Council for 2012/13

The committee considered the Internal Audit annual report for 2012/13, as presented by Ruth Lowry, Chief Internal Auditor.

The report summarised the work of the Internal Audit Service during 2012/13 and the key themes arising in relation to internal control, governance and risk management across the council.

The opinion given in the report confirmed that there was generally a sound system of internal control, adequately designed to meet the council's objectives, and that controls were generally being applied consistently.

The committee noted that there were some weaknesses in the design and inconsistent application of controls that put the achievement of the council's objectives at risk. These included the risks around information governance which was identified as being the single most significant control issue facing the council. Following discussion it was agreed that prior to the next meeting in September, a briefing session would be provided to the committee by the appropriate officers on the progress being made to improve the council's arrangements to ensure good information governance.

Resolved:

- i) That the internal audit annual report to the authority for 2012/13 as set out at Appendix A to the report now presented be noted.
- ii) That prior to the next meeting in September, a briefing session be provided to the committee by appropriate officers on the progress being made to improve the council's arrangements to ensure good information governance.

14. Annual Governance Statement

A report on the Annual Governance Statement (AGS) was presented by Roy Jones, assistant county secretary and solicitor. The statement was prepared in compliance with the Accounts and Audit Regulations 2011, which requires a review to be conducted of the governance arrangements in the authority.

This had been achieved by means of obtaining statements of assurance from executive directors as to the effectiveness of the governance arrangements for which they are responsible and by reference to the annual report of the head of internal audit.

The Statement outlined areas where there was a programme for improvement in the coming year and a number of changes that had been agreed for several aspects of the governance regime for 2012/13. These include those areas outlined in the annual report of the chief internal auditor in respect of information governance.

It was noted that the Annual Governance Statement was to be signed by the leader and the chief executive for the year in question, and the committee was asked to approve it.

Resolved: That the Annual Governance Statement for 2012/13 as now presented at Appendix A to the report, be approved.

15. Internal Audit Plan for 2013/14

A report was presented on the outline annual internal audit plan for Lancashire County Council for 2013/14.

It was noted that the Internal Audit Service planned to provide a total resource input to the county council of approximately 2,670 audit days, including an allocation of 400 days for investigations. It was anticipated that approximately 700 days would also be provided to external organisations within Lancashire including the pension fund, the Police and Crime Commissioner and a number of the district councils.

Appendix 'A' to the report provided a list of the work to be undertaken under the annual audit plan for 2013/14.

Resolved: That the internal audit plan for 2013/14 be approved.

16. Urgent Business

There were no items of urgent business.

17. Date of Next Meeting

Resolved: It was noted that the next meeting of the committee would be held on Wednesday 25 September 2013 at 2.00 p.m. at the County Hall, Preston.

18. Exclusion of Press and Public

Resolved: That the press and members of the public be excluded from the meeting during consideration of the following items of business on the grounds that there would be a likely disclosure of exempt information as defined in the paragraph of Part 1 of schedule 12A to the Local Government Act, 1972, indicated against the heading to the item. It was considered that in all the circumstances the public interest in maintaining the exemption outweighed the public interest in disclosing the information.

19. Counter fraud and special investigations annual report 2012/13

(Exempt information as defined in Paragraphs 1, 2 and 7 of Part 1 of Schedule 12A to the Local Government Act, 1972. It was considered that in all the circumstances of the case the public interest in maintaining the exemption outweighed the public interest in disclosing the information).

Ian Rushworth, Audit Manager, presented a report on a summary of the work performed by the Internal Audit Service during 2012/13 to support management in preventing, detecting and investigating fraud and corruption.

It was noted that no single issue had been identified that would have a material impact on the county council's overall control environment.

A copy of the annual report was presented at Appendix 'A'.

In response to questions raised by the Members in relation to excess mileage claims, the Chief Internal Auditor informed the committee that management intended to make all practical efforts to ensure that any overpayments would be recovered.

Resolved: That the 2012/13 counter fraud and special investigations report as now presented, be noted.

I M Fisher County Secretary and Solicitor

County Hall Preston

Agenda Item 4

Audit and Governance Committee

Meeting to be held on 30th September 2013

Electoral Division affected: None

Annual Governance Statement 2012/13

(Appendix A refers)

Contact for further information: Roy Jones, 01772 533619, Office of the Chief Executive, roy.jones@lancashire.gov.uk

Executive Summary

To consider and approve a revised Annual Governance Statement for 2012/13.

Recommendation

To approve the revised Annual Governance Statement for 2012/13.

Background and Advice

The Accounts and Audit Regulations 2011, require all relevant bodies, of which the County Council is one, to prepare and approve an Annual Governance Statement (AGS).

A requirement of the AGS is that reviews must be conducted of the governance arrangements in the authority. The AGS describes the governance arrangements in the authority and the process by which the review of those arrangements have taken place.

It has previously been agreed that this would be achieved by means of obtaining statements of assurance from executive directors as to the effectiveness of the governance arrangements for which they are responsible, and by reference to the annual report of the Chief Internal Auditor. Those statements had been obtained, and responses from Executive Directors indicated that the adequacy of the arrangements within their directorate against all the principles set out in the council's Code of Corporate Governance were good or adequate.

The Annual Governance Statement for 2012/13 was presented to the Committee on this basis in June 2013, and subsequently approved by the Committee for inclusion in the County Council's Statement of Accounts to be approved by the Committee in September.



Following discussions with the External Auditor and consideration of the Council's governance arrangements by the Council's Management Team it has been decided to revisit the AGS for inclusion in this year's Annual Statement of Accounts.

A revised Draft AGS is therefore attached for consideration by the Committee. This has been carefully considered by the Management Team and includes the recognition that although the Chief Internal Auditor has provided substantial assurance overall that there is generally a sound system of internal control, some weaknesses in the design and inconsistent application of controls put the achievement of particular objectives at risk.

The revised AGS outlines the programme of improvement on significant governance issues. The council's leadership and Management Team are committed to ensuring that the council remains well governed throughout. It is the express wish of the Management Team, who have responsibility for the development and maintenance of the governance environment, that the Internal Audit Service bring to management attention areas where controls place the achievement of objectives at risk to enable corrective action to be taken. In 2013/14, the Chief Internal Auditor will provide quarterly reports to the Management Team where assurance is either limited or none.

Specifically, although work has begun to strengthen the council's information governance arrangements, little action has been taken corporately for some time to ensure that there is any general awareness amongst the council's staff of the need for information security, how to guard this effectively, how to recognise that security has been breached and what action to take if it has.

The Management Team will monitor the implementation of the matters set out in the revised AGS as part of the next annual review. The AGS, once approved by the Committee, will be presented to the Chief Executive and Leader for signature.

The Audit and Governance Committee are asked formally to approve the revised AGS.

Consultations

Executive Directors individually.

Risk management

The risk management implications are referred to in the body of the report.

Local Government (Access to Information) Act 1985 List of Background Papers

| Paper | | |
|-------|--|--|
|-------|--|--|

2007

Date

Delivering Good Governance in Local Government – Guidance Note for English Authorities

Delivering Good Governance Addendum -2012

Reason for inclusion in Part II, if appropriate

N/A

Contact/Directorate/Tel

Roy Jones, Office of the Chief Executive, 01772 533619

Lancashire County Council

Annual Governance Statement 2012/2013

1. The council's responsibilities

- 1.1. Lancashire County Council is responsible for ensuring that its business is conducted in accordance with the law and proper standards, and that public money is safeguarded and properly accounted for, and used economically, efficiently and effectively. The council also has a duty under the Local Government Act 1999 to make arrangements to secure continuous improvement in the way in which its functions are exercised, having regard to a combination of economy, efficiency and effectiveness.
- 1.2. In discharging this overall responsibility, the council is responsible for putting in place proper arrangements for the governance of its affairs and facilitating the effective exercise of its functions, including arrangements for the management of risk.
- 1.3. The council has adopted a code of corporate governance which is consistent with the principles of the CIPFA/ SOLACE Framework 'Delivering Good Governance in Local Government' and is available on the Council's website; hard copies can be obtained by contacting Roy Jones on 01772 533619. This local code will be reviewed and revised during 2013/14.

2. The purpose of the governance framework

- 2.1. The governance framework comprises the systems and processes, culture and values by which the council is directed and controlled and its activities through which it accounts to, engages with and leads its communities. It enables the council to monitor the achievement of its strategic objectives and to consider whether those objectives have led to the delivery of appropriate, cost-effective services.
- 2.2. The system of internal control is a significant part of that framework and is designed to manage risk to a reasonable level. It cannot eliminate all risk of failure to achieve policies, aims and objectives and can therefore only provide reasonable and not absolute assurance of effectiveness. The system of internal control is based on an on-going process designed to identify and prioritise the risks to the achievement of the council's policies, aims and objectives, to evaluate the likelihood of those risks being realised and the impact should they be realised, and to manage them efficiently, effectively and economically.
- 2.3. The governance framework has been in place at Lancashire County Council for the year ended 31 March 2013 and up to the date of approval of the statement of accounts.

3. The council's governance framework

3.1. The following paragraphs set out highlights of the key elements of the council's governance framework, and areas where further work is being undertaken to improve this where necessary.

Communicating and reviewing the Council's vision for communities and service users

- 3.2. The council has a Corporate Strategy which sets out its vision for Lancashire for the period 2013-17. The strategy is refreshed annually to reflect changes in both local and national priorities.
- 3.3. To measure the effectiveness and delivery of the council's ambitions, the Council's Cabinet Committee on Performance Improvement regularly reviews the performance of services against local and national indicators and the Corporate Strategy. The council's management is currently working to embed more effective performance measures across a wide range of its services.
- 3.4. The council engages with the communities of Lancashire in a number of ways:
 - High profile communication campaigns to encourage communities to take up our services or help change behaviours;
 - Use of traditional and new media channels to keep residents informed of our activities;
 - Encouraging elected members to use social media;
 - Webcasting of council and committee meetings; and
 - Member representation on neighbourhood management boards across Lancashire.

Decision-making and conduct

- 3.5. The council operates a leader and cabinet model of executive government with a Cabinet of eight members including the Leader and Deputy Leader of the Council. The responsibilities of the individual Cabinet members are outlined in the council's constitution.
- 3.6. The scheme of delegation to officers is intended to enable decisions to be taken at the most appropriate and effective level, and is currently being reviewed. The council's Financial Regulations and Cabinet Member delegations are likewise being reviewed to ensure that they remain effective.
- 3.7. The Council operates a decision making protocol, which is regularly reviewed to ensure the legal and financial probity of decisions of the Council, the executive and committees. New software is also being developed to support consistency and good governance in decision making. Decision making rules are clearly outlined within the Council's constitution.
- 3.8. The code of conduct for members and the terms of reference of some of the council's committees were revised during 2012/13 to reflect changes to the governance arrangements arising from the Localism Act

2011. A new Conduct Committee was established during the year to consider complaints made against members of the Council, as the former Standards Committee was disestablished. The council has a protocol for councillor/ officer relations.

Arrangements for scrutiny

3.9. The council has three scrutiny committees. The Scrutiny Committee whose coverage includes the council's crime and disorder partnership and flood risk management. The Health Scrutiny Committee has the statutory role of scrutinising proposed substantial changes in health service delivery and scrutinising the work of the NHS more generally. The Education Scrutiny Committee scrutinises any issues around education. Since May 2013 the council has also operated an Executive Scrutiny Committee which considers in advance any key decisions to be taken by Cabinet and Cabinet Members, and all other reports (non-key decisions) to be considered by Cabinet.

Leadership and management

- 3.10. The council has, as required by statute, a head of paid service (the Chief Executive), a monitoring officer (the County Secretary and Solicitor), and a 'section 151 officer' (the County Treasurer). Each role operates in accordance with the relevant statute and professional guidance.
- 3.11. On 5 August 2013 the Chief Executive was suspended in order to facilitate a disciplinary investigation in respect of the Chief Executive's conduct in relation to the process for letting the contract for fleet services. Appropriate arrangements have been put in place to ensure that the council continues to be effectively managed in his absence.

Financial arrangements

3.12. The council's financial management arrangements conform with the governance requirements of CIPFA's 'Statement on the Role of the Chief Financial Officer in Local Government' (2010).

Whistle-blowing and counter fraud arrangements

3.13. The council has a whistle-blowing procedure in place, which has been publicised to staff. Reports on its use and outcomes are presented to the Audit and Governance Committee. The Internal Audit Service undertakes data analysis in areas likely to be susceptible to fraud, supports the biennial National Fraud Initiative data matching exercise, and provides support to managers in investigating allegations of fraud, theft or impropriety.

Audit arrangements

3.14. The council has an Audit and Governance Committee which operates in accordance with professional guidance and receives appropriate training. It provides independent oversight of the adequacy of the council's governance, risk management and internal control frameworks, and oversees the financial reporting process. 3.15. The council has a well regarded Internal Audit Service that operates in accordance with professional standards and is a key element of the corporate governance framework.

Risk management

3.16. The council manages its risks well, and management teams across the council identify, assess and manage risks effectively. There is good general awareness of risk and the need to demonstrate risk management.

Internal control

- 3.17. As set out in the Internal Audit annual report for 2012/13, real improvements continue to be made in some common areas of control across the council and the council's risks are adequately controlled; in overall terms there is generally a sound system of internal control. There are a number of other areas where controls are either inadequately designed for their current purpose or ineffectively operated in practice.
- 3.18. However, the management team recognises that although the Chief Internal Auditor has provided substantial assurance overall that there is generally a sound system of internal control, some weaknesses in the design and inconsistent application of controls put the achievement of particular objectives at risk. This is reflected in the range of assurances provided by the Internal Audit Service with 42% providing either limited or nil assurance.
- 3.19. The annual internal audit plan is specifically targeted at areas of risk, either identified through the internal audit risk based methodology or as a result of areas specifically raised by Directorate Management Teams. It is the express wish of the management team that the Internal Audit Service bring to management attention areas where controls place the achievement of objectives at risk to enable corrective action to be taken.
- 3.20. In 2013/14, the Chief Internal Auditor will provide quarterly reports to the management team on progress on strengthening the internal control framework where assurance is either limited or none.
- 3.21. Specifically, although work has begun to strengthen the council's information governance arrangements, little action has been taken corporately for some time to ensure that there is any general awareness amongst the council's staff of the need for information security, how to guard this effectively, how to recognise that security has been breached and what action to take if it has.

Compliance with legislation, regulations, policies and procedures

3.22. In an organisation of the size and complexity of Lancashire County Council, absolute assurance cannot be gained that compliance with all applicable laws and regulations is achieved, but processes are in place within individual service areas that ensure that compliance with applicable laws, regulations, policies and procedures is achieved.

Training and development

3.23. A cross-party member development working group plans and coordinates member development activities to meet individual and group needs. Officer training is overseen through a corporate performance and development review process.

4. Review of effectiveness

4.1. The council conducts an annual review of the effectiveness of its governance framework including the system of internal control. This review is informed by the work of the council's Management Team who have responsibility for the development and maintenance of the governance environment, by statements of assurance from each member of the Management Team, the Chief Internal Auditor's annual report, and also by comments made by the external auditors and other review agencies and inspectors.

5. Programme of improvement on significant governance issues

- 5.1. A number of points for improvement have been set out above. The council's leadership and Management Team are committed to ensuring that the council remains well governed throughout.
- 5.2. We will monitor the implementation of the matters set out above as part of our next annual review.

Signed:

| Leader of Lancashire County Council | Acting Chief Executive of Lancashire |
|-------------------------------------|--------------------------------------|
| | County Council |
| Date | Date |

Agenda Item 5

Audit and Governance Committee

Meeting to be held on 30th September 2013

Electoral Division affected: All

Approval of the County Council and Pension Fund Letters of Representation 2012/13

(Appendices 'A' and B refer)

Contact for further information: George Graham, 01772 538102, County Treasurer's Department george.graham@lancashire.gov.uk

Executive Summary

According to International Standards on Auditing (UK and Ireland) 580; the external auditors, Grant Thornton, are required to obtain written representations from those charged with governance and management of the county council; on matters material to the financial statements where other appropriate audit evidence cannot reasonably be expected to exist.

The County Council's Management Representation Letter is attached at Appendix A, and that for the Lancashire County Pension Fund at Appendix B

The County Treasurer and the Chair of the Audit and Governance Committee sign the Management Representation Letter on behalf of Lancashire County Council and Lancashire County Pension Fund and forward it to the external auditors after obtaining agreement from the Audit and Governance Committee.

Recommendation

The Committee is requested to discuss and agree the management representation letters at Appendices A and B.

Background and Advice

The regulations governing the production of the annual accounts require that the 2012/13 accounts should be approved on or before the 30th September 2013 and the Management Representation Letter should be made available to the external auditors (as part of the audit evidence) before the audit report is issued.

Consultations



Within the International standards on Auditing (UK and Ireland) the county council is required to provide the Management Representation Letter to the external auditors.

Implications:

This item has the following implications, as indicated:

Risk management

The Management Representation Letters need to be discussed and agreed by the audit committee on or before the 30 September 2013, before the audit report is issued.

Local Government (Access to Information) Act 1985 **List of Background Papers**

| Paper | Date | Contact/Directorate/Ext |
|----------------------|---------|-------------------------|
| Management Letter of | 2012/13 | Abigail Leech, County |
| Representation | | Treasurer's |
| | | Tel : 01772 530808 |

International Standards on auditing (UK and Ireland) 580

Tel: 01/72 530808

Reason for inclusion in Part II, if appropriate N/A



Karen Murray Director Grant Thornton UK LLP 4 Hardman Square Spinningfields MANCHESTER, M3 3EB

Phone: E-mail: 01772 534701 gill.kilpatrick@lancashire.gov.uk

Your ref:

Our ref: CT/GK/AJH Date: 30 September 2013

Dear Karen

Lancashire County Council

Financial Statements for the year ended 31 March 2013

This representation letter is provided in connection with the audit of the financial statements of **Lancashire County Council** for the year ended 31 March 2013 for the purpose of expressing an opinion as to whether the financial statements give a true and fair view in accordance with International Financial Reporting.

We confirm that to the best of our knowledge and belief having made such inquiries as we considered necessary for the purpose of appropriately informing ourselves:

Financial Statements

- i We have complied with the requirements of all statutory directions and these matters have been appropriately reflected and disclosed in the financial statements.
- ii Significant assumptions used by us in making accounting estimates, including those measured at fair value, are reasonable.
- iii We are satisfied that the material judgements used by us in the preparation of the financial statements are soundly based, in accordance with the Code, and adequately disclosed in the financial statements. There are no further material judgements that need to be disclosed.
- iv We confirm that we are satisfied that the actuarial assumptions underlying the valuation of pension scheme liabilities for IAS19 disclosures are consistent with our knowledge. We confirm that all settlements and curtailments have been identified and properly accounted for. We also confirm that all significant retirement benefits have been identified and properly accounted for (including any arrangements that are statutory, contractual or implicit in the employer's actions, that arise in the UK or overseas, that are funded or unfunded).
- v Related party relationships and transactions have been appropriately accounted for and disclosed in accordance with the requirements of International Financial Reporting Standards and the code.
- vi All events subsequent to the date of the financial statements and for which International Financial Reporting Standards and the code requires adjustment or disclosure have been adjusted or disclosed.

County Treasurer's Department • PO Box 100, County Hall, Preston, PR1 0LD

- vii We have not adjusted the misstatements brought to our attention in the Audit Findings report, which are considered to be immaterial to the results of the Council and its financial position at the year-end. The financial statements are free of material misstatements, including omissions.
- viii We have no plans or intentions that may materially alter the carrying value or classification of assets and liabilities reflected in the financial statements.

Information Provided

- ix We have communicated to you all deficiencies in internal control of which management is aware, including all items raised within the annual counter fraud report and specific issues in relation to the County Council's relationship with One Connect Limited.
- x All transactions have been recorded in the accounting records and are reflected in the financial statements.
- xi We have disclosed to you the entity of the Council's related parties and all the related party relationships and transactions of which we are aware.

Annual Governance Statement

xii We are satisfied that the Annual Governance Statement (AGS) fairly reflects the Council's risk assurance and governance framework and we confirm that we are not aware of any significant risks that are not disclosed within the AGS

Approval

The approval of this letter of representation was minuted by the Council's Audit & Governance Committee at its meeting on 30 September 2013.

Signed on behalf of the Council

Name G. Kilpatich

Position....

Date.....

Name.....

Position.....

Date.....



Karen Murray Grant Thornton 4 Hardman Square Spinningfields Manchester M3 3EB

Phone: E-mail: 01772 534701 gill.kilpatrick@lancashire.gov.uk

Your ref: Our ref: C1 Date: 30

CT/GK/AJH 30 September 2013

Dear Karen

Lancashire County Pension Fund - Financial Statements for the year ended 31 March 2013

This representation letter is provided in connection with your audit of the financial statements of Lancashire County Pension Fund for the year ended 31 March 2013 for the purpose of expressing an opinion as to whether the financial statements show a true and fair view of the financial transactions of the Fund during the year ended 31 March 2013, and of the amount and disposition at that date of its assets and liabilities, in accordance with applicable law and the CIPFA/LASAAC Code of Practice on Local Authority Accounting in the United Kingdom 2012/13 (the Code).

Financial Statements

- 1 Significant assumptions used by us in making accounting estimates, including those measured at fair value, are reasonable.
- 2 Related party relationships and transactions have been appropriately accounted for and disclosed in accordance with the requirements of the Code.
- 3 All events subsequent to the date of the financial statements and for which the Code requires adjustment or disclosure have been adjusted or disclosed.
- 4 We have not adjusted the misstatements brought to our attention on the audit differences and adjustments summary, attached to this letter, as the financial statements are free of material misstatements, including omissions.
- 5 We believe that the Pension Scheme's financial statements should be prepared on a going concern basis on the grounds that current and future sources of funding or support will be more than adequate for the Pension Scheme's needs. We believe that no further disclosures relating to the Pension Scheme's ability to continue as a going concern need to be made in the financial statements.
- 6 We have no plans or intentions that may materially alter the carrying value or classification of assets and liabilities reflected in the financial statements.
- 7 We acknowledge our responsibilities for making the accounting estimates included in the financial statements. Where it was necessary to choose between estimation techniques that comply with the Code, we selected the estimation technique considered to be the most appropriate to the Pension

County Treasurer's Department

PO Box 100, County Hall, Preston, PR1 0LD

B

Fund's particular circumstances for the purpose of giving a true and fair view. Those estimates reflect our judgment based on our knowledge and experience about past and current events and are also based on our assumptions about conditions we expect to exist and courses of action we expect to take.

Information Provided

8 We have provided you with:

- a access to all information of which we are aware that is relevant to the preparation of the financial statements such as records, documentation and other matters;
- b additional information that you have requested from us for the purpose of your audit; and
- c unrestricted access to persons from whom you determine it necessary to obtain audit evidence.
- 9 We have disclosed to you the results of our assessment of the risk that the financial statements may be materially misstated as a result of fraud.
- 10 All transactions have been recorded in the accounting records and are reflected in the financial statements.
- 11 We have disclosed to you our knowledge of fraud or suspected fraud affecting the Fund involving:
 - a management;
 - b employees who have significant roles in internal control; or
 - c others where the fraud could have a material effect on the financial statements.
- 12 We are not aware of any instances of non-compliance or suspected non-compliance with laws and regulations whose effects should be considered when preparing financial statements.
- 13 There have been no communications with The Pensions Regulator or other regulatory bodies during the fund year or subsequently concerning matters of non-compliance with any legal duty.
- 14 We have disclosed to you the identity of the Fund's related parties and all the related party relationships and transactions of which we are aware.

Yours faithfully

G.K. Opachic

Gill Kilpatrick Treasurer

Clare Pritchard Chair of Audit and Governance Committee

Audit & Governance Committee

Meeting to be held on 30 September 2013

Electoral Division affected: All

External Audit Lancashire County Council 2012/13 – Audit Findings Report (Appendix A refers)

Contact for further information: Karen Murray, 0161 234 6364, Director, Grant Thornton karen.l.murray@uk.gt.com

Executive Summary

The external auditor is required to report to you their audit findings prior to concluding their work. The report at Appendix A covers the overall findings of the external auditor in relation to the audit of the annual accounts of Lancashire County Council, their proposed opinion on those accounts, and conclusion on the Council's value for money arrangements.

Recommendation

The Committee is asked to

- take note of the adjustments to the financial statements and the other issues raised by the auditor which are set out in the report;
- approve the letter of representation provided on behalf of the Council before the auditor issues their opinion.

Background and advice

Attached at Appendix 'A' is the external auditor's annual findings report for Lancashire County Council for the 2012/13 audit. The report has been produced in accordance with the Audit Commission's statutory Code of Audit Practice for Local Government bodies.

Karen Murray, Director and Len Cross, Audit Manager, will attend the meeting to present the report and respond to questions.

Consultations

The report has been agreed with the County Treasurer.

Implications

This item has the following implications, as indicated:

N/A

Risk management



No significant risks have been identified.

Local Government (Access to Information) Act 1985

List of Background Papers

Paper

Date

Contact/Directorate/Tel

N/A



The Audit Findings for Lancashire County Council

Year ended 31 March 2013 Page 27

Karen Murray

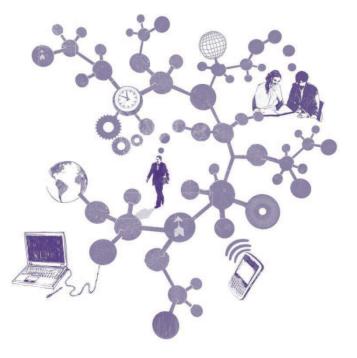
Engagement Lead T 0161 953 6900 E karen.l.murray@uk.gt.com

Len Cross

Audit Manager T 0161 234 6387 E leonard.e.cross@uk.gt.com

Allen Graves

Audit Executive T 0161 234 6382 E allen.graves@uk.gt.com



APPENDIX A

Page 28

The contents of this report relate only to those matters which came to our attention during the conduct of our normal audit procedures which are designed primarily for the purpose of expressing our opinion on the financial statements. Our audit is not designed to test all internal controls or identify all areas of control weakness. However, where, as part of our testing, we identify any control weaknesses, we will report these to you. In consequence, our work cannot be relied upon to disclose defalcations or other irregularities, or to include all possible improvements in internal control that a more extensive special examination might identify.

We do not accept any responsibility for any loss occasioned to any third party acting, or refraining from acting on the basis of the content of this report, as this report was not prepared for, nor intended for, any other purpose.

Contents

| Section | | Page |
|---------|---|------|
| 1. | Executive summary | 4 |
| 2. | Audit findings | 7 |
| 3. | Value for Money | 20 |
| 4. | Fees, non audit services and independence | 22 |
| 5. | Communication of audit matters | 24 |
| | | |

Appendices

A Action plan B Audit opinion

Section 1: Executive summary



06. Communication of audit matters

Section 1: Executive summary

Purpose of this report

This report highlights the key matters arising from our audit of Lancashire Council's ('the Council') financial statements for the year ended 31 March 2013. It is also used to report our audit findings to management and those charged with governance in accordance with the requirements of International Standard on Auditing 260 (ISA).

Under the Audit Commission's Code of Audit Practice we are required to report whether, in our opinion, the Council's financial statements present a true and fair view of the financial position, its expenditure and income for the year and whether they have been properly prepared in accordance with the CIPFA Code of Practice on Local Authority Accounting. We are also required to reach a formal conclusion on whether the Council has put in place proper arrangements to secure economy, efficiency and effectiveness in its use of resources (the Value for Money conclusion).

Introduction

In the conduct of our audit we have not had to alter or change our planned audit approach, which we communicated to you in our Audit Plan dated March 2013.

Our audit is substantially complete although we are finalising our work in the following areas:

- · review of revised senior officers' remuneration disclosure note
- review of the final version of the financial statements
- · obtaining and reviewing the final management letter of representation
- review of the final version of the annual governance statement
- updating our post balance sheet events review to the date of our audit opinion; and

Key issues arising from our audit

Financial statements opinion

We anticipate providing an unqualified opinion on the financial statements.

This has been a challenging year for the Council's finance team. Roles and responsibilities have been changed during the year to deliver savings and to better focus the available staff resource on providing a robust service for the Council. It is therefore pleasing to report that the draft accounts were, overall, prepared to a good standard and were supported by good quality working papers. The accounts and working papers were available for audit in line with the agreed timetables.

A number of material amendments have however been made to the Statement of Accounts, mostly in relation to grant income, financial instruments and the Cash Flow Statement/ Two of these amendments affected the Comprehensive Income and Expenditure Statement. Further details are provided in section 2 of this report.

A number of other changes have been made in response to audit findings to improve consistency within the Statement of Accounts and correct trivial arithmetical and presentational errors, these are not reported here.

Officers also made significant changes to improve the clarity of the Statement of Accounts, including removing disclosures considered to be immaterial or otherwise unnecessary.

• our work on the whole of government accounts return.

Value for money conclusion

We expect to issue an unqualified Value for Money Conclusion.

Further details of our work on Value for Money is set out in section 3 of this report.

Whole of Government Accounts (WGA)

We will complete our work in respect of the Whole of Government Accounts in accordance with the national timetable.

30° Controls

The Council's management is responsible for the identification, assessment, management and monitoring of risk, and for developing, operating and monitoring the system of internal control.

Our audit is not designed to test all internal controls or identify all areas of control weakness. However, where, as part of our testing, we identify any control weaknesses, we report these to the Council.

Findings

We draw your attention in particular to control issues identified in relation to:

- · controls for ensuring the correct classification of debtor and creditor balances
- analysing £6.2M of payables system generated accruals

Further details are provided within section 2 of this report.

The way forward

Matters arising from the financial statements audit have been discussed with the County Treasurer and members of her team.

Our review of the Council's arrangements for securing economy, efficiency and effectiveness in its use of resources have been discussed with the Acting Chief Executive.

Audit Certificate

We are required to certify the closure of the audit each year. We normally expect to do this at the same time we issue our opinion on the statement of accounts and value for money conclusion.

The certificate confirms that we have completed our audit in accordance with the Code of Audit Practice and Audit Commission Act 1998.

We are unable to issue our certificate for 2012/13 until the Council has completed its work in respect of the weaknesses identified in procurement and good governance.

Further detail is provided in section 4 of this report.

Acknowledgment

We would like to take this opportunity to record our appreciation for the assistance provided by the finance team and other staff during our audit.

Section 2: Audit findings



06. Communication of audit matters

Audit findings

In this section we present our findings in respect of matters and risks identified at the planning stage of the audit and additional matters that arose during the course of our work. We set out on the following pages the work we have performed and findings arising from our work in respect of the audit risks we identified in our audit plan, presented to the Accounts and Audit Committee on 20 March 2013. We also set out the adjustments to the financial statements from our audit work and our findings in respect of internal controls.

Changes to Audit Plan

We have not made any changes to our Audit Plan as previously communicated to you in March 2013.

Audit opinion

We anticipate that we will provide the Council with an unmodified opinion. Our audit opinion is set out in Appendix B.

Audit findings against significant risks

"Significant risks often relate to significant non-routine transactions and judgmental matters. Non-routine transactions are transactions that are unusual, either due to size or nature, and that therefore occur infrequently. Judgmental matters may include the development of accounting estimates for which there is significant measurement uncertainty" (ISA 315).

In this section we detail our response to the significant risks of material misstatement which we identified in the Audit Plan. As we noted in our plan, there are two presumed significant risks which are applicable to all audits under auditing standards.

| | | Risks identified in our audit plan | Work completed | Assurance gained and issues arising |
|------|----|---|---|--|
| Page | 1. | Improper revenue recognition Under ISA 240 there is a presumed risk that revenue may be misstated due to improper recognition | examined and tested the policies for recognising revenue completed testing on material revenue streams examined any unusual significant transactions | Our audit work has provided assurance that there are adequate controls in place to ensure income is appropriately recorded and not subject to manipulation. |
| 35 | 2. | Management override of controls Under ISA 240 there is a presumed risk of management over-ride of controls | assessed entity-level controls at the Council e.g. journals and role of the Audit & Governance Committee reviewed information technology (IT) general controls reviewed and tested significant accounting estimates, judgements and decisions made by management tested a sample of journals entries using computer assisted audit techniques (CAATs) reviewed any unusual significant transactions | Our audit work has not identified any evidence of management override of controls in 2012/13. Our review of journal controls and testing of journal entries has not identified any significant issues. We set out later in this section of the report our work and findings on key accounting estimates and judgments. |

Audit findings against other risks

In this section we detail our response to the other risks of material misstatement which we identified in the Audit Plan. Recommendations, together with management responses, are attached at Appendix A.

| | Transaction cycle | Description of risk | Work completed | Assurance gained & issues arising |
|-------|--------------------|---|---|--|
| D | Operating expenses | Operating expenses understated | We have undertaken the following work in relation to this risk: documented our understanding of processes and key controls over the operating expenses cycle undertaken walkthrough of the key controls to assess the whether those controls are designed effectively substantive testing of sample of expenses | Our audit work has not identified any significant issues in relation to the risk identified. |
| 90.90 | Operating expenses | Creditors understated or not recorded in the correct period | We have undertaken the following work in relation to this risk: documented our understanding of processes and key controls over the operating expenses cycle undertaken walkthrough of the key controls to assess the whether those controls are designed effectively substantive testing of creditors including post year end payment for cut-off | Our audit work has not identified any significant issues in relation to the risk identified. |

Audit findings against other risks

| | Transaction cycle | Description of risk | Work completed | Assurance gained & issues arising |
|---------|--------------------------------|-------------------------------------|---|--|
| Dane 37 | Employee remuneration | Remuneration expenses not correct | We have undertaken the following work in relation to this risk: documented our understanding of processes and key controls over the employee remuneration cycle undertaken walkthrough of the key controls to assess the whether those controls are designed effectively substantive testing of sample of 25 items of salary payments to employees | The disclosure notes relating to senior offices remuneration have been amended as a result of payments identified by the finance team. |
| | Property, plant & equipment | PPE activity not valid | We have undertaken the following work in relation to this risk: documented our understanding of processes and key controls over the property, plant and equipment cycle walked through the key controls to determine if those controls are designed effectively substantively tested samples of additions and disposals | Our audit work has not identified any significant issues in relation to the risk identified. |
| | Property, plant & equipment | Revaluation measurement not correct | We have examined the work of the Council's expert property valuer | Our audit work has not identified any significant issues in relation to the risk identified. |

Audit findings against other risks

Review of Information Technology (IT) Controls

As part of our planned programme of work, our information systems specialist team undertook a high level review of the general IT control environment at the Administering authority. This was undertaken as part of the review of the internal controls system and included a follow up of the issues that had been raised by the previous auditor, the Audit Commission. Some improvements have been made in this area, although the following are areas where the existing IT arrangements can be further developed :

Network access: Network log-on passwords are still allowed to be simple (they can be all-letter, i.e. a word). This issue was raised by the Council's previous auditors. Although management have agreed to introduce stronger network passwords, implementation has been slower than planned.

Monitoring network access permissions: Arrangements for removing leavers' network accounts were previously weak. Improvements have been made during 2012-13 by using HR reports to identify leavers so that accounts can be deleted as they arise. However, redundant accounts for staff who left before this change was made, may remain on the system. A process for monitoring which network accounts have been unused for a lengthy period and disabling or deleting them has been proposed but is not yet in place.

These areas apply to the whole of the IT controls environment for the administering authority and are not specific to the operation of the Fund. An action plan has been agreed which includes resolution of these issues by June 2014.

Accounting policies, estimates & judgements

In this section we report on our consideration of accounting policies, in particular revenue recognition policies, and key estimates and judgements made and included with the Council's financial statements.

| Accounting area | Summary of policy | Comments | Assessment |
|---------------------------|--|--|------------|
| Revenue recognition | Revenue from the provision of services is recognised when the Council can measure reliably the level of completion of the transaction and it is probable that benefits will flow to the Council Government Grants are recognised when there is reasonable assurance that the Council will comply with any conditions attached to the payments | The Council's policy is appropriate and consistent with the relevant accounting framework – the Local Government Code of Accounting Practice Minimal judgement is involved Accounting policy is properly disclosed | |
| Judgements and estimates | Key estimates and judgements include: useful life of capital equipment pension fund valuations and settlements revaluations impairments provisions/accruals | The Council's policy is entirely appropriate and consistent with the relevant accounting framework – the Local Government Code of Accounting Practice Reliance on experts is taken where appropriate Accounting Policy is properly disclosed | |
| Other accounting policies | • The Council has adopted accounting policies in accordance with the Local Government Code of Accounting Practice | • While minor changes have been made to the accounting polices note to the accounts, our review of accounting policies has not highlighted any issues which we wish to bring to your attention. | |

Assessment

Page 39

• Marginal accounting policy which could potentially attract attention from regulators

• Accounting policy appropriate and disclosures sufficient

Page 40

Adjusted misstatements

A number of adjustments to the draft financial statements have been identified during the audit process. We are required to report all misstatements to those charged with governance, whether or not the financial statements have been adjusted by management. The table below summarises the adjustments arising from the audit which have been processed by management, including the impact on the key statements and the reported financial position.

Impact of adjusted misstatements

| | TRADING OPERATIONS | |
|---|---|---|
| 1 | The Financing and Investment Income & Expenditure line of the Comprehensive Income and Expenditure Statement (CIES) included gross income and expenditure for trading operations. Since the cost of services provided by trading operations is already reflected in the Cost of Services section of the CIES, only the net position should have been reflected. | Yes – Gross income and expenditure for the Financing and Investment Income & Expenditure line of the CIES have both reduced by £125.6m . The £33.0m surplus is unaffected. |
| | GRAN'T INCOME | |
| 2 | £49.6m of non-ring fenced Early Intervention Grant (EIG) included in the CIES within gross income for Education Services and Children's Social Care has been reclassified within Taxation and non-specific grant income, where other non-ring fenced grants are recorded. | Yes – Net expenditure for the cost of services has increased by £49.6m , although there has been a matching reduction in net expenditure for taxation and non specific grant income. |
| | Entries in the relevant notes to the accounts have also been adjusted and comparatives restated. | The £33.0m surplus is unaffected. |
| 3 | In the grant income disclosure note, the 2012/13 Local Support Services Grant includes funding for the North West Inshore Fisheries and Conservation Authority which was recorded as £202.0m rather than £0.202m . | No – the impact is limited to the grant income disclosure note. |

Adjusted misstatements

| | GRANT INCOME (Cont'd) | |
|---|--|---|
| 4 | £310.9m of Non Domestic Rate funding has been reclassified from income from Council tax to Government grants and contributions in the detailed reconciliation included in the Amounts Reported for Resource Allocation Decisions disclosure note. | No – the impact is limited to the Amounts Reported for Resource Allocation Decisions disclosure note. |
| 5 | During the audit, the Council identified that £21.7m of pupil premium grant funding had not been included in the funding analysis for Individual Schools Budget expenditure in the Dedicated Schools Grant disclosure note. | No – the impact is limited to the Dedicated Schools Grant disclosure note. |
| | As a result, the Council has also re-profiled the agreed initial budgeted distribution in $2012/13$ so that it is consistent with the funding analysis. | |
| | FINANCIAL INSTRUMENTS | |
| 6 | In the financial instruments disclosure note, £65.6m of cash and cash equivalent balances were misclassified as investments. This should have been separately disclosed. | No – the impact is limited to the financial instruments disclosure note. |
| | Additionally £26.9m of statutory debtors and £42.6m of statutory creditor balances were misclassified as financial instruments in this disclosure note. As well as being restated in respect of these misclassifications, comparatives have been amended to reflect a £8.2m restatement relating to the residential care deferred payment scheme. | |

Page

42

Adjusted misstatements FINANCIAL INSTRUMENTS (Cont'd) £47.8m of PFI related interest charges had not been included in the Income, Expense, No - the impact is limited to the Income, Expense, 7 Gains and Losses on Financial Instruments Gains and Losses on Financial Instruments disclosure note. Comparatives have also been restated. disclosure note. Interest expenses were understated in this disclosure note by a further £6.0M as a result of a misclassification of a one-off adjustment for reclassified unamortised premiums, as well as the inclusion of premiums and discounts released from the Financial Instruments Adjustments Account. In the Fair Value of Financial Assets and Liabilities disclosure note, the fair value of No - the impact is limited to the Fair Value of Financial Assets and Liabilities disclosure note. financial liabilities as at 31 March 2012 was understated by £49.0m as a result of the omission of LOBO and call borrowing. Additionally, following a change in the basis for determining the fair value of LOBO borrowing as at 31 March 2013, comparatives have been increased by **£27.0m** to ensure consistency. The Council made changes to the disclosure notes for debtors and creditors to 9 No - the impact is limited to the debtors and simplify their presentation. In doing so, £,19.7m of debtors and £,34.5m of creditors creditors disclosure notes. were misclassified. Comparatives have also been restated.

Adjusted misstatements **PROPERTY, PLANT AND EQUIPMENT** The amount included in the "cost or valuation" section of the property, plant and No - the impact is limited to the property, plant 10 equipment (PPE) disclosure note for disposals was understated by £2.1m. However, a and equipment disclosure note. compensating overstatement of 'de-recognition - others' within the depreciation and impairments section of the note, means the net book value is unaffected. Additionally the Council had classified **£5.0m** of transfers from assets under Page construction as donations. The note has been amended to reclassify these transfers as part of asset reclassifications, as well as the matching entry included in PPE additions. In the analysis of the rolling programme of revaluations within the PPE disclosure No - the impact is limited to the property, plant 43 11 note, assets valued at current value in 2009/10 are overstated by £10.0m with a and equipment disclosure note. matching understatement of assets valued at historic cost. **UNUSABLE RESERVES** The balance on the Capital Adjustment Account in the analysis of movements No - the impact is limited to the unusable reserves 12 included in the unusable reserves note is consistent with the balance sheet. However, disclosure note. depreciation and impairment of non-current assets is understated by **f.5.9m** with amortisation of intangible assets overstated by the same amount. The balance on pensions reserve in the analysis of movements included in the No - the impact is limited to the unusable reserves 13 unusable reserves note is consistent with the balance sheet. However, the actuarial disclosure note. gains or (losses) on pensions assets and liabilities were overstated by **£99.4m**. The Reversal of items relating to retirement benefits debited or credited to the Surplus or Deficit on the Provision of Services in the CIES was equally understated. Comparatives have also been restated.

Adjusted misstatements

CASH FLOW STATEMENT

The following amendments have been made to the detailed analysis of cash flows from operating activities provided in the supporting disclosure note. As a result of these amendments, the Cash flow statement is now consistent with the supporting disclosure notes; previously the purchase and sale of investments had been netted off.

| | | | Reason for not adjusting |
|---|---------|------|--|
| Adjustment to surplus or deficit on the provision of services for non cash movements | | | |
| Decrease in creditors | 88.1 | 1.9 | The Council identified the incorrect inclusion of £86.2m of movements on short term borrowing. |
| Increase in debtors | 16.1 | 18.2 | The Council identified the incorrect omission of £2.1m of movements in long term debtors. |
| Adjust for items included in the net surplus or deficit on the provision of services that are investing or financing activities | | | |
| • Net proceeds from the sale of short and long term investments | 1,893.9 | 9.8 | £1,881.9m of proceeds from the sale of short and long term investments have been reclassified within cash flows from investing activities where related purchases are disclosed. A further adjustment of £21.8m has been made by the Council to correct the residual compensating error. |
| • Adjustment for purchase of investments which were settled post year end | 62.5 | 0 | This adjustment should not have been made to this element of the cash flow statement. |

Comparatives have also been restated to ensure consistency of presentation. In doing so, the Council has identified that **£54.3m** of net proceeds from the sale of investments, included within adjustments for effective interest rate, should be reclassified. The 'adjustment to surplus or deficit on the provision of services for non cash movements' section of the detailed analysis of cash flows from operating activities also contained an **£8.2m** arithmetical error and **£13.3m** misclassification , both of which have been corrected.

Unadjusted misstatements

The table below provides details of adjustments identified during the audit but which have not been made within the final set of financial statements. The Audit and Governance Committee is required to approve management's proposed treatment of all items recorded within the table below:

| | | | Balance Sheet £m | Reason for not adjusting |
|---|--|--------------------------------------|---------------------|---|
| 1 | The interest accrual for \pounds 312.2m of debt has been incorrectly calculated due to a formula error. As a result, accrued interest on debt is understated by \pounds 1.3m. This would have the effect of reducing the reported surplus of \pounds 33.0m. | 1.3 | 1.3 | The error is considered to be trivial. |
| 2 | During the course of the audit, the Council has amended Note 20 to the accounts in respect of senior officers remuneration. The note has been amended in respect of both 2011/12 and 2012/13 to reflect the remuneration paid to the Council's Director of Change Management and Transformation. The remuneration was actually paid in June and July 2013 in respect of the two previous financial years. | 0.325 in 2011/12 0.287 in 2012/13 | Nil | The overall impact on the CIES is nil because the costs are recharged to One Connect Limited. |
| | The CIES has not been amended in respect of these amounts which will instead be reflected in 2013/14 - as these costs are recharged to OCL both income and expenditure are understated by the same amount. | | | |
| | Overall impact | £1.3 | £1.3 | |

Internal controls

The purpose of an audit is to express an opinion on the financial statements.

Our audit included consideration of internal controls relevant to the preparation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of internal control. The matters reported here are limited to those deficiencies that we have identified during the course of our audit and that we have concluded are of sufficient importance to merit being reported to you in accordance with auditing standards.

These and other recommendations, together with management responses, are included in the action plan attached at appendix A.

| | | Assessment | Issue and risk | Recommendations |
|---------|----|------------|---|--|
| Page 46 | 1. | | While the ledger contains subjective codes to allow the Council to classify debtor and creditor balances in accordance with the classifications prescribed by the CIPFA Code, testing has identified £6.9M of debtor balances that have been incorrectly classified in the ledger. In addition, testing has identified non-trivial balances with other local authorities and NHS bodies within the receivables control account balance of £51.7M and payables control account balance of £21.3M, which have been incorrectly classified within other debtors and creditors. While it is not possible to quantify the exact value of related classification errors, the error is not material. | Review arrangements for classifying debtor and creditor accruals. Review control account balances for the payables and receivables systems as part of closedown arrangements to identify balances that should not be included within other debtors and creditors. |
| | 2. | • | The Council has been unable to provide details of transactions for testing purposes of £6.2M of accruals generated from the payables system where an order has been raised and the goods or services receipted, but an invoice has not been received before year end. | Ensure transaction listings are available for all cost centres. |

Assessment

- Significant deficiency risk of significant misstatement
- Deficiency risk of inconsequential misstatement

Other communication requirements

We set out below details of other matters which we are required by auditing standards to communicate to those charged with governance.

| | | Issue | Commentary |
|------|----|---|--|
| | 1. | Matters in relation to fraud | • We have previously discussed the risk of fraud with the Audit & Governance Committee and have not been made aware of any other incidents in the period. |
| | 2. | Matters in relation to laws and regulations | • We are not aware of any significant incidences of non-compliance with relevant laws and regulations. |
| | 3. | Written representations | • A letter of representation has been requested from the Council. |
| | | | We have asked the Council to comment specifically on matters relating to fraud and contingent liabilities. |
| Page | 4. | Disclosures | During the audit, the Council also: |
| ge | | | • prepared a revised version of the related parties note to better comply with Code disclosure requirements; |
| 47 | | | replaced a pie chart included in the credit risk section of the Nature and Extent of Risks Arising from Financial Instruments note with a more detailed analysis of credit risk; |
| | | | • reclassified Private Finance Initiative (PFI) liabilities in the Balance Sheet as other liabilities, rather than borrowings; and |
| | | | added an analysis of the waste PFI liability to the PFI schemes note. |
| | | | Our review found no additional material omissions in the financial statements, although further changes to disclosures have been made, mostly to improve internal consistency. |
| | 5. | Matters in relation to related parties | • We are not aware of any related party transactions which have not been disclosed. |
| | 6. | Going concern | Our work has not identified any reason to challenge the Council's decision to prepare the financial statements on a going concern basis. |

Other matters

We include here other matters of governance interest we want to draw to your attention.

The Council prepares an annual governance statement every year. This document sets out the Council's responsibilities and approach to ensuring appropriate corporate governance arrangements are in place for the year, and to the date of signing the accounts.

The annual governance statement is published alongside the Council's statement of accounts. We are required to report to you if, in our opinion, the annual governance statement does not reflect compliance with CIPFA/SOLACE guidance.

The annual governance statement was presented to and discussed by the Audit and Governance Committee at its June 2013 meeting. Members of the committee approved the statement for signature.

However, in our view, the statement did not properly reflect the Council and following discussion with management, the statement has been revised. It now reflects that, although the Council's Head of Internal Audit provided substantial assurance that there is a generally sound system of internal control in place, some 42% of the individual jobs undertaken by internal audit provided either nil or limited assurance that control objectives were being met. The statement now also reflects the way in which management team will address this going forward.

The statement was subsequently revised again by management to reflect the arrangements in place for the leadership and management of the Council.

We are satisfied that the final revised version now reflects the Council's corporate governance arrangements and is compliant with the guidance.

Section 3: Value for Money



06. Communication of audit matters

Value for Money

Value for Money conclusion

The Code of Audit Practice 2010 (the Code) describes the Council's responsibilities to put in place proper arrangements to:

- secure economy, efficiency and effectiveness in its use of resources
- ensure proper stewardship and governance
- review regularly the adequacy and effectiveness of these arrangements.

We are required to give our VFM conclusion based on the following two criteria specified by the Audit Commission which support our reporting responsibilities under the Code.

- **B** The Council has proper arrangements in place for securing financial resilience. The Council has robust systems and processes to manage effectively financial risks and opportunities, and to secure a stable financial position that enables it to continue to operate for the foreseeable future.
 - The Council has proper arrangements for challenging how it secures economy, efficiency and effectiveness. The Council is prioritising its resources within tighter budgets, for example by achieving cost reductions and by improving efficiency and productivity.

Key findings

Securing financial resilience

We have undertaken a review which considered the Council's arrangements against the following three expected characteristics of proper arrangements as defined by the Audit Commission:

- Financial governance;
- Financial planning; and
- Financial control

Overall our work concluded that the Council had arrangements in place to secure financial resilience in 2012/13 and over the next year. The budget for 2012/13 has been delivered and remains on track in 2013/14.

However, the Council has recently identified some weaknesses in its arrangements for ensuring financial control, in respect of procurement and good governance. Work is underway to investigate these issues.

Challenging economy, efficiency and effectiveness

Work is now underway to develop the medium term financial plan for the three years to 31 March 2017. In developing this plan, the Council faces a significant financial challenge where it must look to make savings in the order to ± 300 m over the three years.

The arrangements in place to develop the strategy and annual budget for 2014/15 appear robust. The Council starts from a relatively strong position given it has £457m of usable reserves at 31 March 13, some of which is earmarked to support strategic investment, service transformation, downsizing and invest to save projects. However, the savings target still represents a significant financial challenge for the Council.

Overall VFM conclusion

On the basis of our work, having regard to the guidance on the specified criteria published by the Audit Commission in November 2012, we are satisfied that, in all significant respects, Lancashire County Council put in place proper arrangements to secure economy, efficiency and effectiveness in its use of resources for the year ended 31 March 2013.

Section 4 Certifying the audit closed



06. Communication of audit matters

Certifying the audit closed

The audit certificate

The Code of Audit Practice 2010 (the Code) requires auditors to formally certify at the end of the audit that they have undertaken the audit in accordance with the requirements of the code.

This includes all of the work required to issue an opinion on the Council's financial statements and the value for money conclusion.

The second secon

Section 5: Fees, non audit services and independence



06. Communication of audit matters

Fees, non audit services and independence

We confirm below our final fees charged for the audit and that were no fees for the provision of non audit services.

| | Per Audit plan £ | Actual fees £ |
|---------------------|---------------------|---------------|
| Council audit | 150,660 | 150,660 |
| Grant certification | 3,700 | TBA |
| Total audit fees | 154,360 | TBA |

Fees for other services

| Service | Fees £ |
|--|--------|
| There were no fees for the provision of non audit services | |

Independence and ethics

We confirm that there are no significant facts or matters that impact on our independence as auditors that we are required or wish to draw to your attention. We have complied with the Auditing Practices Board's Ethical Standards and therefore we confirm that we are independent and are able to express an objective opinion on the financial statements.

We confirm that we have implemented policies and procedures to meet the requirements of the Auditing Practices Board's Ethical Standards.

Section 6: Communication of audit matters



06. Communication of audit matters

Communication of audit matters to those charged with governance

International Standard on Auditing (ISA) 260, as well as other ISAs, prescribe matters which we are required to communicate with those charged with governance, and which we set out in the table opposite.

The Audit Plan outlined our audit strategy and plan to deliver the audit, while this Audit Findings report presents the key issues and other matters arising from the audit, together with an explanation as to how these have been resolved.

Respective responsibilities

The Audit Findings Report has been prepared in the context of the Statement of Responsibilities of Auditors and Audited Bodies issued by the Audit Commission (www.audit-commission.gov.uk).

We have been appointed as the Council's independent external auditors by the Audit Commission, the body responsible for appointing external auditors to local public bodies in England. As external auditors, we have a broad remit covering finance and governance matters.

Our annual work programme is set in accordance with the Code of Audit Practice ('the Code') issued by the Audit Commission and includes nationally prescribed and locally determined work. Our work considers the Council's key risks when reaching our conclusions under the Code.

It is the responsibility of the Council to ensure that proper arrangements are in place for the conduct of its business, and that public money is safeguarded and properly accounted for. We have considered how the Council is fulfilling these responsibilities.

| Our communication plan | Audit Plan | Audit Findings |
|---|---------------|-------------------|
| Respective responsibilities of auditor and management/those charged with governance | ~ | |
| Overview of the planned scope and timing of the audit. Form, timing and expected general content of communications | ~ | |
| Views about the qualitative aspects of the entity's accounting and financial reporting practices, significant matters and issues arising during the audit and written representations that have been sought | | ~ |
| Confirmation of independence and objectivity | ~ | ~ |
| A statement that we have complied with relevant ethical requirements regarding independence, relationships and other matters which might be thought to bear on independence. Details of non-audit work performed by Grant Thornton UK LLP and network firms, together with fees charged Details of safeguards applied to threats to independence | ~ | ~ |
| Material weaknesses in internal control identified during the audit | | ~ |
| Identification or suspicion of fraud involving management and/or others which results in material misstatement of the financial statements | | ~ |
| Compliance with laws and regulations | | ~ |
| Expected auditor's report | | ~ |
| Uncorrected misstatements | | ~ |
| Significant matters arising in connection with related parties | | ~ |
| Significant matters in relation to going concern | | ~ |

Appendices

Appendix A: Action plan

Priority

High - Significant effect on control system Medium - Effect on control system Low - Best practice

| | Rec No. | Recommendation | Priority | Management response | Implementation date & responsibility |
|---------|------------|---|----------|--|--------------------------------------|
| Page 58 | 1. | Review arrangements for classifying debtor and creditor accruals. | Medium | While work will be undertaken to make improvements in this area the only way of eliminating (as opposed to further reducing) the risk identified which is one of misclassification and not incompleteness is to make alterations to the council's core financial systems. This approach would lead to an increase in costs of running the system given that it would require customisation which would increase the ongoing running cost , and as such cannot be justified. This risk has existed in previous years and not been highlighted by the auditors and the scale of relevant balances is unlikely to have changed materially. | |
| - | 2. | Review control account balances for the payables and receivables systems as part of closedown arrangements to identify balances that should not be included within other debtors and creditors. | Medium | The Council maintains an on-going process of reconciliation in this area which represents a compensating control and which auditors have previously indicated they were content with. A report is available that allows this reconciliation to be undertaken at a point in time. However, this report cannot be run retrospectively, hence the information could not be provided in report format when requested a number of months after the year end. | |
| | 3. | Ensure transaction listings are available for all cost centres. | Medium | The Council will, having now been asked to ensure this information is available, produce the relevant report as part of the year end routine and ensure it is kept to be available for the auditors. | Underway |

Appendix B: Audit opinion

We anticipate we will provide the Council with an unmodified audit report. However, we will not issue a certificate to formally close the audit

INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF LANCASHIRE COUNTY COUNCIL

Opinion on the Authority financial statements

We have audited the financial statements of Lancashire Council for the year ended 31 March 2013 under the Audit Commission Act 1998. The financial statements comprise the Movement in Reserves Statement, the Comprehensive Income and Expenditure Statement, the Balance Sheet, the Cash Flow Statement and Collection Fund and the related notes. The financial reporting framework that has been applied in their preparation is applicable law and the CIPFA/LASAAC Code of Practice on Local Authority Accounting in the United Kingdom 2012/13.

This report is made solely to the members of Trafford Council in accordance with Part II of the Audit Commission Act 1998 and for no other purpose, as set out in paragraph 48 of the Statement of Responsibilities of Auditors and Audited Bodies published by the Audit Commission in March 2010. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the Authority and the Authority's Members as a body, for our audit work, for this report, or for the opinions we have formed.

Respective responsibilities of the County Treasurer and auditor

As explained more fully in the Statement of the County Treasurer's Responsibilities, the County Treasurer is responsible for the preparation of the Statement of Accounts, which includes the financial statements, in accordance with proper practices as set out in the CIPFA/LASAAC Code of Practice on Local Authority Accounting in the United Kingdom, and for being satisfied that they give a true and fair view. Our responsibility is to audit and express an opinion on the financial statements in accordance with applicable law and International Standards on Auditing (UK and Ireland). Those standards require us to comply with the Auditing Practices Board's Ethical Standards for Auditors.

Scope of the audit of the financial statements

An audit involves obtaining evidence about the amounts and disclosures in the financial statements sufficient to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or error. This includes an assessment of: whether the accounting policies are appropriate to the Authority's circumstances and have been consistently applied and adequately disclosed; the reasonableness of significant accounting estimates made by the Director of Finance; and the overall presentation of the financial statements. In addition, we read all the financial and non-financial information in the foreword by the Director of Finance to identify material inconsistencies with the audited financial statements. If we become aware of any apparent material misstatements or inconsistencies we consider the implications for our report.

Opinion on financial statements

In our opinion the financial statements:

give a true and fair view of the financial position of Lancashire County Council as at 31 March 2013 and of its expenditure and income for the year then ended; and have been properly prepared in accordance with the CIPFA/LASAAC Code of Practice on Local Authority Accounting in the United Kingdom 2012/13.

Opinion on other matters

In our opinion, the information given in the foreword by the County Treasure for the financial year for which the financial statements are prepared is consistent with the financial statements.

Matters on which we report by exception

We report to you if:

in our opinion the annual governance statement does not reflect compliance with 'Delivering Good Governance in Local Government: a Framework' published by CIPFA/SOLACE in June 2007; we issue a report in the public interest under section 8 of the Audit Commission Act 1998; we designate under section 11 of the Audit Commission Act 1998 any recommendation as one that requires the Authority to consider it at a public meeting and to decide what action to take in response; or we exercise any other special powers of the auditor under the Audit Commission Act 1998.

We have nothing to report in these respects.

Conclusion on the Authority's arrangements for securing economy, efficiency and effectiveness in the use of resources

Respective responsibilities of the Authority and the auditor

The Authority is responsible for putting in place proper arrangements to secure economy, efficiency and effectiveness in its use of resources, to ensure proper stewardship and governance, and to review regularly the adequacy and effectiveness of these arrangements.

We are required under Section 5 of the Audit Commission Act 1998 to satisfy ourselves that the Authority has made proper arrangements for securing economy, efficiency and effectiveness in its use of resources. The Code of Audit Practice issued by the Audit Commission requires us to report to you our conclusion relating to proper arrangements, having regard to relevant criteria specified by the Audit Commission.

We report if significant matters have come to our attention which prevent us from concluding that the Authority has put in place proper arrangements for securing economy, efficiency and effectiveness in its use of resources. We are not required to consider, nor have we considered, whether all aspects of the Authority's arrangements for securing economy, efficiency and effectiveness in its use of resources are operating effectively.

Scope of the review of arrangements for securing economy, efficiency and effectiveness in the use of resources

We have undertaken our audit in accordance with the Code of Audit Practice, having regard to the guidance on the specified criteria, published by the Audit Commission in November 2012, as to whether the Authority has proper arrangements for:

securing financial resilience; and

challenging how it secures economy, efficiency and effectiveness.

The Audit Commission has determined these two criteria as those necessary for us to consider under the Code of Audit Practice in satisfying ourselves whether the Authority put in place proper arrangements for securing economy, efficiency and effectiveness in its use of resources for the year ended 31 March 2013.

We planned our work in accordance with the Code of Audit Practice. Based on our risk assessment, we undertook such work as we considered necessary to form a view on whether, in all significant respects, the Authority had put in place proper arrangements to secure economy, efficiency and effectiveness in its use of resources.

Conclusion

On the basis of our work, having regard to the guidance on the specified criteria published by the Audit Commission in November 2012, we are satisfied that, in all significant respects, Lancashire County Council put in place proper arrangements to secure economy, efficiency and effectiveness in its use of resources for the year ended 31 March 2013.

Certificate

Awaiting confirmation of wording from Audit Commission

Karen Murray Director for and on behalf of Grant Thornton UK LLP, Appointed Auditor



© 2013 Grant Thornton UK LLP. All rights reserved.

'Grant Thornton' means Grant Thornton UK LLP, a limited liability partnership.

Grant Thornton is a member firm of Grant Thornton International Ltd (Grant Thornton International). References to 'Grant Thornton' are to the brand under which the Grant Thornton member firms operate and refer to one or more member firms, as the context requires. Grant Thornton International and the member firms are not a worldwide partnership. Services are delivered independently by member firms, which are not responsible for the services or activities of one another. Grant Thornton International does not provide services to clients.

grant-thornton.co.uk

Page 62

Agenda Item 7

Audit and Governance Committee

Meeting to be held on 30th September 2013

Electoral Division affected:

External Audit Lancashire County Pension Fund Audit Findings - 2012/13 (Appendix 'A' refers)

Contact for further information: Karen Murray, 0161 2346364, Director, Grant Thornton Karen.I.murray@uk.gt.com

Executive Summary

The external auditor is required to report to you their audit findings prior to concluding their work. The report at Appendix A covers the overall findings of the external auditor in relation to the audit of the annual accounts of the pension fund, their proposed opinion on those accounts and the draft letter of representation they have requested from management.

Recommendation

The Committee is asked to:

• take note of the adjustments to the financial statements and the other issues raised by the auditor which are set out in the report;

• approve the letter of representation provided within the report on behalf of the Council before the auditor issues their opinion.

Background and advice

Attached at Appendix 'A' is the external auditor's annual findings report for Lancashire County Pension Fund for the 2012/13 audit. The report has been produced in accordance with the Audit Commission's statutory Code of Audit Practice for Local Government bodies.

Karen Murray, Director and Fiona Blatcher, Associate Director, will attend the meeting to present the reports and respond to questions.

Consultations

The report has been agreed with the Treasurer and Deputy Treasurer.

Implications

This item has the following implications, as indicated: $\ensuremath{\text{N/A}}$

Risk management

No significant risks have been identified.

Local Government (Access to Information) Act 1985 List of Background Papers

Paper

Date

Contact/Directorate/Tel

N/A

APPENDIX A



The Audit Findings for Lancashire County Pension Fund

P August 2013

Karen Murray

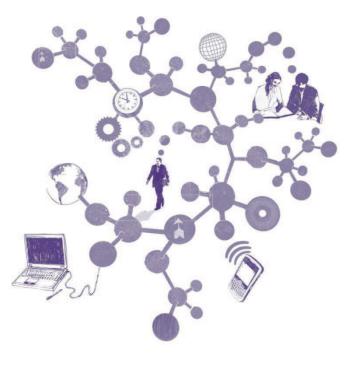
Director T +44 (0)161 234 6364 E karen.l.murray@uk.gt.com

Fiona Blatcher

Associate Director T +44 (0)161 234 6393 E fiona.c.blatcher@uk.gt.com

Ian Pinches

Executive T +44 (0)161 234 6359 E ian.m.pinches@uk.gt.com



Page 66

The contents of this report relate only to those matters which came to our attention during the conduct of our normal audit procedures which are designed primarily for the purpose of expressing our opinion on the financial statements. Our audit is not designed to test all internal controls or identify all areas of control weakness. However, where, as part of our testing, we identify any control weaknesses, we will report these to you. In consequence, our work cannot be relied upon to disclose defalcations or other irregularities, or to include all possible improvements in internal control that a more extensive special examination might identify.

We do not accept any responsibility for any loss occasioned to any third party acting, or refraining from acting on the basis of the content of this report, as this report was not prepared for, nor intended for, any other purpose.

Contents

| | Se | ction | Page |
|---------|----|--|------|
| | 1. | Executive summary | 4 |
| | 2. | Audit findings | 7 |
| | 3. | Fees, non audit services and independence | 16 |
| | 4. | Communication of audit matters | 18 |
| | | | |
| | Ap | pendices | |
| т | А | Proposed audit opinion on the financial statements | 21 |
| Page 67 | ΒI | Proposed audit opinion on the annual report | 22 |
| | С | Draft letter of representation | 23 |
| | | | |

Section 1: Executive summary

| Page | 01. | Executive summary | |
|------|-----|---|--|
| | 02. | Audit findings | |
| | 03. | Fees, non audit services and independence | |
| | 04. | Communication of audit matters | |

Executive summary

Purpose of this report

This report highlights the key issues arising from the audit of Lancashire County Pension Fund's ('the Fund') financial statements for the year ended 31 March 2013. It is also used to report our audit findings to management and those charged with governance in accordance with the requirements of International Standard on Auditing (UK & Ireland) 260.

Under the Audit Commission's Code of Audit Practice we are required to report whether, in our opinion, the Fund's financial statements present a true and fair view of the financial position, the financial transactions of the fund during the year and that they have been properly prepared in accordance with the Code of Practice on Local Authority Accounting.

Introduction

In the conduct of our audit we have not had to alter or change the planned approach as communicated to you in our audit plan in June 2013.

Our audit is substantially complete although we are finalising our work in the following areas:

- resolution of outstanding queries
- obtaining and reviewing the management letter of representation;
- updating our post balance sheet events review, to the date of signing the audit opinion; and
- our final review procedures.

Key audit and financial reporting issues

Financial statements opinion

We expect to provide an unqualified opinion on the financial statements.

We have not identified any material adjustments affecting the Fund's draft financial position, which showed net assets of $\pounds 5,011$ m.

The key messages arising from our audit of the Fund's financial statements are:

- the draft financial statements were provided at the start of our audit work and high quality working papers were made available;
- officers were available throughout our audit fieldwork to provide additional supporting information in a timely manner and our audit queries were responded to promptly;
- previous issues reported about the potential miss-classification of entries between the Council and the Pension Fund have now been resolved;
- a number of amendments have been made to the draft financial statements to provide clearer and more complete disclosures. In particular these now better reflect the more complex portfolio of investments managed by the fund.

Controls

The Council's management is responsible for the identification, assessment, management and monitoring of risk, and for developing, operating and monitoring the system of internal control.

Executive summary

Our audit is not designed to test all internal controls or identify all areas of control weakness. However, where, as part of our testing, we identify any control weaknesses, we report these to the Council.

Our work has identified some minor IT access control weaknesses and delays in obtaining signed agreements from new admitted bodies. Further details are provided within section 2.

The way forward

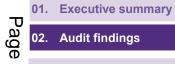
Matters arising from the financial statements audit have been discussed with the Treasurer to the Pension Fund and officers, and where appropriate the accounts have been amended.

Acknowledgment

We would like to take this opportunity to record our appreciation for the assistance provided by the finance team and other staff during the course of our audit.

Grant Thornton UK LLP 16 September 2013

Section 2: Audit findings



02. Audit findings

1 03. Fess, non audit services and independence

04. Communication of audit matters

Audit findings

In this section we present our findings in respect of matters and risks identified at the planning stage of the audit and additional matters that arose during the course of our work. We set out on the following pages the work we have performed and findings arising from our work in respect of the audit risks we identified in our audit plan, presented to the Pensions Committee on 07 June 2013 and the Audit and Governance Committee on 25 June 2013. We also set out the adjustments to the financial statements from our audit work and our findings in respect of internal controls.

Changes to Audit Plan

We have not made any changes to our Audit Plan as previously communicated to you.

Audit opinion

We anticipate that we will provide the Fund with an unqualified opinion on the financial statements. Our anticipated audit opinion on the financial statements is set out in Appendix A. We have also included our anticipated opinion on the annual report at Appendix B.

Letter of Representation

We have provided the Fund with a suggested letter of representation. We are not seeking any specific representations. This is included at Appendix C.

We have provided the **IAS 19 assurances**

 \aleph We have completed our work to support the IAS19 assurances required by a number of scheduled bodies to the pension scheme and have not identified any issues as a result.

Follow up of previous recommendations

We have reviewed the work of your predecessor auditor in planning our audit programme, including a review of previous recommendations. This involved resolving the previously existing issues around the possible miss-classification of transactions between the County Council and the Fund. Our follow up work is complete and there are no matters that we wish to bring to your attention.

Page 73

Audit findings against significant risks

"Significant risks often relate to significant non-routine transactions and judgmental matters. Non-routine transactions are transactions that are unusual, either due to size or nature, and that therefore occur infrequently. Judgmental matters may include the development of accounting estimates for which there is significant measurement uncertainty" (ISA 315).

In this section we detail our response to the significant risks of material misstatement which we identified in the Audit Plan. As we noted in our plan, there are two presumed significant risks which are applicable to all audits under auditing standards.

| Risks identified in our audit plan | Work completed | Assurance gained and issues arising |
|--|--|---|
| Improper revenue recognition Under ISA 240 there is a presumed risk that revenue may be misstated due to improper recognition In our plan we did rebutt this presumption due to the nature of the Fund's revenue, together with the strong separation of duties created by the independent custodian and investment managers. | review and testing of revenue recognition policies testing of material revenue streams review of unusual significant transactions | Our audit work has not identified any issues in respect of revenue recognition. |
| 2. Management override of controls Under ISA 240 there is a presumed risk that management over-ride of controls is present in all entities | review of accounting estimates, judgements and decisions made by management testing of journals entries review of unusual significant transactions | Our audit work has not identified any evidence of management override of controls. In particular the findings of our review of journal controls and testing of journal entries have not identified any significant issues. We set out later in this section of the report our work and findings on key accounting estimates and judgments. |

Audit findings against other risks

In this section we detail our response to the other risks of material misstatement which we identified in the Audit Plan. Recommendations, together with management responses are attached at appendix A.

| Transaction cycle | Description of risk | Work completed | Assurance gained & issues arising |
|-------------------|--|--|--|
| Investments | Investments not valid Valuation of investments is mis-stated. Evidence of existence and ownership may not be available. Incorrect or insufficient disclosure. | obtained independent, direct confirmation of balances from Investment Managers, and Custodian. Obtain independent confirmation of valuation of property investments. 3-way reconciliation between records of the fund managers, the custodian, and the Fund Sample testing of valuations, in particular hard-to- value investments Testing of sales / purchases in material classes of investments back to independent confirmations from custodians and fund managers. Reviewed the latest controls assurance reports for each fund manager and custodian Reviewed the detailed investment disclosures for compliance with code requirements and agreement to underlying records. | Our audit work has not identified any investments held by the Fund that are not valid, or where the fair value measurement is not correct. Our audit work supports the valuations of investments where estimation techniques and judgement have been applied. Investment liabilities of £1.9m had been incorrectly netted out on the face of the Fund Account within the investment assets figure. Officers have corrected for this. A small number of other amendments have been made to investment disclosures to improve clarity. (See page 14 for more detail). |
| Benefit Payments | Benefits improperly computed/claims liability understated | Sample testing of pension payments, lump sums, and refunds Analytical procedures rationalising pensions paid with changes in pensioner numbers & annual pension increases applicable to 12/13 Reconciliation of movements in membership statistics to transactions in the accounting records | Our audit work did not identify any evidence that benefit payments have been improperly computed, or the claims liability understated. |

Audit findings against other risks

In this section we detail our response to the other risks of material misstatement which we identified in the Audit Plan. Recommendations, together with management responses are attached at appendix A.

| Transaction cycle | Description of risk | Work completed | Assurance gained & issues arising |
|--|---------------------|---|--|
| Contributions Recorded contributions not correct | | Review design of controls regarding receipt of contributions at the Fund, and testing to ensure these controls are operating effectively. | Our audit work has not identified any evidence that contributions been recorded incorrectly. |
| | | Analytical procedures rationalising contributions received to changes in member data and payroll data. | |

ດ

Internal Control

Review of Information Technology (IT) Controls

As part of our planned programme of work, our information systems specialist team undertook a high level review of the general IT control environment at the Administering authority. This was undertaken as part of the review of the internal controls system and included a follow up of the issues that had been raised by the previous auditor, the Audit Commission. Some improvements have been made in this area, although the following are areas where the existing IT arrangements can be further developed :

Network access: Network log-on passwords are still allowed to be simple (they can be all-letter, i.e. a word). This issue was raised in the previous auditors' 2011-12 assessment. Although management have agreed to introduce stronger network passwords, implementation has been slower than planned.

Monitoring network access permissions: Arrangements for removing leavers' network accounts were previously weak. Improvements have been made during 2012-13 by using HR reports to identify leavers so that accounts can be deleted as they arise. However, redundant accounts for staff who left before this change was made, may remain on the system. A process for monitoring which network accounts have been unused for a lengthy period and disabling or deleting them has been proposed but is not yet in place.

These areas apply to the whole of the IT controls environment for the administering authority and are not specific to the operation of the Fund. An action plan has been agreed which includes resolution of these issues by June 2014.

Review of Other Controls

The Council's management is responsible for the identification, assessment, management and monitoring of risk, and for developing, operating and monitoring the system of internal control. Our audit is not designed to test all internal controls or identify all areas of control weakness. However, where, as part of our testing, we identify any control weaknesses, we report these to the Council.

In addition to the IT control issues reported above we identified an issue around delays in obtaining signed agreements from admitted bodies new to the pension fund. During 2012/13 there were 18 new admitted bodies to the pensions fund. The Pension fund has been receiving contributions on their behalf and paying pensioners during this period. However as at the end of August 2013, nine signed admission agreements from the relevant bodies had still not been received. These are all relatively small bodies and the financial risks to the fund are therefore not material. However the delay in obtaining signed agreements does put the pension fund at some risk.. The Treasurer has agreed to consider this together with the benefits administration team to determine the best course of action to reduce these risks.

Accounting policies, estimates & judgements

In this section we report on our consideration of accounting policies, in particular revenue recognition policies, and key estimates and judgements made and included with the Fund's financial statements.

| | Accounting area | Summary of policy | Comments | Assessment |
|------|---------------------------|--|--|------------|
| Page | Revenue recognition | Contribution Income: normal contributions for both employee and employers is accounted for on an accruals basis Transfers to and from the scheme: Transfers are recognised when they are received / paid. Investment Income: The Fund adopts several different recognition approaches dependent on the types of investment as disclosed within the statements. | The revenue recognition policies of the Fund are appropriate and in line with the relevant accounting framework The application of the revenue recognition policies at the Fund is not considered complex, and our testing has not identified any inappropriate revenue recognition | Green |
| e 77 | Judgements and estimates | Key estimates and judgements include : investment valuation for unquoted, hard to value investments pension fund actuarial valuations and settlements | The valuation of the Fund's investment portfolio has been substantively tested to gain assurance that it is not materially misstated We have confirmed that the work of the actuary is in line with professional standards an regulation, and that they are a reliable source of estimation relating to the pension fund liabilities. | Green |
| | Other accounting policies | • The Fund's accounting policies are in accordance with the requirements of the Code of Practice on Local Authority Accounting | We have reviewed the Fund's policies against the requirements of the Code of Practice on Local Authority Accounting and do not have any comments to make. | Green |

Assessment

• Marginal accounting policy which could potentially attract attention from regulators

Misclassifications & disclosure changes

The table below provides details of misclassification and disclosure changes identified during the audit which have been made in the final set of financial statements.

| | | | | Impact on the financial statements |
|---|-------------------|------------------|---|---|
| 1 | Misclassification | £1.9 (£1.9) | Investment assets Investment liabilities | This was an error on the face of the fund account. The investment assets had been show net of liabilities. The value should have been shown gross with a corresponding investment liability reflected. The misclassification has no impact on the retained net assets carried forward. The investment liabilities had been accounted for separately and disclosed separately within the detailed disclosure notes. |
| 2 | Misclassification | (£3.1) (£3.1) | Investment income Investment management expenses | The Code requires rents from investment properties to be disclosed net of expenses but these had been shown gross. The previous years' comparators have also been amended. |
| 3 | Disclosure | N/A | Investment assets | A small number of amendments have been agreed to provide a clearer disclosure of investments to reflect the more diverse portfolios which now exist. This has also resulted in a re-analysis of investments between levels 1, 2 and 3 in note 14 of the accounts. |
| 4 | Disclosure | N/A | Various | A small number of other amendments have been agreed to ensure completeness of disclosures. This included additional analysis of benefits payable, further disclosure of the relationship between the net assets and the policy for future promised benefits and more complete disclosures of the related party transactions between the administering authority and the fund. |

Other communication requirements

We set out below details of other matters which we, as auditors, are required by auditing standards to communicate to those charged with governance.

| | | Issue | Commentary |
|---------|----|---|---|
| | 1. | Matters in relation to fraud | • We have previously discussed the risk of fraud with the Audit Committee and were not informed of any significant matters in relation to fraud affecting the pension fund. We have not been made aware of any incidents in the period and no other issues have been identified during the course of our audit procedures. |
| | 2. | Matters in relation to laws and regulations | • We are not aware of any significant incidences of non-compliance with relevant laws and regulations. |
| | 3. | Written representations | A standard letter of representation has been requested from the Fund. |
| Page 79 | 4. | Disclosures | • IAS 24 requires the inclusion of an extended disclosure note about the compensation of key management personnel. The CIPFA code includes a specific dispensation from this requirement, instead following the regulatory disclosure requirements around remuneration of members and staff. The fund has chosen to follow the CIPFA example pension fund accounts which refer to this dispensation in the Pension Fund disclosure notes, (note 28), and cross references the reader to the Council's main financial statements where such regulatory disclosures are made. |
|) | | | In our view, such a disclosure is not appropriate since the regulatory disclosures in the Council's main accounts include senior management personnel who are not involved in the management of the pension fund and will exclude some who are. Additionally, in the context of the separately published Pension Fund Annual Report., such cross referencing is not helpful. In our view the Fund should either make the full IAS24 disclosures within the pension fund accounts, or make the regulatory disclosures set out in the Code specific to those key management personnel involved in the Pension Fund. However we recognise that the position taken by the Fund is not inconsistent with the Code or CIPFA's guidance (in the form of the example pension fund accounts provided by them). |
| | 5. | Matters in relation to related parties | We are not aware of any related party transactions which have not been disclosed. |
| | 6. | Going concern | Our work has not identified any reason to challenge the Fund's decision to prepare the financial statements on a going concern basis. |

Section 3: Fees, non audit services and independence

| 01. Executive summary | · |
|------------------------------|---|
| 02. Audit findings | |

80

Fees, non audit services and independence 03.

Communication of audit matters 04.

Fees, non audit services and independence

Fees, non audit services and independence

We confirm below our final fees charged for the audit and confirm there were no fees for the provision of non audit services. The actual fee is consistent with the revised scale fee approved by the Audit Commission.

| F | e | es |
|---|---|----|
| | | |

| | Per Audit plan £ | Actual fees £ |
|------------------|---------------------|------------------|
| Fund audit | 41,505 | 39,457 |
| Total audit fees | 41,505 | 39,457 |

Fees for other services

| Service | Fees £ |
|---------|--------|
| None | Nil |

Independence and ethics

Ethical standards and International Standards on Auditing (ISA) 260 require us to give you full and fair disclosure of matters relating to our independence. In this context, we disclose the following to you:

• a member of our team has a family member who works within the Pension Fund's benefits administration team. To avoid any potential conflicts, this member of our team does not undertake any work on the benefits payable elements of the accounts and is not responsible for the planning or supervision of such work.

We have complied with the Auditing Practices Board's Ethical Standards and therefore we confirm that we are independent and are able to express an objective opinion on the financial statements.

Section 4: Communication of audit matters



04. Communication of audit matters

Page

83

Communication of audit matters to those charged with governance

International Standards on Auditing (ISA) 260, as well as other ISAs, prescribe matters which we are required to communicate with those charged with governance, and which we set out in the table opposite. The Audit Plan outlined our audit strategy and plan to deliver the audit, while this Audit Findings report presents the key issues and other matters arising from the audit, together with an explanation as to how these have been resolved. **Respective responsibilities** The Audit Findings Report has been prepared in the context of the Statement of Responsibilities of Auditors and Audited Bodies issued by the Audit Commission (www.audit-commission.gov.uk). We have been appointed as the Fund's independent external auditors by the Audit Commission, the body responsible for appointing external auditors to local public bodies in England. As external auditors, we have a broad remit covering finance and governance matters. Our annual work programme is set in accordance with the Code of Audit Practice ('the Code') issued by the Audit Commission and includes nationally prescribed and locally determined work. Our work considers the Fund's key risks when reaching our conclusions under the Code. It is the responsibility of the Fund to ensure that proper arrangements are in place for the conduct of its business, and that public money is safeguarded and properly accounted for. We have considered how the Fund is fulfilling these responsibilities.

| Our communication plan | Audit Plan | Audit Findings |
|---|---------------|-------------------|
| Respective responsibilities of auditor and management/those charged with governance | √ | |
| Overview of the planned scope and timing of the audit. Form, timing and expected general content of communications | √ | |
| Views about the qualitative aspects of the entity's accounting and financial reporting practices, significant matters and issues arising during the audit and written representations that have been sought | | ✓ |
| Confirmation of independence and objectivity | ~ | ✓ |
| A statement that we have complied with relevant ethical requirements regarding independence, relationships and other matters which might be thought to bear on independence. Details of non-audit work performed by Grant Thornton UK LLP and network firms, together with fees charged | ~ | ✓ |
| Details of safeguards applied to threats to independence | | ✓ |
| Material weaknesses in internal control identified during the audit Identification or suspicion of fraud involving management and/or others which results in material misstatement of the financial statements | | ✓ ✓ |
| Compliance with laws and regulations | | ✓ |
| Expected unmodified auditor's report | | ~ |
| Uncorrected misstatements | | ✓ |
| Significant matters arising in connection with related parties | | ~ |
| Significant matters in relation to going concern | | ~ |

Appendices

Appendix A: Proposed audit opinion for the financial statements

We anticipate we will provide Lancashire County Pension Fund with an unqualified audit report

INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF LANCASHIRE COUNTY COUNCIL

Opinion on the pension fund financial statements

We have audited the pension fund financial statements of Lancashire County Pension Fund for the year ended 31 March 2013 under the Audit Commission Act 1998. The pension fund financial statements comprise the Fund Account, the Net Assets Statement and the related notes. The financial reporting framework that has been applied in their preparation is applicable law and the CIPFA/LASAAC Code of Practice on Local Authority Accounting in the United Kingdom 2012/13.

This report is made solely to the members of Lancashire County Council in accordance with Part II of the Audit Commission Act 1998 and for no other purpose, as set out in paragraph 48 of the Statement of Responsibilities of Auditors and Audited Bodies published by the Audit Commission in March 2010. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the Authority and the Authority's Members as a body, for our audit work, for this report, or for the opinions we have formed.

Respective responsibilities of the Treasurer to the Pension Fund and auditor

As explained more fully in the Statement of the Responsibilities of the Treasurer to the Pension Fund, the Treasurer to the Pension Fund is responsible for the preparation of the Authority's Statement of Accounts, which includes the pension fund financial statements, in accordance with proper practices as set out in the CIPFA/LASAAC Code of Practice on Local Authority Accounting in the United Kingdom, and for being satisfied that they give a true and fair view. Our responsibility is to audit and express an opinion on the financial statements in accordance with applicable law and International Standards on Auditing (UK and Ireland). Those standards require us to comply with the Auditing Practices Board's Ethical Standards for Auditors.

Scope of the audit of the pension fund financial statements

An audit involves obtaining evidence about the amounts and disclosures in the financial statements sufficient to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or error. This includes an assessment of: whether the accounting policies are appropriate to the fund's circumstances and have been consistently applied and adequately disclosed; the reasonableness of significant accounting estimates made by the Treasurer to the Pension Fund and the overall presentation of the financial statements. In addition, we read all the financial and non-financial information in the explanatory foreword to identify material inconsistencies with the audited financial statements. If we become aware of any apparent material misstatements or inconsistencies we consider the implications for our report.

Opinion on other matters

In our opinion, the information given in the explanatory foreword for the financial year for which the financial statements are prepared is consistent with the financial statements.

Opinion on the pension fund financial statements

In our opinion the pension fund's financial statements:

give a true and fair view of the financial transactions of the pension fund during the year ended 31 March 2013 and the amount and disposition of the fund's assets and liabilities as at 31 March 2013 and have been properly prepared in accordance with the CIPFA/LASAAC Code of Practice on Local Authority Accounting in the United Kingdom 2012/13.

Karen Murray Director for and on behalf of Grant Thornton UK LLP, Appointed Auditor

4 Hardman Square Spinningfields Manchester M3 3EB

September 2013

Appendix B: Proposed audit opinion for the annual report

We anticipate we will provide Lancashire County Pension Fund with an unqualified audit report for inclusion in the annual report

INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF LANCASHIRE COUNTY COUNCIL

Opinion on the pension fund financial statements

We have audited the pension fund financial statements of Lancashire County Pension Fund for the year ended 31 March 2013 under the Audit Commission Act 1998. The pension fund financial statements comprise the Fund Account, the Net Assets Statement and the related notes. The financial reporting framework that has been applied in their preparation is applicable law and the CIPFA/LASAAC Code of Practice on Local Authority Accounting in the United Kingdom 2012/13.

This report is made solely to the members of Lancashire County Council in accordance with Part II of the Audit Commission Act 1998 and for no other purpose, as set out in paragraph 48 of the Statement of Responsibilities of Auditors and of Audited Bodies published by the Audit Commission in March 2010. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the Authority and the Authority's Members as a body, for our audit work, for this report, or for the opinions we have formed.

Respective responsibilities of the Treasurer to the Pension Fund and auditor

As explained more fully in the Statement of the Responsibilities of the Treasurer to the Pension Fund, the Treasurer to the Pension Fund is responsible for the preparation of the pension fund's financial statements and for being satisfied that they give a true and fair view. Our responsibility is to audit and express an opinion on the financial statements in accordance with applicable law and International Standards on Auditing (UK and Ireland). Those standards require us to comply with the Auditing Practices Board's Ethical Standards for Auditors.

Scope of the audit of the pension fund financial statements

An audit involves obtaining evidence about the amounts and disclosures in the financial statements sufficient to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or error. This includes an assessment of: whether the accounting policies are appropriate to the fund's circumstances and have been consistently applied and adequately disclosed; the reasonableness of significant accounting estimates made by the Treasurer to the Pension Fund; and the overall presentation of the financial statements. In addition, we read all the financial and non-financial information in the annual report to identify material inconsistencies with the audited financial statements. If we become aware of any apparent material misstatements or inconsistencies we consider the implications for our report.

Opinion on other matters

In our opinion, the information given in the pension fund annual report for the financial year for which the financial statements are prepared is consistent with the financial statements.

Matters on which we report by exception

We report to you if, in our opinion the governance compliance statement does not reflect compliance with the Local Government Pension Scheme (Administration) Regulations 2008 and related guidance. We have nothing to report in this respect.

Opinion on the pension fund financial statements

In our opinion the pension fund's financial statements:

- give a true and fair view of the financial transactions of the pension fund during the year ended 31 March 2013 and the amount and disposition of the fund's assets and liabilities as at 31 March 2013 and
- have been properly prepared in accordance with the CIPFA/LASAAC Code of Practice on Local Authority Accounting in the United Kingdom 2012/13.

Karen Murray Director for and on behalf of Grant Thornton UK LLP, Appointed Auditor

4 Hardman Square Spinningfields Manchester M3 3EB

XX September 2013

Appendix C: Letter of Representation

Karen Murray Director Grant Thornton UK LLP 4 Hardman Square Spinningfields MANCHESTER, M3 3EB

xx September 2013

Dear Karen

Lancashire County Pension Fund Financial Statements for the year ended 31 March 2013

This representation letter is provided in connection with your audit of the financial statements of Lancashire County Pension Fund for the year ended 31 March 2013 for the purpose of expressing an opinion as to whether the financial statements show a true and fair view of the financial transactions of the Fund during the year ended 31 March 2013, and of the amount and disposition at that date of its assets and liabilities, in accordance with applicable law and the CIPFA/LASAAC Code of Practice on Local Authority Accounting in the United Kingdom 2012/13 (the Code).

Financial Statements

Significant assumptions used by us in making accounting estimates, including those measured at fair value, are reasonable.

Related party relationships and transactions have been appropriately accounted for and disclosed in accordance with the requirements of the Code.

All events subsequent to the date of the financial statements and for which the Code requires adjustment or disclosure have been adjusted or disclosed.

We have not adjusted the misstatements brought to our attention on the audit differences and adjustments summary, attached to this letter, as they are [**immaterial to the Fund's accounts at the year-end / for the reasons noted on the schedule / other reasons**]. The financial statements are free of material misstatements, including omissions. (will not be needed if aren't any)

We believe that the Pension Scheme's financial statements should be prepared on a going concern basis on the grounds that current and future sources of funding or support will be more than adequate for the Pension Scheme's needs. We believe that no further disclosures relating to the Pension Scheme's ability to continue as a going concern need to be made in the financial statements.

We have no plans or intentions that may materially alter the carrying value or classification of assets and liabilities reflected in the financial statements.

We acknowledge our responsibilities for making the accounting estimates included in the financial statements. Where it was necessary to choose between estimation techniques that comply with the Code, we selected the estimation technique considered to be the most appropriate to the Pension Fund's particular circumstances for the purpose of giving a true and fair view. Those estimates reflect our judgment based on our knowledge and experience about past and current events and are also based on our assumptions about conditions we expect to exist and courses of action we expect to take.

Information Provided

We have provided you with:

access to all information of which we are aware that is relevant to the preparation of the financial statements such as records, documentation and other matters; additional information that you have requested from us for the purpose of your audit; and unrestricted access to persons from whom you determine it necessary to obtain audit evidence.

We have disclosed to you the results of our assessment of the risk that the financial statements may be materially misstated as a result of fraud.

All transactions have been recorded in the accounting records and are reflected in the financial statements.

We have disclosed to you our knowledge of fraud or suspected fraud affecting the Fund involving: management; employees who have significant roles in internal control; or

others where the fraud could have a material effect on the financial statements.

We are not aware of any instances of non-compliance or suspected non-compliance with laws and regulations whose effects should be considered when preparing financial statements.

There have been no communications with The Pensions Regulator or other regulatory bodies during the fund year or subsequently concerning matters of non-compliance with any legal duty.

We have disclosed to you the identity of the Fund's related parties and all the related party relationships and transactions of which we are aware.

Yours faithfully

Gill Kilpatrick Treasurer Clare Pritchard Chair of Audit and Governance Committee

Page

87



© 2013 Grant Thornton UK LLP. All rights reserved.

'Grant Thornton' means Grant Thornton UK LLP, a limited liability partnership.

Grant Thornton is a member firm of Grant Thornton International Ltd (Grant Thornton International). References to 'Grant Thornton' are to the brand under which the Grant Thornton member firms operate and refer to one or more member firms, as the context requires. Grant Thornton International and the member firms are not a worldwide partnership. Services are delivered independently by member firms, which are not responsible for the services or activities of one another. Grant Thornton International does not provide services to clients.

grant-thornton.co.uk

Agenda Item 8

Audit and Governance Committee

Meeting to be held on 30 September 2013

Electoral Division affected: All

Approval of the Lancashire County Pension Fund's Statement of Accounts 2012/13

Appendix "A" refers

Contact for further information: George Graham, 01772 538102, County Treasurers Department, George.graham@lancashire.gov.uk

Executive Summary

The Lancashire County Pension fund is administered by Lancashire County Council and the accounts of the Pension Fund are published in the County Council's Statement of Accounts and also in the Annual Report of the Pension Fund. The accounts of the Pension Fund are subject to the Accounts and Audit (England) Regulations 2011/12, governing the finalisation of the County Council's accounts. The regulations require that the Chair of the committee that approves the accounts must sign and date them by 30 September 2013. The 2012/13 Pension Fund Statement of Accounts is attached at Appendix "A"

Recommendation

The committee is requested to review and approve the Lancashire County Pension Fund's Statement of Accounts for 2012/13 and the Chair of the committee is requested to sign the copy of the Statement tabled at the meeting.

Background and Advice

Under Government Regulations relating to the dates for the finalisation of Local Authorities' Statement of Accounts, the approval of the Statement of Accounts of the County Council and the Pension Fund has been delegated by the County Council to the Audit and Governance Committee. The regulations state that the deadline for approving the accounts for the financial year 2012/13 is 30th September 2013. The Chair of the Committee is required to sign and date the copy of the Statement of Accounts at the Audit and Governance Committee meeting.

The financial statements have been prepared in accordance with International Financial Reporting Standards (IFRS) and initial consultation with the external auditors, Grant Thornton.

The Lancashire County Pension Fund's Statement is attached as Appendix "A".



The committee is requested to approve the Statement of Accounts and the Chairman is requested to sign the tabled copy on page 28.

Consultations

The Accounts of the County Council, including those of the Lancashire County Pension Fund, were placed on deposit and available for public inspection between the 1st July and 26th July 2013.

Implications:

N/A

Risk management

N/A

Local Government (Access to Information) Act 1985 List of Background Papers

| Paper | Date | Contact/Directorate/Tel |
|---|---------|--|
| Final Accounts working papers | 2012/13 | Abigail Leech County Treasurers Department |
| Accounts and Audit (England) Regulations | 2011/12 | 01772 530808 |

Reason for inclusion in Part II, if appropriate

N/A

Lancashire County Pension Fund Annual Report 2012 / 2013

Lancashire County Pension Fund

Annual Report 2012/13

Contents

| Section | Description | Page |
|---------|---|------|
| Α | Management Structure | 2 |
| В | Overview of Management and Financial Performance | 3 |
| С | Governance of the Fund | 5 |
| D | Administration of the Fund | 9 |
| E | Knowledge and Skills Framework | 11 |
| F | Investment Policy and Performance | 13 |
| G | Accounts of the Fund | 24 |
| н | Actuarial Valuation | 61 |
| I | Contacts | 69 |

Annual Report

A. Management Structure

| Management Structure as at 31 March 2013 | Administering Authority Lancashire County Council |
|---|--|
| Pension Fund Committee * | Fund Managers |
| 2012/2013 (as at March 2013) | Legal & General Investment |
| | Management |
| Lancashire County Council | Knight Frank |
| D A Westley (Chair) | Capital Dynamics |

Baillie Gifford & Co

Management

Management

NGAM UK Ltd

Management

Northern Trust

Treasurer to the

G Kilpatrick CPFA

Pension Fund

Grant Thornton

Lancashire County

Custodian

Advisers

E Lambert

N Mills

Actuary

Mercer

Auditor

Mellon Transition

MFS International (UK) Ltd

Robeco Institutional Asset

Morgan Stanley Investment

Independent Investment

D A Westley (Chair) M J Welsh (Deputy Chair) T Aldridge M Brindle M Devaney P Evans K Iddon J Lawrenson F De Molfetta M Parkinson T Pimblett S Riches G Roper K Young

Blackburn with Darwen Borough Council D Walsh

Blackpool Borough Council M Smith

Lancashire District Councils P Leadbetter I Grant

Co-opted Members representing Trade Unions R P Harvey R Whittle

Co-opted Member representing HE/FE Establishments J McCann

Page 93

Property Solicitors Pinsent Curtis Biddle DWF

Independent Property Valuer Cushman & Wakefield

Corporate Governance Adviser PIRC

Performance Measurement Northern Trust

AVC Providers Prudential Equitable Life

Legal Advisors (other than property) In House MacFarlanes Eversheds Clifford Chance Allen and Overy Taylor Wessing Addleshaw Goddard

Bankers National Westminster

*Membership of the Pension Fund Committee changed following the Lancashire County Council elections in May 2013. The new chair of the committee is Cllr T Burns.

B. Overview of Management and Financial Performance

The investment performance of the Lancashire County Pension Fund during 2012/13 has been driven primarily by the substantial asset allocation and manager changes made from late 2011 onwards.

Markets benefited from perceived reduction in risks, in particular those emanating from the Eurozone which had produced a highly volatile backdrop to global investment activity during the previous year. The actions of Mario Draghi, the head of the European Central Bank, in particular can be credited with reducing market volatility.

The continued efforts by many of the world's central banks in adding liquidity to global markets also helped reduce financial anxiety, helping to create a general improvement in asset prices. The economy of the United States has been the principal beneficiary of this stability as consumer confidence has returned, particularly to the housing market. Late in the year the new Japanese government announced its own aggressive version of Quantitative Easing (QE) adding yet more liquidity to the system.

There are still many strong cross currents to be negotiated in world markets, in particular a slow down in emerging market growth, the potential for developed world deflation and residual risks in European sovereign and bank debt markets.

The strong rally in world Equity markets in the final quarter of the year produced a 9.1% rise in the FTSE100, whilst with the additional benefit of the fall in the value of Sterling produced a rise in the MSCI all world of 14.2%. Credit markets continued to perform positively as the perception of risk fell, the IBOX non Gilt Sterling index (a published index based on a broad range of high quality corporate bonds of varying maturity) rose 7.0%.

Government bond markets in the US, UK and core Europe performed well over the 12 month period, the IBOX 15yr+ Gilt index rose 8.9% buoyed by the addition of liquidity by monetary authorities.

2012/13 was a period of implementation of revised investment allocations for the Fund. The early steps into lower volatility investment made late in the previous year were augmented by radical changes to the Funds approach to equity investing, shifting focus away from the UK to a global bias and the use of more active investing styles. Whilst the Fund should always view performance over the medium rather than short term it has been pleasing to see changes having immediate effects, both in terms of absolute and relative performance but also of total Fund volatility.

The overall return achieved by the Fund during 2012/13 was 14.9% compared to the benchmark return of 13.5% and the actuarial liability benchmark of Gilts +2.5% (7.9%) and average local authority return of 13.8%. This ranked in the 24th percentile of the WM Local Authority Universe, the majority of out performance coming from the new active equity mandates, property and the internally managed funds. The major drag on performance came from the funds fixed income mandates, which have been reallocated after the end of the reported period.

During the year the Fund was cash flow positive, with income from contributions and investments exceeding expenditure on benefits and expenses by £98.4m but excluding investment income, and accounting for transfers in, it should be noted that the Fund was cash flow negative (£15.2m).

The on going implementation of the Fund's investment strategy together with improvements in governance, place the Fund in a strong position to deal with developments in global risk, the international regulatory framework and the future of structure pensions in general.

Capital for long term investment remains scarce in light of the effects of forthcoming regulation for the banking (Basle 3) and insurance (Solvency 2) sectors, leaving open defined benefit Pension Funds in a strong position to positively address the goals of full funding and sustainable cost. The challenges for the future remain risk management and judicial diversified asset allocation.

The Fund was nominated for the CIO "European Public Sector Fund of the Year" award and received the "Renewable Energy Association Pioneer Award" for its activity in Solar energy financing.

Cllr T Burns Chair of the Pension Fund Committee G Kilpatrick CPFA County Treasurer and Treasurer to the Lancashire County Pension Fund

C. Governance of the Fund

The Pension Fund Committee has considered the governance arrangements relating to the administration and investments of the Fund in the light of guidance issued by the Department for Communities and Local Government (DCLG) regarding the requirement to complete a Governance Compliance Statement, established for all areas of governance of pension fund activities.

Comprehensive terms of reference have been established for all areas of governance of pension fund activities including the Pension Fund Committee, the Investment Panel, the Administration Panel and issues delegated to the Treasurer to the Fund. These can be found in the Fund's Governance Policy Statement. <u>Governance Policy Statement</u>

The Fund's Governance Compliance Statement is shown below reporting compliance with guidance given by the Secretary of State.

LANCASHIRE COUNTY PENSION FUND GOVERNANCE COMPLIANCE STATEMENT:

| Principle | | Full Compliance |
|-----------------|---|------------------------------------|
| A. Structure | (a) the Management of the administration of benefits and strategic management of fund assets clearly rests with the main committee established by the appointing Council | \checkmark |
| | (b) that representatives of participating LGPS employers, admitted bodies and scheme members (including pensioner and deferred members) are members of either the main or secondary committee established to underpin the work of the main committee(1) | Partial See note 1 below |
| | (c) that where a secondary committee or panel has been established, the structure ensures effective communication across both levels. | \checkmark |
| | (d) that where a secondary committee or panel has been established, at least one seat on the main committee is allocated for a member from the secondary committee or panel. | ✓ |

| B. Representation | (a) that all key stakeholders are afforded the opportunity to be represented within the main or secondary committee structure. (1) | Partial (see notes 1& 2 below) |
|----------------------|--|--|
| | These include: (i) employing authorities (including non-scheme employers, e.g. admitted bodies) (ii) scheme members (including deferred and pensioner scheme members) (iii) independent professional observers (2) (iv) expert advisers (on an ad hoc basis) | |

Reasons for Partial Compliance

Note 1: Although District Councils, Scheduled Bodies and employees are represented, Admitted bodies are not. Admitted bodies only represent 7% of contributors to the fund and are therefore not represented. However, all employers receive a full annual report and are alerted to important events. Although employee representatives, i.e. Trade Unions, do not formally represent deferred and pensioner scheme members, it is accepted that representation is available to deferred and pensioners members via this route where necessary and/or appropriate.

Note 2: Guidance envisaged that an independent professional observer could be invited to participate in governance arrangements to enhance the experience, continuity, knowledge, impartiality and performance of committees or panels which would improve the public perception that high standards of governance are a reality and not just an aspiration. This role is currently performed by the Fund's independent advisers and officers and it is not apparent what added value such an appointment would bring.

Annual Report

| C. Selection and Role of Lay Members | (a) that committee or panel members are made fully aware of the status, role and function they are required to perform on either a main or secondary committee. (It is the role of the administering authority to make places available for lay members and for the groups to nominate the representatives. The lay members are not there to represent their own local, political or private interest but owe a duty of care to their beneficiaries and are required to act in their best interests at all time.) | |
|---|--|-------------|
| D. Voting | (a) the policy of individual administering authorities on voting rights is clear and transparent, including the justification for not extending voting rights to each body or group represented on main LGPS committees. | ~ |
| E. Training/ Facility Time/ Expenses | (a) that in relation to the way in which statutory and related decisions are taken by the administering authority, there is a clear policy on training, facility time and reimbursement of expenses in respect of members involved in the decision-making process. (b) that where such a policy exists, it applies equally to all members of committees, sub-committees, advisory panels or any other form of secondary forum. | ✓ |
| F. Meetings – Frequency | (a) that an administering authority's main committee or committees meet at least quarterly. (b) that an administering authority's secondary committee or panel meet at least twice a year and is synchronised with the dates when the main committee sits. (c) that administering authorities who do not include lay members in their formal governance arrangements, provide a forum outside of those arrangements by which the interests of key stakeholders can be represented. | ✓ ✓ ✓ |
| | | |

Annual Report 2012 / 2013 7

| G. Access | (a) that subject to any rules in the council's constitution, all members of main and secondary committees or panels have equal access to committee papers, documents and advice that falls to be considered at meetings of the main committee. | ✓ |
|-----------------|---|--------------|
| H. Scope | (a) that administering authorities have taken steps to bring wider scheme issues within the scope of their governance arrangements. | \checkmark |
| l. Publicity | (a) that administering authorities have published details of their governance arrangements in such a way that stakeholders with an interest in the way in which the scheme is governed can express an interest in wanting to be part of those arrangements. | ✓ |

Lancashire County Council's Annual Governance Statement

The County Council has produced its Annual Governance Statement for 2012/13 <u>Annual</u> <u>Governance Statement</u>. This statement sets out assurances on the County Council's governance arrangements, internal control and the way the County Council manages its affairs.

As the County Council is responsible for the administration of the Pension Fund, including the provision of systems, controls and governance, this statement embraces the activities of the Pension Fund.

D. Administration of the Pension Fund

Overview

The Local Government Pension Scheme is a statutory public sector pension scheme which operates on a "defined benefit basis". Lancashire County Council as 'Administering Authority' is required by law to administer the Scheme within the geographical area of Lancashire.

The County Council administers the Scheme for over 150 employers. These employers include organisations such as local authorities, further and higher education colleges and voluntary and charitable organisations. This includes a number of "Admitted Bodies". These are organisations that have entered into an agreement with the County Council to participate in the Fund.

The Pension Fund Committee is required to receive regular reports from the Treasurer to the Fund on the administration of the Fund ensuring that best practice standards are satisfied and met and to satisfy itself and justify to all stakeholders, including Fund Employers, that the Fund is being run on an efficient and effective basis. A Service Level Agreement (SLA) exists between the Pension Fund and the service provider. The SLA contains specific service level standards and corresponding service level targets and an Annual Administration Report is presented to the Pension Fund Committee. <u>Annual Administration Report</u>

Review of the Year

2012 has been a year of change within the Pension Service. The biggest development was the launch of a member self service function "my pension online". This development allows scheme members to access their pension records online and this service will become the primary method of communication with scheme members in the future.

Overall performance continues to meet the targets set. At the beginning of 2013 the service was restructured and as a result dedicated client teams were created to deliver more efficient customer focussed services. A Performance Manager was appointed to ensure that standards and targets are met. The overall achievement against service level targets over the year was 96%.

The Service also continues to be cost effective with the cost of administration remaining below the Government's key indicator as reported in national benchmarking returns.

Public Sector Pension Reform

A Statutory Consultation started on 21December 2012 on new benefit regulations for the Local Government Pension Scheme (LGPS) from 1 April 2014. A number of further consultations have followed with the intention of having a new LGPS in place by 1 April 2014. This new Scheme will reflect the provisions of the Public Service Pensions Bill which having worked its way through Parliament reached Royal Assent on 25 April 2013.

Annual Report

The main provisions of the new LGPS 2014 are:

- The Scheme will be a Career Average Re-valued Earnings (CARE) Scheme with an accrual rate of 1/49th and will be re-valued in line with the Consumer Price Index (CPI)
- Normal Pension Age will be the same as the individuals State Retirement Age (minimum 65)

The next step of the statutory consultation process will ensure that the regulations covering protections for current scheme members (known as the transitional regulations) are set. These regulations will describe how the move from current to new rules will take place and set the foundation for protections. In particular, protections will include a final salary link and protected retirement age for benefits built up to March 2014.

More details can be found at (<u>www.lgps.org.uk</u>) and within the full Annual Administration Report. <u>Annual Administration Report</u>

Other information

Further statements relating to the administration of the Scheme include the Communication Policy Statement <u>Communication Policy Statement</u> and the Pensions Administration Strategy Statement.

Your Pension Service can be contacted at: PO Box 100 County Hall Preston PR1 0LD

Telephone: 01772 530530

E-mail: <u>connect2pensions@oneconnectlimited.co.uk</u> <u>http://www.yourpensionservice.org.uk</u>

E. Knowledge & Skills Framework

CIPFA Pensions Finance Knowledge and Skills Framework

The Chartered Institute of Public Finance and Accountancy (CIPFA) published its code of Practice on public sector pensions finance knowledge and skills in October 2011. The Code has been devised in response to Lord Hutton's recommendation that every public sector pension scheme (and individual LGPS fund) should have a properly constituted, trained and competent "Pensions Board". It also represents a key element in complying with the relevant principles of investment practice laid out in Local Government Pension Scheme (Management and Investment of funds) regulations 2009 regarding Effective Decision making.

The Code is intended to be used in conjunction with the CIPFA Pension Finance Knowledge and Skills Frameworks (KSF) which enhances where necessary, levels of knowledge and skill held by all those, whether members or officers, involved in the management and oversight of public sector pension funds.

The Code became effective from 1 April 2012 and is mandatory for CIPFA members as part of their standards of professional practice, and was adopted by the Pension Fund Committee at its meeting on 3 February 2012 in order to ensure good governance and training practices, and to support the Treasurer who, as a CIPFA member, has a professional requirement to comply with the Code.

The Council currently subscribes to a web-based knowledge and skills self assessment tool, developed by Hymans Robertson in conjunction with the CIPFA Pensions Network, to enable officers and elected members to help identify any gaps in their knowledge or skills.

The toolkit comprises six areas of core technical requirements for both officers and members:

- Pensions legislation and governance context;
- Pension accounting and auditing standards;
- Financial services procurement and relationship management;
- Investment performance and risk management;
- · Financial markets and products knowledge;
- Actuarial methods, standards and practices.

The frameworks are intended to have two primary uses, as a tool for organisations to determine whether they have the right skill mix to meet their pension scheme financial management needs and as an assessment tool for individuals to measure their progress and plan their development.

This process was initiated for officers in 2012/13 and needs to be fully completed for all relevant officers and members. Once completed, a training programme for both members and officers will be developed, incorporating the training materials available in the toolkit, relevant seminars, conferences and internal training days.

The implementation of the KSF has not advanced as quickly as intended, and it was decided to delay involving members of the Pension Fund Committee until after its reconstitution following the County Council elections in May 2013. (Since then, members of the new Committee and relevant

officers have been provided access to the toolkit, and a modular programme established to assess particular areas of knowledge throughout the year. This will be supplemented with regular training and awareness sessions linked to Committee meetings and the identification of ad hoc training opportunities.)

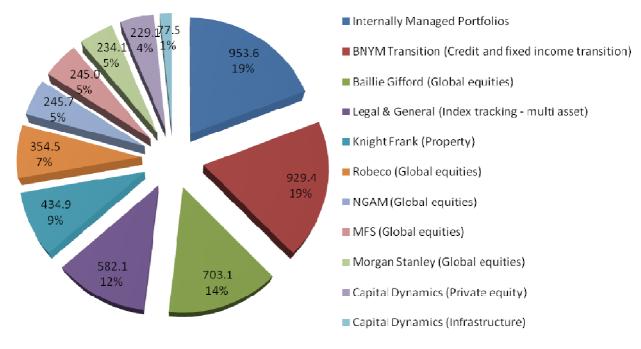
F. Investment Policy and Performance

Structure

There are three levels of responsibility for the investment management of the Lancashire County Pension Fund. First, the county council's Pension Fund Committee takes major policy decisions and monitors overall performance. Second, the Investment Panel recommends specific investment allocations in line with the Committee's policy decisions and monitors the activity of the Fund's managers. Third, the investment managers fix precise weightings and select stock within the allocations set by the Panel and Committee. A more detailed description of the responsibilities of the Committee, its Sub-Committees and the Panel is found in the Governance Policy Statement. <u>Governance Policy Statement</u>

The Panel consists of two independent external investment advisers, the Chief Investment Officer, the Deputy County Treasurer and the Treasurer to the Pension Fund, who acts as Chair. The investments of the Fund are currently principally managed by five specialist global equity managers, one external index-tracking manager (multi-asset) and in-house provision. The internal team carries out its own treasury management and holds investments in infrastructure funds and non-investment grade credit funds directly.

A summary of portfolio values by investment manager, as at 31 March 2013, is shown below.



2012/13 Manager Portfolio Value (£'m)

During 2012/13 the implementation of the revised investment strategy, agreed in 2010, continued. The Fund successfully completed the transition to the new global equities investment Managers with effect from 1 October 2012. The three existing equity mandates with JP Morgan (UK equities), Newton (Overseas equities) and BNY Mellon (Balanced tracking equity mandate) were sold and replaced by mandates with 5 managers each with an unconstrained global equity mandate (Baillie Gifford, MFS, Morgan Stanley, Robeco and NGAM) totalling £1.5 bn.

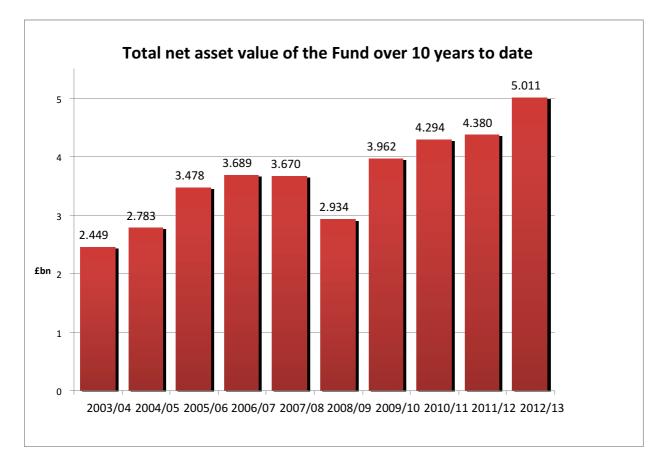
^{2012 / 2013} 12

Annual Report

The transition of credit and fixed income assets has been undertaken by the appointed transition manager, Bank of New York Mellon. The resulting proceeds (£929m) are currently residing in a transition account in advance of future investment decisions being made into less commoditised and more specialist funds, including but not limited to secured lending, long-term lending, non-sterling lending, investment opportunities driven by changes to banking regulations, and index linked loans giving inflation protection.

Performance

The value of the Fund's assets has more than doubled over the last ten years, as shown in the chart below:



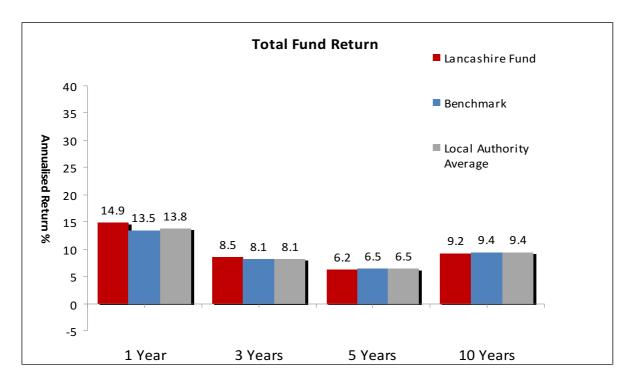
The Fund is invested to meet liabilities over the medium to long-term and therefore its performance should be judged over a corresponding period. Annual returns can be volatile, as seen in 2008/09 and do not necessarily indicate the underlying health of the Fund.

The performance of the Fund is measured against a Fund specific benchmark with individual managers being given performance benchmarks and targets which are linked to index returns for the assets they manage. Details of these can be found in the Statement of Investment Principles <u>Statement of Investment Principles</u>. The Fund also subscribes to the annual WM Survey of UK Local Authority Pension Funds, which shows comparisons with other local authority pension

Annual Report

funds. The performance of the investment managers is reviewed on a regular basis by the Panel and any recommendations arising from those reviews are considered by the Committee.

Looking first at total Fund returns, the chart below shows the total return of the Fund compared to the fund specific benchmark and the average local authority pension fund return measured over 1,3,5 and 10 years to 31 March 2013:



The Fund's return of almost 14.9% is above that of the average local authority pension fund of 13.8%. It ranks as the 24th percentile in the WM analysis of local authority funds.

In the year to 31 March 2013, The Total Fund return amounted to 14.9% against a benchmark of 13.5%. This significantly outperformed the Gilts +2.5% actuarial measure of 7.9% for the same period. A significant proportion of this performance was derived from global equities, delivering 20.9% in the year against a benchmark of 18.0%. Property and Bonds asset classes also exceeded their respective benchmarks, with non-investment grade assets being approximately on parity. Infrastructure assets, whose performance has been strong throughout the year, has now fallen back as the significant returns produced by the Red Rose infrastructure vehicle dropped out of the one year rolling performance.

Whilst all of the new equity managers have produced significant returns since the October 2012 inception of their mandates, Baillie Gifford, MFS, and NGAM have exceeded their benchmarks most notably with the other two managers, with being more defensive strategies, also close to benchmarks. Capital Dynamics produced a disappointing return of 3.5% for the year to 31 March 2013 against a benchmark of 16.8% but continues to provide strong long-term performance with returns of 9.9% since inception against a benchmark of 4.98%.

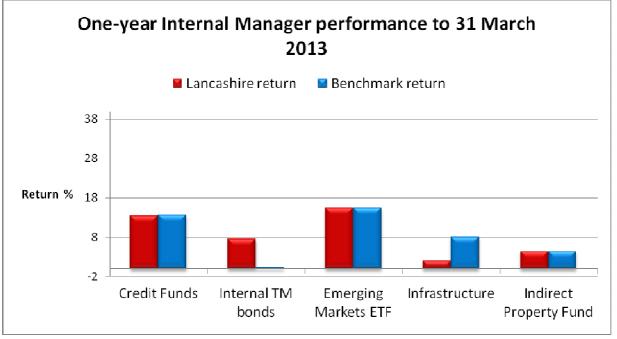
The Fund's investment managers are set performance targets as shown in the Statement of Investment Principles <u>Statement of Investment Principles</u>. The overall performance target of each

manager is measured over rolling three and five year periods, as inevitably there will be shortterm fluctuations in performance. These targets are set for the active managers i.e. those with a mandate to outperform a benchmark through active stock picking and sector allocations. The transition portfolio and that managed by Legal and General are passive portfolios where the manager seeks to track the benchmark.

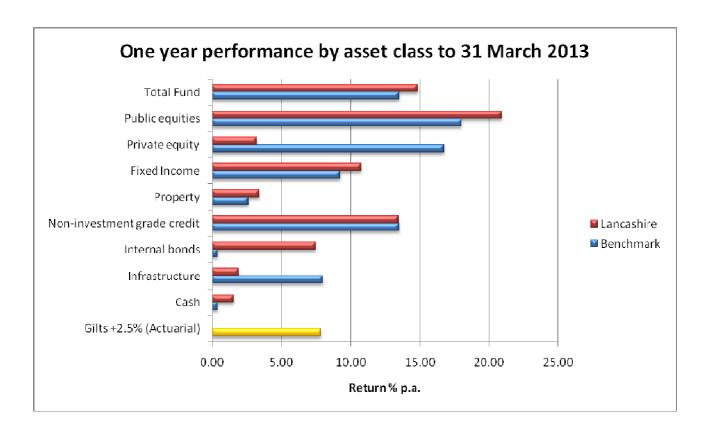
Active managers have the discretion to invest a smaller or greater amount than the benchmark allocation, within agreed constraints and tolerances. These decisions will reflect their views on market conditions within various countries or between different types of instruments. The one year performance of the managers and asset classes to 31 March 2013 are shown in the following charts:



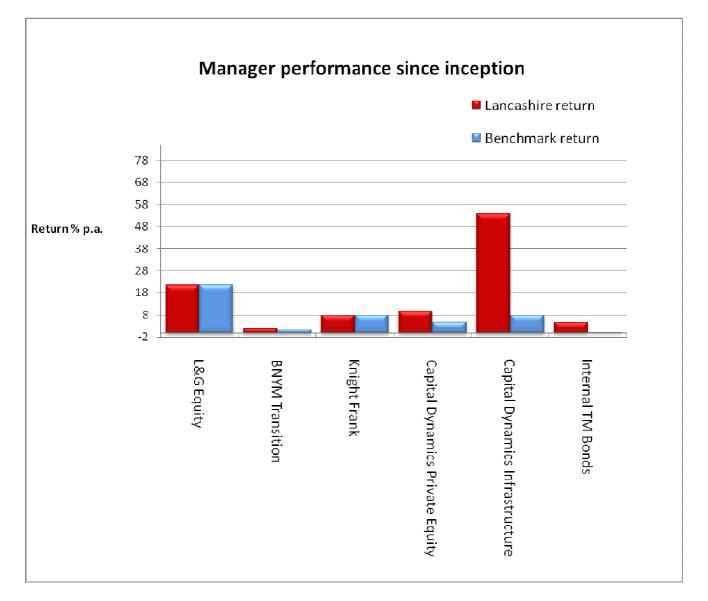
As part of an overall portfolio strategy Robeco and Morgan Stanley were hired as defensive managers. As expected in a strongly performing market they have underperformed their benchmark. NGAM and MFS were appointed with a growth bias and the significant out - performance against benchmark reflects this. It can be argued that the long term nature of Private Equity and Infrastructure allocations are such that one year measures are invalid, as investment during the initial stages (years 1-3) generates returns in the later stages (years4-7).



Emerging markets are passively managed and have therefore performed on a par with their benchmark. Whilst both credit funds and infrastructure are in the early stages of investment, credit funds are currently performing on a par with their benchmark whereas infrastructure as expected at a relatively early stage in the investment cycle is performing below benchmark.



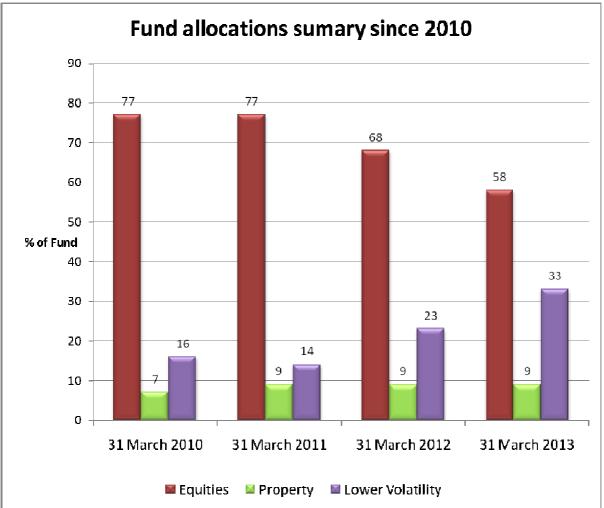
As a result of substantial asset allocation classes changes made in the period, the total fund performance is ahead of benchmark and ahead of actuarial assumptions.



An analysis of the specialist managers' performance since inception is shown in the chart below:

Since inception all managers have performed in line or in excess of their benchmark.

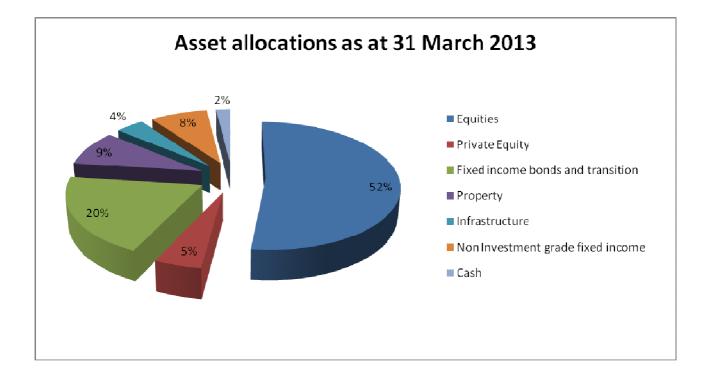
This move towards lower volatility asset classes has resulted in equities accounting for 58% of the Fund at 31 March 2013, compared with 77% three years ago. In the same period, lower volatility assets have increased from 16% to 33%. Against target allocations, equities however remain towards the top of their respective target (40%-60%), property remains just below the bottom of its target range (10%-20%), and lower volatility assets are mid-range (20%-40%).

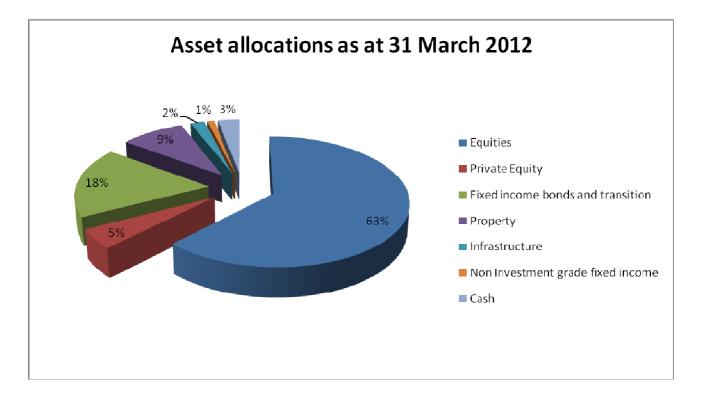


Asset allocations

The Fund is continuing to implement its revised investment strategy agreed in 2010, in actively bringing asset allocations up to the agreed benchmarks, in order to reduce the reliance on more volatile assets such as equities, in favour of less volatile asset classes such as infrastructure, senior secured loans, and emerging market debt funds.

Detailed asset class allocations, and a comparison with the previous year is shown below:





While paid up investments in infrastructure funds represent 4% of the value of the Fund, the Fund also has unpaid commitments to infrastructure funds equivalent to 3.8% of the value of the Fund at 31 March 2013.

Similarly, unpaid private equity commitments at 31 March 2013 are £137m, comprising 2.7% of The Fund in addition to the paid up investments representing 5.6% of the Fund.

The largest individual direct investments of the Fund are disclosed in the following paragraphs:

The Largest ten equity holdings of the Fund at 31 March 2013 were:

| Equity | Market value 31 March 2013 £m | Percentage of net assets of the Fund % |
|--------------------------------------|-------------------------------------|--|
| Nestle SA CHF0.10 (Regd) | 54.5 | 1.09 |
| British American Tobacco Ord GBP0.25 | 33.8 | 0.68 |
| Reckitt Benck Grp Ord GBP0.10 | 29.0 | 0.58 |
| Visa Inc Com CL A STK | 27.7 | 0.55 |
| Omnicom Group Inc Com | 24.8 | 0.50 |
| Diageo Ord Plc | 24.4 | 0.49 |
| Accenture PIc SHA CL A New | 23.4 | 0.47 |
| CIE Financie Richemont CHF | 22.2 | 0.45 |
| Philip Morris Intl Com Stk NPV | 22.0 | 0.44 |
| Mastercard Inc CL A | 21.9 | 0.44 |
| Total | 283.7 | 5.69% |

The largest ten direct property holdings of the Fund at 31 March 2013 were:

| Property | Sector | Market value 31 March 2013 £m |
|--|------------------------|--|
| 10 Brook St, London | Offices | 34.5 |
| Sainsburys Store, Elgiva Lane, Chesham | Shops | 29.2 |
| Princes Mead Shopping Centre, Farnborough | Shopping Centre | 23.8 |
| St Edmundsbury Retail Park, Bury St Edmunds | Retail Warehouse | 18.7 |
| Benson House, Leeds | Offices | 17.2 |
| Somerfield Store, Wymondham | Shops | 15.3 |
| 1-3 Dufferin St, London | Offices | 14.6 |
| Stukeley Road Retail Park, Huntingdon | Retail Warehouse | 14.5 |
| Weir Road, Wimbledon | Industrial / Warehouse | 14.4 |
| Tuscany Park, Wakefield | Industrial / Warehouse | 14.1 |
| Total | | 196.3 |

Policies in respect of Socially Responsible Investment and Voting

Social, Environmental and Ethical Considerations

The Fund is active on governance issues through its membership of the Local Authority Pension Fund Forum ("LAPFF"), which exists to promote the investment interests of local authority pension funds, and to maximise their influence as shareholders whilst promoting social responsibility and corporate governance at the companies in which they invest.

The Fund also uses the services of Pensions Investment Research Consultants ("PIRC"), which is a leading independent research and advisory consultancy providing services to institutional investors on corporate governance and corporate social responsibility.

Policy on Voting

For many years, the Fund has followed the voting recommendations of PIRC with the Fund's managers being instructed to vote at shareholder meetings in accordance with PIRC's recommendations. PIRC has been acting as the Fund's proxy since 2011 and casting the Fund's votes directly at shareholder meetings.

The Fund's investment managers receive advance notice of PIRC's voting intentions and may raise concerns with the Fund if they do not believe the recommended stance on a vote is in the best financial interests of the Fund.

The Committee delegates its agreement of any significant departure from the guidelines proposed by the managers, to the Treasurer as Chair of the Investment Panel. In all voting decisions the long-term financial interests of the Fund are paramount. There were no occurrences of this during 2012/13.

Policy on Risk

The overriding objective of the Fund in respect of its investments is to strike a balance between minimising risk and maximising return. The structure of the investment management arrangements has been implemented in order to produce a balanced spread of risk for the portfolio. Within this the managers are regularly challenged by the Panel about the risk profile of the portfolios that they manage for the Fund.

Compliance with Myners Principles

The Fund is compliant with the Myners Principles, details of which can be found in the Statement of Investment Principles. <u>Statement of Investment Principles</u>

G. Accounts of the Fund

Responsibilities for the Statement of Accounts

The Responsibilities of the Administering Authority

The Administering Authority is required:

- To make arrangements for the proper administration of the financial affairs of the Lancashire County Pension Fund (Pension Fund), and to ensure that an officer has the responsibility for the administration of those affairs. For Lancashire County Council, the respective officer is the County Treasurer, who is also the Treasurer to the Pension Fund;
- To manage its affairs to secure economic, efficient and effective use of resources, and to safeguard its assets.

The Responsibilities of the Treasurer to the Pension Fund

The Treasurer to the Pension Fund is responsible for the preparation of the Pension Fund's statement of accounts. In accordance with the CIPFA Code of Practice on Local Authority Accounting in Great Britain (the Code), the statement is required to present fairly the financial position of the Pension Fund at the accounting date, and its income and expenditure for the year then ended.

In preparing this statement of accounts, the Treasurer to the Pension Fund has:

- Selected suitable accounting policies and then applied them consistently;
- Made judgements and estimates that were reasonable and prudent;
- Complied with the Code.

In addition, the Treasurer to the Pension Fund has:

- Kept proper accounting records which were up to date;
- Taken responsible steps for the prevention and detection of fraud and other irregularities.

The Statement of Accounts relate to the financial year ended 31 March 2013 and include the Fund Account and the Statement of Net Assets which are prepared in accordance with standard accounting practice as outlined in the notes to the accounts of the Pension Fund.

Gill Kilpatrick CPFA Treasurer to the Lancashire County Pension Fund 30 September 2013

INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF LANCASHIRE COUNTY COUNCIL

Opinion on the pension fund financial statements

We have audited the pension fund financial statements of Lancashire County Pension Fund for the year ended 31 March 2013 under the Audit Commission Act 1998. The pension fund financial statements comprise the Fund Account, the Net Assets Statement and the related notes. The financial reporting framework that has been applied in their preparation is applicable law and the CIPFA/LASAAC Code of Practice on Local Authority Accounting in the United Kingdom 2012/13.

This report is made solely to the members of Lancashire County Pension Fund in accordance with Part II of the Audit Commission Act 1998 and for no other purpose, as set out in paragraph 48 of the Statement of Responsibilities of Auditors and of Audited Bodies published by the Audit Commission in March 2010. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the Authority and the Authority's Members as a body, for our audit work, for this report, or for the opinions we have formed.

Respective responsibilities of the Treasurer to the Pension Fund and auditor

As explained more fully in the Statement of the Responsibilities of the Treasurer to the Pension Fund, the Treasurer to the Pension Fund is responsible for the preparation of the pension fund's financial statements and for being satisfied that they give a true and fair view. Our responsibility is to audit and express an opinion on the financial statements in accordance with applicable law and International Standards on Auditing (UK and Ireland). Those standards require us to comply with the Auditing Practices Board's Ethical Standards for Auditors.

Scope of the audit of the pension fund financial statements

An audit involves obtaining evidence about the amounts and disclosures in the financial statements sufficient to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or error. This includes an assessment of: whether the accounting policies are appropriate to the fund's circumstances and have been consistently applied and adequately disclosed; the reasonableness of significant accounting estimates made by the Treasurer to the Pension Fund; and the overall presentation of the financial statements. In addition, we read all the financial and non-financial information in the annual report to identify material inconsistencies with the audited financial statements. If we become aware of any apparent material misstatements or inconsistencies we consider the implications for our report.

Opinion on other matters

In our opinion, the information given in the pension fund annual report for the financial year for which the financial statements are prepared is consistent with the financial statements.

Matters on which we report by exception

We report to you if, in our opinion the governance compliance statement does not reflect compliance with the Local Government Pension Scheme (Administration) Regulations 2008 and related guidance. We have nothing to report in this respect.

In our opinion the pension fund's financial statements:

- give a true and fair view of the financial transactions of the pension fund during the year ended 31 March 2013 and the amount and disposition of the fund's assets and liabilities as at 31 March 2013 and
- have been properly prepared in accordance with the CIPFA/LASAAC Code of Practice on Local Authority Accounting in the United Kingdom 2012/13.

Karen Murray Director for and on behalf of Grant Thornton UK LLP, Appointed Auditor 4 Hardman Square Spinningfields Manchester M3 3EB

30 September 2013

Fund Account

| | Note | 2012/13 £m | *2011/12 £m |
|--|------|---------------|----------------|
| Dealing with members, employers and others directly involved in the fund | | | |
| Contributions | 6 | 202.7 | 209.3 |
| Transfers in | 7 | 9.9 | 11.1 |
| | | 212.6 | 220.4 |
| Benefits | 8 | (210.2) | (219.1) |
| Payments to and on account of leavers | 9 | (12.6) | (13.7) |
| Administrative expenses | 10 | (5.0) | (3.8) |
| | | (227.8) | (236.6) |
| Net withdrawals from dealings with members | | (15.2) | (16.2) |
| Return on investments | | | |
| Investment income | 11 | 120.8 | 117.6 |
| Profit and loss on disposal of investments and change in market value of investments | 14 | 532.6 | (7.9) |
| Investment management expenses | 20 | (7.2) | (7.1) |
| Net return on investments | | 646.2 | 102.6 |
| Net increase (decrease) in the net assets available for benefits during the year | | 631.0 | 86.4 |

*Prior year has been restated to reflect net rental income from properties in investment income.

| | Note | 2013 £m | 2012 £m |
|---|------|------------|------------|
| Investment assets | 14 | 4,990.9 | 4,361.4 |
| Investment liabilities | 14 | (1.9) | (1.5) |
| Current assets | 21 | 31.7 | 23.3 |
| Current liabilities | 23 | (9.7) | (3.2) |
| Net assets of the fund available to fund benefits at the period end | | 5,011.0 | 4,380.0 |

Net Asset statement for the year ended 31 March 2013

The Pension Fund's financial statements do not take account of liabilities to pay pensions and other benefits after the period end.

This statement of accounts is that upon which the auditor should enter his certificate and opinion. It presents fairly the position of the Lancashire County Pension Fund at 31 March 2013 and its income and expenditure for the year then ended.

Gill Kilpatrick CPFA

Treasurer to the Lancashire County Pension Fund **Cllr Clare Pritchard**

Chair of the Audit Committee

Notes to the Financial Statements

1. Pension Fund Operations and Membership

The Lancashire County Pension Fund is part of the Local Government Pension Scheme and is administered by Lancashire County Council. The county council is the reporting entity for this pension fund.

The published accounts show that in 2012/13 cash inflows during the year consisted of £333.4 million and cash outflows were £235 million, representing a net cash inflow of £98.4 million (compared with an inflow of £94.3 million in the previous year). Benefits payable amounted to £210.2 million and were partially offset by net investment income of £120.8 million (including £21.6 million accrued dividends); contributions of £202.7 million and transfers in of £9.9 million produced the positive cash inflow.

The increase in net gain resulted from the fund executing a switch from a domestic equities strategy to a global strategy in October 2012. Since that date, the US Dollar has appreciated significantly against the Pound. This, along with long term interest rates which fell slightly whilst credit spreads tightened significantly, lead to an increase in the capital values of fixed-rate securities as the discount rates used to value them fell, contributing to an additional increase in market value

a) General

The fund is governed by the Superannuation Act 1972. The fund is administered in accordance with the following secondary legislation:

- the LGPS (Benefits, Membership and Contributions) Regulations 2007 (as amended)
- the LGPS (Administration) Regulations 2008 (as amended)
- the LGPS (Management and Investment of Funds) Regulations 2009

It is a contributory defined benefit pension scheme administered by Lancashire County Council to provide pensions and other benefits for pensionable employees of Lancashire County Council, the district councils in Lancashire County and a range of other scheduled and admitted bodies within the county area. Teachers, police officers and firefighters are not included as they come within other national pension schemes.

The investments of the Pension Fund are managed by nine external investment managers. The asset allocation and policy in respect of the investments of the Fund is determined by the Pension Fund Committee, which meets four times a year with the Investment Panel in attendance. The Investment Panel meet at least quarterly, or otherwise as necessary. The panel are responsible for making recommendations to the Pension Fund Committee in relation to the investment strategy of the fund as well as monitoring the activities and performance of the investment managers. Full details of the Panel and Committees responsibilities are published in the Funds Statement of Investment Principles and are available from the Funds website at <u>http://www.yourpensionservice.org.uk</u>

b) Membership

Membership of the LGPS is voluntary and employees are free to choose whether to join the scheme, remain in the scheme or make their own personal arrangements outside the scheme.

Organisations participating in the Lancashire County Pension Fund include:

- Scheduled bodies, which are local authorities and similar bodies whose staff are automatically entitled to be members of the fund.
- Admitted bodies, which are other organisations that participate in the fund under an admission agreement between the fund and the relevant organisation. Admitted bodies include voluntary, charitable and similar bodies or private contractors undertaking a local authority function following outsourcing to the private sector.

Participation in the Pension Fund

| | | Number at 31 March 2013 | Number at 31 March 2012 |
|-----|-------------------------------------|----------------------------|----------------------------|
| (1) | Active Scheme Members | | |
| | Scheduled Bodies Admitted Bodies | 49,391 3,572 | 46,422 3,716 |
| | Total | 52,963 | 50,138 |
| (2) | Pensioners | | |
| | Pensions in Payment | 40,885 | 39,933 |
| | Preserved Pensions | 49,837 | 47,526 |
| | Total | 90,722 | 87,459 |

c) Funding

Benefits are funded by contributions and investment earnings. Contributions are made by active members of the fund in accordance with the LGPS (Benefits, Membership and Contributions) Regulations 2007 and range from 5.5% to 7.5% of pensionable pay for the financial year ending 31 March 2013. Employee contributions are matched by employers' contributions which are set based on triennial actuarial funding valuations. The last such valuation was at 31 March 2010. Currently employer contributions range from 8.6% to 70.3% of pensionable pay.

d) Benefits

Pension benefits under the LGPS are based on final pensionable pay and length of pensionable service in the following summary:

| | Service Pre 1 April 2008 | Service post 31 March 2008 |
|----------|--|--|
| Pension | Each year worked is worth 1/80 x final pensionable salary | Each year worked is worth 1/60 x final pensionable salary |
| Lump sum | Automatic lump sum of 3 x salary. In addition, part of the annual pension can be exchanged for a one-off tax free cash payment. A lump sum of £12 is paid for each £1 of pension given up | No automatic lump sum. Part of the annual pension can be exchanged for a one-off tax free cash payment. A lump sum of £12 is paid for each £1 of pension given up |

There are a range of other benefits provided under the scheme including early retirement, disability pensions and death benefits.

Benefits are index-linked in order to keep pace with inflation. In June 2010, the government announced that the method of indexation would change from the retail price index to the consumer price index. This change took effect from 1 April 2011.

LGPS 2014

A Statutory Consultation started on 21 December 2012 on new benefit regulations for the Local Government Pension Scheme (LGPS) from 1 April 2014. A number of further consultations have followed with the intention of having a new LGPS in place by 1 April 2014. This new Scheme will reflect the provisions of the Public Service Pensions Bill which having worked its way through Parliament reached Royal Assent on 25 April 2013. The main provisions of the new LGPS 2014 are:

• The Scheme will be a Career Average Re-valued Earnings (CARE) Scheme with an accrual rate of 1/49th.

• The Scheme will be re-valued in line with Consumer Price Index (CPI).

• Pay will include non-contractual overtime and for part time staff pay will include additional hours.

• Flexibility in contributions will mean an optional arrangement allowing 50% of main benefits to be accrued by paying a 50% contribution rate.

• Normal Pension age will be the same as the individual member's State Pension Age (minimum 65).

The next step of the ongoing statutory consultation process is to ensure that the regulations covering the protections for current scheme members (known as the transitional regulations) are in place. These regulations describe how the move from current to new rules take place and set the foundations for protections. In particular protections will include a final salary link and protected retirement age for benefits built up to March 2014.

Over the forthcoming year the Fund will be putting together a comprehensive communications plan in order to keep scheme members informed of these changes.

2. Basis of Preparation

The Statement of Accounts summarises the fund's transactions for the 2012/13 financial year and its position at year-end as at 31 March 2013. The accounts have been prepared in accordance with the Code of Practice on Local Authority Accounting in United Kingdom 2012/13 which is based on International Financial Reporting Standards (IFRS), as amended for the UK public sector.

The accounts summarise the transactions of the fund and report the net assets available to pay pension benefits. They do not take account of obligations to pay pensions and benefits which fall due after the end of the financial year. The actuarial present value of promised retirement benefits, value on an International Accounting Standard (IAS) 19 basis, is disclosed in note 30 of these accounts.

3. Accounting Policies

Fund Account revenue recognition

- Contribution income

Normal contributions both from members and from the employer are accounted for on an accruals basis at the percentage rate recommended by the fund actuary in the payroll period to which they relate.

Employers' augmentation contributions and pension strain contributions are accounted for in the period in which the liability arises. Any amount due in the year but unpaid will be classed as a current financial asset. Amounts not due until future years are classed as long term financial assets.

- Transfers

Transfer values represent amounts received and paid during the period for individual members who have either joined or left the fund during the financial year and are calculated in accordance with Local Governance Pension Scheme Regulations.

Individual transfers in/out are accounted for when received/paid, which is normally when the member liability is accepted or discharged.

Transfers in from members wishing to use the proceeds of their additional voluntary contributions to purchase scheme benefits are accounted for on a receipts basis and are included in transfers in. Bulk (group) transfers are accounted for on an accruals basis in accordance with the terms of the transfer agreement.

- Investment Income

i. Interest income

Interest income is recognised in the fund account as it accrues, using the effective interest rate of the financial instrument as at the date of acquisition or origination. Income

includes the amortisation of any discount or premium, transaction costs or other differences between the initial carrying amount of the instrument and its amount at maturity calculated on an effective interest rate basis.

ii. Dividend income

Dividend income is recognised on the date the shares are quoted ex-dividend. Any amount not received by the end of the reporting period is disclosed in the net asset statement as a current financial asset.

iii. Distribution from pooled funds

Distributions from pooled funds are recognised at the date of issue. Any amount not received by the end of the reporting period is disclosed in the net asset statement as a current financial asset.

iv. Rental income

Net rental income from operating leases on properties owned by the fund is recognised on a straight line basis over the term of the lease. Any lease incentives granted are recognised as an integral part of the total rental income, over the term of the lease. Contingent rents are only recognised when contractually due.

v. Movement in the net market value of investments

Changes in the net market value of investments (including investment properties) are recognised as income and comprise all realised and unrealised profits/losses during the year.

Fund Account – expense items

- Benefits payable

Pensions and lump sum benefits payable included all amounts known to be due as at the end of the financial year. Any amounts due but unpaid are disclosed on the net asset statement as current liabilities.

- Taxation

The fund is a registered public service scheme under section 1(1) of Schedule 36 of the Finance Act 2004 and as such is exempt from UK income tax on interest received and from capital gains tax on the proceeds of investments sold. Income from overseas investments suffers withholding tax in the country of origin, unless exemption is permitted. Irrecoverable tax is accounted for as a fund expense as it arises.

- Administrative expenses

All administrative expenses are accounted for on an accruals basis. All other costs of administration are borne by the employer. The administration and processing expenses

are a proportion of relevant officers' salaries in respect of the time allocated to pension administration and investment issues.

- Investment Manager expenses

Investment management expenses are accounted for on an accruals basis. They include the fees paid and due to the fund managers, custodian, actuarial fees and performance measurement and investment consultant fees.

Fees of the external investment managers and custodian are agreed in the respective mandates governing their appointments. Broadly, these are based on the market value of investments under their management and therefore increase or reduce as the value of these investments change.

In addition the fund has negotiated with the following managers that an element of their fee be performance related:

- MFS
- Morgan Stanley

As yet no performance related fees have been paid to these managers due to them having only been appointed in October 2012.

Where an investment manager's fee note has not been received by the net asset statement date, an estimate based on market value of their mandate as at year end is used for the inclusion in the fund account. In 2012/13 \pounds 2.2m of fees is based on such estimates (2011/12 \pounds 1.3m).

The costs of the council's in-house fund management team are charged direct to the fund and a proportion of the council's costs representing management time spent by officers on investment management are also charged to the fund.

Net asset statement

- Financial Instruments

Financial assets are included in the net asset statement on a fair value basis other than loans and receivables as at the reporting date. A financial asset is recognised in the net asset statement on the date the fund becomes party to the contractual acquisition of the asset. From this date any gains or losses arising from changes in the fair value of the asset are recognised by the fund.

The assets and liabilities held by Lancashire County Pension Fund are classified as fair value through profit and loss, loans and receivables and liabilities at amortised cost.

Loans and receivables

Loans and receivables are non derivative financial assets with fixed or determinable payments that are not quoted in an active market.

The fund's loans and receivables comprise of trade and other receivables and cash deposits.

Financial liabilities at amortised cost

Financial liabilities at amortised cost are the default category for financial instruments that do not meet the definition of financial liabilities at fair value through profit and loss.

- Valuation of Investments

Investments are shown at their fair value as at 31 March 2013. The fair value is the current bid price for quoted securities and unitised securities.

Transaction costs are included in carrying value of investments. Transaction costs include costs charged directly to the Pension Fund, such as fees, commissions paid to agents, brokers and dealers, levies by regulatory agencies and securities exchanges and transfer taxes and duties.

Investments in Private Equity are valued at fair value in accordance with the guidelines issued by the British Venture Capital Association, or equivalent.

The methodologies adopted in valuing financial instruments are explained in greater detail in note 17.

- Currency Translation

Assets and liabilities denominated in foreign currency are stated in the accounts by the application of the appropriate closing rate of exchange ruling at 31 March 2013. Any gains or losses are treated as part of a change in market value of investments.

- Acquisition costs of Investments

The Acquisition costs of investments are included within the purchase price.

- Property

The fund's freehold and leasehold properties were valued on 31 March 2013 by Cushman & Wakefield, acting as External Valuer. The valuations were in accordance with the requirements of the RICS Valuation standards and the International Valuation Standards. The valuation of each property was on the basis of Market Value, assuming that the property would be sold subject to any existing leases. The valuer's opinion of Market Value and Existing Use Value was primarily derived using comparable recent market transactions on arm's length terms.

- Derivatives

The fund uses derivative financial instruments to manage its exposure to specific risks arising from its investment activities. The fund does not hold derivatives for speculative purposes.

Derivative contract assets are fair valued at bid prices and liabilities are fair valued at offer prices. Changes in fair value of derivative contracts are included in change in market value.

Future contracts are exchange traded and fair value is determined using exchange prices at their reporting date. Amounts due or owed to the broker are amounts outstanding in respect of initial margin and variation margin.

Forward foreign exchange contracts, are over the counter contracts and are valued by determining the gain or loss that arise from closing out the contract at the reporting date, by entering into an equal and opposite contract at that date.

- Cash and cash equivalents

Cash comprises of cash in hand and demand deposits.

Cash equivalents are short-term, highly liquid investments that are readily convertible to known amounts of cash and that are subject to minimal risk of changes in value.

- Financial liabilities

The fund recognises financial liabilities at fair value other than loans and receivables at the reporting date. A financial liability is recognised in the net asset statement on the date the fund becomes party to a liability. From this date any gains or losses arising from changes in the fair value of the liability are recognised by the fund.

- Actuarial present value of promised retirement benefits

The actuarial present value of promised retirement benefits is assessed on a triennial basis by the scheme actuary in accordance with the requirements of IAS19 and relevant actuarial standards.

As permitted under IAS 26 the fund has opted to disclose the actuarial present value of promised retirement benefits by way of a note to the net asset statement (Note 30).

- Additional voluntary contributions

The AVC providers to the Pension Fund are Equitable Life and Prudential. The AVC's are invested separately from the Pension Fund's main assets and used to acquire additional money purchase benefits. These are not included in the Pension Fund accounts in accordance with section 4(2)(b) of the Local Government Pension Scheme (Management and Investment of Funds) Regulations 2009 (SI 2009/3093). Members participating in these AVC arrangements each receive an annual statement confirming

the amounts held in their account and the movements during the year. A summary of the information provided by Equitable Life and Prudential is shown in note 19.

- Securities Lending

Investments lent under securities lending arrangements continue to be recognised in the net asset statement to reflect the scheme's continuing economic interest in the securities and are measured in accordance with the accounting policy for assets 'At fair value through income statement' or 'Available for sale' as appropriate. Collateral is marked to market, and adjusted daily. As the Fund has an obligation to return the collateral to the borrowers, collateral is excluded from the Fund valuation.

- Contingent liabilities and contingent assets

A contingent liability is a possible obligation that arises from past events whose existence will be confirmed by the occurrence or non-occurrence of one or more uncertain future events beyond the control of the Fund or a present obligation that is not recognised because it is not probable that an outflow of resources will be required to settle the obligation. A contingent liability also arises in extremely rare cases where there is a liability that cannot be recognised because it cannot be measured reliably. The Fund does not recognise a contingent liability but discloses its existence in the financial statements.

A contingent asset is a possible asset that arises from past events whose existence will be confirmed by the occurrence or non-occurrence of one or more uncertain future events beyond the control of the Fund. The Fund does not recognise contingent assets but discloses its existence where inflows of economic benefits are probable, but not virtually certain.

4. Critical Judgements in applying accounting policies

The fund has recognised a deposit with Landsbanki as an asset on the net asset statement as at 31st March 2013. Judgement is required in determining the recoverability of this asset at each net asset statement date. The Fund has assessed recoverability with reference to Landsbanki's financial position as at 31st December 2012 as published by the bank's Winding Up Board and considers that it is likely that 100% of the deposit, subject to exchange rate fluctuations, will be recovered. This is in line with advice issued by CIPFA and LAPFF.

5. Assumptions made about the future and other major sources of estimated uncertainty

The Statement of Accounts contains estimated figures that are based on assumptions made by the Pension Fund about the future or that are otherwise uncertain. Estimates are made taking into account historical experience, current trends and other relevant factors. However, because balances cannot be determined with certainty, actual results could be materially different from the assumptions and estimates.

The items in the Pension Fund's net asset statement at 31 March 2013 for which there is a significant risk of material adjustment in the forthcoming year are as follows:

| Item | Uncertainties | Impact if actual results differ from assumptions |
|---|---|--|
| Private Equity, Infrastructure, Local Authority Bonds and Indirect Overseas Property | Private Equity and Infrastructure investments are valued at fair value in accordance with British Private Equity and Venture Capital Association guidelines / International Private Equity and Venture Capital Valuation guidelines or equivalent. Local authority bonds are based on valuation techniques that require management judgements based on various factors. Overseas indirect properties are valued at the current open market value as defined by the RICS Appraisal and Valuation Standards. These investments are not publicly listed and as such there is a degree of estimation involved in the valuation. | Private equity, infrastructure, local authority bonds and overseas indirect property investments in the financial statements total £408.5m. There is a risk that these investments may be under or overstated in the accounts. |
| Pensions Liability | Estimation of the net liability to pay pensions depends on a number of complex judgements relating to the discount rate used, the rate at which salaries are projected to increase, changes in retirement ages, mortality rates and expected returns on pension fund assets. A firm of consulting actuaries (Mercers) is engaged to provide the authority with expert advice about the assumptions to be applied. | The effects on the net pension liability of changes in individual assumptions can be measured. For instance, a 0.5% increase in the discount rate assumption would reduce the value of the liabilities by approximately £624 million. A 0.25% increase in assumed earnings inflation would increase the value of the liabilities by approximately £86m and a 1 year increase in assumed life expectancy would increase the liabilities by approximately £146m. |

6. **Contributions receivable**

| | 2012/13 £m | 2011/12 £m |
|--------------------------|---------------|---------------|
| Employers' contributions | | |
| County Council | 63.4 | 68.5 |
| Scheduled Bodies | 74.7 | 75.7 |
| Admitted | 12.9 | 12.9 |
| | 151.0 | 157.1 |
| Employees' contributions | | |
| County Council | 20.6 | 20.5 |
| Scheduled Bodies | 26.3 | 26.8 |
| Admitted | 4.8 | 4.9 |
| | 51.7 | 52.2 |
| Total contributions | 202.7 | 209.3 |

Annual Report 2012 / 2013 38 Within the employee contributions figure for 2012/13, £0.2m is voluntary and additional regular contributions. All employer contributions are normal contributions.

7. Transfers in

| 7. | Transfers in | 2012/13 £m | 2011/12 £m |
|-----|---|-------------------------------|-------------------------------|
| | Individual transfers in from other schemes | 9.9 9.9 | <u>11.1</u> 11.1 |
| 8. | Benefits | 2012/13 £m | 2011/12 £m |
| | Pensions Lump sum retirement benefits Lump Sum death benefits | 176.5 28.3 5.4 210.2 | 163.6 51.0 4.5 219.1 |
| | Relating to: | | |
| | County Council Scheduled Bodies Admitted Bodies | 91.4 105.7 13.1 | 91.9 112.6 14.6 |
| | Total | 210.2 | 219.1 |
| 9. | Payments to and on account of leavers | 2012/13 £m | 2011/12 £m |
| | Refunds to members leaving service Contributions equivalent premium Individual transfers to other schemes | 0 0 12.6 12.6 | 0.1 (0.1) 13.7 13.7 |
| 10. | Administrative expenses | 2012/13 £m | 2011/12 £m |
| | Administration and processing Audit fee Legal and other professional fees | 3.8 0.1 1.1 5.0 | 3.4 0.1 0.3 3.8 |

Annual Report 2012 / 2013 39

11. Investment income

| | 2012/13 £m | *2011/12 £m |
|----------------------------|---------------|----------------|
| Fixed interest securities | 21.5 | 27.7 |
| Equity dividends | 59.5 | 46.5 |
| Index linked securities | 1.2 | 2.8 |
| Pooled investment vehicles | 6.3 | 5.5 |
| Net rents from properties | 25.0 | 24.8 |
| Interest on cash deposits | 2.8 | 0.7 |
| Other | 4.5 | 9.6 |
| | 120.8 | 117.6 |

*Prior year has been restated to reflect net rental income from properties in investment income.

12. Net rents from Properties

| | 2012/13 £m | 2011/12 £m |
|---------------------------|---------------|---------------|
| Rental Income | 28.1 | 26.0 |
| Direct operating expenses | (3.1) | (1.2) |
| Net income | 25.0 | 24.8 |

13. Stock Lending

Northern Trust the Fund's custodian, are authorised to release stock to a third party under stock lending arrangements up to the statutory limits for this activity. Stock lending income generated in 2012/13 was £643,034 (2011/12 £467,745)

Securities on loan at the 31st March 2013 were £107.9m and are included in the net asset statement to reflect the scheme's continuing economic interest in the securities. This consisted of £91.9m of equities and £16m of bonds.

Collateral is marked to market, and adjusted daily. Additional collateral of between 2% and 5% is requested as an additional measure of industry standard practice to mitigate risk. As the Fund has an obligation to return the collateral to the borrowers, collateral is excluded from the Fund valuation. The collateral is non cash and totalled £116.6m of government bonds.

14. Reconciliation of movements in investments and derivatives

| | Market Value at 1 April 2012 | Purchases at cost and derivative payments | Sales proceeds and derivative receipts | Change in market value | Market value at 31 March 2013 |
|-------------------------------|------------------------------------|--|---|------------------------------|-------------------------------------|
| | £m | £m | £m | £m | £m |
| Fixed interest securities | 623.4 | 501.1 | (471.9) | 191.0 | 843.6 |
| Equities | 1,613.7 | 1,409.8 | (1,581.2) | 307.0 | 1,749.3 |
| Index linked securities | 124.6 | 16.1 | (29.1) | 53.3 | 164.9 |
| Pooled investments | 1,466.3 | 696.6 | (558.9) | (2.8) | 1,601.2 |
| Property | 383.9 | 72.1 | (5.3) | (15.8) | 434.9 |
| | 4,211.9 | 2,695.7 | (2,646.4) | 532.7 | 4,793.9 |
| Derivative contracts: | | | | | |
| Futures | 0.2 | 0.4 | (0.5) | (0.1) | 0.0 |
| Forward currency contracts | 1.6 | | | | 3.0 |
| Cash deposits | 126.8 | | | | 170.5 |
| Investment accruals | 19.4 | | | _ | 21.6 |
| | 4,359.9 | | | | 4,989.0 |
| | · · · | | | - | |

| | Market Value at 1 April 2011 £m | Purchases at cost and derivative payments £m | Sales proceeds and derivative receipts £m | Change in market value £m | Market value at 31 March 2012 £m |
|---|--|---|--|------------------------------------|---|
| Fixed interest securities | 559.1 | 696.0 | (657.8) | 26.1 | 623.4 |
| Equities | 1,735.1 | 401.0 | (441.9) | (80.5) | 1,613.7 |
| Index linked securities | 141.0 | 120.9 | (159.1) | `21.Ś | 124.6 |
| Pooled investments | 1,395.5 | 399.2 | (359.6) | 31.2 | 1,466.3 |
| Property | 397.5 | 24.2 | (34.1) | (3.7) | 383.9 |
| | 4,228.2 | 1,641.3 | (1,652.5) | (5.1) | 4,211.9 |
| Derivative contracts: Futures Forward currency contracts | 0.9 0.9 | 41.4 | (39.3) | (2.8) | 0.2 1.6 |
| Cash deposits Investment accruals | 36.6 14.6 4,281.2 | | | | 126.8 19.4 4,359.9 |

Of the ± 532.7 m increase in market value of investments during the 2012/13 financial year, ± 30.0 m relates to assets for which fair value is not based on observable market data. The valuation policy for these assets is outlined in note 17.

Transaction costs are included in the cost of purchases and in sale proceeds. Transaction costs include costs charged directly to the Pension Fund, such as fees, commissions paid to agents, brokers and dealers, levies by regulatory agencies and securities exchanges and transfer taxes and duties. Transaction costs incurred during the year 2012/13 amounted to $\pounds 2.2m$ (2011/12: $\pounds 2.0m$).

The investment assets at 31 March 2013 are managed by nine external investment managers, with the remaining cash deposits managed in-house. Details of the split of the investment assets by investment manager is shown below:

| Summary of Manager's Portfolio Values as at 31st March 2013 | | | | | | |
|---|---------|--------------------|------|---------|------|--|
| | | 2012/ [,] | 13 | 2011/1 | 2 | |
| | | £m | % | £m | % | |
| Externally Managed | | | | | | |
| BNYM Transition (Credit and fixed income | | | | | | |
| transition) | | 929.4 | 19% | - | 0% | |
| Baillie Gifford (Global equities) | | 703.1 | 14% | - | 0% | |
| Legal & General (Index tracking - multi asset) | | 582.1 | 12% | 1,057.4 | 24% | |
| Knight Frank (Property) | | 434.9 | 9% | 383.9 | 9% | |
| Robeco (Global equities) | | 354.5 | 7% | - | 0% | |
| NGAM (Global equities) | | 245.7 | 5% | - | 0% | |
| MFS (Global equities) | | 245.0 | 5% | - | 0% | |
| Morgan Stanley (Global equities) | | 234.1 | 5% | - | 0% | |
| Capital Dynamics (Private equity) | | 229.1 | 4% | 222.4 | 5% | |
| Capital Dynamics (Infrastructure) | | 77.5 | 1% | 50.4 | 1% | |
| Newton (Global equities) | | - | 0% | 615.6 | 14% | |
| JP Morgan (UK equities) | | - | 0% | 501.4 | 12% | |
| BNYM Transition (Global equities) | | - | 0% | 617.1 | 14% | |
| UBS (Bonds) | | - | 0% | 672.7 | 15% | |
| Externally Managed Portfolios | - | 4,035.4 | 81% | 4,120.9 | 95% | |
| Internally Managed | | | | | | |
| Credit Funds | | 424.0 | 9% | 49.3 | 1% | |
| Cash and bonds | Note 27 | 226.1 | 5% | 166.8 | 4% | |
| Emerging markets ETF | | 219.1 | 4% | - | 0% | |
| Infrastructure Funds | | 76.9 | 1% | 22.9 | 1% | |
| Indirect Property Funds | | 7.5 | 0% | - | 0% | |
| Internally Managed Portfolios | - | 953.6 | 19% | 239.0 | 5% | |
| Total Portfolio Values | - | 4,989.0 | 100% | 4,359.9 | 100% | |

| | 2012/13 £m | 2011/12 £m |
|---|----------------------------------|----------------------------------|
| Fixed Interest Securities UK public sector quoted UK corporate bonds quoted Overseas corporate bonds quoted | 294.9 225.0 323.7 843.6 | 234.3 289.0 100.1 623.4 |
| | 2012/13 £m | 2011/12 £m |
| Equities UK quoted Overseas quoted | 218.3 1,531.0 1,749.3 | 772.8 840.9 1,613.7 |
| | 2012/13 £m | 2011/12 £m |
| Index Linked Securities UK quoted | 164.9 164.9 | 124.6 124.6 |
| | 2012/13 £m | 2011/12 £m |
| Pooled Investment Vehicles UK Managed Funds: Equities Private Equity Infrastructure Fixed Income | 166.0 120.6 98.2 | 537.0 31.9 67.6 192.2 |
| O/S Managed Funds: Equities Private Equity Infrastructure Property | 632.2 108.5 56.2 7.5 | 400.3 182.3 5.7 |
| Credit funds | 412.0 1,601.2 | 49.3 1,466.3 |

Annual Report 2012 / 2013 43

| | 2012/13 £m | 2011/12 £m |
|---|---|---|
| Properties UK – Freehold UK – Long Leasehold | 346.4 88.5 434.9 | 292.9 91.0 383.9 |
| | 2012/13 £m | 2011/12 £m |
| Balance at start of the year Additions Disposals Net gain/loss on fair value Balance at the end of the year | 383.9 72.1 (5.3) (15.8) 434.9 | 397.5 24.2 (34.1) (3.7) 383.9 |
| | 2012/13 £m | 2011/12 £m |
| Derivatives Contracts Futures Contracts | | 0.2 |

Derivative contracts (forward currency positions)

| Settlement date | Bought £m EQV | Sold £m EQV | £m |
|--|------------------|----------------|--------------|
| Investment assets 6 months and under | 51.8 | 46.9 | 4.9 |
| Investment liabilities 6 months and under Over 6 months | 65.5 4.0 | 67.4 4.0 | (1.9) 0.0 |

Forward Foreign currency contracts are used to hedge against foreign currency movements.

| | 2012/13 £m | 2011/12 £m |
|------------------|---------------|---------------|
| Cash Deposits | | |
| Sterling | 116.6 | 110.9 |
| Foreign currency | 53.9 | 15.9 |
| | 170.5 | 126.8 |

15. **Financial Instruments classification**

Accounting policy describes how different asset classes of financial instruments are measured, and how income and expenses, including fair value gains and losses are recognised. The following table analyses the carrying amounts of financial assets and liabilities by category and net asset statement heading.

| 2013 | Designated at fair value through profit or loss | Loans and receivables | Financial liabilities at amortised cost |
|-----------------------------|--|-----------------------|---|
| | £m | £m | £m |
| Financial assets | | | |
| Fixed interest securities | 843.6 | - | - |
| Equities | 1,749.3 | - | - |
| Index linked securities | 164.9 | - | - |
| Pooled investment vehicles | 1,601.2 | - | - |
| Derivative contracts | 4.9 | - | - |
| Cash deposits | - | 170.5 | - |
| Investment accruals | 21.6 | - | - |
| Debtors | - | 31.7 | - |
| Total Financial Assets | 4,385.5 | 202.2 | - |
| Financial liabilities | | | |
| Derivative contracts | 1.9 | - | - |
| Creditors | - | - | 9.7 |
| Total Financial Liabilities | 1.9 | - | 9.7 |

| 2012 | Designated at fair value through profit or loss | Loans and receivables | Financial liabilities at amortised cost |
|-----------------------------|--|-----------------------|--|
| Financial consta | £m | £m | £m |
| Financial assets | | | |
| Fixed interest securities | 623.4 | - | - |
| Equities | 1,613.7 | - | - |
| Index linked securities | 124.6 | - | - |
| Pooled investment vehicles | 1,466.3 | - | - |
| Derivative contracts | 3.4 | - | - |
| Cash deposits | - | 126.8 | - |
| Investment accruals | 19.4 | - | - |
| Debtors | - | 23.3 | - |
| Total Financial Assets | 3,850.8 | 150.1 | - |
| Financial liabilities | | | |
| Derivative contracts | 1.6 | _ | _ |
| Creditors | - | _ | 3.2 |
| Total Financial Liabilities | 1.6 | - | 3.2 |
| | 1.0 | | 0:2 |

16. Net gains and losses on financial instruments

| 2013 | *2012 £m |
|-------|-----------------------|
| 2.111 | ٤m |
| 548.4 | (4.2) |
| - | - |
| | |
| - | - |
| | |
| - | - |
| 548.4 | (4.2) |
| | £m 548.4 - - |

The increase in net gain resulted by the fund executing a switch from a domestic equities strategy to a global strategy in October 2012. Since that date, the US Dollar has appreciated significantly against the Pound. This, along with long term interest rates which fell slightly whilst credit spreads tightened significantly, lead to an increase in the capital values of fixed-rate securities as the discount rates used to value them fell, contributing to an additional increase in market value.

*restated to exclude property which is not a financial instrument

17. Financial Instruments – Valuation

Valuation of financial instruments carried at fair value

The valuation of financial instruments has been classified into three levels according to quality and reliability of information used to determine fair values.

Level 1

Level 1 fair value measurements are those derived from unadjusted quoted prices in active markets for identical assets or liabilities. Products classified as level 1 comprise quoted equities, quoted fixed securities, quoted index linked securities and unit trusts.

Listed investments are shown at bid prices. The bid value of the investment is based on the bid market quotation of the relevant stock exchange.

Level 2

Level 2 investments are those where quoted market prices are not available, for example where an instrument is traded in a market that is not considered to be active or valuation techniques are used to determine fair value and where these techniques use inputs that are based significantly on observable market data.

*This investment class comprises of credit funds which in 11/12 were classified as level 1. The technique for valuing these assets is independently verified.

Level 3

Level 3 portfolios are those where at least one input which could have a significant effect on the instrument's valuation is not based on observable market data. Such instruments would include private equity, infrastructure, local authority bonds and indirect overseas property investments, which are valued using various valuation techniques that require significant management judgement in determining appropriate assumptions, including earnings, public market comparables and estimated future cash flows.

The values of the investment in private equity and infrastructure are based on valuations provided to the private equity and infrastructure funds in which Lancashire County Pension Fund has invested. These valuations are prepared in accordance with the International Private Equity and Venture Capital Valuation Guidelines or equivalent, which follow the valuation principles of IFRS and US GAAP. Valuations are performed annually mainly, and at the end of December. Cash flow adjustments are used to roll forward the valuations to 31 March as appropriate.

The overseas indirect property fund is valued monthly by external valuers, CB Richard Ellis (CBRE). CBRE are one of the largest firms of valuers in Europe, and are required to ensure that the assets in the Fund are valued each month at the current open market value, as defined by the RICS Appraisal and Valuation Standards. The valuation methodology is also subject to independent review by E&Y.

The local authority bond value is based on a valuation technique that requires management judgement including earning multiples, public market comparables and estimated future cash flows.

The table below provides an analysis of the financial assets and liabilities of the Pension Fund grouped into level 1 to 3 based on the level of which the fair value is observable.

| 2013 | Level 1 £m | Level 2 £m | Level 3 £m | Total £m |
|---|-----------------------|----------------------------|---------------------|----------------------|
| Financial assets | | | | |
| Financial assets at fair value through profit and loss | 3,553.0 | 424.0 | 408.5 | 4,385.5 |
| Total Financial assets | 3,553.0 | 424.0 | 408.5 | 4,385.5 |
| Financial Liabilities | | | | |
| Financial liabilities at fair value through profit and loss | 1.9 | - | - | 1.9 |
| Total Financial Liabilities | 1.9 | - | - | 1.9 |
| | | | | |
| 2012 | Level 1 | Level 2 | Level 3 | Total |
| 2012 | Level 1 £m | Level 2 £m | Level 3 £m | Total £m |
| 2012 Financial assets | | | | |
| | | | | |
| Financial assets Financial assets at fair value through profit and | £m | £m *49.3 | £m | £m |
| Financial assets Financial assets at fair value through profit and loss Total Financial | £m *3,497.4 | £m *49.3 | £m *304.1 | £m 3,850.8 |
| Financial assets Financial assets at fair value through profit and loss Total Financial assets | £m *3,497.4 | £m *49.3 49.3 | £m *304.1 | £m 3,850.8 |

*Prior year has been restated due to a review of the previous years information

18. Nature and extent of risks arising from Financial Instruments

Risk and risk management

The Fund's primary long-term risk is that the Fund's assets will fall short of its liabilities (i.e. promised benefits payable to members). The aim of investment risk management is to balance the minimisation of the risk of an overall reduction in the value of the Fund with maximising the opportunity for gains across the whole Fund portfolio. The Fund achieves this through asset diversification to reduce exposure to market risk (price risk, currency risk and interest rate risk) and keep credit risk to an acceptable level. In addition, the Fund manages its liquidity risk to ensure there is sufficient liquidity to meet the Fund's forecast cash flow.

Responsibility for the Fund's risk management strategy rests with the Pension Fund Committee. Risk management policies are established to identify and analyse the risks faced by the Fund's operations. Policies are reviewed regularly to reflect change in activity and in market conditions.

a) Market risk

Market risk is risk of loss from fluctuations in equity and commodity prices, interest and foreign exchange rates and credit spreads. The Fund is exposed to market risk from its investment activities, particularly through its equity holdings.

The objective of the Fund's risk management strategy is to identify, manage and keep market risk exposure within acceptable parameters, whilst optimising the return on risk.

In general, excessive volatility in market risk is managed through the diversification of the portfolio in terms of geographical and industry sectors and individual securities. To mitigate market risk, the Fund and its investment advisors undertake appropriate monitoring of market conditions and benchmarking analysis.

Other price risk

Other price risk represents the risk that the value of a financial instrument will fluctuate as a result of changes in market prices (other than those arising from interest rate risk or foreign exchange risk), whether those changes are caused by factors specific to the individual instrument or its issuer or factors affecting all such instruments in the market.

The Fund is exposed to share and derivatives price risk. This arises from investments held by the Fund for which the future price is uncertain. All securities investments present a risk of loss of capital. Except for shares sold short, the maximum risk resulting from financial instruments is determined by the fair value of the financial instruments. Possible losses from shares sold short is unlimited.

The Fund's investment managers mitigate this price risk through diversification. The selection of securities and other financial instruments is monitored by the Fund to ensure it is within limits specified in the fund investment strategy.

Other price risk – sensitivity analysis

Following analysis of historical data and expected investment return movement during the financial year, in consultation with the Fund's investment advisors, the Fund has determined that the following movements in market price risks are reasonably possible for the 2012/13 reporting period.

| Asset Type | Potential market movements (+/-) |
|--------------------|----------------------------------|
| UK Bonds | 4.6% |
| Overseas bonds | 8.7% |
| UK equities | 12.8% |
| Overseas equities | 12.8% |
| Index linked Gilts | 8.1% |
| Cash | 0% |
| Alternatives | 3.6% |
| Property | 1.8% |

The potential price changes disclosed above are broadly consistent with a one-standard deviation movement in value of the asset. The sensitivities are consistent with the assumption contained in the investment advisors' most recent review. This analysis assumes that all other variables, in particular foreign currency exchange rates and interest rates, remain the same.

Had the market of the Fund's investments increased/decreased in line with the above, the change in the net assets available to pay benefits in the market place would have been as follows (the prior year comparator is shown below):

| Asset Type | Value as at 31 March 2013 | Percentage Change | Value on Increase | Value on Decrease |
|--|------------------------------|----------------------|----------------------|----------------------|
| | £m | <u> </u> | £m | £m |
| Cash and Cash equivalents | 195.1 | 0.0% | 195.1 | 195.1 |
| Investment portfolio assets: | | | | |
| UK bonds | 519.9 | 4.6% | 543.6 | 496.1 |
| Overseas bonds | 323.7 | 8.7% | 351.8 | 295.6 |
| Total equities | 1,749.3 | 12.8% | 1,973.2 | 1,525.4 |
| Index linked gilts | 164.9 | 8.1% | 178.2 | 151.6 |
| Alternatives | 1,601.2 | 3.6% | 1,658.9 | 1,543.6 |
| Property | 434.9 | 1.8% | 442.7 | 427.0 |
| Total assets available to pay benefits | 4,989.0 | | 5,343.5 | 4,634.4 |

| · · · · · | | | | |
|-------------------------------|----------------|------------|----------|----------|
| Asset Type | Value as at 31 | Percentage | Value on | Value on |
| | March 2012 | Change | Increase | Decrease |
| | £m | % | £m | £m |
| Cash and Cash equivalents | 147.9 | 0.0 | 147.9 | 147.9 |
| Investment portfolio assets: | | | | |
| UK bonds | 695.7 | 5.7% | 735.3 | 656.1 |
| Overseas bonds | 100.0 | 11.8% | 111.8 | 88.2 |
| UK equities | 1,341.4 | 15.3% | 1,547.3 | 1,135.6 |
| Overseas equities | 1,236.9 | 14.8% | 1,420.3 | 1,053.5 |
| Index linked gilts | 166.9 | 7.6% | 179.6 | 154.2 |
| Alternatives | 287.4 | 7.7% | 309.6 | 265.2 |
| Property | 383.8 | 9.4% | 419.7 | 347.9 |
| Total assets available to pay | 4,359.9 | | 4,871.5 | 3,848.5 |
| benefits | | | | |

Interest Rate Risk

The Fund invests in financial assets for the primary purpose of obtaining a return on investments. These investments are subject to interest rate risks, which represent the risks that the fair value of future cash flow of a financial instrument will fluctuate because of changes in market interest rates.

The Fund's interest rate risk is routinely monitored by the Investment Panel and its investment advisors. The Fund's direct exposure to interest rate movements as at 31 March 2013 and 31 March 2012 is set out below. These disclosures present interest rate risk based on the underlying financial assets at fair value.

| Asset Type | As at 31 March 2013 | As at 31 March 2012 | |
|---------------------------|---------------------|---------------------|--|
| | £m | £m | |
| Cash and cash equivalents | 170.5 | 126.8 | |
| Fixed interest securities | 1,255.5 | 815.6 | |
| Total | 1,426.0 | 942.4 | |

Interest rate risk sensitivity analysis

The Fund has recognised that interest rates can vary and can affect both income to the Fund and the value of the net assets available to pay benefits. A 110 basis point (BPS) movement in interest rates is consistent with the level of sensitivity applied as part of the Fund's risk management strategy. The Fund's investment advisor has advised that long–term average rates are expected to move less than 110 basis point for one year to the next and experience suggests that such movements are likely.

The analysis that follows assumes that all other variables, in particular exchange rates, remain constant, and shows the effect in the year on the net assets available to pay benefits of a +/- 100 BPS change in interest rates:

| Asset Type | Carrying amounts as at 31 March 2013 | Change in year in net asse available to pay benefits | |
|----------------------------------|---|---|---------|
| | | +100BPS | -100BPS |
| | £m | £m | £m |
| Cash and cash equivalents | 170.5 | 1.7 | (1.7) |
| Fixed interest securities | 1,255.5 | 12.5 | (12.5) |
| Total change in assets available | 1,426.0 | 14.2 | (14.2) |

| Asset Type | Carrying amounts as at 31 March 2012 | Change in year in net asset available to pay benefits | |
|---------------------------------|---|--|---------|
| | | +100BPS | -100BPS |
| | £m | £m | £m |
| Cash and cash equivalents | 126.8 | 1.3 | (1.3) |
| Fixed interest securities | 815.6 | 8.1 | (8.1) |
| Total change in asset available | 942.4 | 9.4 (9.4 | |

Currency risk

Currency risk represents the risk that the fair value cash flow of a financial instrument will fluctuate because of changes in foreign exchange rates. The Fund is exposed to currency risk on financial instruments that are denominated in any currency other than the functional currency of the Fund (£). The Fund holds both monetary and non-monetary assets denominated in currencies other than £.

The Fund's currency rate risk is routinely monitored by the Fund and its investment advisors in accordance with the Fund's risk management strategy.

The following table summarises the Fund's currency exposure as at 31 March 2013 and as at the previous year end:

| Currency exposure – asset type | Asset value as at 31 March 2013 | Asset value as at 31 March 2012 |
|--------------------------------|------------------------------------|------------------------------------|
| | £m | £m |
| Overseas Equities | 1,531.0 | 1,236.9 |
| Overseas Bonds | 323.7 | 100.0 |
| Overseas Alternatives | 164.7 | 187.9 |
| Overseas Pooled | 1,051.7 | 449.6 |
| Total overseas assets | 3,071.1 | 1,974.4 |

Currency risk – sensitivities analysis

Following analysis of historical data in consultation with the Fund's investment advisors, the Fund considers the likely volatility associated with foreign exchange rate movement to be 6.1% (as measured by one standard deviation).

A 6.1% fluctuation in the currency is considered reasonable based on the Fund advisor's analysis of long-term historical movements in the month-end exchange rates over a rolling 36-month period.

This analysis assumes that all other variables, in particular interest rates, remain constant.

A 6.1% strengthening/weakening of the pound against the various currencies in which the Fund holds investments would increase/decrease the net assets available to pay benefits as follows:

| Currency exposure – asset type | Asset value as at 31 March 2013 | Change to net ass | ets available to pay benefits |
|----------------------------------|------------------------------------|-------------------|----------------------------------|
| | | +6.1% | -6.1% |
| | £m | £m | £m |
| Overseas Equities | 1,531.0 | 1,624.4 | 1,437.2 |
| Overseas Bonds | 323.7 | 343.5 | 303.9 |
| Overseas Alternatives | 164.7 | 174.8 | 154.6 |
| Overseas Pooled | 1,051.7 | 1,115.8 | 987.5 |
| Total change in assets available | 3,071.1 | 3,258.5 | 2,883.2 |

| Currency exposure – asset type | Asset value as at 31 March 2012 | Change to net asse | ets available to pay benefits |
|----------------------------------|------------------------------------|--------------------|----------------------------------|
| | | +9.7% | -9.7% |
| | £m | £m | £m |
| Overseas Equities | 1,236.9 | 1,357.0 | 1,116.8 |
| Overseas Bonds | 100.0 | 109.7 | 90.3 |
| Overseas Alternatives | 187.9 | 206.2 | 169.7 |
| Overseas Pooled | 449.6 | 493.3 | 406.0 |
| Total change in assets available | 1,974.4 | 2,166.2 | 1,782.8 |

a) Credit risk

Credit risk represents the risk that the counterparty to a transaction or a financial instrument will fail to discharge an obligation and cause the Fund to incur financial loss. The market values of investments generally reflect an assessment of credit in their pricing and consequently the risk of loss is implicitly provided for in the carrying value of the Fund's financial asset and liabilities.

In essence the Fund's entire investment portfolio is exposed to some form of credit risk, with the exception of the derivatives positions, where the risk equates to the net market value of a positive derivative position. However the selection of high quality counterparties, brokers and financial institutions minimise the credit risk that may occur through the failure to settle a transaction in a timely manner.

Contractual credit risk is represented by the net payment or receipts that remain outstanding, and the cost of replacing the derivatives position in the event of a counterparty default. The residual risk is minimal due to the various insurance policies held by the exchanges to cover defaulting counterparties. Credit risk on over-the-counter derivatives contracts is minimised as counterparties are recognised financial intermediaries with acceptable credit ratings determined by a recognised rating agency.

Deposits are not made with banks and financial instructions unless they are rated independent and meet the Fund's credit criteria. The Fund has also set limits as to the maximum percentage of the deposits placed with any class of financial institution.

The Fund's cash holding under its treasury management arrangements at 31st March 2013 was £170.5m (31 March 2012: £126.8m.) This was held with the following institutions:

| Summary | Rating | Balances as at | Balances as at |
|-----------------------|--------|----------------|----------------|
| | | 31 March 2013 | 31 March 2012 |
| | | £m | £m |
| Bank deposit accounts | | | |
| Ulster Bank | Baa2 | 5.0 | 5.0 |
| Northern Trust | A1 | 75.0 | 51.7 |
| Bank of Scotland | A2 | 50.0 | - |
| Bank Current Accounts | | | |
| NatWest Account | A3 | 40.5 | 70.1 |
| Total | | 170.5 | 126.8 |

a) Liquidity risks

Liquidity risk represents the risk that the Fund will not be able to meet its financial obligations as they fall due. The Fund therefore takes steps to ensure that there are adequate cash resources to meet its commitments.

The Fund has immediate access to its cash holdings.

Management prepares periodic cash flow forecasts to understand and manage the timing of the Fund's cash flow. The appropriate strategic level of cash balances to be held forms part of the Funds investment strategy.

All financial liabilities at 31 March 2013 are due within the one year.

b) Refinancing risk

The Fund does not have any financial instruments that have a refinancing risk as part of its treasury management and investment strategies.

19. Additional Voluntary Contributions (AVC's)

Members participating in these AVC arrangements each receive an annual statement confirming the amounts held in their account and the movements during the year. A summary of the information provided by Equitable Life and Prudential is shown below. (This summary has not been subject to Audit and the Pension Fund relies on the individual contributors to check deductions made on their behalf are accurately reflected in the statements provided by the AVC providers). The figures relate to the financial year 1 April 2012 to 31 March 2013 for Prudential and 1 September 2011 to 31 August 2012 for Equitable Life.

Additional Voluntary Contributions

| | Equitable life £m | Prudential £m | Total £m |
|---|----------------------|------------------|-------------|
| Value at the start of the year | 1.2 | 14.2 | 15.4 |
| Income (incl. Contributions, bonuses, interest, transfers in) | 0.1 | 4.0 | 4.1 |
| Expenditure (incl. Benefits, transfers out, change in market value) | (0.2) | (2.3) | (2.5) |
| Value at the end of the year | 1.1 | 15.9 | 17.0 |

20. Investment management expenses

| | 2012/13 £m | *2011/12 £m |
|--|---------------|----------------|
| Administration, management and custody | 6.9 | 6.7 |
| Performance measurement service | 0.2 | 0.1 |
| Other advisory fees | 0.1 | 0.3 |
| | 7.2 | 7.1 |

*Prior year has been restated to exclude property direct operating expenses

21. Current assets

| | | 2012/13 £m | 2011/12 £m |
|-----|---|---------------|---------------|
| | Contributions due from: Employers | 12.5 | 10.4 |
| | :Members Debtors: bodies external to general government | 4.4 14.8 | 2.4 10.5 |
| | | 31.7 | 23.3 |
| 22. | Analysis of debtors | 2012/13 £m | 2011/12 £m |
| | Other local authorities | 18.9 | 5.5 |
| | NHS bodies Public corporations and trading funds | 0.1 0.1 | - |
| | Other entities and individuals | <u> </u> | 17.8 23.3 |

| 23. | Current liabilities | 2012/13 £m | 2011/12 £m |
|-----|---|--------------------------|--------------------------|
| | Unpaid benefits Accrued expenses | 2.3 7.4 9.7 | 2.8 0.4 3.2 |
| 24. | Analysis of creditors | 2012/13 £m | 2011/12 £m |
| | Other local authorities NHS bodies Other entities and individuals | 4.2 0.4 5.1 9.7 | (1.2) - 4.4 3.2 |

25. Contingent Asset and Liability

The Pension Fund is a member of two group litigation actions aimed at reclaiming tax credits on overseas dividends and foreign income dividends on the basis that the original denial of a full tax credit was in contravention of EU non-discrimination law. If successful the estimated potential income to the Pension Fund is in the region of £10m. The estimated fees payable in respect of the litigations, regardless of the outcome, are approximately £0.3m. This issue is still progressing through the courts.

26. Contractual Commitments

The commitments relating to outstanding call payments due to unquoted limited partnership funds held in the private equity and infrastructure income part of the portfolio totalled £327.2m. The amounts 'called' by these funds are irregular in both size and timing and commitments to these partnerships are drawn down over a number of years. The term of an individual investment can be up to 10 years. Realisation of these investments in the form of distributions normally occurs towards the end of the investment period, when portfolio companies have built value and can be liquidated.

There was also a signed commitment to a non-investment fixed grade income investment at 31 March 2013 which totalled £65m.

27. Related Party Transactions

In accordance with IFRS, the financial statements must contain the disclosures necessary to draw attention to the possibility that the reported financial position of the Pension Fund may have been affected by the existence of related parties and associated material transactions. They include:

- At 31 March 2013, Gill Kilpatrick, CPFA, was Treasurer to the Pension Fund and County Treasurer for Lancashire County Council.
- The Pension Fund includes 85 scheduled and 172 admitted bodies.
- The Pension Fund Committee comprises 14 County Councillors, 2 Councillors from Unitary Authorities, 2 Councillors from the Lancashire District Councils, 2 Trade Union representatives, 1 representative from the Higher/Further education establishments and the Investment Advisory Panel.

The Pension Fund Committee members and senior officers of the Pension Fund were asked to complete a related party declaration for 2012/13. This revealed no material transactions between the Council and the members / officers and their families affecting involvement with the Pension Fund. Each member of the Pension Fund Committee formally considers conflicts of interest at each meeting.

Lancashire County Council

The Lancashire Pension Fund is administered by Lancashire County Council. Consequently there is a strong relationship between the council and the pension fund.

The council incurred costs of £3.8 million (2011/12: £3.4 million) in relation to the administration of the fund. This includes a proportion of relevant officers' salaries in respect of time allocated to Pension and Investment issues. The council was subsequently reimbursed by the fund for these expenses. The council is also the single largest employer of the members of the pension fund and contributed £63.4 million to the fund in 2012/13 (2011/12:£68.5m million). All monies owing to and due from the fund were paid in year.

Part of the pension fund cash holdings are invested on the money markets by the treasury management operations of Lancashire Council County. The cash and bond holdings at 31st March 2013 are detailed in note 14.

Key management personnel

Paragraph 3.9.4.3 of the Code exempts local authorities from key management personnel disclosure requirements of IAS24, on the basis that the disclosure requirements for officer remuneration and members' allowances detailed in section 3.4 of the code (which are derived from the requirements of Regulation 7 (2)-(4) of the Accounts and Audit (England)

Regulations 2011 and Regulation 7A of the Accounts and Audit (Wales) Regulations 2005) satisfy the key management disclosure requirements of paragraph 16 of IAS24. This applies in equal measure to the accounts of the Lancashire County Pension Fund.

The disclosure required by Regulation 7 (2)-(4) of the Accounts and Audit (England) Regulations can be found in the main accounts of Lancashire County Council. <u>Statement of Accounts</u>

28. Icelandic Investment

The Lancashire County Pension Fund had £2.4m on deposit. The Winding up Board published details of LBI's financial position as at 31 December 2012, this showed that LBI's assets, including partial payments already made in respect of priority claims were greater than the sum of priority claims. It is therefore still considered likely that UK local authorities will recover 100% of their deposits, subject to potential future exchange rate fluctuations. Approximately 49.7% of the total claim has now been repaid. The exact timing and amounts of future distributions is not known at this stage.

The deposit is treated as an asset on the net asset statement and the carrying value is written down as distributions are received.

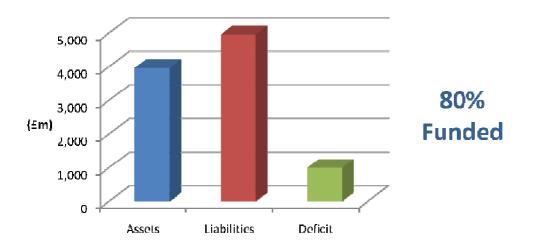
29. Funding Arrangements

Accounts for the year ended 31 March 2013 - Statement by the Consulting Actuary

This statement has been provided to meet the requirements under Regulation 34(1)(d) of The Local Government Pension Scheme (Administration) Regulations 2008.

An actuarial valuation of the Lancashire County Pension Fund was carried out as at 31 March 2010 to determine the contribution rates with effect from 1 April 2011 to 31 March 2014.

On the basis of the assumptions adopted, the Fund's assets of \pounds 3,962 million represented 80% of the Fund's past service liabilities of \pounds 4,955 million (the "Funding Target") at the valuation date.



The valuation also showed that a common rate of contribution of 12.5% of pensionable pay per annum was required from employers. The common rate is calculated as being sufficient, together with contributions paid by members, to meet all liabilities arising in respect of service after the valuation date.

Adopting the same method and assumptions as used for assessing the Funding Target the deficit would be eliminated by an average additional contribution rate of 6.6% of pensionable pay for 19 years. This would imply an average employer contribution rate of 19.1% of pensionable pay in total.

Further details regarding the results of the valuation are contained in our formal report on the actuarial valuation dated 31 March 2011.

In practice, each individual employer's position is assessed separately and the contributions required are set out in our report. In addition to the certified contribution rates, payments to cover additional liabilities arising from early retirements (other than ill-health retirements) will be made to the Fund by the employers (although certain employers have some allowance for non-ill health early retirement costs included in their certified contribution rate).

The funding plan adopted in assessing the contributions for each individual employer is in accordance with the Funding Strategy Statement (FSS) <u>Funding Strategy Statement</u> Different approaches adopted in implementing contribution increases and deficit recovery periods are as determined through the FSS consultation process.

The valuation was carried out using the projected unit actuarial method and the main actuarial assumptions used for assessing the Funding Target and the common contribution rate were as follows:

| | For past service liabilities (Funding Target) | For future service liabilities (Common Contribution Rate) |
|---|---|--|
| Rate of return on investments (discount rate) - pre retirement - post retirement | 7.0% per annum 5.5% per annum | 6.75% per annum 6.75% per annum |
| Rate of pay increases | 5.0% per annum | 5.0% per annum |
| Rate of increases in pensions in payment (in excess of Guaranteed Minimum Pension) | 3.0% per annum | 3.0% per annum |

The assets were assessed at market value.

The next triennial actuarial valuation of the Fund is due as at 31 March 2013. Based on the results of this valuation, the contribution rates payable by the individual employers will be revised with effect from 1 April 2014.

Annual Report 30. Actuarial Present Value of Promised Retirement Benefits

IAS 26 requires the present value of the Fund's promised retirement benefits to be disclosed, and for this purpose the actuarial assumptions and methodology used should be based on IAS 19 rather than the assumptions and methodology used for funding purposes.

To assess the value of the benefits on this basis, we have used the following financial assumptions as at 31 March 2013 (the 31 March 2012 assumptions are included for comparison):

| | 31 March 2012 | 31 March 2013 |
|--|----------------|----------------|
| Rate of return on investments (discount rate) | 4.9% per annum | 4.2% per annum |
| Rate of pay increases | 4.5% per annum | 4.4% per annum |
| Rate of increases in pensions in payment (in excess of Guaranteed Minimum Pension) | 2.5% per annum | 2.4% per annum |

The demographic assumptions are the same as those used for funding purposes other than the allowance for future improvements in life expectancy, which has been updated taking into account the latest evidence on this issue. The updated allowance underlying the 31 March 2013 calculations is in line with the projections model published in November 2009 by the Continuous Mortality Investigation (CMI) with a long-term improvement rate of 1.25% p.a. The previous allowance as at 31 March 2012 used a long-term improvement rate of 1.0% p.a.

During the year, corporate bond yields reduced, resulting in a lower discount rate being used for IAS26 purposes at the year end than at the beginning of the year (4.2% p.a. versus 4.9% p.a.). The impact of this was offset slightly by the 0.1% p.a. fall in assumed inflation.

The value of the Fund's promised retirement benefits for the purposes of IAS26 as at 31 March 2012 was estimated as £6,254 million. The effect of the changes in actuarial assumptions between 31 March 2012 and 31 March 2013 as described above is to increase the liabilities by *c*£814 million. Adding interest over the year increases the liabilities by a further *c*£306 million, and allowing for net benefits accrued/paid over the period decreases the liabilities by *c*£1 million. The net effect of all the above is that the estimated total value of the Fund's promised retirement benefits as at 31 March 2013 is therefore £7,373 million.

The policy for funding the promised retirement benefits is set out in the Funding Strategy Statement, the long term funding objective being for the Fund to achieve and maintain sufficient assets to cover 100% of projected accrued liabilities.

An actuarial valuation of the Fund is carried out every three years by the Fund's actuary Mercer. The most recent valuation carried out was at 31 March 2010 which determines contribution rates effective from 1 April 2011 to 31 March 2014.

The Funding objective is to achieve and then maintain assets equal to the Funding Target. The Funding Target is the present value of 100% of projective accrued liabilities, including allowance for projected final pay. This is to comply with the requirements of the LGPS regulations to secure the solvency of the Fund and is in accordance with the Funding Strategy Statement. The methodology and assumptions by which the Funding Targets and contribution rates are calculated have also been determined in accordance with the Funding Strategy Statement.

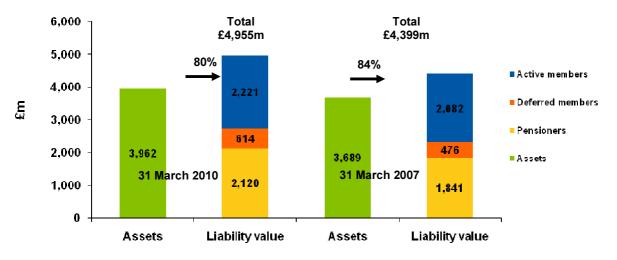
The Funding Strategy Statement specifies a maximum period for achieving full funding of 19 years, this compares to a maximum period of 22 years adopted at the 2007 valuation in accordance with the then published FSS. The maximum deficit recovery period is now three years shorter so that the same target date for achieving full funding is being maintained as at the 2007 valuation. The FSS also specifies any transitional arrangements ("phasing") for the implementation of revised employer contribution requirements.

The valuation (effective from 1 April 2011) revealed a funding level of 80% and an average employer's contribution rate of 19.1%. There have been a number of material developments which have impacted on the fund since the previous valuation in 2007. The introduction of an Inflation Risk Premium (IRP) into the determination of the pension increase assumption used for the valuation has offset the adverse impact of the fall in real yields since the 2007 valuation. The effect of the IRP in conjunction with the change from RPI to CPI indexation more than offsets the negative impact of the yields change. Revisions of the assumptions adopted for the 2010 valuation has overall acted to place a lower value on liabilities and has therefore improved the funding position.

An extract from the certified Actuarial Valuation produced by Mercer as at 31 March 2010, detailing the breakdown of the 80% funding level is as follows:

Funding results – Funding Target

The market value of the Fund's assets at the valuation date is compared with the value of the Fund's past service liabilities (the Funding Target) below. The funding position at the previous valuation is shown for comparison.



The employer contributions for 2011/2012 are based on the 2010 valuation and the recommended employer contributions for the period 1 April 2011 to 31 March 2014 are set out in the Schedule to the Rates and Adjustments at page 59 of this report.

The projected unit method of valuation was used for the valuation and is in common use for funding Pension Funds in the United Kingdom. The Valuation results depend on financial and demographic assumptions and these are detailed in full in the Actuarial Valuation and at Annex 1 of the Funding Strategy Statement.

The Rates and adjustments certified and accompanying schedule extracted from the actuarial valuation are as follows:

Rates and Adjustments Certificate issued in accordance with Regulation 36 of the Administration Regulations

Name of Fund

Lancashire County Pension Fund

I hereby certify that, in my opinion, the common rate of employers' contributions payable in each year of the period of three years beginning 1 April 2011 should be at the rate of 12.5 per cent of Pensionable Pay.

I hereby certify that, in my opinion, the amount of the employers' contributions payable in each year of the period of three years beginning with 1 April 2011, as set out above, should be individually adjusted as set out in the attached schedule.

Contributions will be payable monthly in arrears with each payment normally being due by the 19th of the following month. Pensionable Pay is pay as determined under the LGPS regulations for the calculation of employee contributions.

For employers where no allowance for non ill-health early retirement costs is included in the valuation a further individual adjustment shall be applied in respect of each non-ill health early retirement occurring in the period of three years covered by this certificate. This further individual adjustment will be calculated in accordance with methods agreed from time to time between the Fund's actuary and the Administering Authority.

The contributions set out in the attached schedule represent the minimum contribution which may be paid by each employer. Additional contributions may be paid if requested by the employer concerned.

The contributions may be varied as agreed by the Actuary and Administering Authority to reflect any changes in contribution requirements as a result of any benefit costs being insured against a third party.

Regulation 36(8)

Allowance for ill health retirements has been included in each employer's contribution rate, on the basis of the method and assumptions set out in the report.

For four employers I have shown on the attached Schedule the allowance made for non-ill health early retirements over the period of three years beginning 1 April 2011 taken into account when setting this employer's contribution rate.

No allowance for non-ill health early retirements has been made in determining the results of the valuation for other employers, on the basis that the costs arising will be met by additional contributions.

Signature

Name

Qualification Date of signing John Livesey Fellow of the Institute of Actuaries 31 March 2011

Annual Report 2012 / 13 Schedule to the Rates and Adjustments Certificate dated 31 March 2011

| | 201 | 1/12 | 201 | 2/13 | 201 | 3/14 | Non-ill health early retirement allowance included for the 3 years 2011/14 |
|---|-------------------------------------|--------------------------------------|------------------------------------|--------------------------------------|-------------------------------------|--------------------------------------|--|
| Employers | Individual Adjust- ment) % | Total Contribu- tion Rate % | Individual Adjust- ment % | Total Contribu- tion Rate % | Individua I Adjust- ment % | Total Contribu- tion Rate % | Amount £ |
| ABM Catering Ltd | 3.5 | 16.0 | 3.5 | 16.0 | 3.5 | 16.0 | |
| Accrington & Rossendale College | 7.1 | 19.6 | 7.1 | 19.6 | 7.1 | 19.6 | |
| Accrington Academy | -1.8 | 10.7 | -1.8 | 10.7 | -1.8 | 10.7 | |
| Alternative Futures | 1.7 | 14.2 | 1.7 | 14.2 | 1.7 | 14.2 | |
| Andron (City of Preston High) | -1.2 | 11.3 | -1.2 | 11.3 | -1.2 | 11.3 | |
| Andron (Glenburn Sports College) | 0.5 | 13.0 | 0.5 | 13.0 | 0.5 | 13.0 | |
| Andron (Kennington) | 0.0 | 12.5 | 0.0 | 12.5 | 0.0 | 12.5 | |
| Andron (Ribblesdale High) | -0.3 | 12.2 | -0.3 | 12.2 | -0.3 | 12.2 | |
| Arnold Schools | 5.0 | 17.5 | 6.2 | 18.7 | 7.4 | 19.9 | |
| Beaufort Avenue Day Care Centre | 14.0 | 26.5 | 17.7 | 30.2 | 21.3 | 33.8 | |
| Blackburn College | 2.9 | 15.4 | 2.9 | 15.4 | 2.9 | 15.4 | |
| Blackburn St Mary's College | 1.7 | 14.2 | 1.7 | 14.2 | 1.7 | 14.2 | |
| Blackburn with Darwen Borough Council | 3.1 | 15.6 | 3.6 | 16.1 | 4.1 | 16.6 | |
| Blackpool & The Fylde College | 5.0 | 17.5 | 5.0 | 17.5 | 5.0 | 17.5 | £246,000 |
| Blackpool Airport Ltd (from July 2004) | 20.5 | 33.0 | 24.5 | 37.0 | 27.8 | 40.3 | |
| Blackpool Borough Council | 3.9 | 16.4 | 4.4 | 16.9 | 4.9 | 17.4 | £697,600 |
| Blackpool Coastal Housing | -0.5 | 12.0 | -0.5 | 12.0 | -0.5 | 12.0 | |
| Blackpool Sixth Form College | -0.5 | 12.0 | -0.5 | 12.0 | -0.5 | 12.0 | |
| Blackpool Transport Services Ltd | -12.5 | 0.0 | -12.5 | 0.0 | -12.5 | 0.0 | |
| Blackpool Zoo (Grant Leisure) | 5.5 | 18.0 | 7.1 | 19.6 | 8.8 | 21.3 | |
| Blackpool, Fylde & Wyre Society for the Blind | 29.5 | 42.0 | 32.5 | 45.0 | 35.5 | 48.0 | |
| Bootstrap Enterprise Ltd | 0.2 | 12.7 | 0.2 | 12.7 | 0.2 | 12.7 | |
| Bulloughs (Highfield) | -2.0 | 10.5 | -2.0 | 10.5 | -2.0 | 10.5 | |
| Bulloughs (St Augustines) | 1.9 | 14.4 | 1.9 | 14.4 | 1.9 | 14.4 | |
| Bulloughs (St Marys) | 4.0 | 16.5 | 4.0 | 16.5 | 4.0 | 16.5 | |

2012 / 13

| | 2011/ | 12 | 201 | 2/13 | 201 | 3/14 | Non-ill health early retirement allowance included for the 3 years 2011/14 |
|--|-------------------------------------|---|------------------------------------|--------------------------------------|-------------------------------------|--------------------------------------|--|
| Employers | Individual Adjust- ment) % | Total Contrib u-tion Rate % | Individual Adjust- ment % | Total Contribu- tion Rate % | Individua I Adjust- ment % | Total Contribu- tion Rate % | Amount £ |
| Burnley Borough Council | 12.5 | 25.0 | 12.5 | 25.0 | 12.5 | 25.0 | |
| Burnley College | 2.3 | 14.8 | 2.3 | 14.8 | 2.3 | 14.8 | |
| Calico Housing Ltd | 6.8 | 19.3 | 6.8 | 19.3 | 6.8 | 19.3 | |
| CAPITA | 12.2 | 24.7 | 14.1 | 26.6 | 16.0 | 28.5 | |
| Capita (Rossendale BC) | 3.1 | 15.6 | 4.6 | 17.1 | 6.0 | 18.5 | |
| Cardinal Newman College | 3.3 | 15.8 | 3.3 | 15.8 | 3.3 | 15.8 | |
| Caritas Care Ltd (was Catholic Caring Services) | 6.2 | 18.7 | 6.2 | 18.7 | 6.2 | 18.7 | |
| Catterall Parish Council | 2.3 | 14.8 | 2.3 | 14.8 | 2.3 | 14.8 | |
| Chorley Borough Council | 6.8 | 19.3 | 7.3 | 19.8 | 7.8 | 20.3 | |
| Chorley Community Housing | 1.6 | 14.1 | 1.6 | 14.1 | 1.6 | 14.1 | |
| Church Road Methodist Day Centre | 6.7 | 19.2 | 7.0 | 19.5 | 7.3 | 19.8 | |
| Commission for Education & Formation | 8.0 | 20.5 | 8.0 | 20.5 | 8.0 | 20.5 | |
| Community Council of Lancashire | 8.3 | 20.8 | 8.3 | 20.8 | 8.3 | 20.8 | |
| Community Gateway Association Ltd | 1.7 | 14.2 | 2.4 | 14.9 | 3.0 | 15.5 | |
| Connaught Environmental (Blackpool BC) | -3.9 | 8.6 | -3.9 | 8.6 | -3.9 | 8.6 | |
| Connaught Environmental (Blackpool Coastal Housing) | 0.5 | 13.0 | 0.5 | 13.0 | 0.5 | 13.0 | |
| Consultant Caterers Ltd | 2.5 | 15.0 | 2.5 | 15.0 | 2.5 | 15.0 | |
| Contour Housing Association | 4.1 | 16.6 | 4.1 | 16.6 | 4.1 | 16.6 | |
| Creative Support Ltd | 1.6 | 14.1 | 1.6 | 14.1 | 1.6 | 14.1 | |
| CXL Ltd | -0.6 | 11.9 | -0.6 | 11.9 | -0.6 | 11.9 | |
| Danfo (UK) Ltd | 172.2 | 184.7 | 172.2 | 184.7 | 172.2 | 184.7 | |
| Darwen Aldridge Community Academy | -1.2 | 11.3 | -1.2 | 11.3 | -1.2 | 11.3 | |
| E ON UK Plc | 6.2 | 18.7 | 6.2 | 18.7 | 6.2 | 18.7 | |
| Edge Hill University College | 1.5 | 14.0 | 2.0 | 14.5 | 2.5 | 15.0 | |
| Enterprise Managed Services Ltd | 1.1 | 13.6 | 2.4 | 14.9 | 3.6 | 16.1 | |
| Eric Wright Commercial Ltd | 5.4 | 17.9 | 5.4 | 17.9 | 5.4 | 17.9 | |
| Fulwood Academy | -1.3 | 11.2 | -1.3 | 11.2 | -1.3 | 11.2 | |
| Fylde Borough Council | 7.0 | 19.5 | 8.3 | 20.8 | 9.5 | 22.0 | |
| Fylde Coast YMCA (Fylde) | -2.0 | 10.5 | -2.0 | 10.5 | -2.0 | 10.5 | |

2012 / 13

| | 2011 | /12 | 201 | 2/13 | 201 | 3/14 | Non-ill health early retirement allowance included for the 3 years 2011/14 |
|---|-------------------------------------|--------------------------------------|------------------------------------|--------------------------------------|------------------------------------|--------------------------------------|--|
| Employers | Individual Adjust- ment) % | Total Contribu- tion Rate % | Individual Adjust- ment % | Total Contribu- tion Rate % | Individual Adjust- ment % | Total Contribu- tion Rate % | Amount £ |
| Fylde Community Link | 4.3 | 16.8 | 4.3 | 16.8 | 4.3 | 16.8 | |
| Galloways Society for the Blind | 32.2 | 44.7 | 32.2 | 44.7 | 32.2 | 44.7 | |
| Garstang Town Council | -1.3 | 11.2 | -1.3 | 11.2 | -1.3 | 11.2 | |
| Housing Pendle Ltd | 1.8 | 14.3 | 1.8 | 14.3 | 1.8 | 14.3 | |
| Hyndburn Borough Council | 12.3 | 24.8 | 12.3 | 24.8 | 12.3 | 24.8 | |
| Hyndburn Homes Ltd | 1.4 | 13.9 | 1.4 | 13.9 | 1.4 | 13.9 | |
| I Care | -1.6 | 10.9 | -1.6 | 10.9 | -1.6 | 10.9 | |
| Kirkham Grammar School | 4.1 | 16.6 | 4.6 | 17.1 | 5.1 | 17.6 | |
| Kirkland Parish Council | 2.5 | 15.0 | 2.5 | 15.0 | 2.5 | 15.0 | |
| Lancashire & Blackpool Tourist Board | 1.1 | 13.6 | 1.1 | 13.6 | 1.1 | 13.6 | |
| Lancashire County Branch Unison | 8.0 | 20.5 | 8.0 | 20.5 | 8.0 | 20.5 | |
| Lancashire County Council | 5.8 | 18.3 | 6.2 | 18.7 | 6.6 | 19.1 | |
| Lancashire Fire & Rescue Service | 5.0 | 17.5 | 5.0 | 17.5 | 5.0 | 17.5 | £199,000 |
| Lancashire Police Authority | 2.3 | 14.8 | 2.8 | 15.3 | 3.3 | 15.8 | £450,500 |
| Lancashire Probation Committee | 6.6 | 19.1 | 6.6 | 19.1 | 6.6 | 19.1 | |
| Lancaster & Morecambe College | 4.1 | 16.6 | 4.1 | 16.6 | 4.1 | 16.6 | |
| Lancaster City Council | 8.1 | 20.6 | 8.1 | 20.6 | 8.1 | 20.6 | |
| Lancaster University | 1.9 | 14.4 | 2.2 | 14.7 | 2.6 | 15.1 | |
| Leisure in Hyndburn | 3.3 | 15.8 | 4.5 | 17.0 | 5.7 | 18.2 | |
| Liberata | 6.0 | 18.5 | 6.0 | 18.5 | 6.0 | 18.5 | |
| Liberata UK Ltd (Chorley) | 8.9 | 21.4 | 8.9 | 21.4 | 8.9 | 21.4 | |
| Lytham Schools Foundation | 2.2 | 14.7 | 2.2 | 14.7 | 2.2 | 14.7 | |
| Mellor's (formerly Wyre) | 1.7 | 14.2 | 1.7 | 14.2 | 1.7 | 14.2 | |
| Mellor's Catering (Cardinal Newman) | 5.0 | 17.5 | 5.0 | 17.5 | 5.0 | 17.5 | |
| Myerscough College | 0.8 | 13.3 | 1.0 | 13.5 | 1.1 | 13.6 | |
| Nelson and Colne College | 3.3 | 15.8 | 3.3 | 15.8 | 3.3 | 15.8 | |
| New Fylde Housing | 42.3 | 54.8 | 42.3 | 54.8 | 42.3 | 54.8 | |
| New Progress Housing | 3.9 | 16.4 | 3.9 | 16.4 | 3.9 | 16.4 | |

| | 2011 | /12 | 201 | 2/13 | 201 | 3/14 | Non-ill health early retirement allowance included for the 3 years 2011/14 |
|--|-------------------------------------|--------------------------------------|------------------------------------|--------------------------------------|------------------------------------|--------------------------------------|--|
| Employers | Individual Adjust- ment) % | Total Contribu- tion Rate % | Individual Adjust- ment % | Total Contribu- tion Rate % | Individual Adjust- ment % | Total Contribu- tion Rate % | Amount £ |
| NHS PCT Blackburn | 1.6 | 14.1 | 1.6 | 14.1 | 1.6 | 14.1 | |
| NIC Services Group Ltd | 2.5 | 15.0 | 2.5 | 15.0 | 2.5 | 15.0 | |
| North Western & North Wales Sea Fisheries Committee | 13.4 | 25.9 | 13.4 | 25.9 | 13.4 | 25.9 | |
| Northgate Managed Services | 0.1 | 12.6 | 0.1 | 12.6 | 0.1 | 12.6 | |
| NSL Ltd (Lancaster) | 4.5 | 17.0 | 4.5 | 17.0 | 4.5 | 17.0 | |
| NSL Ltd (Wyre BC) | 0.6 | 13.1 | 0.6 | 13.1 | 0.6 | 13.1 | |
| Ormerod Home Trust Ltd | 11.7 | 24.2 | 13.7 | 26.2 | 15.5 | 28.0 | |
| Our Lady Queen of Peace (Bullough Contract Services) | 3.5 | 16.0 | 3.5 | 16.0 | 3.5 | 16.0 | |
| Pendle Borough Council | 12.1 | 24.6 | 14.1 | 26.6 | 16.2 | 28.7 | |
| Pendle Leisure Trust Ltd | 1.2 | 13.7 | 1.2 | 13.7 | 1.2 | 13.7 | |
| Penwortham Town Council | 1.5 | 14.0 | 1.5 | 14.0 | 1.5 | 14.0 | |
| Pilling Parish Council | 4.8 | 17.3 | 4.8 | 17.3 | 4.8 | 17.3 | |
| Preston Care and Repair | 6.0 | 18.5 | 6.0 | 18.5 | 6.0 | 18.5 | |
| Preston City Council | 5.6 | 18.1 | 6.1 | 18.6 | 6.6 | 19.1 | |
| Preston College | 2.7 | 15.2 | 3.0 | 15.5 | 3.3 | 15.8 | |
| Preston Council for Voluntary Services | 9.4 | 21.9 | 9.4 | 21.9 | 9.4 | 21.9 | |
| Progress Care Housing | 3.9 | 16.4 | 3.9 | 16.4 | 3.9 | 16.4 | |
| Progress Housing Group Ltd | 3.9 | 16.4 | 3.9 | 16.4 | 3.9 | 16.4 | |
| Progress Recruitments | 2.9 | 15.4 | 2.9 | 15.4 | 2.9 | 15.4 | |
| Queen Elizabeth's Grammar School | 8.3 | 20.8 | 9.3 | 21.8 | 10.3 | 22.8 | |
| Ribble Valley Borough Council | 3.6 | 16.1 | 4.1 | 16.6 | 4.6 | 17.1 | |
| Ribble Valley Homes | 1.8 | 14.3 | 1.8 | 14.3 | 1.8 | 14.3 | |
| Rossendale Borough Council | 13.8 | 26.3 | 15.3 | 27.8 | 16.8 | 29.3 | |
| Rossendale Leisure Trust | 0.2 | 12.7 | 1.2 | 13.7 | 2.1 | 14.6 | |
| Rossendale Transport Ltd | 10.7 | 23.2 | 19.3 | 31.8 | 27.8 | 40.3 | |
| Runshaw College | 2.6 | 15.1 | 2.9 | 15.4 | 3.2 | 15.7 | |
| Signposts MARC Ltd | -12.5 | 0.0 | -12.5 | 0.0 | -12.5 | 0.0 | |

| | 2011 | 2011/12 2012/13 | | 2013/14 | | Non-ill health early retirement allowance included for the 3 years 2011/14 | |
|---|-------------------------------------|--------------------------------------|------------------------------------|--------------------------------------|------------------------------------|--|-------------|
| Employers | Individual Adjust- ment) % | Total Contribu- tion Rate % | Individual Adjust- ment % | Total Contribu- tion Rate % | Individual Adjust- ment % | Total Contribu- tion Rate % | Amount £ |
| Solar Facilities (Bishop Raws) | -12.5 | 0.0 | -12.5 | 0.0 | -12.5 | 0.0 | |
| Solar Facilities (Ripley) | 8.5 | 21.0 | 8.5 | 21.0 | 8.5 | 21.0 | |
| Solar Facilities (Seven Stars) | 3.4 | 15.9 | 3.4 | 15.9 | 3.4 | 15.9 | |
| Solar Facilities (St Peters) | -3.0 | 9.5 | -3.0 | 9.5 | -3.0 | 9.5 | |
| Solar Facilities (Tarelton) | 1.4 | 13.9 | 1.4 | 13.9 | 1.4 | 13.9 | |
| South Ribble Borough Council | 6.8 | 19.3 | 7.8 | 20.3 | 8.8 | 21.3 | |
| South Ribble Community Leisure Ltd | 10.4 | 22.9 | 10.4 | 22.9 | 10.4 | 22.9 | |
| St Anne's on Sea Town Council | -1.4 | 11.1 | -1.4 | 11.1 | -1.4 | 11.1 | |
| Surestart Hyndburn | -2.0 | 10.5 | -1.0 | 11.5 | -0.1 | 12.4 | |
| Twin Valley Homes Ltd | 3.8 | 16.3 | 3.8 | 16.3 | 3.8 | 16.3 | |
| University of Central Lancashire | 1.6 | 14.1 | 1.6 | 14.1 | 1.6 | 14.1 | |
| University of Cumbria (was St Martins College) | 1.5 | 14.0 | 1.5 | 14.0 | 1.5 | 14.0 | |
| Vita Lend Lease BSF ICT | 0.2 | 12.7 | 0.2 | 12.7 | 0.2 | 12.7 | |
| Vita Lend Lease Ltd | 1.3 | 13.8 | 1.3 | 13.8 | 1.3 | 13.8 | |
| West Lancashire Borough Council | 7.5 | 20.0 | 7.5 | 20.0 | 7.5 | 20.0 | |
| West Lancashire Community Leisure Ltd | -0.5 | 12.0 | -0.5 | 12.0 | -0.5 | 12.0 | |
| Whitworth Town Council | 3.6 | 16.1 | 3.6 | 16.1 | 3.6 | 16.1 | |
| Wyre Borough Council | 12.6 | 25.1 | 12.6 | 25.1 | 12.6 | 25.1 | |
| Wyre Housing Association | 57.8 | 70.3 | 57.8 | 70.3 | 57.8 | 70.3 | |

Other interested bodies with no pensionable employees

| Former Employers | Proportion of Pension Increases to be Recharged % | Former Employers | Proportion of Pension Increases to be Recharged % |
|---|---|--|---|
| Alzheimer's Society | See notes | Ex Department of Transport | 100 |
| Barnoldswick Town Council | See notes | Ex National Health Service | 100 |
| Blackpool & Fylde Mind Association | See notes | Ex National Water Council | 100 |
| Blackpool & Fylde Society for the Deaf | 100 | Fylde Coast Development Association | 100 |
| Blackpool Town Centre Forum Ltd | See notes | Lancashire South East Probation Committee | 100 |
| Bulloughs (St Albans) | See notes | Lancashire Valuation Tribunal | See notes |
| Burnley & Pendle Development Association | 100 | New Directions | See notes |
| Burton Manor Residential College | 100 | Preston Vision Ltd | See notes |
| Carden Croft Ltd | See notes | Salmesbury & Cuerdale Parish Council | See notes |
| Community Alliance (Burnley & Padiham) Ltd | See notes | Skelmersdale College | See notes |
| CSB Contract Services | See notes | Spastics Society | 100 |
| Elm House Management Committee | See notes | | |

Note:

Members of the Fund employed by Skelmersdale College have transferred to membership of the Tyne and Wear Fund, and so a bulk transfer payment will be required. Any residual funding shortfall in the LCPF after the transfer payment should then be recovered from the College.

For the remaining employers listed as "see notes" above further calculations are required in connection with them ceasing to participate in the Fund. Further details for these employers will be notified in due course.

I. Contacts

http://www.yourpensionservice.org.uk

Benefits and other Administrative Issues

Pensions Helpdesk Your Pension Service PO Box 100 County Hall Preston PR1 0LD Telephone: 01772 530530 E-mail: connect2pensions@oneconnectlimited.co.uk

Pension Benefits and Administration

Diane ListerHead of Your Pension ServiceTelephone:01772 534827E-mail:connect2pensions@oneconnectlimited.co.uk

Pension Fund Accounts

Abigail Leech Head of Financial Accounting & Taxation Telephone: 01772 530808 E-mail: <u>abigail.leech@lancashire.gov.uk</u>

Pension Fund Investments

Mike Jensen Chief Investment Officer Telephone: 01772 534742 E-mail: <u>mike.jensen@lancashire.gov.uk</u>

Pension Fund Governance

Andrew Fox Head of Investment Compliance Telephone: 01772 53535916 E-mail: <u>andrew.fox@lancashire.gov.uk</u>

Agenda Item 9

Audit and Governance Committee

Meeting to be held on 30th September 2013

Electoral Division affected: All

Approval of the County Council's Statement of Accounts 2012/13 (Appendix 'A' refers)

Contact for further information: George Graham, 01772 538102, County Treasurer's Directorate george.graham@lancashire.gov.uk

Executive Summary

The County Council has delegated the approval of the Council's Statement of Accounts to the Audit and Governance Committee. The 2012/13 accounts should be approved on or before the 30 September 2013.

This report summarises the process of preparation and the main points of the Statement of Accounts for 2012/13; the Statement itself is attached as Appendix A.

The regulations governing the process require that the Chair of the Committee that approves the accounts must sign and date them.

Recommendation

The Committee is requested to review and approve the County Council's Statement of Accounts for 2012/13 and the Chair is requested to sign the copy of the Statement tabled at the meeting.

1. Background and Advice

The County Council has delegated the approval of the Council's Statement of Accounts to this Committee.

The regulations governing the production of the annual accounts require that the 2012/13 accounts should be approved on or before the 30th September 2013.

This report summarises the process of preparation and the main points of the Statement of Accounts for 2012/13; the statement itself is attached as Appendix 'A'.



2. Preparation of the Statement

The Statement of Accounts has been prepared in accordance with the Accounting Code of Practice issued by the Chartered Institute of Public Finance and Accountancy (CIPFA).

A number of accounting adjustments agreed with the external auditor (shown in the Auditor's Audit Findings report in a separate item on this agenda) are reflected within the statement. The majority of these amendments reflect changes identified by officers in their work to finalise the accounts for publication.

3. Main Components of the Statement

The table immediately below sets out the main component parts of the Statement and their purpose. Following the table is a commentary on the key issues from the Statement.

| ITEM | PAGE | BRIEF EXPLANATION |
|---|------|---|
| Introduction | 1 | Sets out the financial context in which the authority operates in the year, with a summary of the final end of year position and the outlook for the future. Also notes any changes and significant items in this year's accounts. |
| Auditor's Report | 8 | The external auditor's opinion on our accounts for 2012/13. |
| Statement of Responsibilities | 11 | Sets out the responsibilities of the County Council and the County Treasurer in relation to the production of the Statement of Accounts. |
| Annual Governance Statement | 12 | Sets out assurances on our governance arrangements and the way we manage our affairs. |
| Movement in Reserves Statement | 17 | Provides details of the movement in reserves held by the authority. |
| Comprehensive Income and Expenditure Statement | 19 | A summary of the revenue expenditure and income of the Council, analysed by service in accordance with the Code. This statement consolidates all gains and losses experienced by the authority during the financial year. |
| Balance Sheet | 21 | Our assets and liabilities at 1 st April 2011, |

| | | 31 March 2012, 31 st March 2013, and how these are funded. |
|--|-----|--|
| Cash Flow Statement | 23 | An analysis of revenue and capital cash movements during the year. |
| Notes | 24 | Supporting information which sets out further details and explanations of many entries within the financial statements listed above. |
| Statement of Accounting Policies | 24 | Details compliance with the Code and the policies adopted for the preparation of the accounts on an IFRS basis detailed in disclosure note 1. |
| Other Funds and Reserves | 137 | Presents information on trust funds (not part of the Council's accounts). |
| Lancashire County Pension Fund accounts | 138 | Presents the accounts of the Pension Fund (not part of the Council's accounts). |
| Glossary of Terms | 187 | Explains terms used in the Statement |

4. Status of the Statement of Accounts

Details of the Council's spending and income in 2012/13, and how it compared with the budget, was reported to the Cabinet on 11 July 2013. That same spending and income is reported here, in the Statement of Accounts, in a different format which complies with the Code.

The main differences between how the year end position is presented to Cabinet (i.e. the "management accounts") and the formal Statement considered here by this Committee include:

- The way services are set out in the Comprehensive Income and Expenditure Statement (page 19) follows the compulsory Service Reporting Code of Practice. However, the way services are shown in the management accounts reflect how they are actually organised in directorates within the Council.
- The overall report on the management accounts to the Cabinet includes the actual cost of employer's pension contributions. However, the Comprehensive Income and Expenditure Statement and Balance Sheet shown here in the statement of accounts include significant changes for the requirements of International Financial Reporting Standard 19 (IAS 19) on the treatment of pension costs. For example, the deficit (surplus) position on the Continuing Operations line shown in the Comprehensive Income and Expenditure Statement has the actual costs of employer's pension contributions removed, being replaced by notional costs calculated by the Actuary of the current costs of future retirement benefits which have been earned in the year. The effect of these notional costs are then reversed in the Movement in Reserves Statement against the County Fund, leaving the effect on the County Fund balance the same in

both methods of presentation. Note 7 (page 53) sets out the details of these transactions. IAS 19 assumes that all pension liabilities will crystallise at the same moment in time. In reality this is highly unlikely and the Pension Fund has in place a plan to recover the overall fund deficit over 19 years, which represents a more realistic position.

5. Financial Statements

5.1 General

There are some presentational changes between the draft and final accounts as a result of an exercise to de-clutter the disclosure notes. The exercise was undertaken in conjunction with Grant Thornton, the external auditors; with the aim of making the accounts more user- friendly.

5.2 Movement in Reserves Statement (MIRS)

This statement shows the movement in the year on the different reserves held by the Council. They are analysed into 'usable reserves' (i.e. those that can be applied to fund expenditure or reduce local taxation) and unusable reserves. The (Surplus) or Deficit on the Provision of Services line shows the true economic cost of providing Council services, more details of which are shown in the Comprehensive Income and Expenditure Statement. Between 2011/12 and 2012/13 usable reserves have increased by £12.1 million.

The MIRS is a summary of the changes that have taken place in the bottom half of the Balance Sheet over the financial year, and is analysed by:

- a) The increase or decrease in the net worth of the authority as a result of incurring expenses and generating income.
- b) The increase or decrease in the net worth of the authority as a result of movements in the fair value of our assets.
- c) Movements between reserves to increase or reduce the resources available to the authority according to statutory provisions.

5.3. Comprehensive Income and Expenditure Statement (CIES)

The Comprehensive Income and Expenditure Statement (CIES) consolidates all the gains and losses experienced by an authority in the financial year. As authorities do not have any equity in their Balance Sheets, the total overall movement of gains and losses in the CIES should reconcile to the overall movement in net worth in the Balance Sheet.

The CIES is presented in two sections:

- a) (Surplus) or Deficit on the Provision of Services this is the increase or decrease in the net worth of the authority as a result of incurring expenses and generating income.
- b) Other Comprehensive Income and Expenditure this shows other changes in net worth which have not been reflected in the (Surplus) or Deficit on the Provision of Services. This includes items such as movements in the fair value of assets and actuarial gains or losses on pension assets and liabilities.

5.3.1 Changes to the Disclosure Note on Senior Officers Remuneration

The disclosure note set out on page 70 of the accounts has been amended from the draft accounts published on the 28 June 2013 to incorporate the remuneration of the County Council's former Executive Director, Transformation. This part of the report sets out for Committee the reasons for the change, and the subsequent restating of the 2011/12 disclosure.

Background

On the 7th October 2010, the County Council's Cabinet accepted the final proposals submitted by BT plc giving approval to the County Council entering into a strategic partnership with BT plc.

The various legal agreements required to establish a new private limited company called One Connect Limited ("OCL") and the staffing arrangements for OCL were finalised during the period leading up to the end of April 2011. The legal agreements were signed on 28th April 2011 and OCL started to deliver services on 16th May 2011.

On 3rd May 2011, the then Leader of the County Council, Cllr Driver, received a report from the County Council's Chief Executive, Mr Halsall, which amongst other issues dealt with establishing several posts, including the post of Director of Change Managements and Transformation. The post holder would be seconded to OCL to become the CEO of OCL. Mr McElhinney was appointed into this role.

This report outlined the proposal to have a single Chief Executive Officer managing both OCL and BT's Partnership with Liverpool City Council, Liverpool Direct Limited. The CEO would have separate reporting lines to the Boards of Directors of the two respective companies. Mr McElhinney would be responsible for managing both OCL and Liverpool Direct Limited with a Chief Operating Officer and senior management team reporting to him.

As part of these arrangements, Mr McElhinney became an employee of Lancashire County Council. He was and remains an employee of Liverpool City Council seconded to Liverpool Direct Limited and OCL.

The report explained that the postholder's duties would be split evenly over the course of a year between each of Liverpool Direct Limited and OCL. The report envisaged that the post holder would work two and half days per week (0.5 Full Time

Equivalent role) for OCL and two and half days for Liverpool Direct Limited (0.5 FTE).

The report identified that the salary for this role was £40,000 per year, which recognised that Mr McElhinney would continue to receive a salary from Liverpool City Council, for so long as his existing arrangements continued in respect of his role as the CEO of Liverpool Direct Limited.

The various parties (the County Council, Liverpool City Council, OC L, Liverpool Direct Limited and BT) signed a letter dated 28th April 2011 which acknowledged the joint arrangements. Under these arrangements, it was recognised that the post of CEO would be split on a 50/50 basis between OCL and Liverpool Direct Limited.

On 29th January 2013, the Chief Executive changed the post of "Director of Change Management and Transformation" to "Executive Director, Transformation" increasing the status of Mr McElhinney from Director to Executive Director within the County Council.

On 31st August 2013, Mr. McElhinney resigned from the roles of Executive Director, Transformation with the County Council and CEO of OCL, bringing to an end his employment with the County Council.

The County Council understood that Mr McElhinney's salary was set by it under the terms of his employment with the County Council. However, under the terms of the arrangements with BT and OCL, any bonus payments and other remuneration would be agreed by OCL. Under those terms, Mr McElhinney was entitled to significant bonus arrangements, access to a lease car and access to private medical insurance.

The overall amount of Mr McElhinney's remuneration, whilst as an employee of the County Council for the financial years 2011/12 and 2012/13, which the County Treasurer only became aware of in August of this year, results in the requirement for the County Council to make a disclosure in its accounts for both financial years.

The reason why the County Treasurer only became aware of the amount of the remuneration is that <u>no</u> salary payments were made to Mr McElhinney for his 2 and half days per week as the Chief Executive Officer of OCL for the periods of:-

- 16th May 2011 to 31st March 2012; and
- 1st April 2012 to 31st March 2013.

Instead:

- (i) The remuneration payments purportedly for the period 16th May 2011 to 31st March 2012 were made as one single payment of £231,709 in June 2013; and
- (ii) The remuneration payments purportedly for the period 1st April 2012 to 31st March 2013 were made as one single payment of £275,888 in July 2013.

Remuneration for the period 16th May 2011 to 31st March 2012

For the 2 and half days per week in the role of Chief Executive Officer of One Connect Limited, for the period 16th May 2011 to 31^{st} March 2012, the overall remuneration was £324,567, as set out in the disclosure note on page 71of the accounts. This comprised:

- Salary of £135,338
- Bonus payments of £189,229
- No benefit in kind (lease car payments) were made.

The salary of £135,338 and bonus payments of £96,371 were made as a single payment of £231,709 in June 2013.

The terms of Mr McElhinney's appointment as the Chief Executive Officer of One Connect Limited entitled him to a one off bonus arrangement of £92,858, which is included in the bonus payment of £189,229 shown above. The County Treasurer is seeking to establish whether or not this payment has been made to Mr McElhinney.

Finally, for clarification purposes, the County Council's employer National Insurance payments for this period were £31,800.

The County Council's authorisation for these payments being made to Mr McElhinney is currently under review.

Remuneration for the period 1st April 2012 to 31st March 2013

For the 2 and half days per week in the role of Chief Executive Officer of One Connect Limited, for the period 1st April 2012 to 31st March 2013, the overall remuneration was £286,531, as set out in the disclosure note on page 70 of the accounts. This comprised:

- Salary of £159,675
- Bonus payments of £116,213
- A benefit in kind (lease car payments) of £10,643.

The salary of £159,675 and bonus payments of £116,213 were made as a single payment of £275,888 in July 2013.

Finally, for clarification purposes, the County Council's employer National Insurance payments for this period were £37,900.

The County Council's authorisation for these payments being made to Mr McElhinney is currently under review.

5.4. Balance Sheet

The Balance Sheet summarises the Council's financial position at 31st March each year. The top half contains the assets and liabilities that it owns, or has accrued with other parties. As local authorities do not have equity, the bottom half is made up of reserves that show the full breakdown of the authority's net worth and is analysed as follows:

- a) Usable Reserves, which include the revenue and capital resources available to meet future expenditure (e.g. the County Fund Balance, earmarked revenue reserves and the Capital Receipts Reserve).
- b) Unusable Reserves, which include accounting detail relating to gains and losses, timing differences and adjustments for the difference between proper accounting practices and the requirements of statutory arrangements for funding expenditure (e.g. Revaluation Reserve, Pension Reserve, Capital Adjustment Account, Financial Instrument Adjustment Account, Collection Fund Adjustment Account, Accumulated Absences Account and Available for Sale Financial Instruments Account). All unusable reserves are explained in disclosure note 36.

The main Balance Sheet movements from 31st March 2012 to 31st March 2013 are highlighted below (see paragraphs 5.4.1 to 5.4.4).

- 5.4.1 Long term assets increased by £0.6million the major changes are explained below:
 - a) Property Plant and Equipment has decreased by £35.3million, which is mainly due to assets being written out with schools becoming academies and also disposals, revaluation of assets, expenditure in year, depreciation charges, reclassification of items from work in progress to Property Plant and Equipment and items reclassified as items Held for Sale.
 - b) Long term investments have increased by £32.5million. The 2012/13 treasury management strategy continued to reduce credit exposure to banks by reducing bank deposits and investing in UK Government, supranational and highly rated corporate bonds. The maturity date of the bonds purchased is typically more than one year forward and therefore they are classified as long term investments. There is a corresponding reduction in short term investments (see paragraph 5.4.2a below),
 - c) Intangible fixed assets have increased by £5.6million relating to an increase in the value of software utilised by the Council following completion of a number of system upgrade projects.

- d) Long term debtors reduced by £2.0million in-line with the repayment of transferred debt.
- e) Investment properties decreased by £0.2million.
- 5.4.2 Current assets decreased by £12.8 million, the most significant areas are shown below:
 - a) Short term investments decreased by £69.7million in line with the treasury strategy of holding the bonds of highly rated institutions rather than taking additional credit risk in the form of bank deposits (see para 4.1b above).
 - b) There has been a £35.0million increase in short term debtors, which relates in the main to sale of investments £21.7million which settled post year end and a £13.3million increase in other operational debtors.
 - c) Cash and cash equivalents have increased by £17.7million. This reflects the cash which is being held in call accounts in order to meet the day to day operational demands of the organisation.
 - d) Payments in advance have increased by £2.7million mainly as a result of Easter holidays falling at year end.
 - e) Assets held for sale have increased by £2.1million as a result of an increased number of properties meeting the appropriate definition, as the Council reduces the overall size of its portfolio..
 - f) Inventories, i.e. stocks decreased by £0.6million.
- 5.4.3 Current liabilities decreased by £28.7 million, the major changes are shown below:
 - a) Short term borrowing decreased by £86.1million as part of an overall decrease in borrowing.
 - b) Creditors have increased by £74.3 million which is mainly due to purchase of investments £62.5 million which settled post year end and a £11.8 million increase in operational creditors.
 - c) Receipts in advance have reduced by £14.2 million mainly relating to the release of Adult Social Care related grants to revenue.
 - d) Short term provisions decreased by £2.3 million which is broadly in-line with 2012/13 being the second year of a 3 year financial strategy; £1.7million relates to a reduction in the early retirement provision and £0.6million relates to a general reduction across other provisions.
 - e) Other liabilities have decreased by £0.4million.

- 5.4.4 Long term liabilities have increased by £190.4 million,
 - a) The pension liability has increased by £187.6 million. Full details relating to the Council's pension liability can be seen in disclosure note 45.
 - b) Long term borrowing has increased by £17.8million to balance the borrowing portfolio interest rate risk exposure.
 - c) PFI liability has decreased by £7.6million in-line with repayment of the liability which forms part of the annual unitary charge.
 - d) Provisions have decreased by £7.4million mainly due to the release to reserves of the equal pay provision, no longer required.

Our net worth in the Balance Sheet has decreased by £173.9 million from £1,037.6 million in 2011/12 to £863.7 million at 31 March 2013.

5.5 Cash Flow Statement

This statement reflects the total movement of cash and cash equivalents into and out of the organisation. The cash flow statement is shown at page 23 in the accounts.

6. Auditor's Report

It is the external auditor's opinion that the accounting statements

- give a true and fair view of the state of Lancashire County Council's affairs as at 31 March 2013 and of its income and expenditure for the year then ended; and
- have been properly prepared in accordance with the CIPFA/LASAAC Code of Practice on Local Authority Accounting in the United Kingdom.

Full details of the auditor's findings are contained within the 2012/13 Audit Findings Report which has been submitted to the Audit and Governance Committee as a separate item.

Throughout the audit process officers have continued to work on the Statement in order to ensure that it presents a comprehensive picture of the Council's finances. This has resulted in a number of changes from the draft which are set out in the auditor's findings report and a briefing in relation to the most significant change is set out in paragraph 5.3.1 above.

The Committee is requested to approve the Statement of Accounts and the Chair is requested to sign the tabled copy on page 23.

Consultations

Within the Accounts and Audit Regulations the County Council is required to open the accounts for public inspection. This enables any member of the public to inspect the Accounts, ask questions and to request copies of related documents where appropriate. The period of inspection for the 2012/13 Accounts commenced on 1st July 2013 and ended on 26th July 2013. The accounts are available for Inspection on the Council's internet pages, no queries or requests for related documents were received during the inspection period.

Implications:

This item has the following implications, as indicated:

Risk management

The County Council's accounts for 2012/13 must be approved by 30 September 2013 in order to meet its statutory deadlines.

The financial implications are set out in the report above and in the Statement of Accounts attached at Appendix A.

Local Government (Access to Information) Act 1985 List of Background Papers

| Paper | Date | Contact/Directorate/Ext |
|-----------------------------------|---------|-------------------------|
| Final Accounts working | 2012/13 | Abigail Leech, County |
| papers | | Treasurer's |
| | | Tel : 01772 530808 |
| Accounts and Audit Regulations | 2011 | |

Reason for inclusion in Part II, if appropriate N/A

Appendix A

Statement of Accounts 2012-2013

www.lancashire.gov.uk

Page 173

Lancashire

County Council

Contents

| Introduction | 1 |
|-----------------------------------|----|
| Independent auditor's report | 8 |
| Statement of responsibilities | 11 |
| Annual governance statement | 12 |
| Financial statements | 17 |
| Notes to the financial statements | 24 |
| Other funds | |
| Pension fund accounts | |
| Glossary | |

Introduction to the statement of accounts

Purpose of the statement of accounts

This statement forms the formal audited accounts of the county council for the financial year 1 April 2012 to 31 March 2013. The production of the statement is prescribed by statute; it is prepared in accordance with the Accounts and Audit Regulations 2011 and the Code of Practice on Local Authority Accounting in the United Kingdom 2012/13.

The statement gives the reader an overall impression of the finances of the county council for the financial year 2012/13. It is one of a series of reports and publications on the council's finances and financial position.

Contents of the statement of accounts

The main parts of the statement of accounts are:

- The Independent Auditor's Report the external auditor's opinion on our 2012/13 accounts.
- The Annual Governance Statement assurances on our governance arrangements and the way we manage our affairs.
- The Movement in Reserves Statement shows the movement in the year on the different reserves held by the council, analysed into 'usable reserves' (i.e. those that can be applied to fund expenditure or reduce local taxation) and other reserves. The surplus or deficit on the provision of services line shows the true economic cost of providing the council's services, more details of which are shown in the comprehensive income and expenditure statement. These are different from the statutory amounts required to be charged to the County Fund balance for council tax setting purposes. The net increase/ decrease before transfer to earmarked reserves line shows the statutory County Fund balance before any discretionary transfers to or from earmarked reserves undertaken by the council.
- The Comprehensive Income and Expenditure Statement shows the accounting cost in the year of providing services in accordance with generally accepted accounting practices, rather than the amount to be funded from taxation. Authorities raise taxation to cover expenditure in accordance with regulations; this may be different from the accounting cost. The taxation position is shown in the Movement in Reserves Statement.
- The Balance Sheet shows the value as at the Balance Sheet date of the assets and liabilities recognised by the council. The net assets of the county council are matched by the reserves held. Reserves are reported in two categories, usable and unusable.
- The Cashflow Statement shows the changes in cash and cash equivalents of the council during the reporting period.
- The Notes to the Accounts supporting information which sets out further details and explanations of many entries within the financial statements listed above
- The Pension Fund Accounts a summary of pension fund performance over the year and the net assets of the pension fund at the end of the year. The pension fund accounts are separate from those of the county council, and are included in this statement for information

only. Annual Report will be published for members of the fund which include these accounts. An accurate report will be published for members of the fund which include these accounts.

Revenue spending in 2012/13

The overall financial health of the county council at the end of the 2012/13 financial year continues to be strong, and is well placed to continue to meet the difficult financial challenges ahead.

The council has continued to demonstrate:

- Strong financial management, through managing the costs of demand led services within budget.
- Strong delivery arrangements through achieving the delivery of savings early ensuring that it is relatively easier to meet future years' targets within the three year budget.
- Innovation through the successful implementation of the Treasury Management Strategy, and
- Flexibility through redeploying resources to address the county council's priorities.

All of these are characteristic of organisations with well managed finances. At the same time the county council is maintaining a strong balance sheet and has set resources aside to mitigate identified risks.

The final position in respect of spending on services was an underspend of £12.9m largely arising in the Children and Young Peoples directorate due the early realisation of planned savings and the release of resources from directorate reserves and provisions following a review of reserves held by individual directorates.

As part of the measures taken to protect the security of county council's investments during the challenging financial climate, the proactive management of the bond portfolio has resulted in additional investment returns resulting in, a saving of £13.7m on the council's capital financing budget.

At 31 March 2013 the County Fund balance stood at £36.0 million representing 4.6% of the 2013/14 budget requirement. A general reserve on this scale is regarded as sufficient to manage the significant financial risks facing the county council going forward.

There are a further £178.1m of revenue reserves (including trading operations but excluding Schools reserves). This now includes specific provision for the council's Strategic Investment programme, future severance costs and the Service Transformation Programme to be delivered through One Connect Limited on a business case basis.

There are also £25.9m of specific revenue provisions the most significant of which is £16.3m in respect of insurance.

Schools

The Schools delegated budget has under spent by £0.7m whilst the centrally held budget for schools spending has under spent by £6.4m. Seven schools have converted to Academies, resulting in a transfer of £1.7m of reserves. As a result schools balances stand at £51.5m with other schools reserves totalling £29m.

Capital spending in 2012/13

The total of the county councils capital spending in 2012/13 was £139.4 million. This reflects the county council's investment in assets which gives a long-term benefit to the residents of Lancashire such as schools, roads, libraries and social care facilities for adults and children. Projects included:

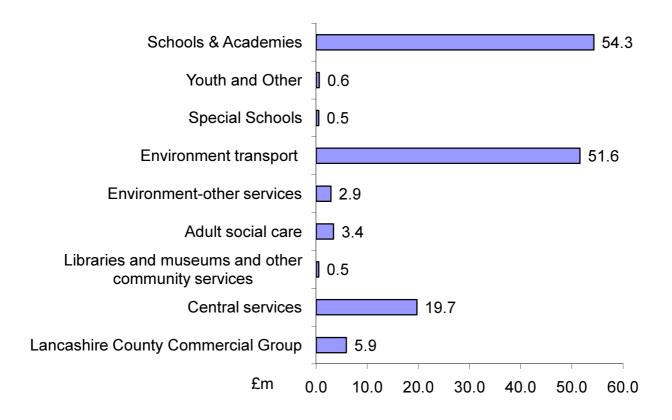
- The major refurbishment of Accrington Enfield Day Centre was completed in July 2012 providing more modern/appropriate facilities for disabled adults.
- Extensive demolition and rebuilding works at Leyland Crossways Day Centre providing modern/appropriate facilities for disabled adults and handed over in May 2013
- Major internal refurbishment and remodelling of an existing Victorian school at Morecambe Bay primary school to provide modern/appropriate facilities completed in November 2012
- A major programme of projects on primary schools in Fleetwood comprising either new build or major extensions and remodelling work to 6 primary schools. Three of the projects completed during 2012/13 and three are due to complete before August 2013.
- Fulwood Academy following the merger of the former Fulwood and Tulketh High Schools on the Fulwood site this project was a significant new build and refurbishment of some existing accommodation to provide modern facilities for 100 11–16 pupils and a 200 place 6th Form.
- 718 completed transport schemes.
- Over 15,500 potholes filled during the year, with an average of 90% filled within 30 days
- £2.3million was spent during 2012-13 on implementing the 20MPH programme, improving the safety of the streets
- The examination stage of the planning enquiry for the Heysham M6 link project was closed, and the Secretary of State approved the scheme on 19th March 2013, with construction scheduled to start in July 2013
- Farrington Waste Recycling Centre, the busiest of the county council's 15 centres, reopened in February 2013 after a £2.5million redevelopment
- £4.8m of developer funding was utilised on Section 278 highway projects during 2012/13
- Loans of £7.2m through the Growing Places Fund which promotes economic development initiatives within the county were made

- Computer system upgrades to the value of £7.4m undertaken in conjunction with the strategic partner, including commencement of work to replace 'ISSIS' and 'Resolution' inhouse systems
- Continued implementation of the Office Accommodation Strategy principally with work carried out on the County Hall complex to the value of £2.4m

The expenditure was funded from government grants, capital receipts, other income, revenue contributions and also by long-term borrowing.

The total loan debt built up over the years to finance capital expenditure and still outstanding at the end of 2012/13 was £737.7 million, although some of this relates to assets which have been transferred to other authorities as a result of previous reorganisation of local government. That part for which the county council is financially responsible is £694.5 million, of which the majority is with the Public Works Loan Board (PWLB). The average rate of interest paid on all the debt in 2012/13 was 2.5% compared with an average rate for 2011/12 of 2.1%.

The graph below shows our major areas of capital spending during the year.



Other financial performance measures for the year include:

- Treasury management activity has generated average interest on investments of 4.25%;
- As at the end of the year the proportion of outstanding debt over 6 months old was 10.2% compared to 14.8% a year earlier;
- The average number of debtor days (a measure of the speed of income collection) was 42.1 days compared to 46.7 days a year earlier.

Full details of spending, income and budget variances are set out in the county council's end of year report on the position for 2012/13 to Cabinet on 11 July 2013. This is available on our website: <u>http://council.lancashire.gov.uk/ieListMeetings.aspx?CommitteeId=122</u>.

There is more information on our performance in the Corporate Strategy Monitoring Report and its compendium of performance indicators, also available via the website.

Outlook for the future

Lancashire County Council continues to face significant risk in the delivery of the final year of the current financial strategy (2013/14) and in particular the management of demand. There is also significant risk identified in funding for the council in the next spending review period. It is anticipated the county council will have to save in the order of £300m in the next four years.

To manage this ongoing risk a four year financial strategy is currently being developed which will form the basis for future budget setting.

The main demand pressures faced by the county council include:

- The number of adults with mental, physical and learning disabilities seeking support from the county council is forecast to increase significantly in future years
- The pressure of the increasing elderly population is also forecast to continue

The significant areas of cost pressure include:

- Price increases in the delivery of residential care by third party providers
- Increases in the costs relating to foster carers
- Contract price increases relating to waste including landfill costs and the PFI contract
- Contract price increases relating to bus services and concessionary travel

The pressure on resources available to the county council reflects:

- The continuing downwards trajectory of funding from central government in the next spending review period
- The potential volatility of future business rates income retained locally, and
- The potential impact on collection rates of council tax due to the implementation of local council tax support schemes and other welfare reforms.

2013/14 represents the first year under the new arrangements for providing local authority funding through the 'Business Rates Retention scheme'. Whilst the impact on the council's funding in 2013/14 has been managed within the budget, there is a risk for the future funding for the council in respect of the volatility of business rate income in future years. This risk will be managed through the Financial Strategy for the next four years to cover the life of the council's new administration.

2013/14 also represents the first year under local schemes for the provision of council tax support determined by each of the county's 12 district councils. The impact on the council's budget in 2013/14 has been contained, however there is a risk in future years in respect of the impact upon collection rates and council tax base that these schemes may have. The council's financial strategy will reflect the expectations of this impact and mitigate any pressure it may create.

Events after the Balance Sheet Date

The initial Revenue Support Grant was top sliced to be utilised as funding for schools moving to academies. At the end of the financial year the Department for Education calculation based on number of schools moving to academies, resulted in £3.599m being returned to the council at the end of May 2013. This refund was not provided for within the accounts because of the uncertainty of its value.

The new arrangements for the retention of business rates comes into effect on 1 April 2013, the council will assume the liability for refunding ratepayers who have successfully appealed against the rateable value of their properties on the rating list. This will include amounts that were paid over (to Central Government) in respect of 2012/13 and prior years. Previously, such amounts would not have been recognised as income by the council, but would have been transferred to Department for Communities and Local Government. At this stage, the value of this is uncertain.

Since preparing the Accounts St Mary's Catholic Technology College, Leyland was burned down. The value of the school formed part of the PPE figure in the accounts. The school was held in the Balance Sheet at \pounds 5.471m. If the fire had taken place before 31.3.13 it is estimated that the school would have been impaired to a value of \pounds 1. The rebuild will be fully covered by insurance policies and is currently estimated to cost approximately \pounds 20m.

The County Council is a key partner in a £400m City Deal, the deal has been agreed between the Government the County Council, Preston City Council, and South Ribble Borough Council. The City deal consists of a series of infrastructure projects which will allow four new road schemes to go ahead and will open up land for approximately 17,000 new homes to be built. In order to facilitate the City Deal the County Council has earmarked its future revenue stream from the New Homes Bonus in this part of Lancashire and has undertaken to provide support to manage cash flow differences within the overall City Deal delivery programme. The impacts of these commitments have been reflected in the Council's forward financial forecasts.

Pensions liability

Pension costs are reported in line with International Accounting Standard 19 (IAS 19). This means that the notional costs of retirement benefits are charged to the accounts as they are earned by employees in the year; finance costs (interest costs and the return on assets) must also be included.

These notional costs are then reversed out of the accounts and substituted by the actual cash costs of employer pension contributions in the Statement of Movement in Reserves in order to give the council's actual spend position for the year. (This position is set out in detail in note 59 to the accounts). The treatment under IAS 19 also means that the council's balance sheet includes an entry for the accumulated pension liability, which is a forecast of the long term liability to pay staff retirement benefits (the balance sheet also contains an equal and offsetting notional pension's reserve entry).

At 31 March 2013 the pensions liability calculated by the actuary is £1,127.1 million, an increase of £187.6 million over the previous year's figure of £939.5 million. The net liability of £1,127.1 million is split between the Lancashire County Pension Fund (£977 million) and the Teachers Pension Scheme (£150.1 million).

Gill Kilpatrick CPFA County Treasurer 30th September 2013

Statement of responsibilities for the statement of accounts

The County Council's Responsibilities

We must:

- make arrangements for the proper administration of our financial affairs and ensure that one of our officers has the responsibility for the administration of those affairs. In the county council, that officer is the county treasurer;
- manage our affairs to secure economic, efficient and effective use of resources and safeguard our assets;
- approve the statement of accounts.

The County Treasurer's Responsibilities

The county treasurer is responsible for preparing our statement of accounts in line with the Chartered Institute of Public Finance and Accountancy/Local Authority (Scotland) Accounts Advisory Committee Code of Practice on Local Authority Accounting in the United Kingdom. This means presenting a true and fair view of our financial position on the accounting date and our income and expenditure for the year ending 31 March 2013.

In preparing this statement of accounts, the county treasurer has:

- selected suitable accounting policies and applied them consistently;
- made judgements and estimates that are reasonable and prudent; and
- complied with the local authority code.

They have also:

- kept proper, up-to-date accounting records; and
- taken responsible steps to prevent and detect fraud and other risks.

Annual Governance Statement – Financial Year 2012/2013

The Council's Responsibilities

Lancashire County Council is responsible for ensuring that its business is conducted in accordance with the law and proper standards, and that public money is safeguarded and properly accounted for, and used economically, efficiently and effectively. The council also has a duty under the Local Government Act 1999 to make arrangements to secure continuous improvement in the way in which its functions are exercised, having regard to a combination of economy, efficiency and effectiveness.

In discharging this overall responsibility, the council is responsible for putting in place proper arrangements for the governance of its affairs and facilitating the effective exercise of its functions, including arrangements for the management of risk.

The council has adopted a code of corporate governance which is consistent with the principles of the CIPFA/ SOLACE framework 'Delivering Good Governance in Local Government' and is available on the council's website; hard copies can be obtained by contacting Roy Jones on 01772 533619. This local code will be reviewed and revised during 2013/14.

The purpose of the governance framework

The governance framework comprises the systems and processes, culture and values by which the council is directed and controlled and its activities through which it accounts to, engages with and leads its communities. It enables the council to monitor the achievement of its strategic objectives and to consider whether those objectives have led to the delivery of appropriate, costeffective services.

The system of internal control is a significant part of that framework and is designed to manage risk to a reasonable level. It cannot eliminate all risk of failure to achieve policies, aims and objectives and can therefore only provide reasonable and not absolute assurance of effectiveness. The system of internal control is based on an on-going process designed to identify and prioritise the risks to the achievement of the council's policies, aims and objectives, to evaluate the likelihood of those risks being realised and the impact should they be realised, and to manage them efficiently, effectively and economically.

The governance framework has been in place at Lancashire County Council for the year ended 31 March 2013 and up to the date of approval of the statement of accounts.

The council's governance framework

The following paragraphs set out highlights of the key elements of the council's governance framework, and areas where further work is being undertaken to improve this where necessary.

Communicating and reviewing the Council's vision for communities and service users

The council has a corporate strategy which sets out its vision for Lancashire for the period 2013-17. The strategy is refreshed annually to reflect changes in both local and national priorities.

To measure the effectiveness and delivery of the council's ambitions, the council's Cabinet Committee on Performance Improvement regularly reviews the performance of services against local and national indicators and the Corporate Strategy. The council's management is currently working to embed more effective performance measures across a wide range of its services.

The council engages with the communities of Lancashire in a number of ways:

High profile communication campaigns to encourage communities to take up our services or help change behaviours;

- Use of traditional and new media channels to keep residents informed of our activities;
- · Encouraging elected members to use social media;
- Webcasting of council and committee meetings; and
- Member representation on neighbourhood management boards across Lancashire.

Decision-making and conduct

The council operates a leader and cabinet model of executive government with a cabinet of eight members including the Leader and Deputy Leader of the council. The responsibilities of the individual cabinet members are outlined in the council's constitution.

The scheme of delegation to officers is intended to enable decisions to be taken at the most appropriate and effective level, and is currently being reviewed. The council's financial regulations and cabinet member delegations are likewise being reviewed to ensure that they remain effective.

The council operates a decision making protocol, which is regularly reviewed to ensure the legal and financial probity of decisions of the council, the executive and committees. New software is also being developed to support consistency and good governance in decision making. Decision making rules are clearly outlined within the council's constitution.

The code of conduct for members and the terms of reference of some of the council's committees were revised during 2012/13 to reflect changes to the governance arrangements arising from the Localism Act 2011. A new Conduct Committee was established during the year to consider complaints made against members of the council, as the former Standards Committee was disestablished. The council has a protocol for councillor/ officer relations.

Arrangements for scrutiny

The council has three scrutiny committees. The Scrutiny Committee whose coverage includes the council's crime and disorder partnership and flood risk management. The Health Scrutiny Committee has the statutory role of scrutinising proposed substantial changes in health service delivery and scrutinising the work of the NHS more generally. The Education Scrutiny Committee scrutinises any issues around education. Since May 2013 the council has also operated an Executive Scrutiny Committee which considers in advance any key decisions to be taken by cabinet and cabinet members, and all other reports (non-key decisions) to be considered by cabinet.

Leadership and management

The council has, as required by statute, a head of paid service (the chief executive), a monitoring officer (the county secretary and solicitor), and a 'section 151 officer' (the county treasurer). Each role operates in accordance with the relevant statute and professional guidance.

On 5 August 2013 the chief executive was suspended in order to facilitate a disciplinary investigation in respect of the chief executive's conduct in relation to the process for letting the contract for fleet services. Appropriate arrangements have been put in place to ensure that the council continues to be effectively managed in his absence.

Financial arrangements

The council's financial management arrangements conform with the governance requirements of CIPFA's 'Statement on the Role of the Chief Financial Officer in Local Government' (2010).

Whistle-blowing and counter fraud arrangements

The council has a whistle-blowing procedure in place, which has been publicised to staff. Reports on its use and outcomes are presented to the Audit and Governance Committee. The Internal Audit Service undertakes data analysis in areas likely to be susceptible to fraud, supports the biennial National Fraud Initiative data matching exercise, and provides support to managers in investigating allegations of fraud, theft or impropriety.

Audit arrangements

The council has an Audit and Governance Committee which operates in accordance with professional guidance and receives appropriate training. It provides independent oversight of the adequacy of the council's governance, risk management and internal control frameworks, and oversees the financial reporting process.

The council has a well regarded internal audit service that operates in accordance with professional standards and is a key element of the corporate governance framework.

Risk management

The council manages its risks well, and management teams across the council identify, assess and manage risks effectively. There is good general awareness of risk and the need to demonstrate risk management.

Internal control

As set out in the internal audit annual report for 2012/13, real improvements continue to be made in some common areas of control across the council and the council's risks are adequately controlled; in overall terms there is generally a sound system of internal control. There are a number of other areas where controls are either inadequately designed for their current purpose or ineffectively operated in practice.

However, the management team recognises that although the chief internal auditor has provided substantial assurance overall that there is generally a sound system of internal control, some weaknesses in the design and inconsistent application of controls put the achievement of particular objectives at risk. This is reflected in the range of assurances provided by the internal audit service with 42% providing either limited or nil assurance.

The annual internal audit plan is specifically targeted at areas of risk, either identified through the internal audit risk based methodology or as a result of areas specifically raised by Directorate Management Teams. It is the express wish of the management team that the internal audit service bring to management attention areas where controls place the achievement of objectives at risk to enable corrective action to be taken.

In 2013/14, the chief internal auditor will provide quarterly reports to the management team on progress on strengthening the internal control framework where assurance is either limited or none.

Specifically, although work has begun to strengthen the council's information governance arrangements, little action has been taken corporately for some time to ensure that there is any general awareness amongst the council's staff of the need for information security, how to guard this effectively, how to recognise that security has been breached and what action to take if it has.

Compliance with legislation, regulations, policies and procedures

In an organisation of the size and complexity of Lancashire County Council, absolute assurance cannot be gained that compliance with all applicable laws and regulations is achieved, but processes are in place within individual service areas that ensure that compliance with applicable laws, regulations, policies and procedures is achieved.

Training and development

A cross-party member development working group plans and co-ordinates member development activities to meet individual and group needs. Officer training is overseen through a corporate performance and development review process.

Review of effectiveness

The council conducts an annual review of the effectiveness of its governance framework including the system of internal control. This review is informed by the work of the council's Management Team who have responsibility for the development and maintenance of the governance environment, by statements of assurance from each member of the Management Team, the Chief Internal Auditor's annual report, and also by comments made by the external auditors and other review agencies and inspectors.

Programme of improvement on significant governance issues

A number of points for improvement have been set out above. The council's leadership and Management Team are committed to ensuring that the council remains well governed throughout.

We will monitor the implementation of the matters set out above as part of our next annual review.

Signed:

| Leader of Lancashire County Council | Acting Chief Executive of Lancashire |
|-------------------------------------|--------------------------------------|
| | County Council |
| Date | Date |

Financial Statements

Movement in Reserves Statement

This statement shows the movement in the year on the different reserves held by the council, analysed into 'usable reserves' (ie those that can be applied to fund expenditure or reduce local taxation) and other reserves.

The Surplus or deficit on provision of services line shows the true economic cost of providing the council's services, more details of which are shown in the Comprehensive Income and Expenditure Statement. These are different from the statutory amounts required to be charged to the County Fund balance for council tax setting and dwellings rent setting purposes.

The Net Increase/Decrease before transfers to earmarked reserves line shows the statutory County Fund Balance before any discretionary transfers to or from earmarked reserves undertaken by the council.

<u>2012/13</u>

Page 191

| | County Fund | Earmarked Revenue Reserves | Trading Operations Reserve | Capital Funding Reserves (Revenue) | Capital Receipts Reserve | Capital Grants Unapplied | Total Usable Reserves | Total Unusable Reserves | Total Reserves |
|---|----------------|----------------------------------|----------------------------------|---|--------------------------------|--------------------------------|-----------------------------|-------------------------------|-------------------|
| | £m | £m | £m | £m | £m | £m | £m | £m | £m |
| Balance at 1st April 2012 | (36.5) | (248.1) | (2.9) | (13.1) | (22.9) | (121.3) | (444.8) | (592.8) | (1,037.6) |
| Movement in Reserves During 2012/13 | | | | | | | | | |
| (Surplus) or deficit on provision of services | (33.0) | - | - | - | - | - | (33.0) | - | (33.0) |
| Other Comprehensive Income and Expenditure | - | - | - | - | - | - | - | 197.0 | 197.0 |
| Other movements | 0.2 | - | - | - | - | 0.3 | 0.5 | 9.4 | 9.9 |
| Total Comprehensive Income and Expenditure | (32.8) | - | - | - | - | 0.3 | (32.5) | 206.4 | 173.9 |
| Adjustments Between Accounting Basis & Funding Basis Under Regulations (note 7) | (4.8) | - | - | - | (3.7) | 28.9 | 20.4 | (20.4) | - |
| Net Increase/Decrease before Transfers to Earmarked Reserves | (37.6) | - | - | - | (3.7) | 29.2 | (12.1) | 186.0 | 173.9 |
| Transfers to/from Earmarked Reserves (note 8) | 38.1 | (7.3) | (0.2) | (30.6) | - | - | - | - | - |
| Increase/Decrease in Year | 0.5 | (7.3) | (0.2) | (30.6) | (3.7) | 29.2 | (12.1) | 186.0 | 173.9 |
| Balance at 31st March 2013 carried forward | (36.0) | (255.4) | (3.1) | (43.7) | (26.6) | (92.1) | (456.9) | (406.8) | (863.7) |

2011/12 Comparative Year

| | County Fund | Earmarked Revenue Reserves | Trading Operations Reserve | Capital Funding Reserves (Revenue) | Capital Receipts Reserve | Capital Grants Unapplied | Total Usable Reserves | Total Unusable Reserves | Total Reserves |
|--|----------------|----------------------------------|----------------------------------|---|--------------------------------|--------------------------------|-----------------------------|-------------------------------|-------------------|
| | £m | £m | £m | £m | £m | £m | £m | £m | £m |
| Balance at 1st April 2012 | (41.9) | (185.8) | (3.7) | (11.8) | (24.1) | (58.7) | (326.0) | (796.8) | (1,122.8) |
| Movement in Reserves During 2012/13 | | | | | | | | | |
| (Surplus) or deficit on provision of services | (78.5)* | - | - | - | - | - | (78.5) | - | (78.5) |
| Other Comprehensive Income and Expenditure | - | - | - | - | - | - | - | 165.7 | 165.7 |
| Other movements | (0.1) | - | - | - | - | 2.1 | 2.0 | (4.0) | (2.0) |
| Total Comprehensive Income and Expenditure | (78.6) | - | - | - | - | 2.1 | (76.5) | 161.7 | 85.2 |
| Adjustments Between Accounting Basis & Funding Basis Under Regulations (note 7) | 21.2 | _ | _ | _ | 1.2 | (64.7) | (42.3) | 42.3 | - |
| Net Increase/Decrease before Transfers to Earmarked Reserves | (57.4) | - | - | - | 1.2 | (62.6) | (118.8) | 204.0 | 85.2 |
| Transfers to/from Earmarked Reserves (note 8) | 62.8* | (62.3)* | 0.8 | (1.3) | - | - | - | - | - |
| Increase/Decrease in Year | 5.4 | (62.3) | 0.8 | (1.3) | 1.2 | (62.6) | (118.8) | 204.0 | 85.2 |
| Balance at 31st March 2013 carried forward | (36.5) | (248.1) | (2.9) | (13.1) | (22.9) | (121.3) | (444.8) | (592.8) | (1,037.6) |

* Prior year adjustment (see note 2)

Comprehensive Income and Expenditure Statement

This statement shows the accounting cost in year of providing services in accordance with generally accepted practices, rather than the amount to be funded from taxation. Authorities raise taxation to cover expenditure in accordance with regulations; this may be different from accounting costs.

| | 2012/13 | | | 201 | 2011/12 (Restated) | | | |
|--|-------------|-----------|-------------|-------------|--------------------|-------------|--|--|
| | Gross | Gross | Net | Gross | Gross | Net | | |
| | expenditure | income | expenditure | expenditure | income | expenditure | | |
| | £m | £m | £m | £m | £m | £m | | |
| Cultural and Related Services | 26.6 | (4.9) | 21.7 | 31.0 | (6.4) | 24.6 | | |
| Environmental and Regulatory Services | 110.0 | (23.1) | 86.9 | 70.3 | (22.2) | 48.1 | | |
| Planning Services | 15.8 | (2.9) | 12.9 | 6.7 | (0.6) | 6.1 | | |
| *Education Services | 979.8 | (894.1) | 85.7 | 1,005.8 | ***(911.0) | 94.8 | | |
| *Children's Social Care | 117.6 | (5.6) | 112.0 | 108.5 | (2.2) | 106.3 | | |
| Highways and Transport Services | 122.9 | (30.9) | 92.0 | 122.7 | (15.7) | 107.0 | | |
| *Adult Social Care | 460.3 | (155.3) | 305.0 | 457.3 | **(144.2) | 313.1 | | |
| Central Services to the Public | 6.8 | (2.2) | 4.6 | 6.0 | (1.7) | 4.3 | | |
| Corporate and Democratic core | 15.2 | (8.8) | 6.4 | 29.7 | (9.4) | 20.3 | | |
| Non Distributed Costs | 108.4 | (104.9) | 3.5 | 60.3 | (72.0) | (11.7) | | |
| Travellers' Sites | 0.2 | - | 0.2 | 0.2 | - | 0.2 | | |
| Cost of services | 1,963.6 | (1,232.7) | 730.9 | 1,898.5 | (1,185.4) | 713.1 | | |
| Other Operating Income and Expenditure (note 10) | 50.0 | (3.7) | 46.3 | 106.9 | - | 106.9 | | |
| Financing and Investment Income & Expenditure (note 11) | 214.7 | (139.7) | 75.0 | 213.1 | (167.6) | 45.5 | | |
| Taxation and Non Specific Grant Income (note 12) | - | (885.2) | (885.2) | - | ***(943.9) | (943.9) | | |
| Surplus or Deficit | 2,228.3 | (2,261.3) | (33.0) | 2,218.5 | (2,296.9) | (78.4) | | |
| Revaluation Gains (note 36) | - | _ | (12.3) | - | _ | (16.2) | | |
| Revaluation Losses (chargeable | | | (12.0) | | | (10.2) | | |
| to revaluation reserve) (note 36) | - | - | 36.0 | - | - | 6.4 | | |
| Surplus or Deficit on revaluation of non current assets | - | - | 23.7 | - | - | (9.8) | | |

| Statement of Accounts 2 | 012-2013 | | | | | |
|--|----------|---|-------|---|---|-------|
| Surplus or deficit on revaluation of available for sale assets (Note 36) | - | - | 0.6 | - | - | (6.7) |
| Actuarial gains/losses on pension assets/liabilities - Matching the entry to the pensions reserve (Note 36) | - | - | 173.3 | - | - | 175.4 |
| Other Adjustments | - | - | 9.3 | - | - | 4.7 |
| Other Comprehensive Income and Expenditure | - | - | 183.2 | - | - | 173.4 |
| Total Comprehensive Income and Expenditure | - | - | 173.9 | - | - | 85.2 |

*Restated 2011/12 comparatives due to Children's and Education Service and Children's Social Care being disaggregated in the 2012/13 accounts.

**Prior year adjustment (see note2)

***Restated 2011/12 comparatives since the presentation of the early intervention grant has changed to reflect the non specific nature of the grant

Balance sheet

The balance sheet shows the value as at the Balance Sheet date of assets and liabilities recognised by the county council. The net assets of the council (assets less liabilities) are matched by the reserves held by the council. Reserves are reported in two categories. The first category of reserves are usable reserves, i.e. those reserves that the county council may use to provide services, subject to the need to maintain a prudent level of reserves and any statutory limitation on their use (for example the Capital Receipts Reserve that may only be used to fund capital expenditure or repay debt). The second category of reserves is those that the council is not able to use to provide services (unusable reserves). This category of reserves includes reserves that hold unrealised gains and losses (for example the Revaluation Reserve), where amounts would only become available to provide services if the assets are sold; and reserves that hold timing differences shown in the Movement in Reserves Statement line 'Adjustments between accounting basis and funding basis under regulations'.

| | | 31 March 2012 | 1 April 2011 | |
|-------|--|--|--|--|
| Notes | 31 March 2013 | Restated | | |
| | £m | £m | £m | |
| 25 | 2,612.4 | 2,647.7 | 2,427.8 | |
| 24 | 28.4 | 28.4 | 28.4 | |
| 32 | 5.3 | 5.5 | 5.5 | |
| | 17.5 | 11.9 | 1.6 | |
| 26 | 268.2 | 235.7 | 276.1 | |
| 37 | 43.1 | 45.1 | 47.8 | |
| | - | - | 3.3 | |
| | 2,974.9 | 2,974.3 | 2,790.5 | |
| | | | | |
| 26 | 258.9 | 328.6 | 169.4 | |
| | 2.6 | 3.2 | 3.5 | |
| 31 | 128.9 | *93.9 | 95.0 | |
| | 7.1 | 4.4 | 3.7 | |
| | 65.6 | 47.9 | 71.4 | |
| | 4.0 | 1.9 | 2.4 | |
| | 467.1 | 479.9 | 345.4 | |
| | | | | |
| 26 | 264.7 | 350.8 | 355.6 | |
| 32 | 260.8 | 186.5 | 189.2 | |
| | 8.3 | 22.5 | 31.5 | |
| 34 | 4.7 | 7.0 | 14.5 | |
| | 25 24 32 26 37 26 31 26 32 | £m252,612.42428.4325.317.52626268.23743.12,974.9-26258.9212.631128.97.165.64.0-467.165.632260.88.3 | Notes 31 March 2013 Restated £m £m 25 2,612.4 2,647.7 24 28.4 28.4 32 5.3 5.5 17.5 11.9 26 26 268.2 235.7 37 43.1 45.1 - - - 26 258.9 328.6 26 258.9 328.6 26 258.9 328.6 26 258.9 328.6 26 258.9 328.6 26 258.9 328.6 26 268.2 32.974.3 26 258.9 328.6 27.1 4.4 65.6 47.9 40 1.9 467.1 479.9 407.9 26 264.7 350.8 32 260.8 186.5 8.3 22.5 8.3 | Notes31 March 2013Restated \pounds m \pounds m \pounds m252,612.42,647.72428.428.4325.35.51211.91.626268.2235.7276.13743.13743.145.143.145.147.83.32,974.92,974.32,790.526258.9328.6169.426258.9328.6169.431128.9*93.995.07.14.43.765.647.971.44.01.92.4467.1479.9345.426264.7350.8355.632260.8186.5189.28.322.531.5 |

| Statement of Account | s 2012-2013 | | | | |
|-----------------------------|-------------|---------|----------|---------|--|
| Other Current Liabilities | 26 | 7.6 | 8.0 | - | |
| Current Liabilities | | 546.1 | 574.8 | 590.8 | |
| Long Term Provisions | 34 | 21.2 | 28.5 | 29.1 | |
| Long Term Borrowing | 26 | 480.6 | 462.8 | **627.1 | |
| Other Long Term Liabilities | 26, 45 | 1,530.4 | 1350.5 | **766.0 | |
| Long Term Liabilities | | 2,032.2 | 1,841.8 | 1,422.2 | |
| Net Assets | | 863.7 | 1,037.6 | 1,122.9 | |
| Usable Reserves | | 456.9 | 444.8 | 326.1 | |
| Unusable Reserves | 36 | 406.8 | 592.8 | 796.8 | |
| Total Reserves | | 863.7 | *1,037.6 | 1,122.9 | |

* Prior year Adjustment (see note 2)

** Prior year figures have been changed since the reclassification of PFI liabilities.

Note - the Movement in Reserves Statement also provides details of the movements in the Usable Reserves.

Cash flow statement

This statement shows the changes in cash and cash equivalents of the council during the reporting period

| | | | 2011/12 |
|--|------|---------|-----------|
| | | 2012/13 | Restated* |
| | Note | £m | £m |
| Net (surplus) or deficit on the provision of services | 38 | (33.0) | (78.5) |
| Adjustment to surplus or deficit on the provision of services for non cash movements | 38 | (111.3) | (165.0) |
| Adjust for items included in the net surplus or deficit on the provision of services that are investing and financing activities | 38 | 95.9 | 181.3 |
| Net Cash flows from Operating activities | 38 | (48.4) | (62.2) |
| Net Cash flows from Investing Activities | 40 | (52.7) | 86.5 |
| Net Cash flows from Financing Activities | 41 | 83.4 | (0.8) |
| Net increase or decrease in cash and cash equivalents | | (17.7) | 23.5 |
| Cash and cash equivalents at the beginning of the reporting period | | (47.9) | (71.4) |
| Cash and cash equivalents at the end of the reporting period | | (65.6) | (47.9) |

*Prior year adjustment (see note 2) also the prior year figures have been restated as sales and purchases of investments are shown net (See notes 38 to 41 for further details)

This statement of accounts is that upon which the auditor should enter his certificate and opinion. It presents a true and fair view of the financial position of the county council at 31 March 2013 and its income and expenditure for the year then ended.

| Gill Kilpatrick CPFA | County Councillor Clare Pritchard |
|---------------------------------|--|
| County Treasurer | Chair of the Audit and Governance Committee |
| 30 th September 2013 | 30 th September 2013 |

Notes to the financial statements

General Notes

1. Accounting Policies

a) General

The Statement of Accounts summarises the council's transactions for the 2012/13 financial year and its position at the year end of 31 March 2013. The council is required to prepare an annual Statement of Accounts by the Accounts and Audit Regulations, which require the accounts to be prepared in accordance with proper accounting practices. These practices primarily comprise the Code of Practice on Local Authority Accounting in the United Kingdom 2012/13 and the Service Reporting Code of Practice 2012/13, supported by International Financial Reporting Standards (IFRS). The accounting convention adopted is historical cost, modified by the revaluation of certain categories of non-current assets.

The balance sheet does not include the balances of the Lancashire County Pension Fund and several small trust funds, which are presented in separate statements. Most of the trust funds have been set up as a result of gifts and bequests to be used for the benefit of children, students or clients at particular schools, colleges, homes or in specific areas.

b) Accruals of income and expenditure

Activity is accounted for in the year that it takes place, not simply when cash payments are made or received. In particular:

- Fees, charges and rents due from customers are accounted for as income at the date the council provides the relevant goods or services.
- Supplies are recorded as expenditure when they are consumed; where there is a gap between the date supplies are received and their consumption they are carried as inventories on the balance sheet.
- Works are charged as expenditure when they are completed, before which they are carried as works in progress on the balance sheet.
- Interest payable on borrowings and receivable on investments is accounted for on the basis of the effective interest rate for the relevant financial instrument rather than the cash flows fixed or determined by the contract.
- Where income and expenditure have been recognised but cash has not been received or paid, a debtor or creditor for the relevant amount is recorded in the balance sheet. Debtors and creditors have been included in the accounts at year end on an actual or estimated basis in line with the accruals concept. Estimated debtors and creditors have only been included if they are material, which is defined as:
 - £1,000 or more for primary schools, nursery schools and pupil referral units; and
 - £5,000 or more for secondary schools and all other council services.

- Where it is doubtful that debts will be settled, the balance of debtors is written down and a charge made to revenue for the income that might not be collected.
- Expenses in relation to services received (including services provided by employees) are recorded as expenditure when services are received, rather than when payment is made.

c) Cash and Cash Equivalents

Cash is represented by cash in hand and deposits with financial institutions repayable without penalty on notice of not more than 24 hours. Cash equivalents are investments that mature or are available for recall in three months or less from the date of acquisition and that are readily convertible to known amounts of cash with insignificant risk of change in value. This category will include cash on call and three months or less term deposit and also instant access money market funds.

In the Cash Flow Statement, cash and cash equivalents are shown net of bank overdrafts that are repayable on demand and form an integral part of the council's cash management.

d) Prior Period Adjustments, Changes in Accounting Policies, Estimates and Errors

Prior period adjustments may arise as a result of a change in accounting policies or to correct a material error. Changes in accounting estimates are accounted for prospectively, i.e. in the current and future years affected by the change and do not give rise to a prior period adjustment.

Changes in accounting policies are only made when required by proper accounting practices or the change provides more reliable or relevant information about the effect of transactions, other events and conditions on the council's financial position or financial performance. Where a change is made, it is applied retrospectively (unless stated otherwise) by adjusting opening balances and comparative amounts for the prior period as if the new policy had always been applied.

Material errors discovered in prior period figures are corrected retrospectively by amending opening balances and comparative amounts for the prior period.

e) Reserves

The council sets aside specific amounts as reserves for future policy purposes or to cover contingencies. Reserves are created by appropriating amounts out of the County Fund balance in the Movement in Reserves Statement.

When expenditure to be financed from a reserve is incurred, it is charged to the appropriate service revenue account in that year to score against the surplus or deficit on the provision of services in the Comprehensive Income and Expenditure Statement. The reserve is then appropriated back into the County Fund in the Movement in Reserves Statement so that there is no net charge against council tax for the expenditure.

Certain reserves are kept to manage the accounting processes for non-current assets, financial instruments, and retirement and employee benefits and do not represent usable resources for the council – these reserves are explained in the relevant policies.

f) Provisions

Provisions are made where an event has taken place that gives the council a legal or constructive obligation that probably requires settlement by a transfer of economic benefits or service potential, and a reliable estimate can be made of the amount of the obligation. For instance, the council may be involved in a court case that could eventually result in the making of a settlement or the payment of compensation.

Provisions are charged as an expense to the appropriate service line in the Comprehensive Income and Expenditure Statement in the year the council becomes aware of the obligation, and are measured at the best estimate at the balance sheet date of the expenditure required to settle the obligation, taking into account relevant risks and uncertainties.

When payments are eventually made, they are charged to the provision carried in the balance sheet. Estimated settlements are reviewed at the end of each financial year – where it becomes more likely than not that a transfer of economic benefits will not now be required (or a lower settlement than anticipated is made), the provision is reversed and credited back to the relevant service revenue account.

Where some or all of the payment required to settle a provision is expected to be met by another party (e.g. from an insurance claim), this is only recognised as income in the relevant service revenue account if it is virtually certain that reimbursement will be received if the obligation is settled. Details of our provisions are given in note 34 to the accounts.

g) Intangible Assets

Expenditure on assets that do not have physical substance but are controlled by the council is capitalised when it is expected that future economic benefits or service potential will flow from the intangible asset to the council.

Expenditure on the development of websites is not capitalised if the website is solely or primarily intended to promote or advertise the council's goods or services.

Intangible assets are measured initially at cost. Amounts are only revalued where the fair value of the assets held by the council can be determined by reference to an active market.

In practice, no intangible asset held by the council meets this criterion and they are therefore carried at amortised cost. The depreciable amount of an intangible asset is amortised over its useful life to the relevant service line(s) in the Comprehensive Income and Expenditure Statement. An asset is tested for impairment whenever there is an indication that the asset might be impaired – any losses recognised are posted to the relevant service line(s) in the Comprehensive Income and Expenditure Statement.

Any gain or loss arising on the disposal or abandonment of an intangible asset is posted to the Other Operating Expenditure line in the Comprehensive Income and Expenditure Statement.

Where expenditure on intangible assets qualifies as capital expenditure for statutory purposes, amortisation, impairment losses and disposal gains and losses are not permitted to have an impact on the County Fund balance. The gains and losses are therefore reversed out of the County Fund balance in the Movement in Reserves Statement and posted to the Capital Adjustment Account and (for any sale proceeds greater than £10,000) the Capital Receipts Reserve.

h) Property, Plant and Equipment

Physical assets held for use in the production or supply of goods or services, for rental to others, or for administrative purposes and that are expected to be used during more than one financial year are classified as Property, Plant and Equipment.

Recognition

Expenditure on the acquisition, creation or enhancement of Property, Plant and Equipment is capitalised provided the benefits accruing from the expenditure is for more than one year. This expenditure is accounted for on an accruals basis provided that it is probable that the future economic benefits or service potential associated with the item will flow to the council and the cost of the item can be measured reliably. Expenditure that maintains but does not add to an asset's potential to deliver future economic benefits or service potential (i.e. repairs and maintenance) is charged as a revenue expense when it is incurred.

Measurement

For assets that are purchased, they are initially recognised at cost. The cost comprises of:

- The purchase price.
- Any costs attributable to bringing the asset to the location and condition necessary for it to be operational.
- The initial estimate of the costs of dismantling and removing the item and restoring the site on which it is located.

Assets that are being constructed by the council will initially be recognised at cost. Only costs that can be directly attributable to bringing the asset into operation will be capitalised.

The council does not capitalise borrowing costs incurred whilst assets are under construction.

Alternative ways of acquiring assets are either via an exchange or an asset is donated. Where an asset is acquired via an exchange, the cost of the acquisition is the carrying amount of the asset given up by the council.

Statement of Accounts 2012-2013

Donated assets are measured initially at fair value. The difference between fair value and any consideration paid is credited to the Taxation and Non-Specific Grant Income line of the Comprehensive Income and Expenditure Statement, unless the donation has been made conditionally. Until conditions are satisfied, the gain is held in the Donated Assets Account.

Where gains are credited to the Comprehensive Income and Expenditure Statement, they are reversed out of the County Fund balance to the Capital Adjustment Account in the Movement in Reserves Statement.

Assets are then carried in the Balance Sheet using the following measurement bases: Infrastructure, community assets and assets under construction – depreciated historical cost; although for certain community assets which were acquired years ago they are included at a notional amount of \pounds 1.

All other assets – fair value, determined as the amount that would be paid for the asset in its existing use (existing use value – EUV).

Where there is no market-based evidence of fair value because of the specialist nature of an asset, depreciated replacement cost (DRC) is used as an estimate of fair value.

Where non-property assets, principally furniture and equipment, that have short useful lives or low values (or both), depreciated historical cost basis is used as a proxy for fair value.

Assets included in the Balance Sheet at fair value are revalued sufficiently regularly to ensure that their carrying amount is not materially different from their fair value at the yearend, but as a minimum every five years. Increases in valuations are matched by credits to the Revaluation Reserve to recognise unrealised gains unless the gain reverses a loss previously charged to a service. In such circumstances the gain up to the amount of the loss will be credited to the Comprehensive Income and Expenditure Statement.

Where decreases in value are identified, they are accounted for as follows:

- Where there is a balance of revaluation gains for the asset in the Revaluation Reserve, the carrying amount of the asset is written down against that balance (up to the amount of the accumulated gains).
- Where there is no balance in the Revaluation Reserve or an insufficient balance, the carrying amount of the asset is written down against the relevant service line(s) in the Comprehensive Income and Expenditure Statement.

The Revaluation Reserve contains revaluation gains recognised since 1 April 2007 only, the date of its formal implementation. Gains arising before that date have been consolidated into the Capital Adjustment Account.

Impairment

Assets are assessed at each year-end as to whether there is any indication that an asset may be impaired. Where indications exist and any possible differences are estimated to be material, the recoverable amount of the asset is estimated and, where this is less than the carrying amount of the asset, an impairment loss is recognised for the shortfall.

Where impairment losses are identified, they are accounted for as follows:

- Where there is a balance of revaluation gains for the asset in the Revaluation Reserve, the carrying amount of the asset is written down against that balance (up to the amount of the accumulated gains).
- Where there is no balance in the Revaluation Reserve or an insufficient balance, the carrying amount of the asset is written down against the relevant service line(s) in the Comprehensive Income and Expenditure Statement.

Where an impairment loss is reversed subsequently, the reversal is credited to the relevant service line(s) in the Comprehensive Income and Expenditure Statement, up to the amount of the original loss, adjusted for depreciation that would have been charged if the loss had not been recognised.

Depreciation

Depreciation is provided for on all Property, Plant and Equipment assets by the systematic allocation of their depreciable amounts over their useful lives. An exception is made for assets without a determinable finite useful life (i.e. freehold land and certain community assets) and assets that are not yet available for use (i.e. assets under construction).

Depreciation is calculated on the following bases:

- Dwellings and other buildings straight-line allocation over the useful life of the property as estimated by the valuer.
- Vehicles, plant, furniture and equipment on a straight line generally over 10 years unless it is considered the life of the asset is less than 10 years.
- Infrastructure straight-line allocation over the estimated life of the asset. This varies from 20 to 50 years depending upon the nature of the asset.

Where an item of Property, Plant and Equipment asset has major components whose cost is significant in relation to the total cost of the item, the components are depreciated separately. In considering whether or not there is a component the policy followed is:

- The land element will continue to be considered as a separate asset with its own valuation which, except in very unusual circumstances, will not be subject to depreciation.
- The asset will be reviewed and any part of the asset which can be identified as a self contained building will be subject to a separate valuation and asset life. This will ensure any part of the overall asset which is not of the same construction quality, has a specific use and/or economic life will be identified.

- For any building with a value above £2 million consideration will be given as to whether or not there is any significant part which requires a separate component. This will take into consideration any aspect of the construction, such as the roof, windows or any specialist items. For the purposes of this exercise it is considered that an element that represents more than 25% of the valuation is considered significant.
- Any equipment which is a fixture of the building will be included within the overall assets valuation. There will be a separate valuation if it is likely to exceed 25% of the property value.

Revaluation gains are also depreciated, with an amount equal to the difference between current value depreciation charged on assets and the depreciation that would have been chargeable based on their historical cost being transferred each year from the Revaluation Reserve to the Capital Adjustment Account.

Disposals and Non-current Assets Held for Sale

When it becomes probable that the carrying amount of an asset will be recovered principally through a sale transaction rather than through its continuing use, it is reclassified as an Asset Held for Sale. The asset is revalued immediately before reclassification and then carried at the lower of this amount and fair value less costs to sell. Where there is a subsequent decrease to fair value less costs to sell, the loss is posted to the Other Operating Expenditure line in the Comprehensive Income and Expenditure Statement. Gains in fair value are recognised only up to the amount of any previous losses recognised in the surplus or deficit on the Provision of Services. Depreciation is not charged on Assets Held for Sale.

If assets no longer meet the criteria to be classified as Assets Held for Sale, they are reclassified back to non-current assets and valued at the lower of their carrying amount before they were classified as held for sale, adjusted for depreciation, amortisation or revaluations that would have been recognised had they not been classified as Held for Sale, and their recoverable amount at the date of the decision not to sell.

Assets that are to be abandoned or scrapped are not reclassified as Assets Held for Sale.

When an asset is disposed of or decommissioned, the carrying amount of the asset in the Balance Sheet (whether Property, Plant and Equipment or Assets Held for Sale) is written off to the Other Operating Expenditure line in the Comprehensive Income and Expenditure Statement as part of the gain or loss on disposal. Receipts from disposal (if any) are credited to the same line in the Comprehensive Income and Expenditure Statement also as part of the gain or loss on disposal (i.e. netted off against the carrying value of the asset at the time of the disposal). Any revaluation gains accumulated for the asset in the Revaluation Reserve are transferred to the Capital Adjustment Account.

Amounts received for a disposal in excess of £10,000 are categorised as capital receipts. These are credited to the Capital Receipts Reserve, and can then only be used for new capital investment or be set aside to reduce the council's underlying need to borrow (the capital financing requirement). Receipts are appropriated to the reserve from the County Fund balance in the Movement in Reserves Statement.

The written-off value of disposals is not a charge against council tax, as the cost of fixed assets is fully provided for under separate arrangements for capital financing.

Amounts are appropriated to the Capital Adjustment Account from the County Fund balance in the Movement in Reserves Statement.

i) Heritage Assets

The CIPFA Code of Practice defines Heritage assets as any asset that is held for their contribution to the knowledge or culture. The council has a number of assets which are held and maintained principally for its contribution to knowledge and culture and therefore they are considered to meet the definition of Heritage assets. These assets have been valued at fair value in accordance with the policy on Property, Plant and Equipment. Any acquisitions have initially been valued at cost if purchased or at a valuation if donated.

The collection has indeterminate life and is subject to appropriate conservation measures therefore depreciation is not charged on Heritage assets.

The county council has a detailed acquisitions and disposal policy further information on which can be obtained from the county council. In broad terms any acquisition by the county council must relate to the county palatine of Lancaster. Consideration is also given to the ability of the county council to ensure the long term care of the acquisition and that the acquisition does not conflict with the acquisitions policy of other museums in the region.

With respect to disposals it is considered that the collection has a long term purpose and therefore there is a strong presumption against disposal. Disposals will not be made with the principal aim of generating funds.

j) Charges to Revenue for Non-Current Assets

Services, support services and trading accounts are debited with the following amounts to record the cost of holding fixed assets during the year:

- Depreciation attributable to the assets used by the relevant service.
- Revaluation and impairment losses on assets used by the service where there are no accumulated gains in the Revaluation Reserve against which the losses can be written off.
- Amortisation of intangible assets attributable to the service.

The council is not required to raise council tax to fund depreciation, revaluation and impairment losses or amortisations. However, it is required to make an annual charge to revenue towards the reduction in its overall borrowing requirement which is calculated on a prudent basis determined in accordance with statutory guidance.

Depreciation, revaluation and impairment losses and amortisations are therefore replaced by the contribution in the County Fund balance (minimum revenue provision), by way of an adjusting transaction with the Capital Adjustment Account in the Movement in Reserves Statement for the difference between the two.

k) Fixed Assets not owned by the Council

Some voluntary-aided and controlled schools are owned by the school governors. However these schools are included in our fixed assets as we receive the benefit from using the properties in terms of the delivery of services and also meet their costs of service provision, using the assets and the costs of maintaining them.

In total, £489m (2011/12 £493m) of fixed assets not owned by us are included in the balance sheet.

I) Revenue Expenditure Funded from Capital under Statute

Expenditure incurred during the year that may be capitalised under statutory provisions but does not result in the creation of a non-current asset has been charged as expenditure to the relevant service in the Comprehensive Income and Expenditure Statement in the year.

Where the council has determined to meet the cost of this expenditure from existing capital resources or by borrowing, a transfer from the County Fund to the Capital Adjustment Account then reverses out the amounts charged so that there is no impact on the level of council tax.

m) Investment Property

Investment properties are those that are used solely to earn rentals and/or for capital appreciation. The definition is not met if the property is used in any way to facilitate the delivery of services or production of goods or is held for sale.

Investment properties are measured initially at cost and subsequently at fair value, based on the amount at which the asset could be exchanged between knowledgeable parties at arm's-length. Properties are not depreciated but are re-valued annually according to market conditions at the year end. Gains and losses on revaluation are posted to the Financing and Investment Income and Expenditure line in the Comprehensive Income and Expenditure Statement. The same treatment is applied to gains and losses on disposal.

Rentals received in relation to investment properties are credited to the Financing and Investment Income line and result in a gain for the County Fund balance. However, revaluation and disposal gains and losses are not permitted by statutory arrangements to have an impact on the County Fund balance. The gains and losses are therefore reversed out of the County Fund balance in the Movement in Reserves Statement and posted to the Capital Adjustment Accounts and (for any sale proceeds greater than £10,000) the Capital Receipts Reserve.

n) Overheads and Support Services

The costs of overheads and support services are charged to those that benefit from the supply or service in accordance with the costing principles of the CIPFA Service Reporting Code of Practice 2012/13 (SeRCOP).

The total absorption costing principle is used; the full cost of overheads and support services are shared between users in proportion to benefits received, with the exception of:

- Corporate and democratic core costs relating to the council's status as a multifunctional, democratic organisation.
- Non-distributed costs the cost of discretionary benefits awarded to employees retiring early and any depreciation and impairment losses chargeable on Assets Held for Sale.

These two cost categories are defined in SeRCOP and accounted for as separate headings in the Comprehensive Income and Expenditure Statement, as part of the Net Expenditure on Continuing Services.

Where SeRCOP requires support services to be recharged, this has been done on the following bases:

- The cost of administrative offices is based on the floor area occupied by each service.
- Charges for central services are allocated wherever possible on output measures. This means that creditor payment costs are allocated as a charge per invoice, payroll administration costs are based on charges per payslip, and so on.
- The Finance Group's charges for accountancy and auditing are based on staff time.
- The Property Service Group's costs are allocated on several bases in line with commercial practice, for example linked to professional fee scales and relevant discounts.
- The Legal Services Group's charges are based on staff time, whilst the Corporate Personnel Group's costs are based on staff numbers.
- Costs defined under SeRCOP as falling within corporate and democratic core services and central overheads cannot be apportioned (for example, member services) and are charged to a separate account.

o) Inventories and Long Term Contracts

Inventories are included in the Balance Sheet at the lower of cost and net realisable value. The cost of inventories is assigned using the most appropriate method.

Long term contracts are accounted for on the basis of charging the surplus or deficit on the Provision of Services with the value of works and services received under the contract during the financial year.

p) Government Grants and Contributions

Whether paid on account, by instalments or in arrears, government grants and third party contributions and donations are recognised as due to the council when there is reasonable assurance that:

- The council will comply with the conditions attached to the payments, and
- The grants or contributions will be received.

Amounts recognised as due to the council are not credited to the Comprehensive Income and Expenditure Statement until conditions attached to the grant or contribution have been satisfied.

Conditions are stipulations that specify that the future economic benefits or service potential embodied in the asset acquired using the grant or contribution are required to be consumed by the recipient as specified, or future economic benefits or service potential must be returned to the transferor.

Monies advanced as grants and contributions for which conditions have not been satisfied are carried in the balance sheet as creditors. When conditions are satisfied, the grant or contribution is credited to the relevant service line (attributable revenue grants and contributions) or Taxation and Non-Specific Grant Income (non-ring fenced revenue grants and all capital grants) in the Comprehensive Income and Expenditure Statement.

Where capital grants are credited to the Comprehensive Income and Expenditure Statement, they are reversed out of the County Fund balance in the Movement in Reserves Statement. Where the grant has yet to be used to finance capital expenditure, it is posted to the Capital Grants Unapplied reserve. Where it has been applied, it is posted to the Capital Adjustment Account. Amounts in the Capital Grants Unapplied reserve are transferred to the Capital Adjustment Account once they have been applied to fund capital expenditure.

q) Leases

Operating Leases

The Council as Lessee

Rentals paid under operating leases are charged to the Comprehensive Income and Expenditure Statement as an expense of the services benefitting from use of the leased property, plant or equipment. Charges are made on a straight-line basis over the life of the lease, even if this does not match the pattern of payments (e.g. there is a rent-free period at the commencement of the lease).

The Council as a Lessor

Where the council grants an operating lease over a property or an item or plant or equipment, the asset is retained in the Balance Sheet.

Rental income is credited to the Other Operating Expenditure line in the Comprehensive Income and Expenditure Statement. Credits are made on a straight-line basis over the life of the lease, even if this does not match the pattern of payments (e.g. there is a premium paid at the commencement of the lease). Initial direct costs incurred in negotiation and arranging the lease are added to the carrying amount of the relevant asset and charged as an expense over the lease term on the same basis as rental income.

Finance Leases

Leases are classified as finance leases where the terms of the lease transfer substantially all the risks and rewards incidental to ownership of the property, plant or equipment from the lessor to the lessee. All other leases are classified as operating leases.

The council does not have any material finance leases.

r) Employee Benefits Payable during Employment

Short-term employee benefits are those due to be settled within 12 months of the year end. They include wages and salaries, paid annual leave and paid sick leave, bonuses and nonmonetary benefits and are recognised as an expense for services in the year in which employees render service to the council. An accrual is made for the cost of holiday entitlements earned by employees but not taken before the year end which employees can carry forward into the next financial year. The accrual is made at the wage and salary rates applicable in the following accounting year, being the period in which the employee takes the benefit.

The accrual is charged to the surplus or deficit on the Provision of Services, but then reversed out through the Movement in Reserves Statement so that holiday benefits are charged to revenue in the financial year in which the holiday absence occurs.

Termination Benefits

Termination benefits are amounts payable as a result of a decision by the council to terminate an officer's employment before the normal retirement date or an officer's decision to accept voluntary redundancy and are charged on an accruals basis to the continuing operations costs in the Comprehensive Income and Expenditure Statement, when the council is demonstrably committed to the termination of the employment of an officer or group of officers or making an offer to encourage voluntary redundancy.

Where termination benefits involve the enhancement of pensions, statutory provisions require the County Fund balance to be charged with the amount payable by the council to the pension fund or pensioner in the year, not the amount calculated according to the relevant accounting standards. In the Movement in Reserves Statement, appropriations are required to and from the Pensions Reserve to remove the notional debits and credits for pension enhancement termination benefits and replace them with debits for the cash paid to the pension fund and pensioners and any such amounts payable but unpaid at the year end.

Pension Arrangements

Employees of the council are members of two separate pension schemes:

- The Teachers' Pension Scheme, administered by Capita Teachers' Pensions on behalf of the Department for Education (DfE)
- The Local Government Pensions Scheme, administered by Lancashire County Council.

Both schemes provide defined benefits to members (retirement lump sums and pensions), earned as employees worked for the council.

However, the arrangements for the teachers' scheme mean that liabilities for these benefits cannot be identified to the council.

The scheme is therefore accounted for as if it were a defined contributions scheme – no liability for future payments of benefits is recognised in the Balance Sheet and the education service revenue account is charged with the employer's contributions payable to teachers' pensions in the year.

Lancashire County Pension Fund

The Lancashire County Pension Fund is accounted for as a defined benefits scheme:

- The liabilities of the Lancashire County Pension Fund attributable to the council are included in the balance sheet on an actuarial basis using the projected unit method, i.e. an assessment of the future payments that will be made in relation to retirement benefits earned to date by employees, based on assumptions about mortality rates, employee turnover rates, etc, and projections of projected earnings for current employees.
- Liabilities are discounted to their value at current prices, using a discount rate of 4.2%; this was based on a weighted average of "spot yields" on AA rated corporate bonds.
- The assets of the Local Government Pension Fund attributable to the council are included in the balance sheet at their fair value:
 - Quoted securities current bid price;
 - Unquoted securities professional estimate;
 - Unitised securities current bid price; and
 - Property market value.
- The change in the net pensions liability is analysed into seven components:
 - Current service cost the increase in liabilities as a result of years of service earned this year, allocated in the Comprehensive Income and Expenditure Statement to the services for which the employees worked.
 - Past service cost the increase in liabilities arising from current year decisions whose effect relates to years of service earned in earlier years, debited to the Surplus or Deficit on the Provision of Services in the Comprehensive Income and Expenditure Statement as part of the Non Distributed Costs.
 - Interest cost the expected increase in the present value of liabilities during the year as they move one year closer to being paid, debited to the Financing and Investment Income and Expenditure line in the Comprehensive Income and Expenditure Statement.
 - Expected return on assets the annual investment return on the fund assets attributable to the council, based on an average of the expected long-term return, credited to the Financing and Investment Income and Expenditure line in the Comprehensive Income and Expenditure Statement.
 - Gains/losses on settlements and curtailments the result of actions to relieve the council of liabilities or events that reduce the expected future service or accrual of benefits of employees, debited or credited to the Surplus or Deficit on the Provision of Services in the Comprehensive Income and Expenditure Statement as part of Non Distributed Costs.

- Actuarial gains and losses changes in the net pensions liability that arise because events have not coincided with assumptions made at the last actuarial valuation or because the actuaries have updated their assumptions, debited to the Pensions Reserve.
- Contributions paid to the Local Government Pension Fund cash paid as employer's contributions to the pension fund in settlement of liabilities; not accounted for as an expense.

In relation to retirement benefits, statutory provisions require the County Fund balance to be charged with the amount payable by the council to the pension fund or directly to pensioners in the year, not the amount calculated according to the relevant accounting standards. In the Movement in Reserves Statement, this means that there are appropriations to and from the Pensions Reserve to remove the notional debits and credits for retirement Benefits and replace them with debits for the cash paid to the pension fund and pensioners and any such amounts payable but unpaid at the year end. The negative balance that arises on the Pensions Reserve thereby measures the beneficial impact to the County Fund of being required to account for retirement benefits on the basis of cash flows rather than as benefits are earned by employees.

Discretionary benefits

The council also has restricted powers to make discretionary awards of retirement benefits in the event of early retirements. Any liabilities estimated to arise as a result of an award to any member of staff (including teachers) are accrued in the year of the decision to make the award and accounted for using the same policies as are applied to the Lancashire County Pension Fund.

s) Private Finance Initiatives (PFI)

Current Status of PFI Projects

The PFI arrangement for Fleetwood Sports College (formerly known as Fleetwood High School) is a continuing commitment for 25 years from September 2002.

We have signed four separate PFI contracts for different phases of the Building Schools for the Future initiative. The schools opened between September 2008 and September 2010. Each contract will run for 25 years from the opening date. Payments to the PFI contractor begin when the schools open.

Revenue transactions and balance sheet entries relating to the above schemes are explained in note 21.

We have also signed a PFI contract with Global Renewables Lancashire (GRL) Limited for waste treatment facilities in Leyland and Thornton. The facilities receive and process "green" garden and kitchen waste, "recyclable" waste such as paper, glass, aluminium cans and textiles, and "black bag" rubbish from households in Lancashire and Blackpool. Blackpool Council is our partner for the project and will contribute towards the costs. The basis of the partnership is set out in a joint working agreement. The project started service commencement in 2011/12.

Accounting for PFI

PFI contracts are agreements to receive services, where responsibility for making available the property plant and equipment needed to provide services passes to the PFI contractor. As the council is deemed to control the services that are provided under our PFI schemes, and as ownership of the property, plant and equipment will pass to the council at the end of the contracts for no additional charge, the council carries the assets used under the contracts on the Balance Sheet as part of Property, Plant and Equipment.

The original recognition of these assets at fair value (based on the cost to purchase the property, plant and equipment) was balanced by the recognition of a liability for amounts due to the scheme operation to pay for the capital investment. For the BSF Schemes the liability was written down by an initial capital contribution of £10.5 million and £1.6 million.

The amounts payable to the PFI operators each year are analysed into five elements:

- Fair value of the services received during the year debited to the relevant service in the Comprehensive Income and Expenditure Statement
- Finance cost an interest charge which varies for each scheme but lies in the range of 8.0% to 11.2% on the outstanding Balance Sheet liability, debited to the Financing and Investment Income and Expenditure line in the Comprehensive Income and Expenditure Statement.
- Contingent rent increases in the amount to be paid for the property arising during the contract, debited to the Financing and Investment Income and Expenditure line in the Comprehensive Income and Expenditure Statement.
- Payment towards liability applied to write down the Balance Sheet liability towards the PFI operator (the profile of write-downs is calculated using the same principles as for a finance lease).
- Lifecycle replacement costs proportion of the amounts payable is posted to the Balance Sheet as a prepayment and then recognised as additions to Property, Plant and Equipment when the relevant works are eventually carried out.

Recognition of assets and liabilities

Properties used in the PFI schemes are now recognised as fixed assets of the council. A related liability is also recognised. The asset and liability are recognised when the asset is made available for use.

Separate assets are recognised in respect of land and buildings where appropriate. The related liability is initially measured at the value of the related asset and subsequently calculated using the same actuarial method used for finance leases.

Once on the balance sheet the PFI assets will be treated in the same way as all other noncurrent assets of the same type including depreciation, impairment and revaluation.

Prepayments

Where the PFI contract requires payments to be made as a lump sum contribution before the related property is recognised as an asset on the balance sheet, such payments are recognised as prepayments. At the point that the property is recognised as an asset, the related liability is also recognised. The prepayment is then applied to reduce the outstanding liability.

Minimum Revenue Provision (MRP)

Assets acquired under a PFI that are recognised on the balance sheet are subject to MRP in the same way as assets acquired using other forms of borrowing. MRP is calculated in accordance with the appropriate regulations and statutory guidance, and is equal to that element of the unitary charge which is applied to repay the outstanding liability.

Development Costs

The council's internal and external development costs associated with the procurement of PFI projects are charged to revenue as they are incurred.

Deductions from the Unitary Payment

The PFI contract provides for deductions from the unitary payment in the case of sub standard performance or when the facilities are unavailable.

Deductions for sub standard performance are accounted for as a reduction in the amount paid for the affected services. Deductions arising from unavailability of the property are apportioned pro rata to the proportions of the service and property elements of the unitary payment:

- (a) a reduction for part or all of the property being unavailable for use this will first be accounted for as an abatement of the contingent lease rentals, then finance costs if contingent rents are insufficient; and
- (b) a reduction in the price paid for services whilst services are not being provided accounted for as a reduction in the amount paid for the affected services.

Deductions of either type are accounted for when the council's entitlement has been established and it is probable that the council will be able to make the deduction.

Financial Liabilities

Financial liabilities are recognised on the balance sheet when the council becomes a party to the contractual provisions of a financial instrument and are initially measured at fair value and carried at their amortised cost. Annual charges to the Financing and Investment Income and Expenditure line in the Comprehensive Income and Expenditure Statement for interest payable are based on the carrying amount of the liability, multiplied by the effective rate of interest for the instrument. The effective interest rate is the rate that exactly discounts estimated future cash payments over the life of the instrument to the amount at which it was originally recognised.

For most of the borrowings that the council has, this means that the amount presented in the Balance Sheet is the outstanding principal repayable (plus accrued interest); and interest charged to the Comprehensive Income and Expenditure Statement is the amount payable for the year according to the loan agreement.

Gains and losses on the repurchase or early settlement of borrowing are credited and debited to the Financing and Investment Income and Expenditure line in the Comprehensive Income and Expenditure Statement in the year of repurchase/settlement.

However, where the repurchase has taken place as part of a restructuring of the loan portfolio that involves the modification or exchange of existing instruments, the premium or discount is respectively deducted from or added to the amortised cost of the new or modified loan and the write-down to the Comprehensive Income and Expenditure Statement is spread over the life of the loan by an adjustment to the effective interest rate.

Where premiums and discounts have been charged to the Comprehensive Income and Expenditure Statement, regulations allow the impact on the County Fund balance to be spread over future years. The council has a policy of spreading the gain or loss over the term that was remaining on the loan against which the premium was payable or discount receivable when it was repaid.

The reconciliation of amounts charged to the Comprehensive Income and Expenditure Statement to the net charge required against the County Fund balance is managed by a transfer to or from the Financial Instruments Adjustment Account in the Movement in Reserves Statement.

t) Financial Assets

Financial assets are classified into three types:

- loans and receivables assets that have fixed or determinable payments but are not quoted in an active market for example term deposits made with UK domiciled banks.
- available-for-sale assets assets that have a quoted market price and/or do not have fixed or determinable payments. This includes, for example, investment bonds such as UK local authority bonds and UK Treasury gilt edged securities.
- fair value through profit and loss this classification is for assets which are held primarily for trading or have a recent history of being traded

Loans and Receivables

Loans and receivables are recognised on the Balance Sheet when the council becomes a party to the contractual provisions of a financial instrument and are initially measured at fair value. They are subsequently measured at their amortised cost. Annual credits to the Financing and Investment Income and Expenditure line in the Comprehensive Income and Expenditure Statement for interest receivable are based on the carrying amount of the asset multiplied by the effective rate of interest for the instrument.

For most of the loans that the council has made, this means that the amount presented in the Balance Sheet is the outstanding principal receivable (plus accrued interest) and interest credited to the Comprehensive income and Expenditure Statement is the amount receivable for the year in the loan agreement.

Where assets are identified as impaired because of a likelihood arising from a past event that payments due under the contract will not be made, the asset is written down and a charge made to the relevant service (for receivables specific to that service) or the Financing and Investment Income and Expenditure line in the Comprehensive Income and Expenditure Statement.

The impairment loss is measured as the difference between the carrying amount and the present value of the revised future cash flows discounted at the asset's original effective interest rate.

Any gains or losses that arise on de-recognition of an asset are credited or debited to the Financing and Investment Income and Expenditure line in the Comprehensive Income and Expenditure Statement.

Available-for-Sale Assets

Available-for-sale assets are recognised on the Balance Sheet when the council becomes a party to the contractual provisions of a financial instrument and are initially measured and carried at fair value. Where the assets have fixed or determinable payments, annual credits to the financing and Investment Income and Expenditure line in the Comprehensive Income and Expenditure Statement for interest receivable are based on the amortised cost of the of the asset multiplied by the effective rate of interest for the instrument. Where there are no fixed or determinable payments, income (e.g. dividends) is credited to the Comprehensive Income and Expenditure Statement when it becomes receivable by the council.

Assets are maintained in the balance sheet at fair value. Values are based on the following principles:

- instruments with quoted market prices the sale or bid market price;
- other instruments with fixed and determinable payments discounted cash flow analysis; and
- equity shares with no quoted market prices independent appraisal of company valuations.

Changes in fair value (other than impairment losses) are balanced by an entry in the available-for-sale Reserve and the gain/loss is recognised in the Surplus or Deficit on Revaluation of Available-for-Sale Financial Assets.

Where assets are identified as impaired because of a likelihood arising from a past event that payments due under the contract will not be made (fixed and determinable payments) or fair value falls below cost (for equity instruments), the asset is written down and a charge made to the Financing and Investment Income and Expenditure line in the Comprehensive Income and Expenditure Statement. If the asset has fixed or determinable payments, the impairment loss is measured as the difference between the carrying amount and the present value of the revised future cash flows discounted at the asset's original effective interest rate. Otherwise, the impairment loss is measured as any shortfall of fair value against the acquisition cost of the instrument (net of any principal repayment and amortisation).

Any gains and losses that arise on the de-recognition of the asset are credited/debited to the Financing and Investment Income and Expenditure line in the Comprehensive Income and Expenditure Statement, along with any accumulated gains or losses previously recognised in the Available-for-Sale Reserve.

Where fair value cannot be measured reliably, the instrument is carried at cost (less any impairment losses).

Fair Value through Profit and Loss

Fair value through profit and loss assets are recognised on the Balance Sheet when the council becomes a party to the contractual provisions of a financial instrument and are initially and subsequently measured and carried at fair value. Investments are accounted for under this category if they are either:

- acquired principally for the purpose of selling in the near term, or
- part of a portfolio of identified financial instruments that are managed together and for which there is evidence of a recent actual pattern of short term profit taking.

Any gains or losses that arise on the de-recognition of the assets are credited/debited to the Financing and Investment Income and Expenditure line in the Comprehensive Income and Expenditure Statement. Any unrealised gains and losses are also credited/debited to the Financing and Investment Income and Expenditure line in the Comprehensive Income and Expenditure Statement. Unrealised gains and losses are the amounts that arise through the change in market value of financial instruments before they mature or are sold.

u) Group Accounts

In previous years we have prepared a set of group accounts, but this was reviewed in 2006/07 and a set of group accounts was not prepared, on the grounds that none of the entities within the group boundary is material. This accounting policy is reviewed annually.

The statement of accounts does include, at note 42, a full description of the fifteen organisations within the group boundary, the percentage of voting rights controlled by the council for each group member, and the nature of the council's relationship with them.

v) Council Tax Agency Arrangements

Billing authorities in England are required by statute to maintain a separate fund for the collection and distribution of amounts due in respect of council tax and national non-domestic rates (NNDR). The fund's key features relevant to accounting for council tax in core financial statements are:

- In its capacity as a billing authority a council acts as an agent; it collects and distributes council tax income on behalf of the major preceptors and itself.
- While the council tax income for the year credited to the billing authority's Collection Fund is the accrued income for the year, regulations determine when it should be released from the Collection Fund and transferred to the County Fund of the billing authority or paid out of the Collection Fund to major preceptors (and in turn credited to their County Fund).

Lancashire County Council is a major preceptor with 12 districts.

Up to 2008/09 the Statement of Recommended Practice (SORP) required the council tax income included in the Comprehensive Income and Expenditure Statement to be the amount that, under regulation, was required to be paid from the Collection Funds to the major preceptors. From the year commencing 1 April 2009, for both billing authorities and major preceptors the council tax income included in the Comprehensive Income and Expenditure Statement for the year is required to be the accrued income for the year.

The difference between the income included in the Comprehensive Income and Expenditure Statement and the amount required by regulation to be credited to the County Fund is taken to the Collection Fund Adjustment Account and included as a reconciling item in the Movement in Reserves Statement on the County Fund Balance to ensure that there is no impact from this change on the taxpayer.

Since the collection of council tax is, in substance, an agency arrangement, the cash collected by the billing authorities from council taxpayers belongs proportionately to the billing authority and the major preceptors (eg Lancashire County Council).

There will therefore be a debtor/creditor position between the billing authorities and each major preceptor to be recognised since the net cash paid to each major preceptor in the year will not be its share of cash collected from council taxpayers.

In addition, the balance sheet of both billing and precepting authorities will include:

- an attributable share of council tax debtors, net of impairment allowances for doubtful debts;
- an attributable share of creditors for overpaid council tax; and
- a debtor for the billing authorities for cash collected from council tax payers but not paid across, or a creditor for cash paid in advance from council tax payers.

w) Events after the Balance Sheet Date

Events after the balance sheet date are those events, both favourable and unfavourable, that occur between the end of the reporting period and the date when the Statement of Accounts is authorised for issue. Two types of events can be identified:

- Those that provide evidence of conditions that existed at the end of the reporting period the Statement of Accounts is adjusted to reflect such events.
- Those that are indicative of conditions that arose after the reporting period the Statement of Accounts are not adjusted to reflect such events, but where a category of events would have a material effect, disclosure is made in the notes to the nature of the events and their estimated financial effect.

Events taking place after the date of authorisation for issue are not reflected in the Statement of Accounts.

x) Contingent Liabilities

A contingent liability arises where an event has taken place that gives the council a possible obligation whose existence will only be confirmed by the occurrence or otherwise of uncertain future events not wholly within the control of the council. Contingent liabilities also arise in circumstances where a provision would otherwise be made but either it is not probable that the outflow of resources will be required or the amount of the obligation cannot be measured reliably.

Contingent liabilities are not recognised in the balance sheet but disclosed in a note to the accounts (see note 43).

y) Contingent Assets

A contingent asset arises where an event has taken place that gives the council a possible asset whose existence will only be confirmed by the occurrence or otherwise of uncertain future events not wholly within the control of the council (see note 44). Contingent assets are not recognised in the Balance Sheet but disclosed in a note to the accounts where it is probable that there will be an inflow of economic benefits or service potential.

z) Value Added Tax (VAT)

VAT payable is included as an expense only to the extent that it is not recoverable from Her Majesty's Revenue and Customs. VAT receivable is excluded from income.

aa) Construction Contracts

Construction contracts are those contracts which the council is undertaking on behalf of its customers, specifically negotiated for the construction of an asset.

The council has 44 construction contracts in operation relating to Section 278 agreements in which work is carried out on the existing adopted highway for the benefit of a third party, which is usually funded by the third party (e.g. a new supermarket).

bb) Income from charges over property

In those instances where service users defer paying their contribution to the cost of their care, the income will be secured via a charge on the service user's property. This income will be accounted for when it becomes due and amounts to an interest free soft loan.

2. **Prior Period Adjustments**

The deferred payment scheme in Adult Social Care enables service users to defer paying their contribution to the cost of their residential care. The income due to the county council is secured via a charge on the service user's property.

The accounting policies adopted by the council have been reviewed. The previous policy did not fully accord with proper accounting practice as it in effect accounted for income as it was received as opposed to when it becomes due. This change in accounting policy results in increased income in relation to previous years being recognised in the accounts. The impact of this is to increase the council's overall resources by £8.2m.

In applying the new accounting policy the council at 31st March 2013 identified short term debtors of £14.1m which amount to a soft loan.

It was impracticable to restate the figures pre 2011/12 because data held prior to 2011/12 was not on the same basis as current data; and after considering attrition rates in older people's residential care it was determined that a data cleanse exercise on pre 2011/12 data was unwarranted.

In the restated balance sheet 31st March 2012 a prior year adjustment of £8.2m and a corresponding increase to the Service Transformation reserve has been recognised (see table 1). The Movement in Reserves Statement was restated to reflect the increase in the Transformation reserve and subsequently the income and expenditure at 31st March 2012 has also been restated to reflect the additional income (see table 2). Comparative figures in the cashflow statement were also restated as were notes 8, 13, 26 and 31.

| | Original 2011/12 Statement | Adjustment Made | Final Adjusted Amount |
|------------------------------|----------------------------------|--------------------|-----------------------------|
| | £m | £m | £m |
| Short Term Debtors | 85.7 | 8.2 | 93.9 |
| Total increase in net assets | - | 8.2 | |
| Reserves | 1,029.5 | 8.2 | 1,037.7 |
| Total increase in reserves | - | 8.2 | |

Table 1: 31st March 2012 Balance Sheet

Table 2: 2011/12 Comprehensive Income & Expenditure statement (CIES)

| | Original 2011/12 Statement | Adjustment Made | Final Adjusted Amount |
|------------------------|----------------------------------|--------------------|-----------------------------|
| | £m | £m | £m |
| Adult Social Care | | | |
| Other operating income | 136.0 | 8.2 | 144.2 |
| Increase in surplus | - | 8.2 | - |

3. Critical judgements in applying accounting policies

The Statement of Accounting Policies is set out in note 1. In applying the accounting policies, the council has to make certain judgements about complex transactions or those involving uncertainty about future events.

The critical judgements made in the Statement of Accounts are:

- There is a high degree of uncertainty about future levels of funding for local government. However, the council has determined that this uncertainty is not yet sufficient to provide an indication that the assets of the council might be impaired as a result of a need to close facilities and reduce levels of service provision.
- The county council is deemed to control the services provided under the Private Finance Initiative (PFI) agreement for 12 schools, one library, a faith centre and waste treatment facilities and also to control the residual value of the properties at the end of the agreement. The accounting policies for PFI schemes and similar contracts have been applied to the arrangement and the buildings (valued at £474.9 million) recognised as Property, Plant and Equipment on the council's balance sheet.
- The council has to decide whether land and buildings owned by the council are investment properties, whereby they are held solely for rental income or capital appreciation purposes or both. It has been determined that the county council does hold investment properties which have been valued at £5.3 million as at 31 March 2013.
- The council has to determine whether the leases it enters should be classified as operating or finance leases. The council must also consider whether contractual arrangements it enters into have the substance of a lease.

- These judgements are made on the professional opinion of the council's accountants, valuers and procurement managers based on contract procedure rules and the strict criteria set out in International Accounting Standard 17 (IAS 17) relating to leases. In addition the International Financial Reporting Interpretations Committees 4 and 12 (IFRIC 4 and IFRIC 12) contain specific criteria relating to whether contractual arrangements have the substance of a lease. The relevant accounting policy has been applied based on the outcome of the assessment.
- The council has to determine whether there is a group relationship between the council and other entities. The accountants have assessed each relationship that exists between the council and other entities in accordance with the accounting standards and the finance guidance provided by the Chartered Institute of Public Finance and Accountancy (CIPFA). The county council's relationships with other entities can been found in note 42. We have reviewed the position for the 2012/13 accounts and again, this year's statement of accounts does not include a set of group accounts due to the following factors:
 - The relative lack of materiality of the financial size of the group members compared with that of the council.
 - The low level of financial risk to the county council from its involvement with the group members: for example many group members are companies limited by guarantee, the county council's guarantee sum being £1.
 - The very low level of involvement of the group members in delivering the council's statutory or significant core services.
- The Valuation and Estates department are required to exercise judgement in determining the carrying value of land and, buildings on the council's Balance Sheet. The valuations are undertaken by in-house qualified staff that follow best practice. In addition to valuations which are undertaken in year, the valuer uses the knowledge of the local market conditions and available national data to assess whether there have been changes which would require a review of all asset values held at 31 March 2013. After consideration no requirement had arisen in 2012/13
- The fixed assets figure includes properties valued at some £489 million which are not owned by the county council. These are principally voluntary aided schools which form approximately 50% of schools in Lancashire. These schools and the use of the buildings are essential for the county council to fulfil its statutory duties for the provision of education. The decision to include these assets within the county council's Balance Sheet is a critical judgment which enables the county council's Balance Sheet to fairly reflect the value of the assets used in providing the service.

4. Accounting Standards that have been issued but have not yet been adopted

The following amendment to accounting standards has been issued on or before 1 January 2013 but not yet adopted by the Code.

Amendments to IAS19 (employee benefits) will mean that a net interest cost will be calculated using one interest rate; previously two separate interest rates one for costs and one for expected returns on assets were used. Also actuarial gains and losses are to be renamed "re-measurements" and "re-measurements liabilities" and will need to be split between the effect of changes in financial assumptions and demographic assumptions.

This will impact on the CIES and will therefore require restatement of the 2012/13 figures. The impact will be notional and is likely to be in the region of £15m.

There will also be changes to the pension assets and liability disclosures. Overall the volume of disclosures will increase, reflecting the importance of pensions, the requirement for transparency and the basis on which these are disclosed.

5. Assumptions made about the future and other major sources of estimation uncertainty

The Statement of Accounts contains estimated figures that are based on assumptions made by the county council about the future or that are otherwise uncertain. Estimates are made taking into account historical experience, current trends and other relevant factors. However, because balances cannot be determined with certainty, actual results could be materially different from the assumptions and estimates.

The items in the council's balance sheet at 31st March 2013 for which there is a significant risk of material adjustment in the forthcoming financial year are as follows:

| Item | Uncertainties | Effect if Actual Results Differ from Assumptions |
|--|--|---|
| Arrears | The average balance of sundry debtors during the year was £37.5million. A review of significant balances suggested that an impairment of doubtful debts of 22.7% was appropriate. However in the current economic climate it is not certain that such an allowance would be sufficient | If collection rates were to deteriorate, a doubling of the amount of the impairment of doubtful debts would require an additional £8.5million to be set aside as an allowance. |
| Pensions Liability | Estimation of the net liability to pay pensions depends on a number of complex judgements relating to the discount rate used, the rate at which salaries are projected to increase, changes in retirement ages, mortality rates and expected returns on pension fund assets. A firm of consulting actuaries (Mercers) is engaged to provide the council with expert advice about the assumptions to be applied. (see note 45) | The effects on the net pension liability of changes in individual assumptions can be measured. For instance, a 0.5% increase in the discount rate assumption would reduce the value of the liabilities by approximately £246 million. A 0.25% increase in assumed earnings inflation would increase the value of the liabilities by approximately £32m and a 1 year increase in assumed life expectancy would increase the liabilities by approximately £59m. |
| Property, Plant and Equipment (PPE) | The value of the PPE is dependent upon professional judgement based on information available at the time of valuation. Due to changes in Economic conditions, a valuation taken on a different date could potentially result in a different valuation (see note 25) | Impossible to quantify as economic changes could lead to an increase or decrease in the value of PPE |

6. Statutory charge for the repayment of debt

Our accounts must include a charge for the repayment of debt. This charge must be at least 4% of our adjusted capital financing requirements at the start of the year. For 2012/13 this charge is $\pounds 28.9m$ ($\pounds 26.2m$ in 2011/12).

£28.8m of this is shown within the Comprehensive Income and Expenditure Statement. Blackpool Council pay a contribution towards the capital financing charges related to the Waste PFI site, which in 2012/13 was £0.1m (also £0.1m in 2011/12). This is deducted from the Minimum Revenue Provision figure in the Comprehensive Income and Expenditure Statement.

As shown in note 7 below, capital charges in the Comprehensive Income and Expenditure Statement (depreciation, impairment, amortisation and revenue expenditure funded from capital under statute) are reversed or cancelled out and replaced by this statutory charge.

In addition the PFI liability has been written down by £7.9m in 2012/13 (2011/12 £17.9m).

Notes to the Movement in Reserves Statement

7. Adjustments between Funding Basis and Regulation

This note details the adjustments that are made to the total comprehensive income and expenditure recognised by the council in the year in accordance with proper accounting practice to the resources that are specified by statutory provisions as being available to the council to meet future capital and revenue expenditure.

2012/13 Adjustments

| | Usable Reserves £m | | | Unusable Reserves £m |
|---|--------------------|--------------------------------|-----------------------------|-------------------------|
| | County Fund | Capital Receipts Reserve | Capital Grants Unapplied | Total Unusable Reserves |
| Adjustments involving the Capital Adjustment Account | | | | |
| Reversal of items debited or credited to the Comprehensive Income and Expenditure Statement: | | | | |
| -Charges for depreciation of non current assets | (53.2) | - | - | 53.2 |
| -Revaluation losses on Property Plant and Equipment(charged to SDPS) | (13.3) | - | - | 13.3 |
| - Amortisation of intangible assets | (1.8) | | | 1.8 |
| -Movements in the fair value of Investment Properties | (0.2) | - | - | 0.2 |
| -Revenue expenditure funded from capital under statute | (16.9) | - | - | 16.9 |
| -Amounts of non current assets written off on disposal or sale as part of the gain/loss on disposal to the CIES | (49.2) | - | - | 49.2 |
| -Revenue Contribution to Finance Capital Expenditure | 28.1 | - | - | (28.1) |
| Inclusion of items not debited or credited to the Comprehensive Income and Expenditure Statement: | | | | |
| -Statutory provision for the financing of capital investment (MRP) | 28.9 | - | - | (28.9) |
| -Statutory provision for the financing of capital investment (MRP PFI) | 7.9 | - | - | (7.9) |

| Adjustments involving the Capital Grants Unapplied Account | | | | |
|---|--------|-------|--------|---------|
| Capital grants and contributions unapplied credited to CIES | 52.1 | - | (52.1) | - |
| Application of grants to capital financing transferred to the Capital Adjustment Account | 30.3 | - | 81.0 | (111.3) |
| Adjustments involving the Capital Receipts Reserve: | | | | |
| Transfer of sale proceeds credited as part of the gain/loss on disposal to the CIES | 3.7 | (3.7) | _ | _ |
| Adjustments involving the Financial Instruments Adjustment Account: | | | | |
| Amount by which finance costs charged to the CIES are different from finance costs chargeable in the year in accordance with statutory requirements** | (6.0) | - | - | 6.0 |
| Adjustments involving the Pensions Reserve: | | | | |
| Employer's pensions contributions and direct payments to pensioners payable in the year | 76.9 | - | - | (76.9) |
| Reversal of items relating to retirement benefits debited or credited to the Comprehensive Income and Expenditure Statement | (91.2) | - | - | 91.2 |
| Adjustments involving the Collection Fund Adjustment Account: | | | | |
| Amount by which council tax income credited to the CIES is different from council tax income calculated for the year in accordance with statutory requirements | (1.2) | - | - | 1.2 |
| Adjustment involving the Accumulated Absences Account | | | | |
| Amount by which officer remuneration charged to the CIES on an accruals basis is different from remuneration chargeable in the year in accordance with statutory requirements | 0.3 | - | - | (0.3) |
| Total adjustments | (4.8) | (3.7) | 28.9 | (20.4) |

2011/12 Comparative Year Adjustments

| | Us | able Reserv | es £m | Unusable Reserves £m |
|---|----------------|--------------------------------|--------------------------------|----------------------------|
| | County Fund | Capital Receipts Reserve | Capital Grants Unapplied | Total Unusable Reserves |
| Adjustments involving the Capital Adjustment Account | | | | |
| Reversal of items debited or credited to the Comprehensive Income and Expenditure Statement: | | | | |
| -Charges for depreciation of non current assets | *(43.1) | - | - | 43.1 |
| -Revaluation losses on Property Plant and Equipment(charged to SDPS) | (16.5) | - | - | 16.5 |
| - Amortisation of intangible assets | *(0.3) | | | 0.3 |
| -Revenue expenditure funded from capital under statute | (11.3) | - | - | 11.3 |
| -Amounts of non current assets written off on disposal or sale as part of the gain/loss on disposal to the CIES | (106.1) | (0.8) | - | 106.9 |
| -Revenue Contribution to Finance Capital Expenditure | 15.7 | - | - | (15.7) |
| Inclusion of items not debited or credited to the Comprehensive Income and Expenditure Statement: | | | | |
| -Statutory provision for the financing of capital investment (MRP) | 26.2 | - | - | (26.2) |
| -Statutory provision for the financing of capital investment (MRP PFI) | 17.9 | - | - | (17.9) |
| Adjustments involving the Capital Grants Unapplied Account | | | | |
| Capital grants and contributions unapplied credited to CIES | 95.2 | - | (95.2) | - |
| Application of grants to capital financing transferred to the Capital Adjustment Account | 31.4 | - | 30.5 | (61.9) |
| Adjustments involving the Capital Receipts Reserve: | | | | |
| Use of the Capital Receipts Reserve to finance new capital expenditure | - | 2.1 | - | (2.1) |

• 55 •

| Adjustments involving the Financial Instruments Adjustment Account: | | | | |
|---|--------|-----|--------|--------|
| Amount by which finance costs charged to the CIES are different from finance costs chargeable in the year in accordance with statutory requirements** | 2.1 | - | - | (2.1) |
| Adjustments involving the Pensions Reserve: | | | | |
| Employers' pensions contributions and direct payments to pensioners payable in the year | 81.0 | - | - | (81.0) |
| Reversal of items relating to retirement benefits debited or credited to the Comprehensive Income and Expenditure Statement | (79.9) | - | - | 79.9 |
| Adjustments involving the Collection Fund Adjustment Account: | | | | |
| Amount by which council tax income credited to the CIES is different from council tax income calculated for the year in accordance with statutory requirements | 0.4 | - | - | (0.4) |
| Adjustment involving the Accumulated Absences Account | | | | |
| Amount by which officer remuneration charged to the CIES on an accruals basis is different from remuneration chargeable in the year in accordance with statutory requirements | 8.5 | - | - | (8.5) |
| Total adjustments | 21.2 | 1.3 | (64.7) | 42.2 |

Page 230

* Figure restated due to change in presentation of data.

** The significant variance on the amount by which finance costs charged to the Comprehensive I&E are different from finance costs chargeable in the year in accordance with statutory requirements; relates to the net of premiums and discounts removed from the Comprehensive Income and Expenditure Statement to be amortised over the lifetime of the repaid loans in accordance with current accounting standards; and the Reclassification of unamortised premiums of premature debt repayment from deferred liabilities into Financial Instruments Adjustments Account

• 56 •

8. Transfers to/from Earmarked Reserves

This note sets out the amounts set aside from the County fund balances in earmarked reserves to provide financing for future expenditure plans, and the amounts posted back from earmarked reserves to meet County fund expenditure in 2012/13.

| | <u>2012-13</u> | | | | Comparative Year 2011-12 (restated) | | | |
|-----------------------------------|--------------------|--|----------------------------------|--------------------|-------------------------------------|--|----------------------------------|--------------------|
| | Opening balance | Net contributions to and from reserves (use of reserves) | Transfers between reserves | Closing balance | Opening balance | Net contributions to and from reserves (use of reserves) | Transfers between reserves | Closing balance |
| Revenue Reserves | £m | £m | £m | £m | £m | £m | £m | £m |
| Strategic Investment Reserve | (59.0) | (9.4) | 26.7 | (41.7) | - | 1.0 | (60.0) | (59.0) |
| Service transformation Reserve | (26.8) | (7.0) | 24.6 | (9.2) | (34.1) | 5.1 | 2.2 | (26.8)* |
| Voluntary Severance reserve | (11.3) | 3.3 | - | (8.0) | (20.0) | - | 8.7 | (11.3) |
| Business Rates Volatility reserve | (5.0) | - | - | (5.0) | - | (5.0) | - | (5.0) |
| Equal Pay Review Reserve | (4.6) | (1.7) | 1.8 | (4.5) | (9.6) | 5.0 | - | (4.6) |
| Downsizing Reserve | - | (3.8) | (33.9) | (37.7) | - | - | - | - |
| Schools Reserves | (54.0) | 1.0 | 1.5 | (51.5) | (51.2) | (2.8) | - | (54.0) |
| Schools DSG Central Items | (16.5) | (5.0) | 7.0 | (14.5) | (6.1) | (7.7) | (2.7) | (16.5) |
| Directorate Reserves | (12.0) | 0.5 | 0.3 | (11.2) | (17.0) | (7.0) | 12.0 | (12.0) |
| Other Revenue Reserves | (58.9) | (12.4) | (0.8) | (72.1) | (47.8) | 12.7 | (23.8) | (58.9) |
| Revenue Reserves Subtotal | (248.1) | (34.5) | 27.2 | (255.4) | (185.8) | 1.3 | (63.6) | (248.1) |
| Trading Operations Reserve | (2.9) | (0.4) | 0.2 | (3.1) | (3.7) | 0.6 | 0.2 | (2.9) |
| Capital Funding Reserve | (13.1) | 5.8 | (36.4) | (43.7) | (11.8) | (2.1) | 0.8 | (13.1) |

*Prior year adjustment (see note 2)

9. Reserves

Under the Local Government (Miscellaneous Provisions) Act 1976, we can hold reserves to help us introduce policies in the future. Details of these reserves at 31 March 2013 are set out below:

Revenue reserves

The county council's revenue reserves are described in the table below:

Strategic Investment Reserve

The council agreed a programme of investment in areas including the provision of Residential and Respite Care, Economic development, Libraries regeneration, further development of Youth Zones, increasing employment opportunities and the development of Apprenticeship programmes. The Strategic Investment Reserve will deliver the funding for this investment.

Service Transformation Reserve

This reserve consists of amounts set aside for up front investment that will enable ongoing improvement in efficiency and deliver future savings.

Voluntary Severance Reserve

This reserve has been set up to provide for future costs that will arise from the restructuring of the organisation.

Business Rates Volatility Reserve

This reserve is set aside to mitigate any adverse impact upon the council's funding due to volatility in the Business rates Retention Scheme.

Equal Pay Review Reserve

This reserve is set aside for the costs of outstanding equal pay claims and reviews.

Downsizing Reserve

This reserve is set aside to support the county council as it continues to deliver its agreed savings in 2013/14, and develops its strategy to reduce costs over the following four years.

Schools Reserves

Under the Education Reform Act, schools are given most of their budgets to control. If a school does not spend its entire budget, we hold it as a reserve for them to use in the future. This reserve cannot be used for any other purpose.

During 2012/13, 7 schools converted to academies reducing school balances by £1.707m, 307 Schools had an in year deficit and 288 schools operated an in year surplus. At the 31st March 2013, 27 schools had deficit balances.

Schools DSG Central Items

This is the amount carried forward from the schools budget for central items, to be used in support of the Schools Budget in future years.

Directorate Reserves

These earmarked reserves consist of amounts carried forward for specifically agreed projects within directorates.

Other Revenue Reserves

We have a number of other reserves held for future policy purposes or to cover contingencies, including adult social care transition and early intervention, children's social care and buildings repair and maintenance.

Trading operations reserve

This reserve is to fund one off revenue costs associated with trading activities.

Capital Funding Reserves

These reserves comprise of revenue monies earmarked to support committed capital projects in the county council capital programme.

County fund

This is the main revenue fund used to provide County Council services. Income to the fund consists of the county precept on the collection funds, government grants and other income. Details of the movements in county fund during the year are shown in the Movement in Reserve Statement.

10. Other Operating Expenditure

| | 2012/13 £m | 2011/12 £m |
|--|---------------|---------------|
| Levies | 0.8 | 0.8 |
| (Gains)/losses on the disposal of non current assets | 45.5 | 106.1 |
| Total | 46.3 | 106.9 |

11. Financing and Investment Income and Expenditure

| | 2012/13 £m | 2011/12 £m |
|--|---------------|---------------|
| Interest payable and similar charges | 16.0 | 17.0 |
| Interest payable on PFI unitary payments | 47.8 | 55.5 |
| Reclassification* | 8.2 | - |
| Expected return on pension assets | 31.5 | 23.2 |
| Interest receivable and similar income | (28.2) | (47.5) |
| Changes in fair value of investment properties | 0.2 | - |
| Gain/loss on trading accounts (not applicable to services) | (0.5) | (2.7) |
| Total | 75.0 | 45.5 |

* Reclassification of unamortised premiums of premature debt repayment from deferred liabilities into Financial Instruments Adjustments Account

12. Taxation and Non Specific Grants Income

| | 2012/13 £m | 2011/12 £m |
|---|---------------|---------------|
| Council Tax Income | 424.7 | 425.2 |
| Non Domestic Rates | 310.9 | 254.9 |
| Revenue Support Grant | 7.0 | 78.8 |
| Early Intervention Grant | 49.6 | *47.9 |
| Council Tax Freeze Grant | 10.6 | 10.6 |
| Recognised Capital grants and contributions | 82.4 | 126.5 |
| Total | 885.2 | 943.9 |

* Restated 2011/12 comparatives since the presentation of the early intervention grant has changed to reflect the non specific nature of the grant. Previously the early intervention grant was included in note 14 Grant Income

13. Amounts Reported for Resource Allocation Decisions

The analysis of income and expenditure by service on the face of the Comprehensive Income and Expenditure Statement is that specified by Service Reporting Code of Practice. However, decisions about resource allocation are taken on the basis of budget reports analysed across directorates. These reports are prepared on a different basis from the accounting policies used in the financial statements.

The income and expenditure of the council's principal directorates recorded in the budget reports for the year is as follows:

| <u>2012/13</u> | Adult & Community Services | Children & Young People | Environment | Other Directorates | Total |
|---|----------------------------------|-------------------------------|---------------|-----------------------|------------------|
| | £m | £m | £m | £m | £m |
| Fees, charges & other service income | 91.1 | 51.5 | 47.2 | 119.5 | 309.3 |
| Government grants | 85.0 | 849.6 | 12.3 | 29.5 | 976.4 |
| Total Income | 176.1 | 901.1 | 59.5 | 149.0 | 1,285.7 |
| Employee expenses Other service expenses | 101.1 393.3 | 684.9 337.0 | 34.9 176.5 | 65.4 171.9 | 886.3 1,078.7 |
| Support service recharges | 5.4 | 44.6 | (4.8) | (12.9) | 32.3 |
| Total Expenditure | 499.8 | 1,066.5 | 206.6 | 224.4 | 1,997.3 |
| Net Expenditure | 323.7 | 165.4 | 147.1 | 75.4 | 711.6 |

Reconciliation to Net Cost of Services in Comprehensive Income and Expenditure Statement

| | £m |
|--|--------|
| Cost of Services in Service Analysis | 711.6 |
| Add services not included in main analysis | (12.0) |
| Add amounts not reported to management | 63.9 |
| Remove amounts reported to management not included in Comprehensive Income and Expenditure Statement | (32.6) |
| Net Cost of Services in Comprehensive Income and Expenditure Statement | 730.9 |

| <u>2012/13</u> | Directorate Analysis | Services & Support | Amounts not reported to management for decision making | Amounts not included in the I&E | Cost of Services | Corporate Amounts | Total |
|---|-------------------------|-----------------------|---|---------------------------------------|---------------------|----------------------|---------|
| | £m | £m | £m | £m | £m | £m | £m |
| Fees, charges and other service income | 309.3 | 0.6 | - | - | 309.9 | 15.8 | 325.7 |
| Interest and investment income | - | | - | - | - | 127.6 | 127.6 |
| Income from council tax | - | | - | - | - | 424.7 | 424.7 |
| Government grants and contributions | 976.4 | 33.8 | - | (87.4) | 922.8 | 460.5 | 1,383.3 |
| Total Income | 1,285.7 | 34.4 | - | (87.4) | 1,232.7 | 1,028.6 | 2,261.3 |
| Employee expenses | 886.3 | - | - | - | 886.3 | - | 886.3 |
| Other service expenses | 1,078.7 | 22.4 | - | (120.0) | 981.1 | 11.9 | 993.0 |
| Support service recharges | 32.3 | - | - | - | 32.3 | - | 32.3 |
| Depreciation, amortisation and impairment | - | - | 63.9 | - | 63.9 | - | 63.9 |
| Interest payments | - | - | - | - | - | 63.8 | 63.8 |
| Precepts and levies | - | - | - | - | - | 139.8 | 139.8 |
| Gains or losses on disposal of fixed assets | - | - | - | - | - | 49.2 | 49.2 |
| Total Expenditure | 1,997.3 | 22.4 | 63.9 | (120.0) | 1,963.6 | 264.7 | 2,228.3 |
| Surplus or Deficit on the provision of services | 711.6 | (12.0) | 63.9 | (32.6) | 730.9 | (763.9) | (33.0) |

| <u>2011/12</u> | Adult & Community Services | Children & Young People | Environment | Other Directorates | Total |
|--------------------------------------|----------------------------------|-------------------------------|-------------|-----------------------|---------|
| | £m | £m | £m | £m | £m |
| Fees, charges & other service income | 84.8 | 58.4 | 30.1 | 98.9 | 272.2 |
| Government grants | 76.2 | *828.6 | 7.6 | 0.5 | 912.9 |
| Total Income | 161.0 | 887.0 | 37.7 | 99.4 | 1,185.1 |
| Employee expenses | 101.6 | 690.1 | 26.6 | 59.3 | 877.6 |
| Other service expenses | 380.1 | 377.9 | 164.1 | 79.2 | 1,001.3 |
| Support service recharges | 16.4 | 15.1 | 5.6 | (13.9) | 23.2 |
| Total Expenditure | 498.1 | 1,083.1 | 196.3 | 124.6 | 1,902.1 |
| Net Expenditure | 337.1 | 196.1 | 158.6 | 25.2 | 717.0 |

Reconciliation to Net Cost of Services in Comprehensive Income and Expenditure Statement

| | £m |
|--|-------|
| Cost of Services in Service Analysis | 717.0 |
| Add services not included in main analysis | - |
| Add amounts not reported to management | (3.9) |
| Remove amounts reported to management not included in Comprehensive Income and Expenditure Statement | - |
| Net Cost of Services in Comprehensive Income and Expenditure Statement | 713.1 |

| <u>2011/12</u> | Directorate Analysis £m | Services & Support £m | Amounts not reported to management for decision making £m | Amounts not included in the I&E £m | Allocation of Recharges £m | Cost of Services £m | Corporate Amounts £m | Total £m |
|--|-------------------------------|--------------------------------|---|--|-------------------------------------|---------------------------|----------------------------|-------------|
| | 2.11 | 2.111 | 2111 | 2111 | | 2.111 | 2111 | 2.111 |
| Fees, charges and other service income | **299.4 | - | 7.5 | (2.9) | (32.2) | 271.8 | 6.9 | 278.7 |
| Interest and investment income | - | - | - | - | - | - | 160.7 | 160.7 |
| Income from council tax | - | - | - | - | - | - | 425.2 | 425.2 |
| Government grants and contributions | *913.6 | - | - | - | - | 913.6 | *518.7 | 1,432.3 |
| Total Income | 1,213.0 | - | 7.5 | (2.9) | (32.2) | 1,185.4 | 1,111.5 | 2,296.9 |
| Employee expenses | 876.6 | - | 28.9 | - | (27.5) | 878.0 | - | 878.0 |
| Other service expenses | 970.5 | - | - | (9.2) | (25.4) | 935.9 | 4.2 | 940.1 |
| Support service recharges | (5.4) | - | - | - | 24.5 | 19.1 | - | 19.1 |
| Depreciation, amortisation and impairment | - | - | 1.3 | 65.5 | (1.3) | 65.5 | - | 65.5 |
| Interest payments | - | - | - | - | - | - | 72.5 | 72.5 |
| Precepts and levies | - | - | - | - | - | - | 137.2 | 137.2 |
| Gains or losses on disposal of fixed assets | - | - | - | - | - | - | 106.1 | 106.1 |
| Total Expenditure | 1,841.7 | - | 30.2 | 56.3 | (29.7) | 1,898.5 | 320.0 | 2,218.5 |
| Surplus or Deficit on the provision of services | 628.7 | - | 22.7 | 59.2 | 2.5 | 713.1 | (791.5) | *(78.4) |

* Restated 2011/12 comparatives to reflect the non specific nature of the early intervention grant

**See Prior year adjustment (Note 2)

14. Grant Income

The authority credited the following grants and contributions to the Comprehensive Income and Expenditure Statement in 2012/13

| | 2012/13 £m | 2011/12 (restated)* £m |
|--|---------------|------------------------------|
| Credited to Taxation and Non Specific Grant Income Capital Grants | | |
| Department of Education | 43.1 | 57.3 |
| Department of Transport | 28.9 | 30.1 |
| Department for Communities and Local Government Other Grants | - 10.4 | 19.4 19.7 |
| Total Credited to Recognised Grants and Contributions | 82.4 | 126.5 |
| Credited to Services - All Services | | |
| Department of Education ** | 789.7 | 800.7 |
| Department of Health | 56.0 | 33.5 |
| Other - Central Government Departments | 43.0 | 36.7 |
| Other Grants | 8.8 | 7.2 |
| Contributions | | |
| Other Contributions | 1.1 | 4.5 |
| Total | 898.6 | 882.6 |

*Since the presentation of grant income has been simplified, comparatives have been restated also the early intervention grant has now been included in note 12 Taxation and Non Specific Grants Incomes in order to reflect the non specific nature of the grant

** Figure includes Dedicated Schools Grant (£744.7m) (£748.4 2011/12)

The council has received a number of grants and contributions that have yet to be recognised as income as they have conditions attached to them that will require the monies or property to be returned to the giver. The balances at year end are as follows;

| | 2012/13 | 2011/12 |
|--|---------|---------|
| | £m | £m |
| Revenue Grants and Contributions Department of Health | - | 7.1 |
| Department for Communities and Local Government | - | 5.0 |
| Skills Funding Agency | 2.1 | 2.1 |
| Other Grants | 1.6 | 1.3 |
| Contributions | | |
| Advance Payment Deposits | 1.2 | 1.1 |
| Contributions from Developers | 1.2 | 1.3 |
| Various Other Contributions | - | 1.5 |
| Total | 6.1 | 19.4 |

15. Dedicated Schools Grant

Our spending on schools is funded by the Dedicated Schools Grant (DSG): a grant provided by the Department for Children Schools and Families. DSG can only be used for spending which has been properly included in the schools budget.

This includes:

- some parts of a restricted range of services which we provide across the county (central services); and
- the individual schools budget, which is divided into a budget share for each school

The following table shows how DSG was used for 2012/13:

| | Central Expenditure £m | Individual Schools Budget £m | Total £m |
|---|------------------------------|---------------------------------------|-------------|
| Final DSG for 2012/13 before academy recoupment | | | (807.8) |
| Academy figure recouped for 2012/13 | | | 63.0 |
| Total DSG after Academy recoupment for 2012/13 | | | (744.8) |
| Brought forward from 2011/12 | | | (16.5) |
| Agreed initial budgeted distribution in 2012/13 | (71.5) | (689.8) | (761.3) |
| In year adjustments | - | - | - |
| Final budgeted distribution for 2012/13 | (71.5) | (689.8) | (761.3) |
| Less actual central expenditure | 53.0 | - | 53.0 |
| Less actual ISB deployed to schools | - | 689.8 | 689.8 |
| Carry forward to 2013/14 | (18.5) | - | (18.5) |

NB: The Individual Schools Budget, and spending by schools, is funded by sources other than Dedicated Schools Grant, as set out on the following page:

| | 2012/13 £m | 2011/12 Restated £m |
|---|---------------|---------------------------|
| Dedicated Schools Grant | (689.8) | *(699.9) |
| Education Funding Agency | (17.9) | (19.5) |
| Pupil Premium Grant | (21.7) | (11.8) |
| Allocations from Central Items (Contingency, Schools in Difficulty etc) | (3.3) | (5.5) |
| | (732.7) | (736.7) |
| Less Individual Schools Budget total expenditure | 734.9 | 733.9 |
| Contributions to Individual School Balances | 2.2 | (2.8) |

* Prior year comparatives have been restated to show only the dedicated schools grant; rather than showing the dedicated schools grant net of the pupil premium grant

16. Council Tax

Each district council (the "billing authority") collects council tax on our behalf and pays it into their collection fund. We then levy a precept on those collection funds to raise the council's council tax income. We also receive a share of any surplus or deficit in respect of previous year's council tax collections.

| Precept from district council collection funds | 2012/13 £m (426.2) | 2011/12 £m (426.3) |
|---|---------------------------------|---------------------------------|
| Collection fund (surplus)/losses | 0.3 | 1.5 |
| Budgeted council tax for the year paid by billing authorities | (425.9) | (424.8) |
| Billing authorities collection fund accruals | 1.2 | (0.4) |
| Total Council Tax income shown in the accounts | (424.7) | (425.2) |

17. Pooled budgets

Councils and primary care trusts (PCTs) are allowed to pool funds for a particular service or initiative. We contribute to several pooled funds as described below.

Lancashire County Council and three PCTs (North Lancashire, East Lancashire & Central Lancashire) for the integrated commissioning of services for adults with learning disabilities:-

| | 2012/13 £m | 2011/12 £m |
|---|---------------|---------------|
| Funding provided to the Pooled Budget | | |
| The council | 105.6 | 105.8 |
| The trusts | 9.2 | 9.4 |
| Other | 8.9 | 9.5 |
| | 123.7 | 124.7 |
| Expenditure met from the Pooled Budget | | |
| The council | 122.5 | 122.0 |
| The trusts | 9.8 | 10.0 |
| | 132.3 | 132.0 |
| Net Surplus/(Deficit) arising on the Pooled | | |
| Budget during the year: | (8.6) | (7.3) |
| Council Share of the Net Surplus/(Deficit): | (8.1) | (6.8) |

18. External Audit costs

The total amount payable for external audit services carried out by the appointed auditor in 2012/13 was £0.15million (£0.23million in 2011/12).

Within the above totals, fees payable to the external auditor for the certification of grant claims and returns for the year totalled \pounds 3,700 in 2012/13 (\pounds 6,651 in 2011/12*)

* 2011/12 figure has been re-stated. This now reflects the correct amount paid.

19. Members' Allowances

The council paid the following amounts to members of the council during the year:

| | 2012/13 | 2011/12 |
|-----------------------------------|---------|---------|
| | £m | £m |
| | 0.0 | 0.0 |
| Basic allowances | 0.8 | 0.8 |
| Special responsibility allowances | 0.3 | 0.3 |
| Expenses | 0.1 | 0.1 |
| Total | 1.2 | 1.2 |

Details of the allowances paid can be found on the council's website: www.lancashire.gov.uk

20. Senior Officers Remuneration

Disclosure of senior officers' remuneration 2012/13: Salaries over £150k

| Post, title and name | Salary (including fees and allowances) | Bonus | Benefits in kind * | Total remuneration excluding pension contributions 2012/13 | Pension contributions | Total remuneration including pension contributions 2012/13 | |
|--|---|---------|--------------------|---|--------------------------|---|--|
| | £ | £ | £ | £ | £ | £ | |
| Chief Executive – P Halsall | 194,655 | - | 5,300 | 199,955 | 36,400 | 236,355 | |
| Director of Change Management and Transformation – D McElhinney | 159,675 | 116,213 | 10,643 | 286,531 | - | 286,531 | |

* Benefits in kind relate either to lease car payments, or a cash equivalent.

The Director of Change Management and Transformation is seconded from the County Council to One Connect Ltd, where until the 31 August 2013 he held the post of Chief Executive Officer of One Connect Ltd.

This post is undertaken on a part-time basis. On the 28 April 2011 Lancashire County Council and Liverpool City Council agreed joint working arrangements for the appointment of David McElhinney to the CEO posts of both Liverpool Direct Limited (LDL), and One Connect Limited (OCL).

This agreement sets out that the CEO will be an employee of both Councils, seconded to LDL and OCL respectively, and holding two contracts of employment, with the anticipation the post of CEO will be split 50:50 over the course of the year between OCL and LDL.

The 2011/12 disclosure has been restated to take into account the remuneration payment made to the Director of Change Management and Transformation of £324,567. This payment was not made until June 2013.

| Post, title and name | Salary (including fees and allowances) | Bonus | Expense allowance | Benefits in kind * | Total remuneration excluding pension contributions 2011/12 | Pension contributions - **Restated | Total remuneration including pension contributions 2011/12 |
|--|---|---------|----------------------|--------------------|---|--|---|
| | £ | £ | £ | £ | £ | £ | £ |
| Chief Executive – P Halsall | 194,790 | - | 69 | 5,300 | 200,159 | 35,622 | 235,781 |
| Director of Change Management and Transformation – D McElhinney | 135,338 | 189,229 | - | - | 324,567 | - | 324,567 |

Disclosure of senior officers' remuneration 2011/12: Salaries over £150k

* Benefits in kind relate either to lease car payments, or a cash equivalent.

** Due to the in year change of payroll systems, certain groups of Pension contributions were reported as being under or over stated. This was immediately corrected and pension contributions have been restated.

Disclosure of senior officers' remuneration 2012/13: Remuneration £50k to £150k

| Post | Notes | Salary (including fees and allowances) | Expense allowance | Benefits in kind * | Total remuneration excluding pension contributions 2012/13 | Pension contributions | Total remuneration including pension contributions 2012/13 |
|---|-------|---|----------------------|-----------------------|---|--------------------------|---|
| | | £ | £ | £ | £ | £ | £ |
| Executive Director for Children & Young People | ** | 129,201 | - | 8,120 | 137,321 | 24,161 | 161,482 |
| Executive Director of Adults and Community Services | ** | 129,201 | - | 1,974 | 131,175 | 24,161 | 155,336 |
| County Secretary & Solicitor | | 129,201 | - | 1,375 | 130,576 | 24,161 | 154,737 |
| Executive Director for the Environment | | 129,201 | - | 5,300 | 134,501 | 24,161 | 158,662 |
| County Treasurer | | 110,000 | - | 5,300 | 115,300 | 20,570 | 135,870 |
| Total | | 626,804 | - | 22,069 | 648,873 | 117,214 | 766,087 |

* Benefits in kind relate either to lease car payments, or a cash equivalent

** On 22 of March 2013; The Executive Director of Adults and Community Services left employment at Lancashire County Council; The Executive Director for Children and Young People took up the post of Executive Director for Adult, Community Services and Public Health; and a new Interim Executive Director for Children and Young People was appointed. The salary for the new Interim Director is not included in this table, but is included within the main banding table for 2012/13 below.

Disclosure of senior officers' remuneration 2011/12: Remuneration £50k to £150k

| Post | Salary (including fees and allowances) | Expense allowance | Benefit in Kind * | Total remuneration excluding pension contributions 2011/12 | **Pension contributions (Restated) | Total remuneration including pension contributions 2011/12 |
|---|---|----------------------|----------------------|---|--|---|
| | £ | £ | £ | £ | £ | £ |
| Executive Director for Children & Young People | 129,201 | 79 | 7,415 | 136,695 | 23,644 | 160,339 |
| Executive Director of Adults and Community Services | 129,201 | 3 | 6,119 | 135,323 | 23,644 | 158,967 |
| County Secretary & Solicitor | 129,201 | 35 | 5,595 | 134,831 | 23,644 | 158,475 |
| Executive Director for the Environment | 126,624 | - | 5,300 | 131,924 | 23,172 | 155,096 |
| County Treasurer | 106,673 | - | 5,300 | 111,973 | 19,521 | 131,494 |
| Total | 620,900 | 117 | 29,729 | 650,746 | 113,625 | 764,371 |

* Benefits in kind relate either to lease car payments, or a cash equivalent.

** Due to the in year change of payroll systems, certain groups of Pension contributions were reported as being under or over stated. This was immediately corrected and pension contributions have been restated.

Number of Employees – 2012/13

| Remuneration Band (£) | LCC Non teaching staff | Seconded staff | Teaching staff | County Council Network Staff |
|-----------------------|------------------------|----------------|----------------|---------------------------------|
| 50,000 - 54,999 | 67 | 16 | 311 | - |
| 55,000 - 59,999 | 35 | 7 | 211 | - |
| 60,000 - 64,999 | 31 | 5 | 101 | - |
| 65,000 - 69,999 | 19 | 1 | 38 | - |
| 70,000 - 74,999 | 2 | - | 32 | 1 |
| 75,000 - 79,999 | 1 | - | 15 | - |
| 80,000 - 84,999 | 4 | - | 5 | - |
| 85,000 - 89,999 | 1 | 1 | 10 | - |
| 90,000 - 94,999 | 5 | - | 9 | - |
| 95,000 - 99,999 | 7 | - | 3 | - |
| 100,000 - 104,999 | 1 | - | 1 | 1 |
| 105,000 - 109,999 | - | 2 | 3 | - |
| 110,000 - 114,999 | - | - | - | - |
| 115,000 - 119,999 | - | - | - | - |
| 120,000 - 124,999 | 1 | - | - | - |
| 125,000 - 129,999 | - | - | - | - |
| 130,000 - 134,999 | - | - | - | - |
| 135,000 - 139,999 | - | - | - | - |
| 140,000 - 144,999 | - | - | - | - |
| 145,000 - 149,999 | - | - | - | - |
| 150,000 - 154,999 | - | - | - | - |
| 155,000 - 159,999 | 1 | - | - | - |
| TOTAL | 175 | 32 | 739 | 2 |

Note - This table does not include any of the Senior Management Team highlighted in the tables above, with the exception of the new Interim Executive Director for Children and Young People as the post was only taken up on 22 March 2013.

Note - Seconded Staff includes staff working for One Connect Limited (OCL) and Lancashire County Developments Ltd (LCDL).

Note - County Council Network staff are staff working for and paid for by the county council's network who are "hosted" for pay and rations by Lancashire County Council

Number of Employees – 2011/12 (*Restated)

| Remuneration Band (£) | LCC Non teaching staff | Seconded staff | Teaching staff | County Council Network Staff |
|-----------------------|------------------------|----------------|-------------------|---------------------------------|
| 50,000 - 54,999 | 75 | 9 | 327 | - |
| 55,000 - 59,999 | 52 | 5 | 209 | - |
| 60,000 - 64,999 | 44 | 5 | 73 | - |
| 65,000 - 69,999 | 22 | - | 40 | - |
| 70,000 - 74,999 | 8 | - | 28 | 1 |
| 75,000 - 79,999 | 1 | 1 | 15 | - |
| 80,000 - 84,999 | 4 | - | 9 | - |
| 85,000 - 89,999 | 1 | 1 | 9 | - |
| 90,000 - 94,999 | 7 | - | 8 | - |
| 95,000 - 99,999 | 9 | - | 3 | - |
| 100,000 - 104,999 | 2 | 1 | - | 1 |
| 105,000 - 109,999 | - | - | 3 | - |
| 110,000 - 114,999 | - | - | - | - |
| 115,000 - 119,999 | 1 | - | - | - |
| 120,000 - 124,999 | - | - | - | - |
| 125,000 - 129,999 | - | - | - | - |
| 130,000 - 134,999 | - | - | - | - |
| 135,000 - 139,999 | - | - | - | - |
| 140,000 - 144,999 | - | - | - | - |
| 145,000 - 149,999 | - | - | - | - |
| 150,000 - 154,999 | 1 | - | - | - |
| TOTALS | 227 | 22 | 724 | 2 |

*Since the presentation of the note has changed to include County Council network staff the prior year figures have been restated

Note - This table does not include any of the Senior Management Team highlighted in the tables above.

Note - Seconded Staff includes staff working for One Connect Limited (OCL) and Lancashire County Developments Ltd (LCDL).

Note - County Council Network staff are staff working for and paid for by the county council's network who are "hosted" for pay and rations by Lancashire County Council

When an employee leaves Lancashire County Council through the ongoing voluntary severance scheme, two types of costs are incurred:

- A redundancy payment received by the employee calculated in line with the relevant policies agreed by the council;
- Where the employee is able to immediately receive any benefits they have built up in the Pension Fund, a payment calculated by the Independent Actuary is made to compensate the fund for both the employer and employee contributions that will be received due to the early payment of benefits. This payment is **not** made to the individual.

The table below shows the cost to the council of exit packages, not the amount received by an employee (which forms only part of the cost)

| Exit package cost band (including special payments) | Number of compulsory redundancies | | depai | | | Total number of exit packages by cost band | | Total cost of exit packages in each band | |
|---|---|---------|---------|---------|---------|--|---------|--|--|
| | 2011/12 | 2012/13 | 2011/12 | 2012/13 | 2011/12 | 2012/13 | 2011/12 | 2012/13 | |
| | | | | | | | £000 | £000 | |
| £0 - £20,000 | 12 | 5 | 189 | 172 | 201 | 177 | 1,743 | 1,140 | |
| £20,001 - £40,000 | 1 | 1 | 93 | 36 | 94 | 37 | 2,673 | 1,022 | |
| £40,001 - £60,000 | - | - | 54 | 12 | 54 | 12 | 2,671 | 560 | |
| £60,001 - £80,000 | - | - | 25 | 3 | 25 | 3 | 1,776 | 216 | |
| £80,001 - £100,000 | - | - | 28 | - | 28 | - | 2,494 | - | |
| £100,001 - £150,000 | - | - | 26 | 3 | 26 | 3 | 3,211 | 363 | |
| £151,000 - £200,000 | - | - | 5 | 1 | 5 | 1 | 871 | 158 | |
| £201,000 - £250,000 | - | - | 3 | - | 3 | - | 699 | - | |
| £250,001 - £300,000 | - | - | - | - | - | - | - | - | |
| £300,001 - £350,000 | - | - | 2 | - | 2 | - | 606 | - | |
| Total | 13 | 6 | 425 | 227 | 438 | 233 | 16,744 | 3,459 | |

21. Private Finance Initiative (PFI) Schemes

Fleetwood Sports College (formerly Fleetwood High School)

In 2001 we signed a PFI contract with Fleetwood PPP Limited to build and service a new single-site school. Payments made under the contract are performance-related, so deductions are made if parts of the building are not available or if service performance (including caretaking and maintenance) falls below an agreed standard. The estimated capital value of the scheme is £13.4 million.

The arrangement runs from September 2002 (when the college opened) to August 2027.

The council makes an agreed payment each year which is increased by inflation and can be reduced if the contractor fails to meet the agreed availability and performance standards in any year, but is otherwise fixed.

Payments remaining to be made under the PFI contract at 31 March 2013(excluding any estimation of inflation and availability/performance deductions) are as follows:

| | Payments for Services | Repayment of Liability | Interest Charges | Total Payments Due |
|--|-----------------------------|---------------------------|---------------------|--------------------------|
| | £m | £m | £m | £m |
| Payable in 2013/14 | 0.7 | 0.1 | 1.0 | 1.8 |
| Payable within two to five years | 2.0 | 1.5 | 3.5 | 7.0 |
| Payable within six to ten years | 2.6 | 2.9 | 3.2 | 8.7 |
| Payable within eleven to fifteen years | 2.5 | 4.0 | 1.2 | 7.7 |
| Total | 7.8 | 8.5 | 8.9 | 25.2 |

To help finance the scheme we received the following income:

| | 2012/13 | 2011/12 |
|-------------------------------|---------|---------|
| | £m | £m |
| PFI grant from the government | 1.3 | 1.3 |
| Contributions from the school | 0.4 | 0.4 |
| Total | 1.7 | 1.7 |

Building Schools for the Future

We are taking part in the government's Building Schools for the Future Scheme, which aims to rebuild or modernise every secondary school in the country. As part of wave 1 of the scheme, we have rebuilt the secondary schools in Burnley and part of Pendle in four separate phases under contract with Catalyst Education (Lancashire).

Each delivers a school building (or a number of school buildings) and the provision of on-going services including grounds maintenance, caretaking and building maintenance.

For each contract the council makes an agreed payment each year which is increased by inflation and can be reduced if the contractor fails to meet the agreed availability and performance standards in any year, but is otherwise fixed.

- Phase 1 -The contract will provide two 1,050-place secondary schools, one with a co-located 90-place secondary special school, a sixth form centre, a primary school, a children's centre and a library. The arrangement runs from September 2008 to August 2033.
- Phase 2 The contract will provide one 1,050 place secondary school with a co-located 90 place secondary special school. The contract also involves providing ongoing services to the buildings. The arrangement runs from September 2009 to August 2034.
- Phase 2a -The contract is for approximately 27 years comprising two years construction and 25 years operation once the schools have opened. One of the two schools opened in April 2010 and the other in September 2010.
- Phase 3 The contract is for approximately 27 years comprising two years construction and 25 years operation once the schools have opened. The two schools opened in September 2010.

The consolidated payments remaining to be made under the PFI contract at 31 March 2013 for the four phases above (excluding any estimation of inflation and availability/performance deductions) are as follows:

| | Payments for Services | Repayment of Liability | Interest Charges | Total Payments Due |
|--|-----------------------------|---------------------------|---------------------|--------------------------|
| | £m | £m | £m | £m |
| Payable in 2013/14 | 8.0 | 4.4 | 15.1 | 27.5 |
| Payable within two to five years | 35.0 | 18.2 | 56.7 | 109.9 |
| Payable within six to ten years | 47.9 | 28.3 | 61.2 | 137.4 |
| Payable within eleven to fifteen years | 51.5 | 38.8 | 47.2 | 137.5 |
| Payable within sixteen to twenty years | 49.1 | 60.8 | 27.6 | 137.5 |
| Payable within twenty one to twenty five years | 12.7 | 22.6 | 2.9 | 38.2 |
| Grand Total | 204.2 | 173.1 | 210.7 | 588.0 |

To help finance the scheme we received the following income:

| | 2012-13 | 2011-12 |
|--|---------|---------|
| | £m | £m |
| PFI grant from the government | 20.6 | 20.6 |
| Contributions from the schools | 7.9 | 7.5 |
| Contributions from the local authority | 0.1 | 0.1 |
| Grand Total | 28.6 | 28.2 |

Although the payments made to the contractor are described as unitary payments, they have been calculated to compensate the contractor for the fair value of the services they provide, the capital expenditure incurred and interest payable whilst the capital expenditure remains to be reimbursed.

The liability outstanding to pay to the contractor for capital expenditure incurred is as follows:

| | 2012/13 | 2011/12 |
|--------------------------------------|---------|---------|
| | £m | £m |
| Balance outstanding at start of year | (186.3) | (190.6) |
| Payments during the year | 4.6 | 4.3 |
| Balance outstanding at year end | (181.7) | (186.3) |

Under all these contracts (Fleetwood Sports College and BSF Phases 1, 2, 2a and 3), the council has the rights to utilise the buildings. Each school is made available for use in the following priority order: (i) provision of education services, (ii) community use, (iii) third party use. The contractor may enter into arrangements for third party use, subject to satisfying criteria laid out in the contract, and may be entitled to charge for such use. An income sharing arrangement is in place regarding any income received for third party use.

The contractor took on the obligations to construct the schools and to maintain them in a minimum acceptable condition. At the end of the contract period, the buildings will revert to the council for nil consideration. The significant risks that the council is exposed to under these PFI's are changes in inflation and changes in demand for the services. There is provision within the agreements for the termination of the contracts, under certain conditions, by either the council or by the contractor. This may be in the form of voluntary termination by the council, termination by the contractor council default, or termination by the council on contractor default. Compensation payments are payable upon termination and the calculation of these is determined in the contracts.

Lancashire Waste Scheme

Lancashire County Council signed a PFI contract with Global Renewables Lancashire (GRL) Limited on 2 March 2007. The works and services to be provided under the contract are procured by Lancashire County Council. Blackpool Council is our partner for the project and will contribute towards the costs. The basis of the partnership is set out in a joint working agreement. The contract covers delivery of contract waste, treatment and diversion from landfill at the Farington Site and Thornton Site as well as the subsequent disposal. The waste handled/processed is household, commercial, and green waste but not industrial waste. In addition an Education Centre and offices are in operation on the Farington site which the contractor also provides and manages along with other "soft services" such as tree planting, waste minimisation initiatives and developing local markets to use the end products from processed waste.

The waste treatment facilities have been built and are in operation. The contract will run for 25 years from the date the final waste treatment facility became fully operational and the total payments to GRL will be around £2.1 billion over the contract period. The county council pays a unitary payment which consists of a fixed and a variable element, both of which are subject to inflation. This payment can be reduced if the contractor fails to meet agreed targets. The capital costs of the PFI contract are £263 million. At the end of the contract the Waste PFI assets will be owned by Lancashire County Council.

The facilities were subject to a commissioning and then testing phase (acceptance test) during 2010 and 2011. The testing period was inconclusive as it was not possible to measure diversion. The council is currently working with GRL on an alternate method of 'signing' the plants off.

Both sites are now in deemed service commencement and as a result, full service payments commenced in 2011/12. From an accounting point of view this also means that the assets are no longer treated as off Balance Sheet but now form part of the county council's assets.

Payments remaining to be made under the PFI contract at 31 March 2013(excluding any estimation of inflation and availability/performance deductions) are as follows

| | Payments for Services Repayment of liability | | Interest Charges | Total Payments due |
|--|--|-------|---------------------|--------------------------|
| | £m | £m | £m | £m |
| Payable in 2013/14 | 22.7 | 3.1 | 25.4 | 51.2 |
| Payable within two to five years | 102.3 | 13.3 | 98.2 | 213.8 |
| Payable within six to ten years | 150.4 | 27.1 | 112.2 | 289.7 |
| Payable within eleven to fifteen years | 181.4 | 42.2 | 94.9 | 318.5 |
| Payable within sixteen to twenty years | 211.7 | 75.3 | 64.7 | 351.7 |
| Payable within twenty-one to twenty-five years | 146.6 | 67.9 | 15.2 | 229.7 |
| Total | 815.1 | 228.9 | 410.6 | 1,454.6 |

The significant risks that the council is exposed to during this PFI contract are in relation to waste arisings and composition, diversion rates and inflation. Diversion rates for diversion from landfill were bid by GRL in their original contract tender. The annual diversion target rates default to the previous year's actual performance rates as long as the contractor demonstrates it has operated the sites within the standards outlined in a number of predefined key tests. The payments/deductions are based on the tonnage variances between target/actual tonnages, landfill costs and contract transport rates.

The liability outstanding to pay to the contractor for capital expenditure incurred is as follows:

| | 2012/13 | 2011/12 |
|--------------------------------------|---------|---------|
| | £m | £m |
| Balance outstanding at start of year | (232.3) | (245.9) |
| Payments during the year | 3.4 | 13.6 |
| Balance outstanding at year end | (228.9) | (232.3) |

The county council is currently working with GRL and are 1 year into a 2 year 'optimisation strategy'. During these 2 years the diversion targets has been locked, thus reducing risk for both the council and GRL when budget forecasting. At the end of the concession period the council may retender for the provision of the Services or request the contractor to transfer all of its right, title and interest in and to the assets to the council.

There is provision within the project agreement for the termination of the contract under certain conditions by either the council or the contractor. This may be in the form of voluntary termination by the council, termination by the contractor on council default or termination by the council on contractor default. Compensation payments are payable upon termination and the calculation of these is determined in the contract.

22. Capital Expenditure and Capital Financing

The total amount of capital expenditure incurred in the year is shown in the table below (including the value of assets acquired under finance leases and Private Finance Initiative contracts), together with the resources that have been used to finance it. Where capital expenditure is to be financed in future years by charges to revenue as assets are used by the council, the expenditure results in an increase in the Capital Financing Requirement (CFR), a measure of the capital expenditure incurred historically by the council that has yet to be financed. The CFR is analysed in the second part of this note.

| | 2012/13 | 2011/12 |
|--|---------|---------|
| | £m | £m |
| Opening Capital Financing Requirement | 1,111.6 | 837.3 |
| Write down deferred liability 2011-12 | (0.5) | - |
| Capital investment | | |
| Property, Plant and Equipment | 115.0 | 376.3 |
| Intangible Assets | 7.4 | 10.5 |
| Revenue Expenditure Funded from Capital Under Statute | 16.9 | 11.3 |
| Sources of Finance | | |
| Capital receipts | - | (2.1) |
| Government grants and other contributions | (111.3) | (61.8) |
| Sums set aside from revenue: | | |
| Direct revenue contributions | (28.1) | (15.8) |
| Write down of PFI liability | (7.9) | (17.9) |
| Minimum Revenue Provision (MRP)/ loans fund principal | (28.9) | (26.2) |
| Closing Capital Financing Requirement | 1,074.2 | 1,111.6 |
| Explanation of movements in year: | | |
| Increase/decrease in underlying need to borrowing (supported by government financial assistance) | (22.5) | (18.2) |
| Increase in underlying need to borrowing (unsupported by government financial assistance) | (6.4) | 64.6 |
| Write down PFI Liability * | (8.5) | (18.0) |
| Assets acquired under Private Finance Initiative contracts | - | 245.9 |
| Increase (decrease) in Capital Financing Requirement | (37.4) | 274.3 |

* This includes £0.5m deferred liability write down

Future capital spending commitments

Due to the long term nature of many capital projects we are committed to certain levels of capital spending in the future with many projects agreed in previous years not due to be completed until later years.

Our capital spending commitment in 2013-14 and later years for projects that commenced prior to 2012-13 is £221 million, of which £124 million will be spent in 2013-14 and £97 million 2014-15 onwards. These include projects which have started in respect of design and planning but no construction contract has been let and therefore there is no legal obligation to complete the project. Our legally committed capital expenditure as at 31 March 2013 is £79.8million as detailed below:

| | 2012/13 | 2011/12 |
|------------------------------|---------|---------|
| | (£m) | (£m) |
| Adult and Community Services | 2.7 | 1.6 |
| Children and Young People | 72.8 | 27.9 |
| Environment | 3.0 | 2.9 |
| Other Directorates | 1.3 | 1.6 |
| Total | 79.8 | 34.0 |

23. Trading operations – Lancashire County Commercial Group

Our three major trading operations are:

- Care Services;
- Catering Services; and
- Operational Services.

In 2012/13 these trading operations made a total operating surplus of £0.6 million as detailed below:

| | Turnover | Spending | 2012/13 (Surplus)/ deficit | 2011/12 (Surplus)/ deficit |
|----------------------|----------|----------|----------------------------------|----------------------------------|
| | £m | £m | £m | £m |
| Care Services | (22.1) | 23.3 | 1.2 | 0.9 |
| Catering Services | (23.1) | 22.6 | (0.5) | (1.2) |
| Operational Services | (53.7) | 52.4 | (1.3) | (3.2) |
| Total | (98.9) | 98.3 | (0.6) | (3.5) |

More information on our major trading operations' services for 2012/13 is given below.

Care Services

At the 1 April 2013 Care Services was providing:

- residential services from 17 homes for older people;
- rehabilitation services from 9 of these homes;
- day care from 14 day centres; and
- an assessment and reablement service providing assessment, practical and personal care to help people who have been ill or injured live independently at home for as long as possible.

Catering Services provided:

- school catering services for approximately 560 schools; and
- staff and civic catering from four outlets

Operational Services provides:

- Fleet Services purchase, disposal, management, maintenance and repair of county council vehicles and repair and maintenance of Lancashire Fire and Rescue vehicles;
- Travel Care caring and accessible bus services
- Building Cleaning services;
- School Crossing Patrol services; and
- Passenger Assistant services

Highways and Environmental services

The following services, which were previously managed by LCCG, with a value of £59m, were transferred into the Environment Directorate at 1 April 2012:

- repairing and maintaining roads and bridges
- road surfacing and street lighting for contracts won in competition and through the Highways Works Contract
- routine maintenance for grounds and playing fields
- creating new landscaping schemes and sports facilities

The final accounts for 2012/13 show a turnover of £98.9 million.

24. Heritage Assets

The council's heritage assets are mainly contained within the Museum Service and the Libraries Special Collection. The museum service contains some 140,000 items which cover a variety of artefacts which are relevant to Lancashire's heritage including pictures, furniture, toys, medals and archaeological objects. This collection has been valued by in-house professionals and a valuation of £13.3m has been placed on the collection.

Lancashire also holds a special Libraries Collection which consists of publications held for their historical and cultural importance. Where these do not form part of the normal operations of the library service they are to be treated as a heritage asset and a valuation made. Again, these valuations have been made by internal professional staff and it is estimated that the collection is valued at £14.5m.

Other heritage assets with a value of £0.6m are held in the record office, however most of the archives are either operational documents relating to the work of the county council or held on behalf of other organisations or individuals and therefore do not form part of the county council's heritage assets.

In addition, Lancashire County Council has an interest in two properties which are considered as heritage assets but due to their nature it is not considered appropriate to place a value them and therefore they are included at a nominal value of £1. These properties are Gawthorpe Hall a 17th century country house held on a long term lease from the National Trust and part of Ribchester Roman Bath House.

The valuation of the council's heritage assets has included a degree of estimation. With respect to the museum's collection those assets considered to have a value of £50,000 or over have been identified and valued as separate items. The rest of the collection involves a large quantity of small value items. It is not considered to be economic to value each item separately. Therefore, a sample of items was valued by the museums staff. The resulting value was then used to give an estimated value of the whole collection. It is considered that the result provides a fair reflection of the value of the council's holding.

As part of the valuation process for heritage assets consideration is given as to whether there has been any physical damage or any factors which are likely to significantly affect the market value. Where there is a change in the value of the heritage assets the normal accounting policy for the change as outlined in the accounting policy for property, plant and equipment (note h) will be followed.

Lancashire County Council maintains accession registers for its heritage assets. Some of these records are published on the internet for as broad access as possible. Work is ongoing to migrate any paper records that accompany existing collections onto the computerised system.

Access to collections (assets) and their records can be affected in a number of ways from virtual access to physical examination – either on display in temporary or longer term displays and exhibitions or on request from those held in store. For the latter a mutually convenient appointment is needed to view the item(s) concerned.

No collection is static and Lancashire County Museum Service is currently reviewing certain areas of the collections to identify any areas that are not appropriate to the formal Acquisition and Disposals Policy or are not in a fit state for long term preservation. If any items are thought to be appropriate for rationalisation the Museums Association code of practice for the review of collections is followed. This is a lengthy process that allows for efforts to find an alternative home/location of an item before any consideration of final disposal is made.

There was no material change in the value of heritage assets during 2012/13.

25. Property, Plant and Equipment

The fixed assets figure includes properties valued at some £489 million which are not owned by the county council. These are principally voluntary aided schools which form approximately 50% of schools in Lancashire. These schools and the use of the buildings are essential for the county council to fulfil its statutory duties for the provision of education. It is therefore considered appropriate to include these assets within the county council's Balance Sheet to fairly reflect the value of the assets used in providing the service.

With the recent economic downturn consideration was made with respect to the value of the fixed assets. After taking into account various factors it was decided that the fixed assets figure in the balance sheet represents the value of the assets held.

| 2012/13 | Land and Buildings | Vehicles, Plant, Furniture & Equipment | Infrastructure Assets | Assets Under Construction | Total Property, Plant & Equipment |
|---|-----------------------|---|--------------------------|------------------------------|--|
| | £m | £m | £m | £m | £m |
| Cost or valuation | | | | | |
| At 1 April 2012 | 2,152.5 | 65.9 | 572.3 | 12.8 | 2,803.5 |
| Additions | 58.6 | 5.5 | 50.9 | - | 115.0 |
| De-recognition – Disposals | (51.1) | (0.1) | (0.1) | - | (51.3) |
| De-recognition – Others | (16.5) | - | - | (7.1) | (23.6) |
| Revaluations increases/(decreases) recognised in Revaluation Reserve | (23.8) | - | - | - | (23.8) |
| Revaluations increases/(decreases) recognised in Surplus/Deficit on Provision of Services | (13.7) | - | - | - | (13.7) |
| Assets reclassified | 3.4 | - | - | (5.0) | (1.6) |
| At 31 March 2013 | 2,109.4 | 71.3 | 623.1 | 0.7 | 2,804.5 |
| Depreciation and Impairments | | | | | |
| At 1 April 2012 | 76.0 | 28.0 | 51.8 | - | 155.8 |
| Depreciation charge for 2012/13 | | | | | |
| Depreciation written out to the Surplus/Deficit on Provision of Services | 31.7 | 7.7 | 13.8 | - | 53.2 |
| De-recognition – Disposals | (2.1) | - | - | - | (2.1) |
| De-recognitions – Others | (14.8) | - | - | - | (14.8) |
| At 31 March 2013 | 90.8 | 35.7 | 65.6 | - | 192.1 |
| Net Book Value at 31 March 2013 | 2,018.6 | 35.6 | 557.5 | 0.7 | 2,612.4 |
| Net Book Value at 31 March 2012 | 2,076.5 | 37.8 | 520.6 | 12.8 | 2,647.7 |

Within the land and buildings is included the waste treatment facilities. In addition to the land and the fabric of the building, the value includes an element for equipment which is considered to be integral to the overall facility rather than the separate items of loose equipment.

| 2011/12 Cost or valuation | Land and Buildings £m | Vehicles, Plant, Furniture & Equipment £m | Infrastructure Assets £m | Assets Under Construction £m | Total Property, Plant & Equipment £m |
|--|-----------------------------|--|--------------------------------|---------------------------------------|--|
| At 1 April 2011 | 1,953.7 | 60.3 | 519.0 | 14.5 | 2,547.5 |
| Additions | 319.0 | 5.6 | 53.3 | 12.8 | 390.7 |
| De-recognition – Disposals | (110.9) | - | - | - | (110.9) |
| De-recognition – Others | (3.7) | - | - | (14.5) | (18.2) |
| Revaluations increases/(decreases) recognised in Revaluation Reserve | 10.7 | - | - | - | 10.7 |
| Revaluations increases/(decreases) recognised in Surplus/Deficit on Provision of Services | (16.3) | - | - | - | (16.3) |
| At 31 March 2012 | 2,152.5 | 65.9 | 572.3 | 12.8 | 2,803.5 |
| Depreciation and Impairments | | | | | |
| At 1 April 2011 | 59.2 | 21.2 | 39.3 | - | 119.8 |
| Depreciation charge for 2011/12 | | | | | |
| Depreciation written out to the Surplus/Deficit on Provision of Services | 23.9 | 6.8 | 12.4 | - | 43.1 |
| De-recognition – Disposals | (4.1) | - | - | - | (4.1) |
| De-recognitions – Others | (3.0) | - | - | - | (3.0) |
| At 31 March 2012 | 76.0 | 28.0 | 51.7 | - | 155.8 |
| Net Book Value at 31 March 2012 | 2,076.5 | 37.8 | 520.6 | 12.8 | 2,647.7 |
| Net Book Value at 31 March 2011 | 1,894.5 | 39.1 | 479.7 | 14.5 | 2,427.8 |

Effects of Changes in Estimates

In 2012/13 the council made no material changes to its accounting estimates for property, plant and equipment.

Depreciation

The useful lives for land and buildings used for depreciation are assessed by the valuer in groups of 10 year up to over 50 years, namely:

| Life grouping | Life used for depreciation |
|------------------|----------------------------|
| 0 up to 10 years | specific asset life used |
| 10-20 years | 10 |
| 21-30 years | 20 |
| 30-40 years | 30 |
| 40-50 years | 40 |
| Over 50 years | 50 |
| | |

The following useful lives and depreciation rates have been used in the calculation of depreciation:

- Land is not depreciated
- Vehicles, Plant, Furniture and Equipment 10 years
- Infrastructure generally 50 years with exceptions as based on advice from surveyors

Fixed Asset Valuation

The property valuations are undertaken by appropriately qualified staff within the property group of the county council.

All valuations have been undertaken in accordance with the practice statements, guidance notes and valuation information papers of the Royal Institution of Chartered Surveyors' (RICS) Valuation Standards (The Red Book) and in accordance with CIPFA regulations and currentCode of Practice on Local Authority Accounting.

Properties regarded by the council as operational are to be valued on the basis of existing use value or, where this cannot be assessed because there is no market for the subject asset, the depreciated replacement cost.

Properties regarded by the council as non operational are to be valued on the basis of market value.

No property valuation is to be more than five years old and at least 20% of properties are revalued each year. In 2012/13 365 properties were revalued which equates to approximately 22% of all the properties held.

The following statement shows the progress of the council's rolling programme for the revaluation of fixed assets. Valuations are undertaken internally by Lancashire County Council's Property Group. All valuations have been undertaken by qualified Chartered Surveyors who are members of the Royal Institution of Chartered Surveyors. The basis for valuation is set out in the statement of accounting policies.

| | Land and Buildings |
|-----------------------------|-----------------------|
| | £m |
| Valued at historical cost | 368.8 |
| Valued at current value in: | |
| 2012/13 | 343.8 |
| 2011/12 | 161.7 |
| 2010/11 | 591.8 |
| 2009/10 | 259.7 |
| 2008/09 | 385.7 |
| Total | 2,111.5 |

26. Financial instruments

The following categories of financial instruments are carried in the balance sheet. The instruments have been valued in accordance with International Financial Reporting Standards (IFRS) using the accounting policies explained within our accounting policies section.

| | Long-ter | m | Current | | | |
|---|------------|-------------------------|------------|-------------------------|--|--|
| | 31/03/2013 | 31/03/2012 *Restated | 31/03/2013 | 31/03/2012 *Restated | | |
| | £m | £m | £m | £m | | |
| <u>Cash and cash</u> equivalents | | | | | | |
| Loans & receivables (See Table 2 Note 29) | - | - | 65.6 | 47.9 | | |
| Investments | | | | | | |
| Loans and receivables (See Table 2 Note 29) | 99.4 | 208.0 | 109.8 | 71.0 | | |
| Available-for-sale financial assets | 168.9 | 27.7 | - | - | | |
| Financial assets at fair value through profit and loss | - | - | 149.1 | 257.6 | | |
| Total investments | 268.3 | 235.7 | 258.9 | 328.6 | | |
| *Debtors | | | | | | |
| Loans & receivables | 43.1 | 45.1 | 102.0 | **72.2 | | |
| <u>Borrowings</u> | | | | | | |
| Financial liabilities at amortised cost (See Table 1 Note 29) | 480.7 | 462.8 | 264.7 | 350.8 | | |
| Other Liabilities (PFI related) | | | | | | |
| Financial liabilities at amortised cost (See Table 1 Note 29) | 402.9 | 410.5 | 7.6 | 8.0 | | |
| *Creditors | | | | | | |
| Financial liabilities at amortised cost | - | - | 218.2 | 147.6 | | |

*Prior year comparatives have been restated to exclude statutory debtors and creditors

**Prior Year Adjustment (see note 2)

Reclassifications

The strategy of the county council is to hold bonds in two portfolios, fair value through profit and loss (FVTPL) and available for sale. Those bonds that tend to susceptible to price and interest rate risk are held for the long term benefit of the council and therefore mostly in the available for sale portfolio.

The Treasury Management team perform a regular review of the asset split taking into consideration several factors including; changes in market conditions, a decline in the credit rating of the instrument, change in duration and a need to use the asset to fund capital expenditure. This review can lead to in year re-classification of financial instruments.

The in year reclassification was a result of a change in market conditions which increased the volatility of some of the assets held in the FVTPL portfolio. The amounts reclassified are summarised below:-

| | Fair Value Through Profit & Loss (£m) | Available for Sale (£m) |
|------------------|--|----------------------------|
| Reclassification | (27.8) | 27.8 |

The total loan debt administered by the county council at 31 March 2013 of £737.7m represents mainly borrowings over the years to finance the acquisition of the county council's fixed assets, which are currently valued at £2.7 billion. However, it includes £43.1m managed on behalf of other local authorities and the Lancashire Police and Crime Commissioner. This debt relates to assets transferred to those authorities in local government re-organisations and the financing charges are repaid to the county council quarterly. This leaves the net debt for which the county council is responsible at £694.6m.

Material Soft Loans Made by the council

The deferred payment scheme allows service users to defer paying their contribution to the cost of their residential care; the service users deferred contribution amounts to an interest free soft loan.

The portfolio of deferred payments is secured by a charge on the person's property and amount to ± 14.1 m on 31^{st} March 2013.

| Opening Soft Loans 31/03/2012 | £m 1.9 |
|-------------------------------|-----------|
| Restatement | 8.2 |
| Closing position 31/03/2012 | 10.1 |
| Movement in year | 4.0 |
| Closing position 31/03/2013 | 14.1 |

The £8.2m fair value adjustment is a prior year adjustment and takes account of the following:-

- The service user's available funds; including the proportion of the property that is owned by the service user
- The amount of capital that the service user had in addition to their property at the time of assessment
- Capital retention limit The capital limit above which fees are charged is £23,250.
- Aged debt status
- Estimate for change in house price which is based on
 - Inflation 3% inflation assumed
 - Empty home in 2003 a study carried out by researchers 'Hometrack' concluded that empty homes cause neighbouring properties to drop in value by on average 20%; we have assumed a 10% reduction to reflect that not all properties will be empty
 - Trends in house prices Research shows that house prices are expected to fall in 2013, and according to Knight Frank independent real estate consultancy, UK residential property prices will fall by 2% in 2013
 - Trends in regional property sale values According to data from 'Hometrack' for the Northwest; approximately 90% of asking price is achieved in the region.

27. Income, Expense, Gains and Losses on Financial Instruments

The gains and losses during 2012/13 on financial instruments, which have been recognised in the Comprehensive Income and Expenditure Statement, are as shown in the following table:

| | 2012/13 | | | | | 2011/12 Restated | | | | |
|--|--|--|---|---|---------------|--|--|---|---|----------------|
| | Financial Liabilities Measure at Amortised Cost | Financial Assets: Loans & Receivables | Financial Assets: Available for Sale | Assets and Liabilities at Fair Value through Profit & Loss | Total | Financial Liabilities Measure at Amortised Cost | Financial Assets: Loans & Receivables | Financial Assets: Available for Sale | Assets and Liabilities at Fair Value through Profit & Loss | Total |
| Interest Expense | 70.9 | - | - | - | 70.9 | *72.3 | - | - | - | 72.3 |
| Fee Expense | 1.1 | - | - | - | 1.1 | 0.2 | - | - | - | 0.2 |
| Total Expense in Surplus/Deficit on the Provision of Services | 72.0 | - | - | - | 72.0 | 72.5 | - | - | - | 72.5 |
| Interest Income | - | (8.8) | (6.5) | - | (15.3) | - | (8.8) | (2.1) | (2.1) | (13.0) |
| Increases in fair value | - | - | - | (0.2) | (0.2) | - | - | - | - | - |
| Decreases in fair value Gains on derecognition | - | - | - | 0.3 (21.1) | 0.3 (21.1) | - | - | - (7.0) | 19.7 (49.1) | 19.7 (56.1) |
| Loss on derecognition | - | - | - | 8.2 | 8.2 | - | - | - | 2.4 | 2.4 |
| Total income in Surplus/Deficit on the Provision of Services | | (8.8) | (6.5) | (12.8) | (28.1) | | (8.8) | (9.1) | (29.1) | (47.0) |
| Gains on revaluation | - | - | (1.1) | - | (1.1) | - | - | (7.2) | - | (7.2) |
| Losses on revaluation | - | - | 1.7 | - | 1.7 | - | - | 0.5 | - | 0.5 |
| Surplus/Deficit arising on revaluation of financial assets in Other Comprehensive Income & Expenditure | | - | 0.6 | - | 0.6 | | - | (6.7) | - | (6.7) |
| Net (Gain)/Loss for the Year | 18.2 | (8.8) | (5.9) | (12.8) | (9.3) | 17.0 | (8.8) | (15.8) | (29.1) | (36.7) |

*Prior year figures have been restated to include interest payable on PFI unitary payments

28. Icelandic Deposit

Lancashire County Council had £6.4m on deposit with the Icelandic Bank Landsbanki (LBI) when it collapsed in October 2008. The Winding up Board published details of LBI's financial position as at 31 December 2012; this showed that LBI's assets, including partial payments already made in respect of priority claims were greater than the sum of priority claims. It is therefore still considered likely that UK local authorities will recover 100% of their deposits, subject to potential future exchange rate fluctuations. Approximately 47% of the total claim has now been repaid and the outstanding amount at 31 March 2013 is £3.4m.

The exact timing and amounts of future distributions is not known at this stage.

The deposit is treated as an impaired asset on the balance sheet and the carrying value is written down as distributions are received.

29. Fair Value of Financial Assets and Liabilities

Financial liabilities, financial assets represented by loans and receivables and long-term debtors and creditors are carried in the Balance Sheet at amortised cost. Their fair value can be assessed by calculating the present value of the cash flows that will take place over the remaining term of the instruments, using the following assumptions;

- Estimated ranges of interest rates at 31 March 2013 of 1.98% to 4.25% for loans from the PWLB and 0.25% to 3.31% for other loans receivable and payable based on new lending rates for equivalent loans at that date.
- No early repayment or impairment is recognised.
- Where an instrument will mature in the next 12 months, carrying amount is assumed to approximate to fair value.
- The fair value of trade and other receivables is taken to be the invoiced or billed amount.

The carrying values of the financial instruments can be seen in Note 26. The tables below disclose the fair value of the financial instruments, except for the following.

- short term debtors and creditors, as carrying value is reasonable approximation of fair value.
- local authority bonds which are being held as long term investments because there is no quoted market price and;
- available for sale assets and assets and liabilities at fair value through profit or loss because these are carried in the Balance Sheet at their fair value. These fair values are based on public price quotations where there is an active market for the instrument

<u>Table 1</u>

| | 31/03/20 |)13 | 31/03/ 2012 | *restated |
|-----------------------|----------------|------------|----------------|------------|
| | Amortised Cost | Fair Value | Amortised Cost | Fair Value |
| | £m | £m | £m | £m |
| Financial liabilities | 1,156.0 | 1,218.2 | 1,232.3 | 1,324.3 |

The fair value of the liabilities is higher than the carrying amount because the council's portfolio of loans includes a number of fixed rate loans where the interest rate payable is higher than the prevailing rates at the Balance Sheet date. This shows a notional future loss (based on economic conditions at 31 March 2013) arising from a commitment to pay interest to lenders above current market rates.

<u>Table 2</u>

| | 31/03/20 | 13 | 31 [/] 03/2012 | *restated |
|------------------------|----------------|------------|-------------------------|------------|
| | Amortised Cost | Fair Value | Amortised Cost | Fair Value |
| | £m | £m | £m | £m |
| Loans & Receivables | 274.8 | 290.8 | 326.9 | 333.1 |
| Long term Debtors | 43.1 | 43.1 | 45.1 | 45.1 |

The fair value of the assets is higher than the carrying amount because the council's portfolio of investments includes a number of fixed rate loans where the interest rate receivable is higher than the rates available for similar loans at the Balance Sheet date. This shows a notional future profit (based on economic conditions at 31 March 2013) attributable to the commitment to receive interest above current market rates.

*Prior year comparatives have been restated since presentation of fair value disclosures has been simplified.

30. Nature and Extent of Risks Arising From Financial Instruments

The council's activities expose it to a variety of financial risks:

- **Credit risk** the possibility that other parties might fail to pay amounts due to the council
- **Liquidity risk** the possibility that the council might not have funds available to meet its commitments to make payments
- **Market risk** the possibility that financial loss might arise for the council as a result of changes in such measures as interest rates and stock movements.

The council's overall risk management programme focuses on the unpredictability of financial markets and seeks to minimise potential adverse effects on the resources available to fund services. Risk management is carried out by a central treasury team, under policies approved by the county council in the annual treasury management strategy.

Credit Risk

Credit risk arises from deposits with banks and financial institutions, as well as credit exposures to the county council's customers.

With regard to financial institutions the risk is minimised through the Annual Investment Strategy, which requires that deposits are not made with an institution unless it meets identified minimum credit criteria, as laid down by the three main credit rating agencies. The strategy also imposes a maximum sum and duration which the county council can be invested in an institution depending upon the quality of credit rating and over the 2012-13 financial year, despite the downgrading of the UK Government, the investment portfolio has maintained a very high AA- credit rating. However, in the past credit ratings have been proved to be fallible, and so in addition the treasury team constantly monitor other market information such as credit default swap spreads and equity prices.

A main principle of the 2012-13 credit risk strategy was to invest mainly in UK government credit through nationalised' banks and government guaranteed bonds. In addition, one of the bank loans is collateralised (backed by UK government securities), providing further access to government credit quality.

The table below analyses the portfolio by the credit rating of the counterparties at 31st March 2013 and summarises the county council's investments as at 31 March 2013 (values exclude impairments and accrued interest), in term of credit ratings. The historic default rate for the individual investment category is applied to each group to give an overall measure of the value at risk. The chance of a default is currently calculated as £0.66m in £521m or 0.13% which is considered to be very low, especially considering the current turbulent financial environment.

| Credit Risk | <1mth | <3mth | <6mth | <1yr | <2yr | <5yr | <10yr | >10yr | Total |
|-----------------------------------|-------|-------|-------|------|------|-------|-------|-------|-------|
| Bonds | - | - | - | - | - | 1.0 | 5.0 | 12.0 | 18.0 |
| Gilts | - | - | - | - | - | - | - | 68.0 | 68.0 |
| Supra-National | - | - | - | - | 0.4 | 6.1 | 6.7 | 0.6 | 13.9 |
| Commercial | - | - | - | - | - | 56.9 | 95.5 | 20.0 | 172.4 |
| Cater Allen Private Bank | 9.6 | - | - | - | - | - | - | - | 9.6 |
| Bank of Scotland | 25.0 | - | - | - | - | - | - | - | 25.0 |
| Barclays Capital | - | 50.0 | - | - | - | - | - | - | 50.0 |
| Lloyds Corporate Markets | - | - | - | - | - | 25.0 | - | - | 25.0 |
| Royal Bank of Scotland | - | - | 20.0 | - | 20.0 | 50.0 | - | - | 90.0 |
| Natwest SIB A/C | 24.5 | - | - | - | - | - | - | - | 24.5 |
| Bank of Scotland Call Account | 25.0 | - | - | - | - | - | - | - | 25.0 |
| Total Investments (£m) | 84.1 | 50.0 | 20.0 | - | 20.4 | 139.0 | 107.2 | 100.6 | 521.4 |
| Historic default rate (AA-, %) | 0.01 | 0.01 | 0.02 | 0.04 | 0.11 | 0.48 | - | - | |
| Historic default rate (A+, %) | 0.01 | 0.01 | 0.03 | 0.06 | 0.16 | 0.64 | - | - | |
| Historic default rate (A, %) | 0.02 | 0.02 | 0.04 | 0.07 | 0.21 | 0.79 | - | - | |
| Exposure to default (£m) | 0.01 | 0.01 | 0.01 | - | 0.04 | 0.59 | - | - | 0.66 |

Comparative data for 2011-12 can be seen in the table below:

| Credit Risk | <1mth | <3mth | <6mth | <1yr | <2yr | <5yr | <10yr | >10yr | Total |
|-------------------------------------|-------|-------|-------|------|-------|------|-------|-------|-------|
| Total Investments (£m) 2011/12 | 25.9 | 8.0 | - | 55.0 | 104.6 | 97.0 | 8.0 | 275.0 | 573.5 |
| Exposure to default (£m) 2011/12 | - | - | - | 0.04 | 0.22 | 0.57 | - | - | 0.84 |

The maximum single commercial exposure is to RBS at £112.4m (2011/12 £90m), however overall the portfolio is diversified by the use of 21 counterparties.

In the context of credit risk, trade debtors are treated as financial instruments. Trade debtors represent money owed to the council by individuals who use our services and other organisations to whom we have provided goods or services.

The following analysis summarises the council's potential maximum exposure to credit risk, based on experience of default and therefore potential uncollectability over the last five financial years.

| | Total Trade Debtors at 31/03/2013 | Historical experience of default (i.e. 5 yr average % of debt older than 30 days) | Historical experience of debt that could become uncollectible (i.e. over 180 days old) | Estimated maximum exposure to default and uncollectable items based on historical average |
|---------------|---|--|---|---|
| | £m | % | % | £m |
| | А | В | C | (A x C) |
| 31 March 2013 | 50.4 | 44.1 | 20.0 | 10.1 |
| 31 March 2012 | 35.9 | 41.3 | 17.6 | 6.3 |

The age profile of debt at 31 March 2013 which is past the due for payment date (i.e. older than 30 days) can be analysed as follows:

| | 31/03/2013 | 31/03/2012 |
|------------------------|------------|------------|
| | £m | £m |
| Less than 3 months | 5.4 | 9.6 |
| Three to six months | 3.6 | 1.9 |
| Six months to one year | 3.4 | 3.0 |
| More than one year | 6.5 | 5.4 |
| Total | 18.9 | 19.9 |

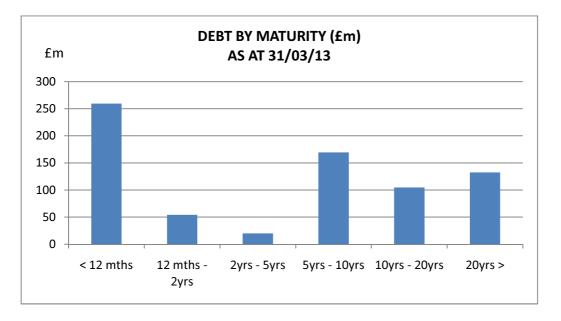
The county council maintains a provision for bad and doubtful debts which at 31 March 2013 stood at some £25.3 million, (including £16.2 million for the councils share of council tax owed to the 12 district councils). This is broadly based on the total of debt that is more than six months old. However, a significant proportion of such debt is considered collectable or is in the process of being paid. As well as allocating predicted collection percentages to the various stages of debt recovery, designated Income Champions in each directorate also performed a more detailed assessment of the likely collection of such debts, resulting in the county councils proportion of the provision totalling £9.5 million (compared to £8 million for 2011/12).

Liquidity Risk

Liquidity risk is the danger that, at any time, we will have insufficient funds in our bank account to make the payments necessary to meet our financial obligations.

Lancashire County Council has a comprehensive cash flow management system which seeks to ensure that cash is available as needed. If unexpected movements happen, the county council has ready access to borrowings from the money markets and the Public Works Loans Board. There is no significant risk that the county council will be unable to raise finance to meet its commitments under financial instruments. Instead the risk is that the council will be bound to replenish a significant proportion of its borrowing at a time of unfavourable interest rates.

Previous treasury management strategies have centred on long term fixed rate PWLB borrowing alongside a short term investment policy. This maturity mismatch became very expensive when short term rates fell to their current very low levels. The debt restructures undertaken in 2010-11 have reduced the amount of interest we pay on the debt but have also significantly altered the profile of the council's outstanding debt. During the 2012-13 financial year the total savings from the restructure outstretched the overall premium paid to the UK Debt management office for repayment of the loans. With forecasts predicting low rates for some time to come it is expected the county council will continue to reap the benefits of this policy.



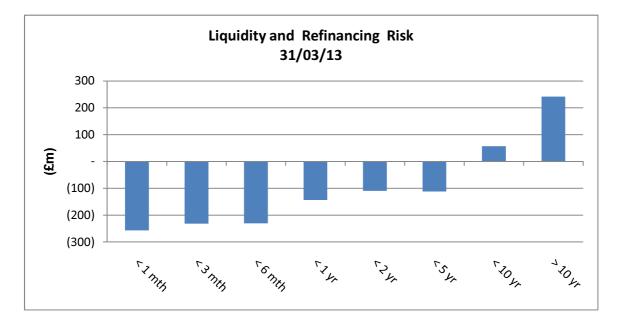
The chart below shows the maturity profile of the county council's debt at 31 March 2013.

There is a significant level of short term borrowing which needs to be constantly refinanced as part of the strategy to benefit from low short term rates. This gives rise to some interest rate risk, although this is mitigated by the ability of the council to switch from short term to long term borrowing should the UK enter as period of rising interest rates, as the expectation is that this would be a protracted period rather than a single event. As part of a balanced portfolio, the interest rate risk is further mitigated by two factors:

- 1. Maturing and available for sale short term investments which could be used to pay down debt, should it become cost effective to do so.
- 2. A long term £50m loan taken on a Lender Option Borrower Option (LOBO) basis. The interest rate of this loan is 7.52% less the sterling 10 year swap rate, providing an inverse relationship with interest rates the interest payable on the loan will fall as interest rates rise.

The County Treasurer will continue to closely monitor interest rate forecasts in order to establish when long term interest rates might be expected to rise.

The chart below shows the net refinancing risk, that is total borrowing less maturing or available for sale investments.



It can be seen that although there is a significant level of short term borrowing liquidity is available through longer term borrowing, maturing fixed deposit investments and, if required, saleable investment assets,

At some point the short term borrowing will be switched back again to long term debt, but for the immediate future this risk is carefully managed.

Market Risk

The market risk to which the county council is exposed in our financial instruments arises mainly from interest rate movements in financial markets. The different types of financial instruments that we hold are affected in different ways by changes in market interest rates.

Movement in interest rates have a complex impact on the county council. For instance, a rise in interest rates would have the following effects:

- Borrowings at variable rates the interest expense charged to the Surplus or Deficit on the Provision of Services will rise.
- Borrowings at fixed rates the fair value of the liabilities borrowings will fall (this has no effect on the surplus or deficit on the Provision of Services.)
- Investments at variable rates the interest income credited to the Surplus or Deficit on the Provision of Services will rise.
- Investments at fixed rates the fair value of the investments will fall.

A fall in the fair value of fixed rate investments that are held for trading will result in a charge to the Surplus or Deficit on the Provision of Services, reducing the County Fund Balance. A fall in the fair value Available-for-Sale investments will be reflected in Other Comprehensive Income. A fall in the fair value of other investments will have no impact on the primary financial statements, but will be disclosed in the notes to the accounts.

The county council also holds index linked investments the fair value of which rises as inflation rises, and a Lender Option Borrower Option (LOBO) loan for which the expense charged to the Surplus or Deficit on the Provision of Services will fall as interest rates rise. All of these instruments are part of a strategy to take advantage of current market conditions whilst managing interest rate risk.

The Treasury Management team is constantly refining the active strategy for assessing interest rate exposure and the results feed into the annual budget cycle allowing any adverse changes to be accommodated.

The table below attempts to quantify the interest rate risk looking back at the 31 March 2013 position.

| The effect if interest rates were 1% higher with all other variables held constant: | |
|--|--------|
| | £m |
| Increase in interest payable on variable rate borrowings | 4.1 |
| Increase in interest receivable on variable rate investments | (0.9) |
| Decrease in fair value of investments held for trading* | 0.1 |
| Impact on surplus or deficit on the provision of services | 3.3 |
| Decrease in fair value of fixed rate available for sale investment assets | 1.1 |
| Impact on other Comprehensive Income & Expenditure | 4.4 |
| Decrease in fair value of fixed rate loans and receivables investments (no impact on the Surplus or Deficit on the Provision of Services or Other Comprehensive Income and Expenditure.) | 2.1 |
| Decrease in fair value of fixed rate borrowings liabilities (no impact on the Surplus or Deficit on the Provision of Services or Other Comprehensive Income and Expenditure.) | (32.8) |

* Note that a rise in interest rates is also likely to result in a rise in inflation expectations which will cause the fair value of index linked investments to rise and partly offset the charge to the Surplus or Deficit on the Provision of Services.

The impact of a 1% fall in interest rates would be as above but with the movements being reversed.

The table illustrates the sensitivity inherent in the current portfolio to an interest rate rise. This is the consequence of the current short term borrowing policy which has provided the in year reduction in debt interest costs, and which is being carefully managed having regard to the potential for interest rates to rise.

This risk management process has begun with the inverse Lender Options Borrower Option loan outlined above. Regarding the investment portfolio it is anticipated that, in the current environment, any interest rate rises would follow a prolonged period of rising inflation, and therefore the current holding of inflation linked AAA rated bonds would provide some protection against the operating cost inflation risk.

Foreign Exchange Risk

The county council does not make investments or borrow in foreign currencies and therefore have no exposure to loss arising from movements in exchange rates.

31. Debtors

| | 31/03/2013 | 31/03/2012 | 01/04/2011 |
|---------------------------|------------|--------------|------------|
| | £m | *Restated £m | **£m |
| Central Government Bodies | 15.5 | 4.8 | 7.2 |
| NHS Bodies | 0.9 | 2.1 | 0.3 |
| Other Public Corporations | 0.1 | 0.3 | 0.5 |
| Other Local Authorities | 3.0 | 11.0 | 13.2 |
| Other Debtors | 109.4 | **75.7 | 73.8 |
| Total | 128.9 | 93.9 | 95.0 |

*The presentation of debtors has been simplified and as a result comparatives have been restated.

**Prior year adjustment (see note 2)

Central Government Bodies include VAT £11.2m (£4.3m 2011/12)

Other Debtors includes sales of investments $\pounds 21.7m$ ($\pounds 0.0m$ 2011/12) and council tax owing $\pounds 14.0m$ ($\pounds 15.0m$ 2011/12)

The figures in the above table represent the net debtor values after deduction for impairment allowances. The total deduction for impairment allowances was £25.3 million at 31 March 2013 (£22.4 million at 31 March 2012 and £17.2 million at 1 April 2011). The impairment allowance covers debts that we do not expect to recover. It is based on the age of the debts outstanding.

32. Creditors

| | | 31/03/2012 | |
|--|------------|------------|--|
| | 31/03/2013 | *Restated | |
| | £m | £m | |
| Central Government Bodies | 20.2 | 23.0 | |
| Other Local Authorities | 13.4 | 12.2 | |
| NHS Bodies | 7.4 | 7.5 | |
| Public Corporations and Trading Funds | 0 | 2.1 | |
| Accumulated Absences | 29.1 | 29.4 | |
| Other Creditors | 190.7 | 112.3 | |
| Total | 260.8 | 186.5 | |

*The presentation of creditors has been simplified and as a result comparatives have been restated.

Central Government Bodies include PAYE & NI £14.7m (£17.6m 2011/12) and teachers superannuation £5.5m (£5.4m 2011/12)

Other creditors includes purchase of investments \pounds 62.4m (\pounds 0.0m 2011/12) and \pounds 6.0m council tax (\pounds 6.1m 2011/12)

33. Cash and Cash Equivalents

The balance of cash and cash equivalents is made up of the following elements:

| | 31 March 2013 | 31 March 2012 | |
|------------------------------------|---------------|---------------|--|
| | £m | £m | |
| Cash held by council | 0.6 | 0.8 | |
| Bank current accounts | 15.5 | 27.0 | |
| Short term deposits under 3 months | 49.5 | 20.1 | |
| Total Cash and Cash Equivalents | 65.6 | 47.9 | |

34. Provisions

We keep some funds set aside to provide for specific expenses, the exact cost of timing of which is still uncertain. These funds are known as 'provisions'. The changes to these funds are summarised below.

| | Balance at 1st April 2012 | Additional provision made in 2012/13 | Spending met from the provision 2012/13 | Unused amounts reversed in 2012/13 | Balance at 31 March 2013 |
|--|---------------------------------|---|--|---|--------------------------------|
| | £m | £m | £m | £m | £m |
| Insurance Provision | (18.4) | (6.9) | 9.0 | - | (16.3) |
| MMI (Municipal Mutual Insurance) Provision | (4.5) | - | _ | - | (4.5) |
| Carbon Reduction Commitment Energy Efficiency Allowance Provision | (0.9) | (0.9) | 0.8 | - | (1.0) |
| Other Provisions | (11.6) | (2.1) | 4.4 | 5.2 | (4.1) |
| Total Provisions | (35.4) | (9.9) | 14.2 | 5.2 | (25.9) |

Insurance provision

We set aside funds to cover liability claims which our insurers will not pay because they fall below our excess and our annual self insured limits. These claims may relate to employer's liability, public liability or buildings insurance. There are no material unfunded risks. The insurance provision contains large cash resources which may not be needed for several years. We use these resources to support our internal loans reserve .The provision is made at a level of estimated total amount for the financial year for which the council will be liable, and will be due for payment in future years.

MMI (Municipal Mutual Insurance)

This long term provision is to cover a liability that may arise from the potential insolvency of Municipal Mutual Insurance.

CRC Energy Efficiency Allowance Provision

It was agreed by the Local Authority Accounting Panel (LAAP) that Carbon Reduction Commitment (CRC) transactions should be accounted for as central costs and defined as Non Distributed Costs (NDC). It was further agreed that in proposing a Non Distributed Cost treatment, LAAP recognised that net Carbon Reduction Commitment Scheme costs or income may relate to, for example, schools. However, since the cost/income is likely to be immaterial in the early years of the scheme, the position would be reviewed when the scheme became established. As allowances do not need to be purchased until during 2012/13, a long term provision has been set up to provide for potential costs.

Other Provisions include the following:-

Teachers' pension provision

In 1995 part-time hourly-paid teachers and lecturers were allowed to join the Teachers' Pension Scheme. With effect from 1 April 2002, any arrears of contributions have to be recovered in full from the employer i.e. the county council. There is a delay in processing applications for some staff therefore the provision was established to fund these contributions. The spending met from the provision in year relates to applications which have been settled.

Building Schools for the Future

This provision relates to abortive costs which will be incurred by the council in association with the cessation of the Phase 4 – Building Schools for the Future Programme (BSF) and disputed utilities costs. This provision will also assist in bridging the funding gap anticipated with the outstanding BSF programmes. It is anticipated that the associated work and costs will be incurred in 2013/14.

Swimming pools repairs and maintenance

This provision is to cover the essential cost of repairs and maintenance work required as identified by the county council's property group, following health and safety inspections of Heysham, Carnforth and Hornby swimming pools.

Heritage Trust (North West Guarantee)

This provision reflects a potential liability in relation to loans from the Architectural Heritage Trust to the Heritage Trust for the North West for which the county council is the guarantor. At this stage it is not clear when a liability will materialise and, on this basis, the provision is reflected as a closing balance at 31 March 2013.

Provision for VAT Liability for Voluntary Aided Schools (Property Scheme)

A reassessment of the application of rules for reclaiming VAT for voluntary aided schools has lead to the council having to provide for a liability to HM Revenue and Customs.

Section 117 client refunds

This provision is for the refund of client contributions under section 117 of the Mental Health Act. These refunds are made as and when individual service users present valid claims to the county council.

Equal Pay Review Provision

This provision covered the estimated costs of compensation payments and pay protection following the Equal Pay Review. The process of compensation payments and pay protection has now been completed and any remaining balances have been transferred to the council's reserves.

Severance Costs Provision

The provision sets aside funds to cover the estimated costs for redundancy arrangements.

Employment Tribunal

This provision is for a current employment tribunal case pending. The outstanding case is likely to be resolved during 2013/14.

Aids and Adaptations

This provision is for agreed financial support for property adaptation or alteration costs to homes of county council foster carer properties to facilitate long-term placements. It is envisaged that contributions made to the provision during 2012/13 will be spent during 2013/14. The provision is based on an estimate of costs and the complexity of the work will determine the timing of the date of completion.

Legal Settlement and Costs

This provision is for ongoing legal settlements and costs which will be resolved in 2013/14.

Pensions Contract provision

Non current liability - This provision is for the potential termination of external contracts. It is anticipated that this will be needed in around three years time to cover potential redundancy costs and timing issue on payments for software, should external contracts not be renewed.

Payments Pending Legal Action

Provision for payments due to organisations that are currently under legal investigation. Payments may become due once investigations have been concluded.

35. Usable Reserves

Movements in the council's usable reserves are detailed in the Movement in Reserves Statement.

36. Unusable Reserves

Revaluation Reserve

The revaluation reserve contains the gains made by the council arising from increases in the value of its property, plant and equipment and intangible assets. The balance is reduced when assets with accumulated gains are:

- revalued downwards or impaired and the gains are lost
- used in the provision of services and the gains are consumed through depreciation, or
- disposed of and the gains are realised.

The revaluation reserve contains only revaluation gains accumulated since 1 April 2007, the date that the Reserve was created. Accumulated gains arising before that date are consolidated into the balance on the Capital Adjustment Account.

| | 31/03/2013 £m | 31/03/2012 £m |
|--|------------------|------------------|
| Balance at 1 April | (718.7) | (769.6) |
| Upward revaluation of assets | (12.3) | (16.2) |
| Downward revaluation of assets and impairment losses not charged to the Surplus/Deficit on the Provision of Services | 36.0 | 5.3 |
| Surplus or deficit on revaluation of non- current assets not posted to the Surplus or Deficit on the Provision of Services | 23.7 | (10.9) |
| Difference between fair value depreciation and historical cost depreciation | 11.0 | 7.4 |
| Accumulated gains on assets sold or scrapped | 20.8 | 53.2 |
| Reclassifications | - | 1.2 |
| Amount written off to the Capital Adjustment Account | 31.8 | 61.8 |
| Balance at 31 March | (663.2) | (718.7) |

Capital Adjustment Account

The capital adjustment account absorbs the timing differences arising from the different arrangements for accounting for the consumption of non-current assets and for financing the acquisition, construction or enhancement of those assets under statutory provisions.

The account is debited with the cost of acquisition, construction or enhancement as depreciation, impairment losses and amortisations are charged to the Comprehensive Income and Expenditure Statement (with reconciling postings from the Revaluation Reserve to convert fair value figures to a historical cost basis). The account is credited with the amounts set aside by the council as finance for the costs of acquisition, construction and enhancement.

The account contains revaluation gains accumulated on Property, Plant and Equipment before 1 April 2007, the date that the Revaluation Reserve was created to hold such gains.

Note 7 details the source of all the transactions posted to the account.

| | 2012/13 | 2011/12 |
|--|---------|---------|
| | £m | £m |
| Balance at 1 April | (865.6) | (862.0) |
| Reversal of items relating to capital expenditure debited or credited to the Comprehensive Income and Expenditure Statement | | |
| Charges for depreciation and impairment of non current assets | 53.2 | 43.1 |
| Revaluation losses on Property, Plant and Equipment | 13.3 | 16.5 |
| Amortisation of intangible assets | 1.8 | 0.3 |
| Revenue expenditure funded from capital under statute | 16.9 | 11.3 |
| Reversal of charge re transfer of academies | 38.2 | 98.0 |
| Amounts of non-current assets written off on disposal or sale as part of the gain/loss on disposal to the Comprehensive Income and Expenditure Statement | 11.0 | 9.0 |
| Write down of Private Finance Initiative (PFI) liability | (7.9) | (17.9) |
| Adjusting amounts written out of the Revaluation Reserve | (31.8) | (60.6) |
| | (770.9) | (762.3) |
| Capital financing applied in the year: | | |
| Use of the Capital Receipts Reserve to finance new capital expenditure | - | (2.1) |
| Capital grants and contributions credited to the Comprehensive Income and Expenditure Statement that have been applied to capital financing | (30.3) | (31.4) |
| Application of grants to capital financing from the Capital Grants Unapplied Account | (81.0) | (30.5) |
| Statutory provision for the financing of capital investment charged against the County Fund | (28.9) | (26.2) |
| Capital expenditure charged against the County Fund | (28.1) | (15.7) |
| | (168.3) | (105.9) |
| Movements in the market value of investment properties debited or credited to the Comprehensive Income and Expenditure Statement | 0.2 | - |
| Reclassifications – PPE adjustments and waste PFI deferred consideration write out | 8.8 | 2.6 |
| Balance at 31 March | (930.2) | (865.6) |

Available for Sale Financial Instruments Reserve

The Available for Sale Financial Instruments Reserve contains the gains made by the council arising from increases in the value of its investments that have quoted market prices or otherwise do not have fixed or determinable payments. The balance is reduced when investments with accumulated gains are revalued downwards or impaired and the gains are lost or disposed of and the gains are realised.

| | 2012/13 | 2011/12 |
|---|---------|---------|
| | £m | £m |
| Balance at 1 April | 0.5 | 7.2 |
| Upwards revaluation of investments | (1.1) | (6.7) |
| Downward revaluation of investments not charged to the surplus/(deficit) on the Provision of Services | 1.7 | - |
| Balance at 31 March | 1.1 | 0.5 |

Financial Instruments Adjustment Account

The financial instruments adjustment account absorbs the timing differences arising from the different arrangements for accounting for income and expenses relating to certain financial instruments and for bearing losses or benefiting from gains per statutory provisions.

| | 2012/13 | 2011/12 |
|---|---------|---------|
| | £m | £m |
| Balance at 1 April | (23.6) | (25.6) |
| Reclassification* | (8.2) | - |
| Proportion of premiums incurred in previous financial years to be charged against the County Fund balance | 2.2 | 2.0 |
| Balance as at 31 March | (29.6) | (23.6) |

*Reclassification of unamortised premiums of premature debt repayment from deferred liabilities into Financial Instruments Adjustments Account

The amount by which finance costs charged to the Comprehensive Income and Expenditure Statement (CIES) are different from finance costs chargeable in the year is the net premium incurred in the debt restructure. This will be written down to Comprehensive Income and Expenditure Statement, in accordance with our accounting policies, over the term that was remaining on the loan against which the premium was payable or discount receivable when it was repaid.

Pensions Reserve

The pensions reserve absorbs the timing differences arising from the different arrangements for accounting for post employment benefits and for funding benefits in accordance with statutory provisions.

The council accounts for post employment benefits in the comprehensive income and expenditure statement as the benefits are earned by employees accruing years of service, updating the liabilities recognised to reflect inflation, changing assumptions and investment returns on any resources set aside to meet the costs.

However, statutory arrangements require benefits earned to be financed, as the council makes employer's contributions to pension funds or eventually pay any pensions for which it is directly responsible. The debit balance on the Pensions Reserve therefore shows a substantial shortfall in the benefits earned by past and current employees and the resources the council has set aside to meet them. The statutory arrangements will ensure that funding will have been set aside by the time the benefits come to be paid.

| | 31/03/2013 | 31/03/2012 |
|--|------------|----------------|
| | | - *Restated |
| | £m | £m |
| Balance at 1 April | (939.5) | (765.2) |
| Actuarial gains or (losses) on pensions assets and liabilities | (173.3) | *(175.4) |
| Reversal of items relating to retirement benefits debited or credited to the Surplus or Deficit on the Provision of Services in the Comprehensive Income and Expenditure Statement | (91.2) | *(79.9) |
| Employer's pension contributions and direct payments to pensioners payable in the year | 76.9 | 81.0 |
| Balance at 31 March | (1,127.1) | (939.5) |

*Actuarial losses and reversal of items relating to retirement benefits have been reclassified

Collection Fund Adjustment Account

The Collection Fund Adjustment Account manages the difference arising from the recognition of council tax income in the Comprehensive Income and Expenditure Statement as it falls due from council tax payers compared with the statutory arrangements for paying across amounts to the County fund from the Collection Fund.

| | 2012/13 | 2011/12 | |
|---|---------|---------|--|
| | £m | £m | |
| Balance at 1 April | (1.5) | (1.2) | |
| Amount by which council tax income credited to the Comprehensive Income and Expenditure Statement is different from council tax income calculated for the year in accordance with statutory requirements | h 1.2 | (0.3) | |
| Balance at 31 March | (0.3) | (1.5) | |

Accumulated Absences Account

Statement of Accounts 2012-2013

The accumulated absences account absorbs the differences that would otherwise arise on the county fund balance from accruing for compensated absences earned but not taken in the year, e.g. annual leave entitlement carried forward at 31st March. Statutory arrangements require that the impact on the County fund Balance is neutralised by transfers to or from the account.

| | 2012/13 | 2011/12 |
|--|---------|---------|
| | £m | £m |
| Balance at 1 April | 29.4 | 37.9 |
| Settlement or cancellation of accrual made at the end of the preceding year | (29.4) | (37.9) |
| Amounts accrued at the end of the current year | 29.1 | 29.4 |
| Amount by which officer remuneration charged to the Comprehensive Income and Expenditure Statement on an accruals basis is different from remuneration chargeable in the year in accordance with statutory requirements | (0.3) | (8.5) |
| Balance at 31 March | 29.1 | 29.4 |

37. Long Term Debtors

Long term debts to the council are shown below:

| | 31/03/2013 | 31/03/2012 |
|------------------|------------|------------|
| | £m | £m |
| Transferred Debt | 43.1 | 45.1 |
| Total | 43.1 | 45.1 |

Transferred debt is debt which we manage for other authorities as a result of various local government reorganisations, which is being repaid over time.

Cashflow Statement Notes

38. Cashflows from Operating Activities

| 2012/13 | | | 2011/1 | 2 |
|---------|---------|--|---------|----------|
| | | | Restate | ed |
| £m | £m | | £m | £m |
| | (33.0) | Net (surplus) or deficit on the provision of services | | **(78.5) |
| | | Adjustment to surplus or deficit on the provision of services for non cash movements | | |
| (53.1) | | Depreciation | *(43.2) | |
| (13.3) | | Impairment and downward valuation | (16.5) | |
| (1.8) | | Amortisation of intangible assets | *(0.3) | |
| 1.8 | | Adjustment for movements in fair value of investments classified as Fair Value through Profit & Loss a/c | (19.3) | |
| (1.2) | | Adjustments for effective interest rates | ***1.8 | |
| - | | Net PFI Debtor Adjustments | (3.3) | |
| 0.7 | | (Increase)/Decrease in Interest Creditors | (0.3) | |
| 1.9 | | (Increase)/Decrease in Creditors | 10.6 | |
| (1.4) | | Increase/(Decrease) in Interest and Dividend Debtors | - | |
| 18.2 | | Increase/(Decrease) in Debtors inclusive of impairment allowance | **3.3 | |
| (0.6) | | Increase/(Decrease) in Inventories | (0.3) | |
| (14.3) | | Movement in Pension Liability | 1.1 | |
| 9.7 | | Contributions (to)/from Provisions | 8.1 | |
| (8.2) | | Reclassification**** | - | |
| (0.3) | | Other cash movement | 0.2 | |
| (49.2) | | Carrying amount of non-current assets sold [property plant and equipment, investment property and intangible assets] | (106.9) | |
| (0.2) | | Movement in Investment Property Values | - | |
| | (111.3) | | | (165.0) |

| | Adjust for items included in the net surplus or deficit on the provision of services that are investing or financing activities | |
|------|---|--------|
| 82.4 | Capital Grants credited to (surplus) or 126.6 deficit on the provision of services | |
| 9.8 | Net proceeds from the sale of short and ***53.7 long term investments | |
| 3.7 | Proceeds from the sale of property plant and equipment, investment property and 1.0 intangible assets | |
| | 95.9 | 181.3 |
| | (48.4) Net Cash Flows from Operating Activities | (62.2) |

*Figure restated due to a change in presentation of the data.

**Prior year Adjustment (see note 2)

***Since the presentation of the note has changed; to reflect the net investments position on the main cashflow statement, prior year figures have been restated.

****Reclassification of unamortised premiums of premature debt repayment from deferred liabilities into Financial Instruments Adjustments Account (£8.2m)

39. Cash Flow Statement - Operating Activities (Interest)

| 2012/1 | 13 | | 2011/12 Re | stated |
|--------|--------|---|------------|--------|
| £m | £m | | £m | £m |
| (28.2) | | Ordinary interest received | (47.5) | |
| (0.4) | | Other adjustments for differences between Effective Interest Rates and actual interest receivable | *4.2 | |
| (3.8) | | Opening Debtor | (3.7) | |
| 2.4 | | Closing Debtor | 3.7 | |
| | (30.0) | Interest Received | | (43.3) |
| 63.8 | | Interest charge for year | 72.5 | |
| (8.2) | | Reclassification** | | |
| (0.7) | | Adjustments for differences between Effective Interest Rates and actual Interest payable | (2.4) | |
| - | | Adjustment for impairment losses on Long & Short Term Investments charged to Interest Payable | 0.1 | |
| 3.4 | | Opening Creditor | 3.0 | |
| (2.7) | | Closing Creditor | (3.3) | |
| | 55.6 | Interest Paid | | 69.9 |

*Since the presentation of the note has changed; to reflect the net investments position on the main cashflow statement, prior year figures have been restated.

** Reclassification of unamortised premiums of premature debt repayment from deferred liabilities into Financial Instruments Adjustments Account

40. Cash Flows from Investing Activities

| 2012/13 | | 2011/12 |
|-----------|---|-----------|
| £m | | £m |
| 122.9 | Purchase of Property, Plant and Equipment, investment property and intangible assets | 146.9 |
| 1,773.0 | Purchase of short and long term investments | 2,748.0 |
| (3.7) | Proceeds from the sale of property plant and equipment, investment property and intangible assets | (0.9) |
| (1,860.2) | Proceeds from the sale of short-term and long- term investments | *(2674.7) |
| (84.7) | Other capital grants and receipts from investment activities | (132.8) |
| (52.7) | Net Cash Flows from Investing Activities | 86.5 |

*Since the presentation of the note has changed; to reflect the net investments position on the main cashflow statement, prior year figures have been restated.

41. Cash Flows from Financing Activities

| 2012/13 | | 2011/12 |
|-----------|--|-----------|
| £m | | £m |
| (1,046.1) | Cash receipts from short and long term borrowing | (1,574.1) |
| (1.3) | Appropriation to/from Collection Fund Adjustment Account | 0.3 |
| 1,122.8 | Repayment of short-term and long-term borrowing | 1,555.0 |
| 8.0 | Cash payments for the reduction of the outstanding liabilities relating to finance leases and on-balance sheet PFI contracts | 18.0 |
| 83.4 | Net Cash Flows from Financing Activities | (0.8) |

Other Notes

42. Related parties

In accordance with International Accounting Standard (IAS) 24 *Related Party Disclosures*, our financial statements must draw attention to the possibility that our financial position may have been affected by related parties and by financial transactions with them.

Having identified all organisations with which councillors and members of the council's senior management team (or a member of their family) have a significant control an examination has been conducted into any transactions that have occurred between them and Lancashire County Council.

The conclusion of the examination is that none of the transactions can be classed as significant to Lancashire County Council.

The government

Central government controls our general activities. It is responsible for providing the legal framework we operate in.

It provides a significant proportion of our funding through grants and sets out the terms for our major dealings with other organisations (for example, council tax precepts on district councils). Grants from the government are included in our accounts and in the notes to this statement of accounts.

County councillors

County councillors have direct control over our financial and operating policies. Under section 81 the Local Government act 2000, their outside interest are recorded in a formal register, The Register of Interest, which is available for inspection at the office of the Chief Executive, County Hall, Preston. The details of how to view the register can also be found on the council's website at:

http://www3.lancashire.gov.uk/corporate/atoz/a_to_z/service.asp?u_id=969&tab=1

Our code of conduct requires county councillors to declare any related interests they have and to take no part in meeting or decisions on issues involving those interests.

In preparing this statement of accounts we have asked all councillors to fill in a declaration about any interests which they or their family may have in organisations that we deal with. Theses interests include:

- Roles with voluntary organisation and charities which may receive grants from the council.
- Roles where they have significant influence/control within limited companies that has a contract with the council.
- Family members that have significant influence/control within any organisation that has dealings with the council.

Below is a list where councillors or a member of their family are involved and has significant control with an organisation.

There were also a number of transactions that were declared between Lancashire County Council and organisations where the councillors have significant involvement. Our code of conduct requires county councillors to declare interests they have and to take no part in meetings or decisions on issues involving those interest. None of the transactions can be classed as significant to Lancashire County Council.

CC Mike France Managing Director of AMJ Ltd, the company received £2,276 from the supply of stationery and promotional goods.

CC Janice Hanson, Friends of Regent Park, the company received £100 for grants for redevelopment funding.

CC Andrea Kay, Wyre Skate Night, the company received a grant for £3,500.

CC John Shedwick, Honorary Member, Thornton Cleveley's Operatic Society, the company received £300 and as Director for Dukes Theatre, the company received £17,000.

CC David Smith, Longridge Youth and Community Centre received £50,000.

Two county councillors omitted to send in returns, however these councillors were not re-elected in the recent local government elections.

One Connect Ltd

There are 2 councillors on the board of directors of One Connect Ltd, a joint venture between Lancashire County Council and BT that has a contractual relationship with the county council.

County Councillor Geoff Driver

County Councillor Albert Atkinson

Officers

Our senior officers may influence our financial and operating policies. The officers of the Management Team have filled in a declaration about their related interest and those of their family. This has revealed that the Management Team officers had roles in the following organisations during 2012/13.

Phil Halsall, chief executive of Lancashire County Council, Lancashire County Developments (Investments) Ltd, Lancashire County Developments (Property) Ltd, Lancashire County Enterprises (Leasing) Ltd, Lancashire Enterprises (Investments) Ltd, Lancashire Business and Innovation Centre Ltd, The Lancashire Rosebud (Small Firms) Fund Company Ltd, One Connect Ltd, Preston Technology Management Centre Ltd, Regenerate Pennine Lancashire Ltd, Blackpool Fylde and Wyre Economic Partnership Limited.

Ian Fisher BA (Hons), the county secretary and solicitor was also secretary (unless otherwise identified) to: Blackpool Bay Area Company Ltd, Blackpool Fylde and Wyre Economic Development Company Limited, CCP Nameholdco Ltd, CCP Nameholdco Ltd (director), Healthwatch Lancashire Ltd, LANPAC Ltd, LCC Building for the Future Ltd, LCC Protect Name Ltd (director), LWS Lancashire Environmental Fund Ltd, Lancashire Business and Innovation Centre Ltd, Lancashire County Developments (Investments) Ltd, Lancashire County Developments (Property) Ltd, Lancashire County Developments Ltd, Lancashire County Enterprises (Leasing), Lancashire Enterprise (Investments) Ltd, Lancashire Enterprise Partnership Ltd, Lancashire Enterprise (Investments) Ltd, Lancashire Sport Partnership Ltd, Lancashire Workforce Development Partnership Ltd, Marketing Lancashire Ltd, Motor Industry Local Authority Network (Director), Motor Industry Local Authority Network, New Era Trust, Preston Technology Management Centre Ltd, Public Transport Information Ltd, Regenerate Pennine Lancashire Ltd, The Clayton Park Conference Centre Ltd, The Lancashire Rosebud (small firms) Fund Company Ltd, The VIA Partnership Ltd.

Gill Kilpatrick, the County Treasurer was treasurer to the Lancashire County Pension fund.

Helen Denton, Executive Director for Adult and Community Services and Public Health also has a Non-executive Director role on the board of the University Hospitals of Morecambe Bay.

Richard Jones, Executive Director for Adult and Community Services is the trustee for SCOPE and Carers UK.

Jo Turton, Executive Director for Environment was also trustee of Community Foundation for Lancashire

Lancashire County Developments Ltd

Lancashire County Developments Ltd (LCDL) acts as an economic and job creation agency for the county. It is a company limited by guarantee and has no issued share capital. The liability of members is limited to £1. The Council controls 80% of the members' voting rights and it is classed as a subsidiary of the county council.

The county council's interest in LCDL is based on its contributions to the company's capital funding reserve, loans to the company and rights to appoint members of the company. As a limited company, LCDL must use its profits and income to further its business objectives. It is not allowed to distribute profits as dividends.

Sales to Lancashire County Council during the year amount to £2,235,389 (2012: 2,488,260). Purchases with Lancashire County Council amount to £2,510,058 (2012: £3,734,591). The amount owed by this related party at 31 March 2013 is £586,883 (2012: £808,831). The amount owed to this related party at 31 March 2013 is £6,310 (2012: £932,202).

A copy of the statement of accounts is available from the LCDL registered office: PO Box 78, County Hall, Preston, Lancashire PR1 8XJ.

One Connect Limited (OCL)

OCL is a joint venture between Lancashire County Council and BT, set up in May 2011. The partnership delivers a range of services for the county council, including ICT services, customer access and procurement, giving us the best value for money while improving the services the council provides to the people, schools, businesses and organisations in Lancashire.

The Company recognized revenue of £60,590,000 (2012: £50,897,000) from LCC, holder of 4,000 "B" ordinary shares. The company also incurred expenses of £42,234,000 (2012: £41,469,000) to LCC. The expenditure related to the reimbursement of staff and other costs incurred by LCC on behalf of the Company. At 31 March 2013, debtors include balances of £6,268,000 (2012: £9,898,000) owing from LCC.

In 2012/13 Lancashire County Council recognised revenue of £41.9million (£41.5million in 2011/12) from One Connect Limited in respect of contract payments and re-imbursement for payment of seconded staff. The council incurred expenditure of £56.5million (£54.1million in 2011/12) to One Connect Limited in payment for services provided by the strategic partnership.

A copy of the statement of accounts are available from Companies' House, <u>www.companieshouse.gov.uk</u>. Due to timing this information is based on unaudited accounts.

Lancashire Enterprise Partnership (LEP) Ltd

This company was incorporated in April 2011 to promote the economic development, growth and regeneration of the administrative areas of Lancashire, Blackburn with Darwen and Blackpool. It is a Government-endorsed partnership between the private and public sectors with a board comprising representatives from some of Lancashire's biggest employers, chambers of commerce, local councils and academic institutions. The company is classed as a subsidiary of Lancashire County Council

Chaired by Edwin Booth, chairman of E H Booth & Co Ltd, and comprising 16 directors, the LEP serves as the focal point for directing economic development in the county and is hugely influential in the work of councils and other agencies responsible for stimulating economic growth.

Wholly owned by Lancashire County Council, the LEP is a private company limited by guarantee and has no share capital. It does not hold any assets, resources or contracts nor does it employ staff.

The LEP has an important role in drawing investment into Lancashire through central government initiatives such as the Growing Places Fund, from which the LEP was allocated £19.4m. The County Council acts as the accountable body for the LEP for the Growing Places Fund, though the LEP approves investment for suitable schemes with the support of County Council officers.

There are no material related party declarations to be made with Lancashire County Council.

For further information, please contact the Company Secretary, Ian Fisher, at PO Box 78, County Hall, Preston, Lancashire, PR1 8XJ. Information is also available from Companies House.

The Via Partnership (formerly CXL)

CXL was incorporated on 11th January 2007 to support, advance and promote the education and training of children, young people and adults in the Lancashire, Blackpool and Blackburn with Darwen areas in order to equip them for further education, employment and training. CXL changed its name to The Via Partnership Limited on the 4th April 2013.

The Via Partnership is owned by Lancashire County Council with 40% shares; Blackburn with Darwen Borough Council with 30% shares; and Blackpool Borough Council with 30% shares. The voting rights of each council in general meetings of the company directly reflect their shareholdings. The cabinet member for Schools and the Executive Director for Children and Young People (or her nominee(s) sit on the board of CXL, and the county secretary and solicitor is the company secretary.

There are no material related party declarations to be made with Lancashire County Council.

A copy of the accounts can be obtained from The Via Partnership Ltd registered office: County Hall, Preston, Lancashire, PR1 8XJ.

Lancashire Education Business Partnership Limited

This company is a registered charity and was incorporated to support, advance and promote the education and training of children, young people and adults in the Lancashire, Blackpool and Blackburn with Darwen areas in order to equip them for further education, employment and training. The company is limited by guarantee and the liability of members is limited to £1.

With effect from April 2010, LEBP Limited formed an alliance with CX Limited, as it is a company with similar social objectives and whose shareholders are the same as the guarantors of LEBP Limited; (specifically Lancashire County Council, Blackburn and Darwen Borough Council and Blackpool Council) The joint interests, market place and plans for growth offered an ideal opportunity to consider integrated structures to reduce costs and overheads, thereby increasing the impact of funding on the front line. The alliance has been delivered under the brand name of Via Partnership and this has created a foundation for a single company delivery vehicle in the future.

There are no material related party declarations to be made with Lancashire County Council.

A copy of the accounts can be obtained from Lancashire County Council, PO Box 78, County Hall, Preston, Lancashire, PR1 8XJ.

Marketing Lancashire Limited

Marketing Lancashire Ltd was created in 2004. It is one of four tourist boards that succeeded the North West Tourist Board. It is a company limited by guarantee and has no issued share capital. The liability of members is limited to $\pounds 1$.

The £0.004 million profit includes a £0.022 million FRS17 valuation exceptional loss adjustment.

During the year, the company has declared purchases of £1,838 (2012: £130,171) and a creditor balance of £nil (2012: £3,129) from its member Lancashire County Council. Sales for the year are £1,200 (2012: £9,982).

A copy of the accounts can be obtained from PO Box 78, County Hall, Preston, Lancashire, PR1 8XJ.

Due to timing this information is based on unaudited accounts, however there have been no audit qualifications to the accounts of Marketing Lancashire Ltd (formerly Lancashire and Blackpool Tourist Board Ltd) in the past.

Lancashire Sports Partnership Ltd

Lancashire Sports Partnership Ltd exists to increase participation in sport and physical activity across the 15 local authorities of the sub region in Lancashire. Since being established in 2000 the company has been hosted by Myerscough College. In April 2010 the company became a separate legal entity from the college as a company limited by guarantee with a Board of Trustees.

During the year, the company received funding of £87,600 (2012: £17,000) from its member, Lancashire County Council. A portion of these amounts received relate to projects continuing into the next year, and such amounts are included within deferred income. The company also paid £2,134 (2012: £599) to Lancashire County Council for the use of conferencing facilities and other services.

Due to timing this information is based on unaudited accounts. A copy of the accounts can be obtained from Lancashire County Council, PO Box 78, County Hall, Preston, Lancashire, PR1 8XJ.

Building Schools for the Future Limited

LCC Building Schools for the Future (BSF) Limited manages the council's investment through the Local Education Partnership into companies set up to run BSF Private Finance Initiative projects. The liability of a member is limited to £1.

The company has taken advantage of the exemption in FRS 8 "Related Party Transactions" and has not disclosed transactions with wholly owned group undertakings.

Due to timing this information is based on unaudited accounts, however there have been no audit qualifications to the accounts in the past. A copy of the accounts can be obtained from Lancashire County Council, PO Box 78, County Hall, Preston, Lancashire, PR1 8XJ.

LWS Lancashire Environmental Fund Ltd

LWS Lancashire Environmental Fund Ltd receives landfill tax credits and awards grants to environmental projects which meet the criteria specified by the Landfill Tax Regulations 1996. It is a charitable company limited by guarantee and therefore has no share capital. The liability of members is limited to £1.

Lancashire County Council is a member of the charitable company with the power to appoint one trustee to the board. A Atkinson was the chairman of the charitable company and a member of Lancashire County Council. During the year the charitable company has placed funds on deposit with the council on which interest of £7,922 (2011: £7,668) has been earned at the local authority seven day notice deposit rate. At 31 December 2012 the balance of funds on deposit was £1,579,955 (2011: £1,579,955).

A copy of the accounts can be obtained from PO Box 78, County Hall, Preston, PR1 8XJ.

Lancashire Workforce Development Partnership Limited

This organisation is an employer led partnership between the Independent Social Care employers in Lancashire and Lancashire County Council, established to improve social care delivery through workforce training. This is a company limited by guarantee and the liability of the council is limited to £1.

An amount of £1,200,000 was received under a service level agreement from Lancashire County Council in the year. In addition, Lancashire Workforce Development Partnership invoiced Lancashire County Council for room hire of £15,949 in the year. Lancashire Workforce Development Partnership Limited also paid £53,876 contributions to the Local Government Pension Scheme administered by Lancashire County Council.

A copy of the accounts can be obtained from Lancashire County Council, PO Box 78, County Hall, Preston, Lancashire PR1 8XJ.

Lancashire Partnership Against Crime Limited

The Lancashire Partnership Against Crime is a registered charity for over 20 years and a company limited by guarantee. Working in partnership with hundreds of organisations, to secure funding for additional community safety and crime reduction measures countywide.

There are no material related party declarations to be made with Lancashire County Council.

A copy of the accounts can be obtained at PO Box 78, County Hall, Preston, Lancashire, PR1 8XJ.

Public Transport Information Ltd

Public Transport Information (PTI) Ltd provides a public transport information service. It is part of the national Traveline network. PTI Ltd is a company limited by guarantee and has no issued share capital. The liability of a member is limited to £1.

Lancashire County Council made contributions to the company of £97,026 (2011: £97,474) during the year. During the year, Public Transport Information Limited acquired licenses with a total cost of £1,614 (2011: £3,812) on behalf of Lancashire County Council which were subsequently recharged at cost. At the year end, Lancashire County Council were owed £Nil (2011: £Nil) by Public Transport Information Limited, and owed £Nil (2011: £Nil) to the company.

A copy of the accounts can be obtained from companies' house, www.companieshouse.gov.uk.

New Era Trust Ltd

New Era Trust Ltd provides community services to the residents of Hyndburn. It is a company limited by guarantee and the liability of members is limited to £1.

During the year Lancashire County Council, who have three representatives on the Board of the Trust, rented office space from the Trust for a rental of £33,609 (2012: £32,628) and New Era Trust paid £12,336 (2012: £10,282) to them in respect of services provided and £953 was paid by Lancashire County Council in respect of services provided by the Trust. As at 31^{st} March 2013 Lancashire County Council owed the Trust £4,098 (2012: £23).

Lancashire County Council and Hyndburn Borough Council leased the land and buildings to the Trust on 125 year leases at a peppercorn rent. The leases were due to expire on 30 September 2124. On 16th March 2013, the lease was cancelled. New Era Trust no longer lease the property.

A copy of the accounts can be obtained from Jill Tulasiewicz at the following email address <u>Jill.Tulasiewicz@neweratrust.com</u>.

Blackpool Fylde and Wyre Economic Development Company Limited

Blackpool Fylde and Wyre Economic development company Ltd is a company limited by guarantee and exists to promote economic development, and to support inward investment and marketing activity within the Fylde coast area .It also operates under the name of Blackpool Bay Area company . The company members comprise Blackpool Council, Fylde Council, Wyre Council and Lancashire County Council

There are no material related party declarations to be made with Lancashire County Council.

A copy of the accounts can be obtained at PO Box 78, County Hall, Preston, Lancashire, PR1 8XJ.

Preston Vision Limited

The company exists to promote social, physical, economic, environmental and educational related development of the Preston city centre area. It is a company limited by guarantee and the liability of members is limited to $\pounds 1$.

Preston Vision Limited ceased trading 31 July 2012.

A copy of the accounts can be obtained from Lancashire County Council, PO Box 78, County Hall, Preston, Lancashire, PR1 8XJ

43. Contingent liabilities

These are liabilities which relate to past events, the effects and costs of which remain uncertain. Because of this uncertainty, no entries have yet been made in the accounts.

Details of these liabilities are set out below:

Public Liability claims – There are outstanding public liability claims addressed to Lancashire County Developments Ltd (LCDL), Lancashire County Development (Property) Limited (LCD(P)L) and Lancashire County Council relating to a fire in one of LCD(P)L's properties in December 2011. These are currently in the hands of insurers and lawyers who are defending these claims on behalf of all three entitles. At this stage it is not possible to provide an accurate estimate of any costs that will arrive as a result of this claim.

44. Contingent Assets

Lancashire County Council does not have any contingent assets in 2012/13

45. Defined Benefit Pension Schemes

As part of the terms and conditions of employment of its officers and other employees, the council offers retirement benefits. Although these benefits will not actually be payable until employees retire, the council has a commitment to make the payments that need to be disclosed at the time that employees earn their future entitlement.

The council participates in two pension schemes:

Lancashire County Pension Fund – this is a funded defined benefit final salary scheme, meaning that the council and employees pay contributions into a fund, calculated at a level intended to balance the pension's liabilities with investment assets.

The Teachers' Pension Scheme – this is an unfunded defined benefit final salary scheme administered by Teachers' Pensions on behalf of the government, meaning that there are no investment assets built up to meet the pensions liabilities, and cash has to be generated to meet actual pensions payments as they eventually fall due.

Transactions relating to retirement benefits

We recognised the cost of retirement benefits in the surplus/deficit on continuing operations in the Comprehensive Income and Expenditure Statement, when they are earned by employees, rather than when the benefits are eventually paid as pensions.

However, the charge we are required to make against council tax is based on the cash payable in the year, so the International Accounting Standard 19 (IAS 19) cost of retirement benefits is reversed out in the Movement in Reserve Statement against the County Fund balance.

The following transactions have been made in the Comprehensive Income and Expenditure Statement and Movement in Reserves Statement during the year:

| Comprehensive Income and Expenditure | Local Government Pension Scheme 2012/13 | Local Government Pension Scheme 2011/12 | Teachers Pension Scheme 2012/13 | Teachers Pension Scheme 2011/12 |
|---|---|---|--|--|
| Statement | £m | £m | £m | £m |
| Cost of Services : | | | | |
| Current service cost | 63.5 | 58.4 | - | - |
| Past service cost | 0.1 | - | - | - |
| Curtailment cost Financing and Investment Income and Expenditure | (3.8) | (2.0) | | 0.3 |
| Interest cost | 124.8 | 129.4 | 6.1 | 7.1 |
| Expected return on scheme assets | (99.4) | (113.2) | | - |
| Total Post Employment Benefit Charged to the Surplus or Deficit on the Provision of Services Other Post Employment Benefit Charged to the Comprehensive Income and Expenditure Statement | 85.1 | 72.6 | 6.1 | 7.3 |
| Actuarial (gains) and losses Total Post Employment Benefit Charged to the | 155.5 | 170.8 | 17.7 | 4.6 |
| Comprehensive Income and Expenditure Statement | 240.7 | 243.4 | 23.8 | 11.9 |
| Movement in Reserves Statement Reversal of net charges made for retirement benefits in accordance with IAS 19 Actual amount charged against the general fund balance for pensions in year | 85.1 | 72.6 | 6.1 | 7.3 |
| Employers contributions payable to the scheme Retirement benefits payable to pensioners | 65.9 | 70.2 | 11.1 - | 10.8 - |

In 2012/13 we paid £46.1 million to the Department for Education for teachers' pension costs. This represents 14.1% of teachers' pensionable pay (£50.2 million and 15.4% in 2011/12).

We are also responsible for all discretionary pension payments we have awarded to teachers, together with related increases. In 2012/13 these amounted to £8.6 million, representing 2.6% of pensionable pay (£8.5 million and 2.6% in 2011/12).

In addition to the recognised gains and losses included in the Comprehensive Income and Expenditure Statement, actuarial losses of £173.3 million (£175.4 million in 2011/12) were included. The cumulative amount of actuarial gains and losses recognised in the Comprehensive Income and Expenditure Statement is a loss of £450.2 million.

Assets and liabilities in relation to retirement benefits

Reconciliation of present value of the scheme liabilities:

| | Funded liat Lancashire Cour Fund | nty Pension | Unfunded liabilities: Teachers Pension Scheme | |
|--------------------------------------|--|-------------|---|---------|
| | 2012/13 | 2011/12 | 2012/13 | 2011/12 |
| | £m | £m | £m | £m |
| 1 April | 2,555.4 | 2,372.0 | 137.4 | 136.2 |
| Current service cost | 63.5 | 58.4 | - | - |
| Interest cost | 124.8 | 129.4 | 6.1 | 7.1 |
| Contributions by scheme participants | 20.5 | 20.5 | - | - |
| Actuarial (gains) and losses | 321.4 | 85.8 | 17.7 | 4.6 |
| Benefits paid | (93.9) | (105.2) | (11.1) | (10.8) |
| Curtailments | 1.3 | 6.7 | | 0.3 |
| Settlements | (7.0) | (12.2) | - | - |
| Past service costs/(gains) | 0.1 | - | - | - |
| 31 st March | 2,986.1 | 2,555.4 | 150.1 | 137.4 |

Reconciliation of fair value of the scheme assets:

Lancashire County Pension Fund

| | 2012/13 | 2011/12 |
|--------------------------------------|---------|---------|
| | £m | £m |
| 1 April | 1,753.2 | 1,743.0 |
| Expected rate of return | 99.4 | 113.2 |
| Actuarial gains and (losses) | 165.8 | (85.0) |
| Settlements | (1.9) | (3.5) |
| Employer contributions | 65.9 | 70.2 |
| Contributions by scheme participants | 20.5 | 20.5 |
| Benefits paid | (93.8) | (105.2) |
| 31 March | 2,009.1 | 1,753.2 |

The expected return on scheme assets is determined by considering the expected returns available on the assets underlying the current investment policy. Expected yields on fixed interest investments are based on gross redemption yields as at the Balance Sheet date. Expected returns on equity investments reflect long-term real rates of return experienced in the respective markets.

The actual return on scheme assets in the year was a gain of $\pounds 265.2$ million (2011/12 gain of $\pounds 28.2$ million).

Scheme history

| | 2008/09 | 2009/10 | 2010/11 | 2011/12 | 2012/13 |
|--|-----------|-----------|-----------|-----------|-----------|
| | £m | £m | £m | £m | £m |
| Present value of scheme liabilities: | | | | | |
| Local Government Pensions Scheme | (1,828.2) | (2,522.5) | (2,372.0) | (2,555.3) | (2,986.1) |
| Teachers Pensions Scheme | (121.9) | (143.9) | (136.2) | (137.4) | (150.1) |
| Fair value of assets in the Lancashire County Pension Fund | 1,202.5 | 1,606.4 | 1,743.0 | 1,753.2 | 2,009.1 |
| Surplus/(deficit) in scheme | | | | | |
| Lancashire County Pension Fund | (625.7) | (916.1) | (629.0) | (802.1) | (977.0) |
| Teachers Pension Scheme | (121.9) | (143.9) | (136.2) | (137.4) | (150.1) |
| Total | (747.6) | (1,060.0) | (765.2) | (939.5) | (1,127.1) |

The liabilities show the underlying commitments that the council has in the long run to pay retirement benefits. The total liability of \pounds 1,127.1 million in 2012/13 has a substantial impact on the net worth of the council as recorded in the Balance Sheet, resulting in net assets of £863.8 million.

However, statutory arrangements for funding the deficit mean that the financial position of the council remains healthy.

The deficit on the local government scheme will be made good by increased contributions over the remaining working life of employees, assessed by the scheme actuary.

The total contributions expected to be made to the Lancashire County Pension Fund by the council in the year to 31 March 2014 is £65.6 million. Expected contributions for the Teachers Pension Scheme in the year to 31 March 2014 are £42.8 million.

Basis for estimating assets and liabilities

Liabilities have been assessed on an actuarial basis using the projected unit method, an estimate of the pensions that will be payable in the future years dependent on assumptions about mortality rates, salary levels, etc. Both the Teachers Pension Scheme and County Council Fund liabilities have been assessed by Mercer Human Resource Consulting Limited, an independent firm of actuaries, estimates for the County Council Fund being based on the latest full valuation of the scheme as at 31 March 2010. The principal assumptions used by the actuary have been:

| | 2012/13 | 2011/12 |
|--|------------|------------|
| Long-term expected rate of return on assets in the scheme: | | |
| Equity investments | 7.00% | 7.25% |
| Bonds | 3.48% | 4.18% |
| Other | 4.45% | 4.67% |
| Mortality assumptions: | | |
| Longevity at 65 current pensioners: | | |
| Men | 22.1 years | 21.7 years |
| Women | 24.8 years | 24.3 years |
| Longevity at 65 for future pensioners: | | |
| Men | 23.9 years | 23.1 years |
| Women | 26.7 years | 25.9 years |
| Rate of inflation (CPI) | 2.40% | 2.50% |
| Rate of increase in salaries | 4.40% | 4.50% |
| Rate of increase in pensions | 2.40% | 2.50% |
| Rate for discounting scheme liabilities | 4.20% | 4.90% |
| Take-up of option to convert annual pension into retirement lump sum | 50% | 50% |

The rate of return is not applicable to the Teachers Pension Scheme since it has no assets to cover its liabilities. The Lancashire County Pension Fund's assets consist of the following categories, by proportion of the local assets held:

| | 31/03/2013 | 31/03/2012 |
|--------------------|------------|------------|
| | % | % |
| Equity investments | 62.0 | 58.0 |
| Bonds | 25.1 | 20.0 |
| Other assets | 12.9 | 22.0 |
| | 100.0 | 100.0 |

History of experience gains and losses

The actuarial gains identified as movements on the Pensions Reserve 2012/13 can be analysed into the following categories, measured as a percentage of assets or liabilities at 31 March 2013:

| | 2008/09 % | 2009/10 % | 2010/11 % | 2011/12 % | 2012/13 % |
|--|---------------------|---------------------|---------------------|---------------------|---------------------|
| Differences between expected and actual return on assets | 34 | 20 | 2 | (5) | 8 |
| Experience gains and losses on liabilities | 0 | 0 | (6) | 3 | 11 |

46. Events after the balance sheet date

Date on which the Financial Statement were authorised for issue

The Statement of Accounts was authorised for issue by the County Treasurer on 28 June 2013. Events taking place after this date are not reflected in the financial statements or notes. Where events taking place before this date provided information about conditions existing at 31 March 2013, the figures in the financial statements and notes have been adjusted in all material respects to reflect the impact of this information.

Non adjusting post balance sheet event

- The initial Revenue Support Grant was top sliced to be utilised as fund for schools moving to academies. At the end of the financial year the Department for Education calculation based on number of schools moving to academies, resulted in £3.599m being returned to the council. This refund was not provided for within the accounts because of the uncertainty of its value.
- The new arrangements for the retention of business rates comes into effect on 1 April 2013, the council will assume the liability for refunding ratepayers who have successfully appealed against the rateable value of their properties on the rating list

This will include amounts that were paid over (to Central Government) in respect of 2012/13 and prior years. Previously, such amounts would not have been recognised as income by the council, but would have been transferred to Department for Communities and Local Government. At this stage, the value of this is uncertain.

- Since preparing the Accounts St Mary's Catholic Technology College, Leyland was burned down. The value of the school formed part of the PPE figure in the accounts. The school was held in the Balance Sheet at £5.471m. If the fire had taken place before 31.3.13 it is estimated that the school would have been impaired to a value of £1. The rebuild will be fully covered by insurance policies and is currently estimated to cost approximately £20m.
- The County Council is a key partner in a £400m City Deal, the deal has been agreed between the Government the County Council, Preston City Council, and South Ribble Borough Council. The City deal consists of a series of infrastructure projects which will allow four new road schemes to go ahead and will open up land for approximately 17,000 new homes to be built. In order to facilitate the City Deal the County Council has earmarked its future revenue stream from the New Homes Bonus in this part of Lancashire and has undertaken to provide support to manage cash flow differences within the overall City Deal delivery programme. The impacts of these commitments have been reflected in the Council's forward financial forecasts.

Other Funds

Trust and special funds

We manage several small trust and special funds. Most of the trust funds have been set up as a result of gifts and bequests to be used for the benefit of children, students or clients at a particular school, college or home, or in a specific area.

Each fund balance is invested in line with the terms of the relevant trust deed. The annual income is used to meet the aims of the trust, for example by providing school prizes.

The capital accounts in the table below show the value of the investment money that has been bequeathed.

The revenue accounts record the day-to-day transactions of the funds, including income earned from investments and payments made to beneficiaries.

The movements on fund balances are summarised below.

| C | Adult and Community Services | Children and Young People | Other | Total | Total |
|--|------------------------------------|---------------------------------|---------|---------|---------|
| | 2012/13 | 2012/13 | 2012/13 | 2012/13 | 2011/12 |
| | £m | £m | £m | £m | £m |
| CAPITAL ACCOUNTS | | | | | |
| Balances at 1 April | - | 0.2 | - | 0.2 | 0.2 |
| Net Movement in funds | - | - | - | - | - |
| Balances at 31 March | - | 0.2 | - | 0.2 | 0.2 |
| REVENUE ACCOUNTS | | | | | |
| Balances at 1 April | 0.1 | - | - | 0.1 | 0.1 |
| Income received | - | - | - | - | - |
| Payments during the year | - | - | - | - | - |
| Balances at 31 March | 0.1 | - | - | 0.1 | 0.1 |
| AGGREGATE BALANCES at 31 Marc (Capital Revenue) | ^{.h} 0.1 | 0.2 | - | 0.3 | 0.3 |

Lancashire County Pension Fund

Accounts 2012-2013

Accounts of the Fund

Responsibilities for the Statement of Accounts

a) The Responsibilities of the Administering Authority

The Administering Authority is required:

- To make arrangements for the proper administration of the financial affairs of the Lancashire County Pension Fund (Pension Fund), and to ensure that an officer has the responsibility for the administration of those affairs. For Lancashire County Council, the respective officer is the County Treasurer, who is also the Treasurer to the Pension Fund;
- To manage its affairs to secure economic, efficient and effective use of resources, and to safeguard its assets.

b) The Responsibilities of the Treasurer to the Pension Fund

The Treasurer to the Pension Fund is responsible for the preparation of the Pension Fund's statement of accounts. In accordance with the CIPFA Code of Practice on Local Authority Accounting in Great Britain (the Code), the statement is required to present fairly the financial position of the Pension Fund at the accounting date, and its income and expenditure for the year then ended.

In preparing this statement of accounts, the Treasurer to the Pension Fund has:

- Selected suitable accounting policies and then applied them consistently;
- Made judgements and estimates that were reasonable and prudent;
- Complied with the Code.

In addition, the Treasurer to the Pension Fund has:

- Kept proper accounting records which were up to date;
- Taken responsible steps for the prevention and detection of fraud and other irregularities.

The Statement of Accounts relate to the financial year ended 31 March 2013 and include the Fund Account and the Statement of Net Assets which are prepared in accordance with standard accounting practice as outlined in the notes to the accounts of the Pension Fund.

Gill Kilpatrick CPFA Treasurer to the Lancashire County Pension Fund 19th September 2013

Fund Account

| | Note | 2012/13 £m | 2011/12 £m |
|--|------|---------------|---------------|
| Dealing with members, employers and others directly involved in the fund | | | |
| Contributions | 6 | 202.7 | 209.3 |
| Transfers in | 7 | 9.9 | 11.1 |
| | | 212.6 | 220.4 |
| Benefits | 8 | (210.2) | (219.1) |
| Payments to and on account of leavers | 9 | (12.6) | (13.7) |
| Administrative expenses | 10 | | |
| | | (5.0) | (3.8) |
| | | 227.8 | 236.6 |
| Net withdrawals from dealings with members | | (15.2) | (16.2) |
| Return on investments | | | |
| Investment income | 11 | 120.8 | 117.6 |
| Profit and loss on disposal of investments and change in market value of investments | 14 | 532.6 | (7.9) |
| Investment management expenses | 20 | (7.2) | (7.1) |
| Net return on investments | | 646.2 | 102.6 |
| Net increase (decrease) in the net assets available for benefits during the year | | 631.0 | 86.4 |

*Prior year has been restated to reflect net rental income from properties in investment income.

Net Asset statement for the year ended 31 March 2013

| | | 2013 | 2012 |
|---|------|---------|---------|
| | Note | £m | £m |
| Investment assets | 14 | 4,990.9 | 4,361.4 |
| Investment liabilities | 14 | (1.9) | (1.5) |
| Current assets | 21 | 31.7 | 23.3 |
| Current liabilities | 23 | (9.7) | (3.2) |
| Net assets of the fund available to fund benefits at the period end | | 5,011.0 | 4,380.0 |

The Pension Fund's financial statements do not take account of liabilities to pay pensions and other benefits after the period end.

This statement of accounts is that upon which the auditor should enter his certificate and opinion. It presents fairly the position of the Lancashire County Pension Fund at 31 March 2013 and its income and expenditure for the year then ended.

Gill Kilpatrick CPFA

County Councillor Clare Pritchard

Treasurer to the Lancashire County Pension Fund Chair of the Audit Committee

Notes to the Financial Statements

1. Pension Fund Operations and Membership

The Lancashire County Pension Fund is part of the Local Government Pension Scheme and is administered by Lancashire County Council. The county council is the reporting entity for this pension fund.

The published accounts show that in 2012/13 cash inflows during the year consisted of £333.4 million and cash outflows were £235 million, representing a net cash inflow of £98.4 million (compared with an inflow of £94.3 million in the previous year). Benefits payable amounted to £210.2 million and were partially offset by net investment income of £120.8 million (including £21.6 million accrued dividends); contributions of £202.7 million and transfers in of £9.9 million produced the positive cash inflow.

The increase in net gain resulted by the fund executing a switch from a domestic equities strategy to a global strategy in October 2012. Since that date, the US Dollar has appreciated significantly against the Pound. This, along with long term interest rates which fell slightly whilst credit spreads tightened significantly, lead to an increase in the capital values of fixed-rate securities as the discount rates used to value them fell, contributing to an additional increase in market value.

a) General

The fund is governed by the Superannuation Act 1972. The fund is administered in accordance with the following secondary legislation:

- the LGPS (Benefits, Membership and Contributions) Regulations 2007 (as amended)
- the LGPS (Administration) Regulations 2008 (as amended)
- the LGPS (Management and Investment of Funds) Regulations 2009

It is a contributory defined benefit pension scheme administered by Lancashire County Council to provide pensions and other benefits for pensionable employees of Lancashire County Council, the district councils in Lancashire County and a range of other scheduled and admitted bodies within the county area. Teachers, police officers and firefighters are not included as they come within other national pension schemes.

The investments of the Pension Fund are managed by nine external investment managers. The asset allocation and policy in respect of the investments of the Fund is determined by the Pension Fund Committee, which meets four times a year with the Investment Panel in attendance. The Investment Panel meet at least quarterly, or otherwise as necessary. The panel are responsible for making recommendations to the Pension Fund Committee in

relation to the investment strategy of the fund as well as monitoring the activities and performance of the investment managers. Full details of the Panel and Committees responsibilities are published in the Funds Statement of Investment Principles and are available from the Funds website at <u>http://www.yourpensionservice.org.uk</u>

b) Membership

Membership of the LGPS is voluntary and employees are free to choose whether to join the scheme, remain in the scheme or make their own personal arrangements outside the scheme.

Organisations participating in the Lancashire County Pension Fund include:

- Scheduled bodies, which are local authorities and similar bodies whose staff are automatically entitled to be members of the fund.
- Admitted bodies, which are other organisations that participate in the fund under an admission agreement between the fund and the relevant organisation. Admitted bodies include voluntary, charitable and similar bodies or private contractors undertaking a local authority function following outsourcing to the private sector.

Participation in the Pension Fund

| | | Number at | Number at |
|-----|-----------------------|---------------|---------------|
| | | 31 March 2013 | 31 March 2012 |
| (1) | Active Scheme Members | | |
| | Scheduled Bodies | | |
| | Admitted Bodies | 49,391 | 46,422 |
| | Admitted Doules | 3,572 | 3,716 |
| | Total | 52,963 | 50,138 |
| (2) | Pensioners | | |
| | Pensions in Payment | | |
| ĺ | Preserved Pensions | 40,885 | 39,933 |
| | | 49,837 | 47,526 |
| | Total | 90,722 | 87,459 |

c) Funding

Benefits are funded by contributions and investment earnings. Contributions are made by active members of the fund in accordance with the LGPS (Benefits, Membership and Contributions) Regulations 2007 and range from 5.5% to 7.5% of pensionable pay for the financial year ending 31 March 2013. Employee contributions are matched by employers' contributions which are set based on triennial actuarial funding valuations. The last such valuation was at 31 March 2010. Currently employer contributions range from 8.6% to 70.3% of pensionable pay.

d) Benefits

Pension benefits under the LGPS are based on final pensionable pay and length of pensionable service in the following summary:

| | Service Pre 1 April 2008 | Service post 31 March 2008 |
|----------|---|--|
| Pension | Each year worked is worth 1/80 x final pensionable salary | Each year worked is worth 1/60 x final pensionable salary |
| Lump sum | Automatic lump sum of 3 x salary. | No automatic lump sum. |
| | In addition, part of the annual pension can be exchanged for a one-off tax free cash payment. A lump sum of £12 is paid for each £1 of pension given up | exchanged for a one-off tax free cash payment. A lump sum of £12 is paid |

There are a range of other benefits provided under the scheme including early retirement, disability pensions and death benefits.

Benefits are index-linked in order to keep pace with inflation. In June 2010, the government announced that the method of indexation would change from the retail price index to the consumer price index. This change took effect from 1 April 2011.

LGPS 2014

A Statutory Consultation started on 21 December 2012 on new benefit regulations for the Local Government Pension Scheme (LGPS) from 1 April 2014. A number of further consultations have followed with the intention of having a new LGPS in place by 1 April 2014. This new Scheme will reflect the provisions of the Public Service Pensions Bill which having worked its way through Parliament reached Royal Assent on 25 April 2013. The main provisions of the new LGPS 2014 are:

• The Scheme will be a Career Average Re-valued Earnings (CARE) Scheme with an accrual rate of 1/49th.

• The Scheme will be re-valued in line with Consumer Price Index (CPI).

• Pay will include non-contractual overtime and for part time staff pay will include additional hours.

• Flexibility in contributions will mean an optional arrangement allowing 50% of main benefits to be accrued by paying a 50% contribution rate.

• Normal Pension age will be the same as the individual member's State Pension Age (minimum 65).

The next step of the ongoing statutory consultation process is to ensure that the regulations covering the protections for current scheme members (known as the transitional regulations) are in place. These regulations describe how the move from current to new rules take place and set the foundations for protections. In particular protections will include a final salary link and protected retirement age for benefits built up to March 2014.

Over the forthcoming year the Fund will be putting together a comprehensive communications plan in order to keep scheme members informed of these changes.

2. Basis of Preparation

The Statement of Accounts summarises the fund's transactions for the 2012/13 financial year and its position at year-end as at 31 March 2013. The accounts have been prepared in accordance with the Code of Practice on Local Authority Accounting in United Kingdom 2012/13 which is based on International Financial Reporting Standards (IFRS), as amended for the UK public sector.

The accounts summarise the transactions of the fund and report the net assets available to pay pension benefits. They do not take account of obligations to pay pensions and benefits which fall due after the end of the financial year. The actuarial present value of promised retirement benefits, value on an International Accounting Standard (IAS) 19 basis, is disclosed in note 30 of these accounts.

3. Accounting Policies

Fund Account revenue recognition

- Contribution income

Normal contributions both from members and from the employer are accounted for on an accruals basis at the percentage rate recommended by the fund actuary in the payroll period to which they relate.

Employers' augmentation contributions and pension strain contributions are accounted for in the period in which the liability arises. Any amount due in the year but unpaid will be classed as a current financial asset. Amounts not due until future years are classed as long term financial assets.

- Transfers

Transfer values represent amounts received and paid during the period for individual members who have either joined or left the fund during the financial year and are calculated in accordance with Local Governance Pension Scheme Regulations.

Individual transfers in/out are accounted for when received/paid, which is normally when the member liability is accepted or discharged.

Transfers in from members wishing to use the proceeds of their additional voluntary contributions to purchase scheme benefits are accounted for on a receipts basis and are included in transfers in. Bulk (group) transfers are accounted for on an accruals basis in accordance with the terms of the transfer agreement.

- Investment Income

i. Interest income

Interest income is recognised in the fund account as it accrues, using the effective interest rate of the financial instrument as at the date of acquisition or origination. Income includes the amortisation of any discount or premium, transaction costs or other differences between the initial carrying amount of the instrument and its amount at maturity calculated on an effective interest rate basis.

ii. Dividend income

Dividend income is recognised on the date the shares are quoted ex-dividend. Any amount not received by the end of the reporting period is disclosed in the net asset statement as a current financial asset.

iii. Distribution from pooled funds

Distributions from pooled funds are recognised at the date of issue. Any amount not received by the end of the reporting period is disclosed in the net asset statement as a current financial asset.

iv. Rental income

Net rental income from operating leases on properties owned by the fund is recognised on a straight line basis over the term of the lease. Any lease incentives granted are recognised as an integral part of the total rental income, over the term of the lease. Contingent rents are only recognised when contractually due.

v. Movement in the net market value of investments

Changes in the net market value of investments (including investment properties) are recognised as income and comprise all realised and unrealised profits/losses during the year.

Fund Account – expense items

- Benefits payable

Pensions and lump sum benefits payable included all amounts known to be due as at the end of the financial year. Any amounts due but unpaid are disclosed on the net asset statement as current liabilities.

- Taxation

The fund is a registered public service scheme under section 1(1) of Schedule 36 of the Finance Act 2004 and as such is exempt from UK income tax on interest received and from capital gains tax on the proceeds of investments sold. Income from overseas investments suffers withholding tax in the country of origin, unless exemption is permitted. Irrecoverable tax is accounted for as a fund expense as it arises.

- Administrative expenses

All administrative expenses are accounted for on an accruals basis. All other costs of administration are borne by the employer. The administration and processing expenses are a proportion of relevant officers' salaries in respect of the time allocated to pension administration and investment issues.

- Investment Manager expenses

Investment management expenses are accounted for on an accruals basis. They include the fees paid and due to the fund managers, custodian, actuarial fees and performance measurement and investment consultant fees.

Fees of the external investment managers and custodian are agreed in the respective mandates governing their appointments. Broadly, these are based on the market value of investments under their management and therefore increase or reduce as the value of these investments change.

In addition the fund has negotiated with the following managers that an element of their fee be performance related:

- MFS
- Morgan Stanley

As yet no performance related fees have been paid to these managers due to them having only been appointed in October 2012.

Where an investment manager's fee note has not been received by the net asset statement date, an estimate based on market value of their mandate as at year end is used for the inclusion in the fund account. In 2012/13 £2.2m of fees is based on such estimates ($2011/12 \pm 1.3m$).

The costs of the council's in-house fund management team are charged direct to the fund and a proportion of the council's costs representing management time spent by officers on investment management are also charged to the fund.

Net asset statement

- Financial Instruments

Financial assets are included in the net asset statement on a fair value basis other than loans and receivables as at the reporting date. A financial asset is recognised in the net asset statement on the date the fund becomes party to the contractual acquisition of the asset. From this date any gains or losses arising from changes in the fair value of the asset are recognised by the fund.

The assets and liabilities held by Lancashire County Pension Fund are classified as designated at fair value through profit and loss, loans and receivables and liabilities at amortised cost.

Loans and receivables

Loans and receivables are non derivative financial assets with fixed or determinable payments that are not quoted in an active market.

The fund's loans and receivables comprise of trade and other receivables and cash deposits.

Financial liabilities at amortised cost

Financial liabilities at amortised cost are the default category for financial instruments that do not meet the definition of financial liabilities at fair value through profit and loss.

- Valuation of Investments

Investments are shown at their fair value as at 31 March 2013. The fair value is the current bid price for quoted securities and unitised securities.

Transaction costs are included in carrying value of investments. Transaction costs include costs charged directly to the Pension Fund, such as fees, commissions paid to agents, brokers and dealers, levies by regulatory agencies and securities exchanges and transfer taxes and duties.

Investments in Private Equity are valued at fair value in accordance with the guidelines issued by the British Venture Capital Association, or equivalent.

The methodologies adopted in valuing financial instruments are explained in greater detail in note 17.

- Currency Translation

Assets and liabilities denominated in foreign currency are stated in the accounts by the application of the appropriate closing rate of exchange ruling at 31 March 2013. Any gains or losses are treated as part of a change in market value of investments.

- Acquisition costs of Investments

The Acquisition costs of investments are included within the purchase price.

- Property

The fund's freehold and leasehold properties were valued on 31 March 2013 by Cushman & Wakefield, acting as External Valuer. The valuations were in accordance with the requirements of the RICS Valuation standards and the International Valuation Standards. The valuation of each property was on the basis of Market Value, assuming that the property would be sold subject to any existing leases. The valuer's opinion of Market Value and Existing Use Value was primarily derived using comparable recent market transactions on arm's length terms.

- Derivatives

The fund uses derivative financial instruments to manage its exposure to specific risks arising from its investment activities. The fund does not hold derivatives for speculative purposes.

Derivative contract assets are fair valued at bid prices and liabilities are fair valued at offer prices. Changes in fair value of derivative contracts are included in change in market value.

Future contracts are exchange traded and fair value is determined using exchange prices at their reporting date. Amounts due or owed to the broker are amounts outstanding in respect of initial margin and variation margin.

Forward foreign exchange contracts, are over the counter contracts and are valued by determining the gain or loss that arise from closing out the contract at the reporting date, by entering into an equal and opposite contract at that date.

- Cash and cash equivalents

Cash comprises of cash in hand and demand deposits.

Cash equivalents are short-term, highly liquid investments that are readily convertible to known amounts of cash and that are subject to minimal risk of changes in value.

- Financial liabilities

The fund recognises financial liabilities at fair value other than loans and receivables at the reporting date. A financial liability is recognised in the net asset statement on the date the fund becomes party to a liability. From this date any gains or losses arising from changes in the fair value of the liability are recognised by the fund.

- Actuarial present value of promised retirement benefits

The actuarial present value of promised retirement benefits is assessed on a triennial basis by the scheme actuary in accordance with the requirements of IAS19 and relevant actuarial standards.

As permitted under IAS 26 the fund has opted to disclose the actuarial present value of promised retirement benefits by way of a note to the net asset statement (note 30).

- Additional voluntary contributions

The AVC providers to the Pension Fund are Equitable Life and Prudential. The AVC's are invested separately from the Pension Fund's main assets and used to acquire additional money purchase benefits. These are not included in the Pension Fund accounts in accordance with section 4(2)(b) of the Local Government Pension Scheme (Management and Investment of Funds) Regulations 2009 (SI 2009/3093). Members participating in these AVC arrangements each receive an annual statement confirming the amounts held in their account and the movements during the year. A summary of the information provided by Equitable Life and Prudential is shown in note 19.

- Securities Lending

Investments lent under securities lending arrangements continue to be recognised in the net asset statement to reflect the scheme's continuing economic interest in the securities and are measured in accordance with the accounting policy for assets 'At fair value through income statement' or 'Available for sale' as appropriate.

Collateral is marked to market, and adjusted daily. As the Fund has no obligation to return the collateral to the borrowers, collateral is excluded from the Fund valuation.

- Contingent liabilities and contingent assets

A contingent liability is a possible obligation that arises from past events whose existence will be confirmed by the occurrence or non-occurrence of one or more uncertain future events beyond the control of the Fund or a present obligation that is not recognised because it is not probable that an outflow of resources will be required to settle the obligation. A contingent liability also arises in extremely rare cases where there is a liability that cannot be recognised because it cannot be measured reliably. The Fund does not recognise a contingent liability but discloses its existence in the financial statements.

A contingent asset is a possible asset that arises from past events whose existence will be confirmed by the occurrence or non-occurrence of one or more uncertain future events beyond the control of the Fund. The Fund does not recognise contingent assets but discloses its existence where inflows of economic benefits are probable, but not virtually certain.

4. Critical Judgements in applying accounting policies

The fund has recognised a deposit with Landsbanki as an asset on the net asset statement as at 31st March 2013. Judgement is required in determining the recoverability of this asset at each net asset statement date. The Fund has assessed recoverability with reference to Landsbanki's financial position as at 31st December 2012 as published by the bank's Winding Up Board and considers that it is likely that 100% of the deposit, subject to exchange rate fluctuations, will be recovered. This is in line with advice issued by CIPFA and LAPFF.

5. Assumptions made about the future and other major sources of estimated uncertainty

The Statement of Accounts contains estimated figures that are based on assumptions made by the Pension Fund about the future or that are otherwise uncertain. Estimates are made taking into account historical experience, current trends and other relevant factors. However, because balances cannot be determined with certainty, actual results could be materially different from the assumptions and estimates.

The items in the Pension Fund's net asset statement at 31 March 2013 for which there is a significant risk of material adjustment in the forthcoming year are as follows:

| Item | Uncertainties | Impact if actual results differ from assumptions |
|---|--|---|
| Private Equity, Infrastructure, Local Authority Bonds and Indirect Overseas Property | Private Equity and Infrastructure investments are valued at fair value in accordance with British Private Equity and Venture Capital Association guidelines / International Private Equity and Venture Capital Valuation guidelines or equivalent. Local authority bonds are based on valuation techniques that require management judgements based on various factors. Overseas indirect properties are valued at the current open market value as defined by the RICS Appraisal and Valuation Standards. These investments are not publicly listed and as such there is a degree of estimation involved in the valuation. | Private equity, infrastructure, local authority bonds and overseas indirect property investments in the financial statements total £408.5m. There is a risk that these investments may be under or overstated in the accounts. |
| Pensions Liability | Estimation of the net liability to pay pensions depends on a number of complex judgements relating to the discount rate used, the rate at which salaries are projected to increase, changes in retirement ages, mortality rates and expected returns on pension fund assets. A firm of consulting actuaries (Mercers) is engaged to provide the authority with expert advice about the assumptions to be applied. | The effects on the net pension liability of changes in individual assumptions can be measured. For instance, a 0.5% increase in the discount rate assumption would reduce the value of the liabilities by approximately £624 million. A 0.25% increase in assumed earnings inflation would increase the value of the liabilities by approximately £86m and a 1 year increase in assumed life expectancy would increase the liabilities by approximately £146m. |

| | Statement of Accounts 2012-2013 | | |
|----|---------------------------------|---------------|---------------|
| 6. | Contributions receivable | 2012/13 £m | 2011/12 £m |
| | Employers' contributions | | |
| | County Council | 63.4 | 68.5 |
| | Scheduled Bodies | 74.7 | 75.7 |
| | Admitted | 12.9 | 12.9 |
| | | 151.0 | 157.1 |
| | Employees' contributions | | |
| | County Council | 20.6 | 20.5 |
| | Scheduled Bodies | 26.3 | 26.8 |
| | Admitted | 4.8 | 4.9 |
| | | 51.7 | 52.2 |
| | Total contributions | 202.7 | 209.3 |

10 0040

Within the employee contributions figure for 2012/13, £0.2m is voluntary and additional regular contributions. All employer contributions are normal contributions.

7. Transfers in

| | 2012/13 | 2011/12 |
|--|---------|---------|
| | £m | £m |
| Individual transfers in from other schemes | 9.9 | 11.1 |
| | 9.9 | 11.1 |

Statement of Accounts 2012-2013 8. **Benefits** 2012/13 Pensions 176.5 Lump sum retirement benefits 28.3 Lump Sum death benefits 210.2 **Relating to: County Council**

91.4 91.9 **Scheduled Bodies** 105.7 112.6 **Admitted Bodies** 13.1 14.6 Total 210.2 219.1

9. Payments to and on account of leavers

| | 2012/13 £m | 2011/12 £m |
|---------------------------------------|---------------|---------------|
| Refunds to members leaving service | 0 | 0.1 |
| Contributions equivalent premium | 0 | (0.1) |
| Individual transfers to other schemes | 12.6 | 13.7 |
| | 12.6 | 13.7 |

Administrative expenses 10.

| | 2012/13 | 2011/12 |
|-----------------------------------|---------|---------|
| | £m | £m |
| | | |
| Administration and processing | 3.8 | 3.4 |
| Audit fee | 0.1 | 0.1 |
| Legal and other professional fees | 1.1 | 0.3 |
| | 5.0 | 3.8 |

2011/12

£m

163.6

51.0

4.5

219.1

£m

5.4

11. Investment income

| | 2012/13 | *2011/12 |
|----------------------------|---------|----------|
| | £m | £m |
| | | |
| Fixed interest securities | 21.5 | 27.7 |
| Equity dividends | 59.5 | 46.5 |
| Index linked securities | 1.2 | 2.8 |
| Pooled investment vehicles | 6.3 | 5.5 |
| Rents from properties | 25.0 | 24.8 |
| Interest on cash deposits | 2.8 | 0.7 |
| Other | 4.5 | 9.6 |
| | 120.8 | 117.6 |

*Prior year has been restated to reflect net rental income from properties in investment income.

12. Net rents from Properties

| | 2012/13 | 2011/12 |
|---------------------------|---------|---------|
| | £m | £m |
| | | |
| Rental Income | 28.1 | 26.0 |
| Direct operating expenses | (3.1) | (1.2) |
| Net income | 25.0 | 24.8 |

13. Stock Lending

Northern Trust the Fund's custodian, are authorised to release stock to a third party under stock lending arrangements up to the statutory limits for this activity. Stock lending income generated in 2012/13 was £643,034 (2011/12 £467,745)

Securities on loan at the 31st March 2013 were £107.9m and are included in the net asset statement to reflect the scheme's continuing economic interest in the securities. This consisted of £91.9m of equities and £16m of bonds.

Collateral is marked to market, and adjusted daily. Additional collateral of between 2% and 5% is requested as an additional measure of industry standard practice to mitigate risk. As the Fund has an obligation to return the collateral to the borrowers, collateral is excluded from the Fund valuation. The collateral is non cash and totalled £116.6m of government bonds.

14. Reconciliation of movements in investments and derivatives

| | Market Value at 1 April 2012 | Purchases at cost and derivative payments | Sales proceeds and derivative receipts | Change in market value | Market value at 31 March 2013 |
|----------------------------|---------------------------------|--|---|------------------------------|-------------------------------------|
| | £m | £m | £m | £m | £m |
| Fixed interest securities | 623.4 | 501.1 | (471.9) | 191.0 | 843.6 |
| Equities | 1,613.7 | 1,409.8 | (1,581.2) | 307.0 | 1,749.3 |
| Index linked securities | 124.6 | 16.1 | (29.1) | 53.3 | 164.9 |
| Pooled investments | 1,466.3 | 696.6 | (558.9) | (2.8) | 1,601.2 |
| Property | 383.9 | 72.1 | (5.3) | (15.8) | 434.9 |
| | 4,211.9 | 2,695.7 | (2,646.4) | 532.7 | 4,793.9 |
| Derivative contracts: | | | | | |
| Futures | 0.2 | 0.4 | (0.5) | (0.1) | 0.0 |
| Forward currency contracts | 1.6 | | | | 3.0 |
| Cash deposits | 126.8 | | | | 170.5 |
| Investment accruals | 19.4 | | | | 21.6 |
| | 4,359.9 | | | | 4,989.0 |

| | Market Value at 1 April 2011 | Purchases at cost and derivative payments | Sales proceeds and derivative receipts | Change in market value | Market value at 31 March 2012 |
|----------------------------|------------------------------------|---|--|------------------------------|-------------------------------------|
| | £m | £m | £m | £m | £m |
| Fixed interest securities | 559.1 | 696.0 | (657.8) | 26.1 | 623.4 |
| Equities | 1,735.1 | 401.0 | (441.9) | (80.5) | 1,613.7 |
| Index linked securities | 141.0 | 120.9 | (159.1) | 21.8 | 124.6 |
| Pooled investments | 1,395.5 | 399.2 | (359.6) | 31.2 | 1,466.3 |
| Property | 397.5 | 24.2 | (34.1) | (3.7) | 383.9 |
| | 4,228.2 | 1,641.3 | (1,652.5) | (5.1) | 4,211.9 |
| Derivative contracts: | | | | | |
| Futures | 0.9 | 41.4 | (39.3) | (2.8) | 0.2 |
| Forward currency contracts | 0.9 | | | | 1.6 |
| Cash deposits | 36.6 | | | | 126.8 |
| Investment accruals | 14.6 | | | | 19.4 |
| | 4,281.2 | | | | 4,359.9 |

Of the \pounds 532.7m increase in market value of investments during the 2012/13 financial year, \pounds 30.0m relates to assets for which fair value is not based on observable market data. The valuation policy for these assets is outlined in note 17.

Transaction costs are included in the cost of purchases and in sale proceeds. Transaction costs include costs charged directly to the Pension Fund, such as fees, commissions paid to agents, brokers and dealers, levies by regulatory agencies and securities exchanges and transfer taxes and duties. Transaction costs incurred during the year 2012/13 amounted to $\pounds 2.2m$ (2011/12: $\pounds 2.0m$).

The investment assets at 31 March 2013 are managed by nine external investment managers, with the remaining cash deposits managed in-house. The split of the investment assets by investment manager is shown below.

Summary of Manager's Portfolio Values as at 31st March 2013

| | | 2012/ ⁻ | 13 | 2011/ ⁻ | 12 |
|--|----------|--------------------|------|--------------------|------|
| | | £m | % | £m | % |
| Externally Managed | | | | | |
| BNYM Transition (Credit and fixed income transition) | I | 929.4 | 19% | - | 0% |
| Baillie Gifford (Global equities) | | 703.1 | 14% | - | 0% |
| Legal & General (Index tracking - mult asset) | i | 582.1 | 12% | 1,057.4 | 24% |
| Knight Frank (Property) | | 434.9 | 9% | 383.9 | 9% |
| Robeco (Global equities) | | 354.5 | 7% | - | 0% |
| NGAM (Global equities) | | 245.7 | 5% | - | 0% |
| MFS (Global equities) | | 245.0 | 5% | - | 0% |
| Morgan Stanley (Global equities) | | 234.1 | 5% | - | 0% |
| Capital Dynamics (Private equity) | | 229.1 | 4% | 222.4 | 5% |
| Capital Dynamics (Infrastructure) | | 77.5 | 1% | 50.4 | 1% |
| Newton (Global equities) | | - | 0% | 615.6 | 14% |
| JP Morgan (UK equities) | | - | 0% | 501.4 | 12% |
| BNYM Transition (Global equities) | | - | 0% | 617.1 | 14% |
| UBS (Bonds) | | - | 0% | 672.7 | 15% |
| Externally Managed Portfolios | - | 4,035.4 | 81% | 4,120.9 | 95% |
| Internally Managed | | | | | |
| Credit Funds | | 424.0 | 9% | 49.3 | 1% |
| Cash and bonds | Note 27 | 226.1 | 5% | 166.8 | 4% |
| Emerging markets ETF | | 219.1 | 4% | - | 0% |
| Infrastructure Funds | | 76.9 | 1% | 22.9 | 1% |
| Indirect Property Funds | | 7.5 | 0% | - | 0% |
| Internally Managed Portfolios | - | 953.6 | 19% | 239.0 | 5% |
| Total Portfolio Values | <u>.</u> | 4,989.0 | 100% | 4,359.9 | 100% |

| Statement of Accounts 2012-2013 | | |
|---------------------------------|---------------|---------------|
| | 2012/13 £m | 2011/12 £m |
| Fixed Interest Securities | | |
| UK public sector quoted | 294.9 | 234.3 |
| UK corporate bonds quoted | 225.0 | 289.0 |
| Overseas corporate bonds quoted | 323.7 | 100.1 |
| | 843.6 | 623.4 |

| | 2012/13 £m | 2011/12 £m |
|-----------------|---------------|---------------|
| Equities | | |
| UK quoted | 218.3 | 772.8 |
| Overseas quoted | 1,531.0 | 840.9 |
| | 1,749.3 | 1,613.7 |

| | 2012/13 | 2011/12 |
|-------------------------|---------|---------|
| | £m | £m |
| | | |
| Index Linked Securities | | |
| UK quoted | 164.9 | 124.6 |
| | 164.9 | 124.6 |

| Statement of Accounts 2012-2013 | | |
|---------------------------------|---------------|---------------|
| | 2012/13 | 2011/12 |
| | £m | £m |
| Pooled Investment Vehicles | | |
| UK Managed Funds: | | |
| Equities | 166.0 | 537.0 |
| Private Equity | 120.6 | 31.9 |
| Infrastructure | 98.2 | 67.6 |
| Fixed Income | - | 192.2 |
| O/S Managed Funds: | | |
| Equities | 632.2 | 400.3 |
| Private Equity | 108.5 | 182.3 |
| Infrastructure | 56.2 | 5.7 |
| Property | 7.5 | - |
| Credit funds | 412.0 | 49.3 |
| | 1,601.2 | 1,466.3 |
| | 2012/13 | 2011/12 |
| | 2012/13 £m | 2011/12 £m |
| Properties | LIII | 2111 |
| UK – Freehold | 346.4 | 292.9 |
| UK – Long Leasehold | 88.5 | 292.9 91.0 |
| or - Long Leasenoid | | |
| | 434.9 | 383.9 |
| | 2012/13 | 2011/12 |
| | £m | £m |
| Balance at start of the year | 383.9 | 397.5 |
| Additions | 72.1 | 24.2 |
| Disposals | (5.3) | (34.1) |
| Net gain/loss on fair value | (15.8) | (3.7) |
| Balance at the end of the year | 434.9 | 383.9 |

| 2012/13 | 2011/12 |
|---------|---------|
| £m | £m |
| | |
| - | 0.2 |
| - | 0.2 |
| | |

Derivative contracts (forward currency positions)

| Settlement date | Bought | Sold | |
|---------------------------|--------|--------|-------|
| | £m EQV | £m EQV | £m |
| | | | |
| Investment assets | | | |
| 6 months and under | 51.8 | 46.9 | 4.9 |
| Investment liabilities | | | |
| 6 months and under | 65.5 | 67.4 | (1.9) |
| Over 6 months | 4.0 | 4.0 | 0.0 |

Forward Foreign currency contracts are used to hedge against foreign currency movements.

| | 2012/13 | 2011/12 |
|------------------|---------|---------|
| | £m | £m |
| | | |
| Cash Deposits | | |
| Sterling | 116.6 | 110.9 |
| Foreign currency | 53.9 | 15.9 |
| | 170.5 | 126.8 |

15. Financial Instruments classification

Accounting policy describes how different asset classes of financial instruments are measured, and how income and expenses, including fair value gains and losses are recognised. The following table analyses the carrying amounts of financial assets and liabilities by category and net asset statement heading.

| 2013 | Designated at fair value through profit or loss | Loans and receivables | Financial liabilities at amortised cost |
|----------------------------|---|-----------------------|--|
| | £m | £m | £m |
| Financial assets | | | |
| Fixed interest securities | 843.6 | - | - |
| Equities | 1,749.3 | - | - |
| Index linked securities | 164.9 | - | - |
| Pooled investment vehicles | 1,601.2 | - | - |
| Derivative contracts | 4.9 | - | - |
| Cash deposits | - | 170.5 | - |
| Investment accruals | 21.6 | - | - |
| Debtors | - | 31.7 | - |
| Total Financial Assets | 4,385.5 | 202.2 | - |
| | | | |
| Financial liabilities | | | |
| Derivative contracts | 1.9 | - | - |

| Total Financial Liabilities | 1.9 | - | 9.7 |
|-----------------------------|-----|---|-----|
| Creditors | - | - | 9.7 |
| Derivative contracts | 1.9 | - | - |

| 2012 | Designated at fair value through profit or loss | Loans and receivables | Financial liabilities at amortised cost |
|-----------------------------|--|-----------------------|--|
| | £m | £m | £m |
| Financial assets | | - | - |
| Fixed interest securities | 623.4 | - | - |
| Equities | 1,613.7 | - | - |
| Index linked securities | 124.6 | - | - |
| Pooled investment vehicles | 1,466.3 | - | - |
| Derivative contracts | 3.4 | - | - |
| Cash deposits | - | 126.8 | - |
| Investment accruals | 19.4 | - | - |
| Debtors | - | 23.3 | - |
| Total Financial Assets | 3,850.8 | 150.1 | - |
| Financial liabilities | | | |
| Derivative contracts | 1.6 | - | - |
| Creditors | - | - | 3.2 |
| Total Financial Liabilities | 1.6 | - | 3.2 |

16. Net gains and losses on financial instruments

| | 2013 £m | *2012 £m |
|---|------------|-------------|
| Financial assets | | |
| Fair value through profit and loss | 548.4 | (4.2) |
| Loans and Receivables | - | - |
| Financial Liabilities | | |
| Fair value through profit and loss | - | - |
| Loans and Receivables | | |
| Financial liabilities at amortised cost | - | - |
| Total | 548.4 | (4.2) |

The increase in net gain resulted by the fund executing a switch from a domestic equities strategy to a global strategy in October 2012. Since that date, the US Dollar has appreciated significantly against the Pound. This, along with long term interest rates which fell slightly whilst credit spreads tightened significantly, lead to an increase in the capital values of fixed-rate securities as the discount rates used to value them fell, contributing to an additional increase in market value.

*restated to exclude property which is not a financial instrument

17. Financial Instruments – Valuation

Valuation of financial instruments carried at fair value

The valuation of financial instruments has been classified into three levels according to quality and reliability of information used to determine fair values.

Level 1

Level 1 fair value measurements are those derived from unadjusted quoted prices in active markets for identical assets or liabilities. Products classified as level 1 comprise quoted equities, quoted fixed securities, quoted index linked securities and unit trusts.

Listed investments are shown at bid prices. The bid value of the investment is based on the bid market quotation of the relevant stock exchange.

Level 2

Level 2 investments are those where quoted market prices are not available, for example where an instrument is traded in a market that is not considered to be active or valuation

techniques are used to determine fair value and where these techniques use inputs that are based significantly on observable market data.

*This investment class comprises of credit funds which in 11/12 were classified as level 1. The technique for valuing these assets is independently verified.

Level 3

Level 3 portfolios are those where at least one input which could have a significant effect on the instrument's valuation is not based on observable market data. Such instruments would include private equity, infrastructure, local authority bonds and indirect overseas property investments, which are valued using various valuation techniques that require significant management judgement in determining appropriate assumptions, including earnings, public market comparables and estimated future cash flows.

The values of the investment in private equity and infrastructure are based on valuations provided to the private equity and infrastructure funds in which Lancashire County Pension Fund has invested. These valuations are prepared in accordance with the International Private Equity and Venture Capital Valuation Guidelines or equivalent, which follow the valuation principles of IFRS and US GAAP. Valuations are performed annually mainly, and at the end of December. Cash flow adjustments are used to roll forward the valuations to 31 March as appropriate.

The overseas indirect property fund is valued monthly by external valuers, CB Richard Ellis (CBRE). CBRE are one of the largest firms of valuers in Europe, and are required to ensure that the assets in the Fund are valued each month at the current open market value, as defined by the RICS Appraisal and Valuation Standards. The valuation methodology is also subject to independent review by E&Y.

The local authority bond value is based on a valuation technique that requires management judgement including earning multiples, public market comparables and estimated future cash flows.

The table below provides an analysis of the financial assets and liabilities of the Pension Fund grouped into level 1 to 3 based on the level of which the fair value is observable.

| 2013 | Level 1 £m | Level 2 £m | Level 3 £m | Total £m |
|---|---------------|---------------|---------------|-------------|
| Financial assets | | | | |
| Financial assets at fair value through profit and loss | 3,553.0 | 424.0 | 408.5 | 4,385.5 |
| Total Financial assets | 3,553.0 | 424.0 | 408.5 | 4,385.5 |
| Financial Liabilities | | | | |
| Financial liabilities at fair value through profit and loss | 1.9 | - | - | 1.9 |
| Total Financial Liabilities | 1.9 | - | - | 1.9 |

| 2012 | £m | £m | £m | £m |
|---|---------|-------|-------|---------|
| Financial assets | | | | |
| Financial assets at fair value through profit and loss | 3,497.4 | *49.3 | 304.1 | 3,850.8 |
| Total Financial assets | 3,497.4 | 49.3 | 304.1 | 3,850.8 |
| Financial Liabilities | | | | |
| Financial liabilities at fair value through profit and loss | 1.6 | - | - | 1.6 |
| Total Financial Liabilities | 1.6 | 0 | 0 | 1.6 |

*Prior year has been restated due to a review of the previous years information

18. Nature and extent of risks arising from Financial Instruments

Risk and risk management

The Fund's primary long-term risk is that the Fund's assets will fall short of its liabilities (i.e. promised benefits payable to members). The aim of investment risk management is to balance the minimisation of the risk of an overall reduction in the value of the Fund with maximising the opportunity for gains across the whole Fund portfolio. The Fund achieves this through asset diversification to reduce exposure to market risk (price risk, currency risk and interest rate risk) and keep credit risk to an acceptable level. In addition, the Fund manages its liquidity risk to ensure there is sufficient liquidity to meet the Fund's forecast cash flow.

Responsibility for the Fund's risk management strategy rests with the Pension Fund Committee. Risk management policies are established to identify and analyse the risks faced by the Fund's operations. Policies are reviewed regularly to reflect change in activity and in market conditions.

a) Market risk

Market risk is risk of loss from fluctuations in equity and commodity prices, interest and foreign exchange rates and credit spreads. The Fund is exposed to market risk from its investment activities, particularly through its equity holdings.

The objective of the Fund's risk management strategy is to identify, manage and keep market risk exposure within acceptable parameters, whilst optimising the return on risk.

In general, excessive volatility in market risk is managed through the diversification of the portfolio in terms of geographical and industry sectors and individual securities. To mitigate market risk, the Fund and its investment advisors undertake appropriate monitoring of market conditions and benchmarking analysis.

Other price risk

Other price risk represents the risk that the value of a financial instrument will fluctuate as a result of changes in market prices (other than those arising from interest rate risk or foreign exchange risk), whether those changes are caused by factors specific to the individual instrument or its issuer or factors affecting all such instruments in the market.

The Fund is exposed to share and derivatives price risk. This arises from investments held by the Fund for which the future price is uncertain. All securities investments present a risk of loss of capital. Except for shares sold short, the maximum risk resulting from financial

instruments is determined by the fair value of the financial instruments. Possible losses from shares sold short is unlimited.

The Fund's investment managers mitigate this price risk through diversification. The selection of securities and other financial instruments is monitored by the Fund to ensure it is within limits specified in the fund investment strategy.

Other price risk – sensitivity analysis

Following analysis of historical data and expected investment return movement during the financial year, in consultation with the Fund's investment advisors, the Fund has determined that the following movements in market price risks are reasonably possible for the 2012/13 reporting period.

| Asset Type Potential market movem | |
|-----------------------------------|-------|
| UK Bonds | 4.6% |
| Overseas bonds | 8.7% |
| UK equities | 12.8% |
| Overseas equities | 12.8% |
| Index linked Gilts | 8.1% |
| Cash | 0% |
| Alternatives | 3.6% |
| Property | 1.8% |

The potential price changes disclosed above are broadly consistent with a one-standard deviation movement in value of the asset. The sensitivities are consistent with the assumption contained in the investment advisors' most recent review. This analysis assumes that all other variables, in particular foreign currency exchange rates and interest rates, remain the same.

Had the market of the Fund's investments increased/decreased in line with the above, the change in the net assets available to pay benefits in the market place would have been as follows (the prior year comparator is shown below):

| Asset Type | Value as at | 0 | Value on | Value on |
|---------------------------------------|-------------|--------|----------|----------|
| | 31 | Change | Increase | Decrease |
| | March 2013 | | | |
| | £m | % | £m | £m |
| Cash and Cash equivalents | 195.1 | 0.0% | 195.1 | 195.1 |
| Investment portfolio assets: | | | | |
| UK bonds | 519.9 | 4.6% | 543.6 | 496.1 |
| Overseas bonds | 323.7 | 8.7% | 351.8 | 295.6 |
| Total equities | 1,749.3 | 12.8% | 1,973.2 | 1,525.4 |
| Index linked gilts | 164.9 | 8.1% | 178.2 | 151.6 |
| Alternatives | 1,601.2 | 3.6% | 1,658.9 | 1,543.6 |
| Property | 434.9 | 1.8% | 442.7 | 427.0 |
| Total asset available to pay benefits | 4,989.0 | | 5,343.5 | 4,634.4 |

| Asset Type | Value as at 31 | Percentage Change | Value on Increase | Value on |
|---------------------------------------|-------------------|----------------------|----------------------|----------|
| | March 2012 | onango | moreace | Decrease |
| | £m | % | £m | £m |
| Cash and Cash equivalents | 147.9 | 0.0 | 147.9 | 147.9 |
| Investment portfolio assets: | | | | |
| UK bonds | 695.7 | 5.7% | 735.3 | 656.1 |
| Overseas bonds | 100.0 | 11.8% | 111.8 | 88.2 |
| UK equities | 1,341.4 | 15.3% | 1,547.3 | 1,135.6 |
| Overseas equities | 1,236.9 | 14.8% | 1,420.3 | 1,053.5 |
| Index linked gilts | 166.9 | 7.6% | 179.6 | 154.2 |
| Alternatives | 287.4 | 7.7% | 309.6 | 265.2 |
| Property | 383.8 | 9.4% | 419.7 | 347.9 |
| Total asset available to pay benefits | 4,359.9 | | 4,871.5 | 3,848.5 |

Interest Rate Risk

The Fund invests in financial assets for the primary purpose of obtaining a return on investments. These investments are subject to interest rate risks, which represent the risks that the fair value of future cash flow of a financial instrument will fluctuate because of changes in market interest rates.

The Fund's interest rate risk is routinely monitored by the Investment Panel and its investment advisors. The Fund's direct exposure to interest rate movements as at 31 March 2013 and 31 March 2012 is set out below. These disclosures present interest rate risk based on the underlying financial assets at fair value.

| Asset Type | As at 31 March 2013 | As at 31 March 2012 | |
|---------------------------|---------------------|---------------------|--|
| | £m | £m | |
| Cash and cash equivalents | 170.5 | 126.8 | |
| Fixed interest securities | 1,255.5 | 815.6 | |
| Total | 1,426.0 | 942.4 | |

Interest rate risk sensitivity analysis

The Fund has recognised that interest rates can vary and can affect both income to the Fund and the value of the net assets available to pay benefits. A 110 basis point (BPS) movement in interest rates is consistent with the level of sensitivity applied as part of the Fund's risk management strategy. The Fund's investment advisor has advised that long-term average rates are expected to move less than 110 basis point for one year to the next and experience suggests that such movements are likely.

The analysis that follows assumes that all other variables, in particular exchange rates, remain constant, and shows the effect in the year on the net assets available to pay benefits of a +/- 100 BPS change in interest rates:

| Asset Type | Carrying amounts as at 31 March 2013 | Change in year in available to pa | |
|---------------------------------|---|-----------------------------------|---------|
| | +100BPS | | -100BPS |
| | £m | £m | £m |
| Cash and cash equivalents | 170.5 | 1.7 | (1.7) |
| Fixed interest securities | 1,255.5 | 12.5 | (12.5) |
| Total change in asset available | 1,426.0 | 14.2 | (14.2) |

| Asset Type | Carrying amounts as at 31 March 2012 | | n net assets y benefits |
|---------------------------------|---|---------|----------------------------|
| | | +100BPS | |
| | £m | £m | £m |
| Cash and cash equivalents | 126.8 | 1.3 | (1.3) |
| Fixed interest securities | 815.6 | 8.1 | (8.1) |
| Total change in asset available | 942.4 | 9.4 | (9.4) |

Currency risk

Currency risk represents the risk that the fair value cash flow of a financial instrument will fluctuate because of changes in foreign exchange rates. The Fund is exposed to currency risk on financial instruments that are denominated in any currency other than the functional currency of the Fund (£). The Fund holds both monetary and non-monetary assets denominated in currencies other than £.

The Fund's currency rate risk is routinely monitored by the Fund and its investment advisors in accordance with the Fund's risk management strategy.

The following table summarises the Fund's currency exposure as at 31 March 2013 and as at the previous year end:

| Currency exposure – asset type | Asset value as at | Asset value as at | |
|--------------------------------|-------------------|-------------------|--|
| | 31 March 2013 | 31 March 2012 | |
| | £m | £m | |
| Overseas Equities | 1,531.0 | 1,236.9 | |
| Overseas Bonds | 323.7 | 100.0 | |
| Overseas Alternatives | 164.7 | 187.9 | |
| Overseas Pooled | 1,051.7 | 449.6 | |
| Total overseas assets | 3,071.1 | 1,974.4 | |

Currency risk – sensitivities analysis

Following analysis of historical data in consultation with the Fund's investment advisors, the Fund considers the likely volatility associated with foreign exchange rate movement to be 6.1% (as measured by one standard deviation).

A 6.1% fluctuation in the currency is considered reasonable based on the Fund advisor's analysis of long-term historical movements in the month-end exchange rates over a rolling 36-month period.

This analysis assumes that all other variables, in particular interest rates, remain constant.

A 6.1% strengthening/weakening of the pound against the various currencies in which the Fund holds investments would increase/decrease the net assets available to pay benefits as follows:

| Currency exposure – asset type | Asset value as at | Change to net as | t assets available to pay benefits | |
|----------------------------------|-------------------|------------------|---------------------------------------|--|
| | 31 March 2013 | u | pay belients | |
| | | +6.1% | -6.1% | |
| | £m | £m | £m | |
| Overseas Equities | 1,531.0 | 1,624.4 | 1,437.2 | |
| Overseas Bonds | 323.7 | 343.5 | 303.9 | |
| Overseas Alternatives | 164.7 | 174.8 | 154.6 | |
| Overseas Pooled | 1,051.7 | 1,115.8 | 987.5 | |
| Total change in assets available | 3,071.1 | 3,258.5 | 2883.2 | |

| Currency exposure – asset type | Asset value as at 31 March 2012 | Change to net ass to | ets available pay benefits |
|----------------------------------|------------------------------------|-------------------------|-------------------------------|
| | | +9.7% | -9.7% |
| | £m | £m | £m |
| Overseas Equities | 1,236.9 | 1,357.0 | 1,116.8 |
| Overseas Bonds | 100.0 | 109.7 | 90.3 |
| Overseas Alternatives | 187.9 | 206.2 | 169.7 |
| Overseas Pooled | 449.6 | 493.3 | 406.0 |
| Total change in assets available | 1,974.4 | 2,166.2 | 1,782.8 |

b) Credit risk

Credit risk represents the risk that the counterparty to a transaction or a financial instrument will fail to discharge an obligation and cause the Fund to incur financial loss. The market values of investments generally reflect an assessment of credit in their pricing and consequently the risk of loss is implicitly provided for in the carrying value of the Fund's financial asset and liabilities.

In essence the Fund's entire investment portfolio is exposed to some form of credit risk, with the exception of the derivatives positions, where the risk equates to the net market value of a positive derivative position. However the selection of high quality counterparties, brokers and financial institutions minimise the credit risk that may occur through the failure to settle a transaction in a timely manner.

Contractual credit risk is represented by the net payment or receipts that remain outstanding, and the cost of replacing the derivatives position in the event of a counterparty default. The residual risk is minimal due to the various insurance policies held by the exchanges to cover defaulting counterparties.

Credit risk on over-the-counter derivatives contracts is minimised as counterparties are recognised financial intermediaries with acceptable credit ratings determined by a recognised rating agency.

Deposits are not made with banks and financial instructions unless they are rated independent and meet the Fund's credit criteria. The Fund has also set limits as to the maximum percentage of the deposits placed with any class of financial institution.

The Fund's cash holding under its treasury management arrangements at 31st March 2013 was £170.5m (31 March 2012: £126.8m.) This was held with the following institutions:

| Summary | Rating | Balances as at | Balances as at |
|-----------------------|--------|----------------|----------------|
| | | 31 March 2013 | 31 March 2012 |
| | | £m | £m |
| Bank deposit accounts | | | |
| Ulster Bank | Baa2 | 5.0 | 5.0 |
| Northern Trust | A1 | 75.0 | 51.7 |
| Bank of Scotland | A2 | 50.0 | - |
| Bank Current Accounts | | | |
| NatWest Account | A3 | 40.5 | 70.1 |
| Total | | 170.5 | 126.8 |

c) Liquidity risks

Liquidity risk represents the risk that the Fund will not be able to meet its financial obligations as they fall due. The Fund therefore takes steps to ensure that there are adequate cash resources to meet its commitments.

The Fund has immediate access to its cash holdings.

Management prepares periodic cash flow forecasts to understand and manage the timing of the Fund's cash flow. The appropriate strategic level of cash balances to be held forms part of the Funds investment strategy.

All financial liabilities at 31 March 2013 are due within the one year.

d) Refinancing risk

The Fund does not have any financial instruments that have a refinancing risk as part of its treasury management and investment strategies.

19. Additional Voluntary Contributions (AVC's)

Members participating in these AVC arrangements each receive an annual statement confirming the amounts held in their account and the movements during the year. A summary of the information provided by Equitable Life and Prudential is shown below. (This summary has not been subject to Audit and the Pension Fund relies on the individual contributors to check deductions made on their behalf are accurately reflected in the statements provided by the AVC providers). The figures relate to the financial year 1 April 2012 to 31 March 2013 for Prudential and 1 September 2011 to 31 August 2012 for Equitable Life.

| Additional Voluntary Contributions | Equitable life | Prudential | Total |
|---|----------------|------------|-------|
| | £m | £m | £m |
| Value at the start of the year | 1.2 | 14.2 | 15.4 |
| Income (incl. Contributions, bonuses, interest, transfers in) | 0.1 | 4.0 | 4.1 |
| Expenditure (incl. Benefits, transfers out, change in market value) | (0.2) | (2.3) | (2.5) |
| Value at the end of the year | 1.1 | 15.9 | 17.0 |
| 20. Investment management expenses | 2012/13 | *201 | 1/12 |
| | £m | | £m |
| Administration, management and custody | y 6.9 | 1 | 6.7 |
| Performance measurement service | 0.2 | | 0.1 |
| Other advisory fees | 0.1 | | 0.3 |
| | 7.2 | <u> </u> | 7.1 |

*Prior year has been restated to exclude property direct operating expenses

21. Current assets

| | 2012/13 | 2011/12 |
|--|---------|---------|
| | £m | £m |
| | | |
| Contributions due from: Employers | 12.5 | 10.4 |
| :Members | 4.4 | 2.4 |
| Debtors: bodies external to general government | 14.8 | 10.5 |
| | 31.7 | 23.3 |

22. Analysis of debtors

| | 2012/13 | 2011/12 |
|---------------------------------------|---------|---------|
| | £m | £m |
| | | |
| Other local authorities | 18.9 | 5.5 |
| NHS bodies | 0.1 | - |
| Public corporations and trading funds | 0.1 | - |
| Other entities and individuals | 12.6 | 17.8 |
| | 31.7 | 23.3 |
| | | |

23. Current liabilities

| | 2012/13 | 2011/12 |
|------------------|---------|---------|
| | £m | £m |
| | | |
| Unpaid benefits | 2.3 | 2.8 |
| Accrued expenses | 7.4 | 0.4 |
| | 9.7 | 3.2 |

24. Analysis of creditors

| 012/13 | 2011/12 |
|--------|--------------------------------|
| £m | £m |
| | |
| 4.2 | (1.2) |
| 0.4 | - |
| 5.1 | 4.4 |
| 9.7 | 3.2 |
| | £m 4.2 0.4 5.1 |

25. Contingent Asset and Liability

The Pension Fund is a member of two group litigation actions aimed at reclaiming tax credits on overseas dividends and foreign income dividends on the basis that the original denial of a full tax credit was in contravention of EU non-discrimination law. If successful the estimated potential income to the Pension Fund is in the region of £10m. The estimated fees payable in respect of the litigations, regardless of the outcome, are approximately £0.3m. This issue is still progressing through the courts.

26. Contractual Commitments

The commitments relating to outstanding call payments due to unquoted limited partnership funds held in the private equity and infrastructure income part of the portfolio totalled £327.2m. The amounts 'called' by these funds are irregular in both size and timing and commitments to these partnerships are drawn down over a number of years. The term of an individual investment can be up to 10 years. Realisation of these investments in the form of distributions normally occurs towards the end of the investment period, when portfolio companies have built value and can be liquidated.

There was also a signed commitment to a non-investment fixed grade income investment at 31 March 2013 which totalled £65m.

27. Related Party Transactions

In accordance with IFRS, the financial statements must contain the disclosures necessary to draw attention to the possibility that the reported financial position of the Pension Fund may have been affected by the existence of related parties and associated material transactions. They include:

- At 31 March 2013, Gill Kilpatrick, CPFA, was Treasurer to the Pension Fund and County Treasurer for Lancashire County Council.
- The Pension Fund includes 85 scheduled and 172 admitted bodies.
- The Pension Fund Committee comprises 14 County Councillors, 2 Councillors from Unitary Authorities, 2 Councillors from District Councils, 2 Trade Union representatives, 1 representative from the Higher/Further education establishments and the Investment Advisory Panel.

The Pension Fund Committee members and senior officers of the Pension Fund were asked to complete a related party declaration for 2012/13. This revealed no material transactions between the Council and the members / officers and their families affecting involvement with the Pension Fund. Each member of the Pension Fund Committee formally considers conflicts of interest at each meeting.

Lancashire County Council

The Lancashire Pension Fund is administered by Lancashire County Council. Consequently there is a strong relationship between the council and the pension fund.

The council incurred costs of £3.8million (2011/12: £3.4 million) in relation to the administration of the fund. This includes a proportion of relevant officers' salaries in respect of time allocated to Pension and Investment issues. The council was subsequently reimbursed by the fund for these expenses. The council is also the single largest employer of the members of the pension fund and contributed £63.4 million to the fund in 2012/13 (2011/12:£68.5m million). All monies owing to and due from the fund were paid in year.

Part of the pension fund cash holdings are invested on the money markets by the treasury management operations of Lancashire Council County. The cash and bond holdings at 31st March 2013 are detailed in note 14.

Key management personnel

Paragraph 3.9.4.3 of the Code exempts local authorities from key management personnel disclosure requirements of IAS24, on the basis that the disclosure requirements for officer remuneration and members' allowances detailed in section 3.4 of the code (which are derived from the requirements of Regulation 7 (2)-(4) of the Accounts and Audit (England) Regulations 2011 and Regulation 7A of the Accounts and Audit (Wales) Regulations 2005) satisfy the key management disclosure requirements of paragraph 16 of IAS24. This applies in equal measure to the accounts of the Lancashire County Pension Fund.

The disclosure required by Regulation 7 (2)-(4) of the Accounts and Audit (England) Regulations can be found in the main accounts of Lancashire County Council.

28. Icelandic Investment

The Lancashire County Pension Fund had £2.4m on deposit. The Winding up Board published details of LBI's financial position as at 31 December 2012, this showed that LBI's assets, including partial payments already made in respect of priority claims were greater than the sum of priority claims. It is therefore still considered likely that UK local authorities will recover 100% of their deposits, subject to potential future exchange rate fluctuations. Approximately 49.7% of the total claim has now been repaid. The exact timing and amounts of future distributions is not known at this stage.

The deposit is treated as an asset on the net asset statement and the carrying value is written down as distributions are received.

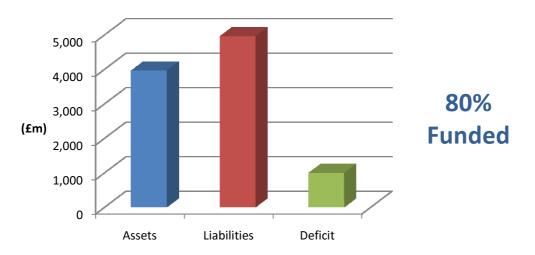
29. Funding Arrangements

Accounts for the year ended 31 March 2013 - Statement by the Consulting Actuary

This statement has been provided to meet the requirements under Regulation 34(1)(d) of The Local Government Pension Scheme (Administration) Regulations 2008.

An actuarial valuation of the Lancashire County Pension Fund was carried out as at 31 March 2010 to determine the contribution rates with effect from 1 April 2011 to 31 March 2014.

On the basis of the assumptions adopted, the Fund's assets of \pounds 3,962 million represented 80% of the Fund's past service liabilities of \pounds 4,955 million (the "Funding Target") at the valuation date.



The valuation also showed that a common rate of contribution of 12.5% of pensionable pay per annum was required from employers. The common rate is calculated as being sufficient, together with contributions paid by members, to meet all liabilities arising in respect of service after the valuation date.

Adopting the same method and assumptions as used for assessing the Funding Target the deficit would be eliminated by an average additional contribution rate of 6.6% of pensionable pay for 19 years. This would imply an average employer contribution rate of 19.1% of pensionable pay in total.

Further details regarding the results of the valuation are contained in our formal report on the actuarial valuation dated 31 March 2011.

In practice, each individual employer's position is assessed separately and the contributions required are set out in our report. In addition to the certified contribution rates, payments to cover additional liabilities arising from early retirements (other than ill-health retirements) will be made to the Fund by the employers (although certain employers have some allowance for non-ill health early retirement costs included in their certified contribution rate).

The funding plan adopted in assessing the contributions for each individual employer is in accordance with the Funding Strategy Statement (FSS). Different approaches adopted in implementing contribution increases and deficit recovery periods are as determined through the FSS consultation process.

The valuation was carried out using the projected unit actuarial method and the main actuarial assumptions used for assessing the Funding Target and the common contribution rate were as follows:

| | For past service liabilities (Funding Target) | For future service liabilities (Common Contribution Rate) |
|---|---|--|
| Rate of return on investments (discount rate) - pre retirement - post retirement | 7.0% per annum 5.5% per annum | 6.75% per annum 6.75% per annum |
| Rate of pay increases | 5.0% per annum | 5.0% per annum |
| Rate of increases in pensions in payment (in excess of Guaranteed Minimum Pension) | 3.0% per annum | 3.0% per annum |

The assets were assessed at market value.

The next triennial actuarial valuation of the Fund is due as at 31 March 2013. Based on the results of this valuation, the contribution rates payable by the individual employers will be revised with effect from 1 April 2014.

30. Actuarial Present Value of Promised Retirement Benefits

IAS 26 requires the present value of the Fund's promised retirement benefits to be disclosed, and for this purpose the actuarial assumptions and methodology used should be based on IAS 19 rather than the assumptions and methodology used for funding purposes.

To assess the value of the benefits on this basis, we have used the following financial assumptions as at 31 March 2013 (the 31 March 2012 assumptions are included for comparison):

| | 31 March 2012 | 31 March 2013 |
|--|----------------|----------------|
| Rate of return on investments (discount rate) | 4.9% per annum | 4.2% per annum |
| Rate of pay increases | 4.5% per annum | 4.4% per annum |
| Rate of increases in pensions in payment (in excess of Guaranteed Minimum Pension) | 2.5% per annum | 2.4% per annum |

The demographic assumptions are the same as those used for funding purposes other than the allowance for future improvements in life expectancy, which has been updated taking into account the latest evidence on this issue. The updated allowance underlying the 31 March 2013 calculations is in line with the projections model published in November 2009 by the Continuous Mortality Investigation (CMI) with a long-term improvement rate of 1.25% p.a. The previous allowance as at 31 March 2012 used a long-term improvement rate of 1.0% p.a.

During the year, corporate bond yields reduced, resulting in a lower discount rate being used for IAS26 purposes at the year end than at the beginning of the year (4.2% p.a. versus 4.9% p.a.). The impact of this was offset slightly by the 0.1% p.a. fall in assumed inflation.

The value of the Fund's promised retirement benefits for the purposes of IAS26 as at 31 March 2012 was estimated as £6,254 million. The effect of the changes in actuarial assumptions between 31 March 2012 and 31 March 2013 as described above is to increase the liabilities by *c*£814 million. Adding interest over the year increases the liabilities by a further *c*£306 million, and allowing for net benefits accrued/paid over the period decreases the liabilities by *c*£1 million. The net effect of all the above is that the estimated total value of the Fund's promised retirement benefits as at 31 March 2013 is therefore £7,373 million.

The policy for funding the promised retirement benefits is set out in the Funding Strategy Statement, the long term funding objective being for the Fund to achieve and maintain sufficient assets to cover 100% of projected accrued liabilities.

Glossary

Accounting Policies

The specific principles, bases, conventions, rules and practices applied by the authority in preparing and presenting financial statements.

Accrual

The concept that income and expenditure are recognised as they are earned or incurred, not as cash is received or paid.

Actuary

An expert on pension scheme assets and liabilities. The Local Government Pension Scheme Actuary reassesses the rate of employer contributions to the pension fund every three years.

Actuarial gains and losses

A change in pension fund liability due to the effects of differences between the previous actuarial assumptions and what has actually occurred. Outcomes are better or worse than the actuary had predicted or assumed – for example, because the fund's assets earn more than expected, salaries do not increase as fast as assumed or members retire later than assumed.

Agency services

Services which one council is responsible for, but which another council provides (as the agent). The council responsible pays the agent council the cost of the services provided.

Amortisation

An annual charge to the revenue account that spreads the cost of an asset over a period of time.

Appropriation

A contribution to or from a financial reserve.

Audit qualification

A comment made by the auditors if they are not completely satisfied with the accounts.

Budget

A statement which reflects the County Council's policies in financial terms and which sets out its spending plans for a given period.

Capital assets

Assets bought through capital expenditure. They are also known as 'capital items' and 'fixed assets'.

Capital creditors

Amounts owed by the county council for spending on buying or improving assets.

Capital elements

Various items of costs e.g. materials and interest payments.

Capital expenditure

Spending on buying or improving assets that have a long-term benefit – for example land, buildings and roads.

Capital funding

Money to support spending on capital projects.

Capital grant

Money received for capital items (see 'capital expenditure' above).

Capital investment

Money invested in capital projects.

Capital projects

Projects to buy or improve assets that have a long-term benefit – for example, land, buildings and roads. These projects are funded by capital expenditure.

Capital receipts

Proceeds received from the sale of capital assets. The proceeds are set aside in the Capital reserve in order to repay the county council's borrowings or to finance new capital expenditure.

Capital value

Amount spent on capital.

Capitalise

To treat as capital expenditure rather than revenue expenditure.

Cash balance

Cash available to invest on the money market.

Cash equivalents

Short term (less than 3 months), highly liquid investments that are readily convertible to known amounts of cash and which are subject to an insignificant risk of changes in value.

Cash transactions

Cash amounts entering or leaving the accounts – for example, to pay for goods or services, or income from fees and charges.

Central items

Central overheads e.g. payroll costs.

Change in accounting estimate

An adjustment of the carrying amount of an asset or liability that results from an assessment of the present status and future benefits or obligations. These changes occur as a result of new information, and are not corrections of errors.

Class of tangible non current assets

The classes of tangible non current assets required for inclusion in the accounting statements are:

Operational assets:

- Council dwellings.
- Other land and buildings.
- Vehicles, plant, furniture and equipment.
- Infrastructure assets these are inalienable assets, expenditure on which is only recoverable by continued use of the asset created, i.e. there is no prospect of sale or alternative use. Examples are maintenance of highways and footpaths.
- Community assets these are assets that the local authority intends to hold in perpetuity, that have no determinable useful life, and that may have restrictions on their disposal. Examples of community assets are parks and historical buildings.

Non Operational Assets:

- Surplus asset
- Assets under construction

CIPFA

The Chartered Institute of Public Finance and Accountants is the accountancy body which recommends accounting practice for the preparation of local authority accounts.

Collection fund

The system used by district and borough councils to keep council tax separate from their own accounts. The amount in the fund each year is fed into the council tax calculation for the following year.

Construction contract

A contract specifically negotiated for the construction of an asset and services related to the construction, for example architects.

Contingent liabilities

Liabilities relating to a known set of circumstances which may or may not arise. They can also be liabilities which are likely to arise but which are very difficult to measure until future developments make things clearer.

Contributions equivalent premium

Money that is repaid to the DSS when someone opts out of the county pension scheme and rejoins the state scheme. All benefits are repaid as if that person had never left the state scheme.

Corporate and democratic core

The corporate and democratic core comprises all activities which local authorities engage in specifically because they are elected, multi-purpose authorities. The cost of these activities are thus over and above those which would be incurred by a series of independent, single purpose, nominated bodies managing the same services. There is therefore no logical basis for apportioning these costs to the services.

Corporate governance

The authoritative rules and controls in place within an organisation required to promote openness, inclusivity, integrity and accountability.

Council Tax precept

The Council Tax charged by one authority (the precepting authority) which is collected by another authority (the billing authority). The County Council's Council Tax income is charged through a precept on the district councils' collection funds. (The Environment Agency also charges the County Council a precept for flood prevention purposes).

County Fund

The main revenue fund used to provide County Council services. Income to the fund consists of the county precept on the collection funds, government grants and other income.

Creditors

Amounts owed by the County Council for work carried out, goods received or services provided, which had not been paid by the date of the balance sheet.

Current assets and liabilities

Current assets are cash, cash equivalents and items that can be readily converted into cash. Current liabilities are items that are due for payment immediately or in the short term.

By convention these items are ordered by reference to the ease that the asset can be converted into cash, and the timescale in which the liability falls due.

Current service cost (IAS 19)

The increase in the County Council's defined benefit scheme obligation (pension scheme liability) as a result of employees' service during the current year.

Curtailment cost (IAS 19)

Additional pension scheme liabilities as a result of redundancies and efficiency retirements during the year.

Debt redemption

This is where a debt is repaid early.

Debtors

Amounts owed to the County Council which had not been paid by the date of the balance sheet.

Deferred charge

Capital expenditure which does not produce an asset that is controlled by the County Council – for example, grants to other authorities for capital purposes.

Deferred credit

Money received but not yet reported as income in the revenue account.

Deferred liabilities

Debts to be settled some time in the future, but the actual date is not certain.

Defined benefit scheme

A pension or other retirement benefit scheme other than a defined contribution scheme. Usually, the scheme rules define the benefits independently of the contributions payable, and the benefits are not directly related to the investments of the scheme. The scheme may be funded or unfunded.

Defined contribution scheme

A pension or other retirement benefit scheme into which an employer pays regular contributions fixed as an amount or as a percentage of pay and will have no legal or constructive obligation to pay further contributions if the scheme does not have sufficient assets to pay all employee benefits relating to employee service in the current and prior periods.

Depreciation

Charges to the income and expenditure account to reflect a decrease in the value of assets as a result of use or ageing.

Discretionary benefits

Retirement benefits which the employer has no legal, contractual or constructive obligation to award and are awarded under the authority's discretionary powers.

Devolved financial management (DFM)

The county council's budget management system. The budget is managed by those who make the decisions in each area of responsibility ('accountable officers').

Direct service organisation (DSO)

An organisation set up within the county council to carry out certain activities subject to competitive tendering.

Employer's pension contributions

Payments to the pension scheme made by the county council for current employees.

Exchange Transactions

The authority receives assets or services or has liabilities extinguished, and directly gives approximately equal value (primarily in the form of cash, goods, services and use of assets) to another entity in exchange.

Expected return on assets (IAS 19)

The average rate of return expected on investment assets held by the pension scheme.

Fair value

The amount for which an asset could be exchanged, or a liability settled, in an arm's length transaction less, where applicable, any grants receivable towards the purchase or use of the asset.

Finance Lease

A lease that transfers substantially all the risks and rewards related to the ownership of the asset to the lessee.

Financial year

The period of 12 months for which the accounts are drawn up. For local authorities the financial year (or 'accounting period') begins on 1 April and finishes on 31 March of the following year.

Financing charges

Repayments on amounts loaned to the county council by external organisations. These charges include interest as well as repayment of the amount borrowed (the 'principal').

Financial instrument

A financial instrument can be a financial asset or a financial liability. A financial asset is a contract such as an investment or loan representing amounts due to the authority. A financial liability is a contract such as borrowing representing amounts owed by the authority.

Fixed assets

Assets intended to be used for several years – for example, buildings, machinery and vehicles.

Global custodian

A financial institution responsible for keeping up-to-date records of equities and bonds owned by a pension fund.

Government grants

Assistance by government and inter-government agencies and similar bodies, whether local, national or international, in the form of cash or transfers of assets to an authority in return for past or future compliance with certain conditions relating to the activities of the authority.

Historic cost

The cost of an asset at the time it was bought.

Impairment

Where the useful working life of an asset is significantly reduced – for example, because of damage to a piece of equipment or changes in technology which mean that a service can be provided more efficiently in other ways. When the amount at which the asset is held exceeds the amount the authority could receive for the asset, an impairment loss is recognised.

Infrastructure assets

Highways fixed assets – for example, roads and bridges.

Intangible assets

Assets which do not have a physical form. Examples include computer software, brand names, patents and copyrights.

Interest cost (pensions)

The expected increase in the value of pension scheme liabilities because benefits are one year closer to being paid.

Investing activities

The acquisition of and disposal of long term assets and other investments not included as part of cash equivalents.

Investment property

Property held solely to earn rentals or for capital appreciation, not as part of service delivery.

Landfill Allowance Trading Scheme (LATS)

The scheme allocates tradable landfill allowances to each waste disposal authority in England. Authorities can buy, sell or carry forward landfill allowances depending on usage requirements.

Local Authority Business Growth Incentive Scheme (LABGI)

This scheme provides incentive for local authorities to promote economic growth by allowing them to retain a proportion of any increase in business rates revenues.

Local Public Service Agreement (LPSA)

Government initiative whereby demanding performance targets are set to deliver improvements for local people through partnerships with district councils and other organisations.

Market value

The monetary value of an asset as determined by current market conditions at the balance sheet date.

Materiality

The concept that any omission from or inaccuracy in the statement of accounts should not be so large as to affect the understanding of those statements by a reader.

Minimum revenue provision

The minimum amount (as laid down in statute) that the county council must charge to the accounts each year in order to meet the costs of repaying amounts borrowed.

National non-domestic rate

The government levies a standard rate on all properties used for commercial purposes and cannot increase it by any more that the retail price index. Rates are collected on behalf of the government by district councils, and are then redistributed from a national pot as part of formula grant.

Net book value

The amount at which fixed assets are included in the balance sheet, i.e. their historical cost or current value less the cumulative amounts provided for depreciation.

Net nil trading position

This is where spending matches income.

Net current replacement cost

The cost of replacing or recreating the particular asset in its existing condition and in its existing use, i.e. the cost of its replacement or of the nearest equivalent asset, adjusted to reflect the current condition of the existing asset.

Net debt

The authority's borrowings less cash and liquid resources. Where cash and liquid resources exceed borrowings, reference should be to net funds rather than net debt.

Net pension liability

The amount the pension scheme will have to pay out in the future, less the value of pension fund assets.

Net realisable value

The amount for which an asset can be sold, less the cost of selling it.

Nil consideration

Where no charge is made for an item.

Nominal value of a financial instrument

The nominal value of a financial instrument is the amount, exclusive of interest, payable or receivable when the instrument matures.

Non-cash adjustments

Changes in debtors' and creditors' balances over the year.

Non-distributed costs

These are costs that cannot be specifically applied to a service or services and are held centrally, comprising certain pension costs and the costs of unused shares of IT facilities and other assets.

Non-operational assets

Assets which are not in use.

Operating lease

A lease where ownership of the goods remains with the company leasing them.

Operational assets

Assets used for day-to-day activities – for example, land, buildings, furniture and equipment.

Participating interest

When an organisation owns a significant proportion of shares (normally 20% or more) in another company.

Past service cost or gain (IAS 19)

The increase or decrease in pension scheme liabilities as a result of changes to benefits earned in previous years – for example, because of early retirement or changes to regulations.

Pension enhancements

Additional pension benefits (such as added years on early retirement) awarded to scheme members in line with the county council's general conditions of employment.

Pooled investment vehicle

Where a pension fund invests in a fund with other investors. This fund in turn buys and owns assets.

Precept

A charge made by one authority which is collected by another authority – for example, the council tax precept.

Principal

The amount of money borrowed, not including interest charges.

Principal repayment of debt

Re-payment of a loan, not including interest charges.

Prior period adjustments

Those material adjustments applicable to prior years arising from changes in accounting policies or from the correction of fundamental errors.

A fundamental error is one that is of such significance as to destroy the validity of the financial statements. They do not include normal recurring corrections or adjustments of accounting estimates made in prior years.

Private finance initiative (PFI)

A means of securing new assets and associated services in partnership with the private sector.

Projected unit method (Pensions)

An accrued benefits valuation method in which the scheme liabilities make allowance for the projected earnings. An accrued benefits valuation method is a valuation method in which the scheme liabilities at the valuation date relate to:

- (a) the benefits for pensioners and deferred pensioners (i.e. individuals who have ceased to be active members but are entitled to benefits payable at a later date) and their dependants, allowing where appropriate for future increases, and
- (b) The accrued benefits for members in service on the valuation date.

Accrued benefits are the benefits for service up to a given point in time, whether vested rights or not.

Provisions

Liabilities of uncertain timing or amount.

Public Works Loan Board (PWLB)

A government agency which provides longer-term loans to local authorities at interest rates only slightly higher than those at which the government itself can borrow.

Realisable value

The amount for which an asset can be sold.

Reconciliation

The process of checking figures from different sources which should logically match up – for example, matching invoices paid against amounts banked.

Related party

A person or organisation which has influence over another person or organisation.

Reserves

Amounts set aside in one year's accounts which can be spent in later years. Some types of reserve can only be spent if certain conditions are met.

Residual value

The amount an asset can be sold for, less the cost of selling it.

Revenue account

An account which records the county council's day to day expenditure and income relating to items such as salaries, wages and the costs of running services.

Revenue contribution to capital outlay

This is where capital expenditure is financed by a direct contribution from the revenue account, rather than by a loan or another form of finance.

Revenue expenditure

The county council's day-to-day spending. This consists mainly of salaries and wages, running costs and financing charges.

Revenue Support Grant

A general grant from central government to contribute towards the cost of providing services.

Reversed out

This is where an opposite entry is made in the accounts, to cancel the effect of a transaction.

Soft loan

A type of loan in which the terms and conditions of repayment are more generous than they would be under normal finance circumstances.

Specific grants

Government grants for a particular service – for example, the Standards Fund Grant.

Stock

Materials and consumable goods bought but not yet used at the end of the accounting period.

Tangible assets

Assets which have a physical form – for example, buildings, furniture and equipment.

Total net worth

The total net value of resources available to or owned by the council.

Transfers in/out

Transfers of money either into or out of the pension fund, from another pension fund.

Transfer value

A payment made by one pension fund to another when a scheme member changes schemes.

Useful life

The period which an asset is expected to be available for use.

Undischarged obligations

Payments we are committed to make in the future.

Withholding tax

A tax on dividend income, charged at source.

Write down

This is where amounts are charged to the revenue account or offset against another balance sheet account.

Agenda Item 10

Audit & Governance Committee

Meeting to be held on 30 September 2013

Electoral Division affected:

All

External Audit

Lancashire County Council 2012/13 – Financial Resilience Report

Contact for further information:

Karen Murray, 0161 234 6364, Director, Grant Thornton

karen.l.murray@uk.gt.com

Executive Summary

Work supporting the Value for Money (VfM) conclusion, as part of the statutory external audit, includes a review to determine if the Council has proper arrangements in place for securing financial resilience.

The report at Appendix A covers the overall findings from the assessment of the Council's arrangements for securing financial resilience, having regards to its approach to strategic financial planning, financial governance and financial control.

Recommendation

The Committee is asked to consider the main messages from the report, particularly those areas assessed as medium (amber) risk around:

- systems of internal control;
- responsiveness of the financial plan to meeting future challenges;
- reviewing current procurement arrangements and implementing arrangements to strengthen these as appropriate;
- considering whether existing arrangements provide members with adequate assurances that key risks are being properly identified, mitigated and managed.



Background and advice

Attached at Appendix 'A' is the external auditor's financial resilience report for Lancashire County Council for the 2012/13 audit. The report has been produced in accordance with the Audit Commission's statutory Code of Audit Practice for Local Government bodies.

Karen Murray, Director and Len Cross, Audit Manager, will attend the meeting to present the reports and respond to questions.

Consultations

The report has been agreed with the County Treasurer.

Implications

This item has the following implications, as indicated:

N/A

Risk management

No significant risks have been identified.

Local Government (Access to Information) Act 1985

List of Background Papers

Paper

Date

Contact/Directorate/Tel

N/A



Lancashire County Council Review of the Council's Arrangements for Securing Financial Resilience

Year ended 31 March 2013

Karen Murray

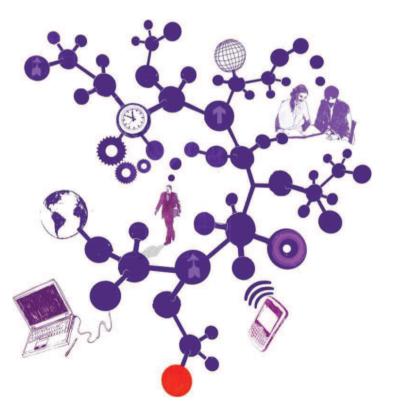
Director T 0161 953 6900 E karen.l.murray@uk.gt.com

Len Cross

Manager T 0161 234 6387 E leonard.e.cross@uk.gt.com

Allen Graves

In Charge Auditor **T** 0161 953 6901 allen.graves@uk.gt.com



Page 376

The contents of this report relate only to the matters which have come to our attention, which we believe need to be reported to you as part of our audit process. It is not a comprehensive record of all the relevant matters, which may be subject to change, and in particular we cannot be held responsible to you for reporting all of the risks which may affect the Council or any weaknesses in your internal controls. This report has been prepared solely for your benefit and should not be quoted in whole or in part without our prior written consent. We do not accept any responsibility for any loss occasioned to any third party acting, or refraining from acting on the basis of the content of this report, as this report was not prepared for, nor intended for, any other purpose.

Contents

| 1 Executive Summary | Page 3 | |
|--------------------------------|---------|--|
| 2 Key Indicators | Page 9 | |
| 3 Strategic Financial Planning | Page 13 | |
| 4 Financial Governance | Page 16 | |
| 5 Financial Control | Page 20 | |
| | | |

Appendix - Key indicators of financial performance

Page 25

| σ |
|----|
| ag |
| Je |
| ω |
| 8 |

| 1 | Executive Summary | |
|---|------------------------------|--|
| 2 | Key Indicators | |
| 3 | Strategic Financial Planning | |
| 4 | Financial Governance | |
| 5 | Financial Control | |

Appendix - Key indicators of financial performance

Our approach

Value for Money Conclusion

Our work supporting our Value for Money (VfM) conclusion, as part of the statutory external audit, includes a review to determine if the Council has proper arrangements in place for securing financial resilience.

In so doing we have considered whether the Council has robust financial systems and processes in place to manage its financial risks and opportunities, and to secure a stable financial position that enables it to continue to operate for the foreseeable future. We have carried out our work in discussion and agreement with officers.

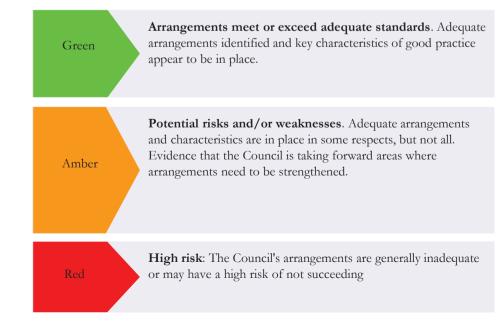
The definition of foreseeable future for the purposes of this financial resilience review is 12 months from the date of this report.

We have reviewed the financial resilience of the Council by looking at:

- Key indicators of financial performance;
- Its approach to strategic financial planning;
- Its approach to financial governance; and
- Its approach to financial control.

Further detail on each of these areas is provided in the sections of the report that follow. Our overall conclusion is that the Council has adequate arrangements in place for securing financial resilience.

We have used a red/amber/green (RAG) rating with the following definitions.



National and Local Context

National Context

The Chancellor of the Exchequer announced the current Spending Review (SR10) to Parliament on 20 October 2010. SR10 represented the largest reductions in public spending since the 1920s. Revenue funding to local government was to reduce by 19% by 2014/15 (excluding schools, fire and police). After allowing for inflation, this equates to a 28% reduction in real terms with local government facing some of the largest cuts in the public sector. In addition, local government funding reductions were frontloaded, with 8% cash reductions in 2011/12. This followed a period of sustained growth in local government spending, which increased by 45% during the period 1997 to 2007.

The Chancellor of the Exchequer, in his Autumn Statement in November 2011, announced further public spending reductions of 0.9% in real terms in both 2015/16 and 2016/17. In his Autumn Statement on 5 December 2012, the Chancellor reinforced austerity measures announcing a further \pounds 6.6bn of savings during 2013/14 and 2014/15. Whilst health and schools will be continue to be protected in line with the Government's policy set out in SR10, local government will continue to face significant funding reductions. The Department for Communities and Local Government will contribute \pounds 470m of these additional savings, \pounds 445m of which will come from local authority funding during 2014/15, with local authorities being exempt from additional savings in 2013-14. In his March 2013 Budget the Chancellor announced further departmental 1% savings during each of 2013/14 and 2014/15. The NHS and schools remain protected, but police and local government will need to find an additional 0.5% over both years.

The next spending round period, 2015/16, was announced by the Chancellor on 26 June 2013. Local government will face a further 10% funding reduction for this period.

The Chancellor of the Exchequer, in his Autumn Statement in November 2011, announced further public spending reductions of 0.9% in real terms in both 2015/16 and 2016/17. Financial austerity will therefore continue until at least 2017.

Local Context

The Lancashire County Council area of 3,070 square kilometres has a population of some 1.46 million people.

It's county wide economy of $\pounds 23.5$ billion per annum represents 19% of the North West Regional economy. Across the 14 Lancashire districts economic well being as measured by Gross Value Added (GVA) is only 77% of the UK national average. In addition, the County has pockets of severe social and economic deprivation with six of the Lancashire authorities being in the top 50 most deprived in England.

The County Council's spend in 2011/12 was \pounds 1,385 per head of population. Compared with the County Council average of \pounds 1,223 per head, this was amongst the highest 5% in its benchmark group. This is a reflection of the levels of deprivation in some parts of the county and also the Council's engagement with a range of partner bodies to promote economic regeneration across Lancashire.

The Council recognises that it faces significant financial challenges going forward. The latest estimate shows it needs to reduce its annual budget by some £300m over the next 4 years to March 2017. This equates to 38% of current spending levels.

| Risk area | Summary observations | High level risk assessment |
|-------------------------------|--|-------------------------------|
| Key Indicators of Performance | Overall, the Council has performed well. The Council has a healthy balance sheet and the County Fund balance of £36m is in line with the county Treasurer's advice. The Council's working capital ratio has decreased over time. However, this reflects the Council's use of short term borrowing to manage liquidity and fund capital expenditure. In addition, the Council has had a strategy of moving its investments into gilts which tend to have long term maturity dates but are, nonetheless, relatively liquid assets. The level of long term debtors in the balance sheet is high. This is because the Council has undertaken significant schemes under Private Finance Initiatives, for example in waste management. Sickness absence levels are in line with the Council's comparator authorities. The Council has reduced sickness absence by 22% over the last 5 years. Regular sickness absence reports are prepared and overall sickness absence management arrangements appear to be working effectively | Green |
| Strategic Financial Planning | The Council has a strong track record in delivering against its budget. It has successfully taken some £217m out of the Council's cost base over the course of the current three year budget through a mix of efficiency and policy measures. In doing so, the Council has looked to protect the level and quality of services provided to residents. Looking ahead, the Council estimates the need to take a further £300m out of its annual budget over the 3 years to March 2017. In doing so, it starts from a comparatively healthy position. Useable reserves have been set aside to meet the costs of downsizing and fund a range of 'invest to save' schemes to help achieve more economic, efficient and effective service delivery. However, members will need to make tough choices on the nature and level of service provision in line with corporate priorities if the Council is to maintain it's sound financial position through to March 2017. | Green |
| Financial Governance | The Council has a robust approach to financial and performance management. It has established a good record in delivering against savings plans despite pressures on spend in demand led services. As a result, it achieved a £12.9m revenue budget under-spend in 2012/13 and has delivered the savings plans agreed in the three year budget to March 2014. Proactive management of delegated schools balances means only 27 schools have a deficit at the end of 2012/13 and some £0.28m has been clawed back from schools with 'excessive' balances in agreement with the schools forum. Financial reports to members are provided on a regular basis. They are timely, clear and concise. | Green |

| Risk area | Summary observations | High level risk assessment |
|-------------------|--|-------------------------------|
| Financial Control | The Council had generally sound arrangements in place to ensure financial control during 2012/13. However, weaknesses in the overall framework have recently been identified in relation to procurement and some aspects of good governance. Work is underway by the Council to investigate these issues. The Council's has been working over recent years to improve the control environment and has made good progress. In 2012/13, the Head of Internal Audit concluded the Council has a generally sound system of internal control. However, she provided no or limited assurance about operation of controls in 48% of the review she undertook. Whilst we acknowledge that the audit plan, and therefore the focus of internal audit work, is on those areas management consider to be high risk, we are pleased to see that management team has recognised the need for further and faster improvement in the application of controls. There is scope to strengthen the controls framework around the Council's treasury management function, including developing and maintaining Treasury Management Practice documents which clearly define processes and responsibilities. The Council should consider the risk management arrangements it needs to have in place to: obtain positive assurances that all significant service and corporate risks are being properly identified, evaluated and managed; provide a basis for more effective challenge on the adequacy of arrangements for managing specific service based and corporate risks. | Amber |

Next steps

The key points for consideration are:

1. Consistent with the corporate priorities, members and officers need to work together to develop the three year budget to 31 March 2017 in:

- considering budget options and trade offs that need to be made in finalising the 'service offer' to the public;
- implementing the step changes that will inevitably be required in the way the Council delivers services.

2. Strengthen the controls framework around the Council's treasury management function, including developing and maintaining Treasury Management Practice documents which clearly define processes and responsibilities and strengthen compliance arrangements.

3. Determine the risk management arrangements needed to provide members with positive assurances all significant service and corporate risks are being properly identified, evaluated and managed. This should then provide a basis for more effective challenge on the adequacy of arrangements for managing specific service based and corporate risks.

4. Investigate the weaknesses in procurement and good governance that have recently been identified and consider the further action needed.

5. Ensure appropriate arrangements are in place to strengthen the internal control framework .

2 Key Indicators

3 Strategic Financial Planning

4 Financial Governance

5 Financial Control

Appendix - Key indicators of financial performance

Introduction

This section of the report includes analysis of key indicators of financial performance, benchmarked where this data is available. These indicators include:

- Working capital ratio
- Long term borrowing to tax revenue
- Long term borrowing to long term assets
- Sickness absence levels
- Out-turn against budget
- Useable Reserves: Gross Revenue Expenditure
- Schools Reserves Balances to DSG allocations

We have used the Audit Commission's nearest neighbours benchmarking group comprising the following authorities:

Derbyshire County Council Warwickshire County Council Lincolnshire County Council Somerset County Council Cumbria County Council Norfolk County Council Leicestershire County Council Hampshire Council Kent County Council Staffordshire County Council Gloucestershire County Council Warwickshire County Council Essex County Council LANCASHIRE COUNTY COUNCIL Nottinghamshire County Council Northamptonshire County Council

Overview of performance

| Area of focus | Summary observations | Assessment |
|---|---|------------|
| Reserve Balances | The Council has a healthy balance sheet. The County Fund balance stood at £36m at 31 March 2013 which is in line with the County Treasurer's advice to members. This balance provides contingency for the Council. The Council also has an adequate level of earmarked reserves, broadly in line with the current three year budget. The need for specific earmarked reserves is subject to a risk management and member approval process. As a result, reserves have been established to support strategic investment, service transformation and downsizing going forward. These reserves will assist the Council in delivering the £300m of savings likely to be needed in the next three year budget. | Green |
| Performance Against Budgets: revenue & capital | The Council has been successful in delivering in line with its current three year budget. This plan required the Council to make significant savings over the life of the plan. A significant proportion of the savings have been made on a recurrent basis earlier than expected. In 2012/13 the Council achieved a £12.9m underspend on its 2012/13 revenue budget. This has been achieved because of the early realisation of planned savings together with the planned use of some reserves and provisions. The underspend has been delivered despite the pressures on spend in respect of some demand led services. Capital spend in 2012/13 was £139.4m compared with a budget of £143.8. The Council is continuing its actions to manage down the level of slippage but this continues to be a challenge. | Green |
| Schools Balances | The Council has sound arrangements in place to monitor schools financial performance and to provide assistance and advice as necessary to schools which are at risk of running into financial difficulty. Only 27 schools were in deficit at year end. The Council, working with the schools forum, has also identified £0.28m of balances to be clawed back from schools with balances assessed as excessive. The Council follows Department for Education guidance in making these assessments. School balances of £51.5m as a ratio of DSG allocation in year is in line with the average for its comparator group. | Green |

Overview of performance

| Area of focus | Summary observations | Assessment |
|---------------|--|------------|
| Workforce | The Council has reduced its sickness absence levels significantly over the last few years. It has fallen from an average of 9.23 days per WTE in 2007/08 to 7.15 days by 2011/12. This equates to a 22% reduction over 5 years. The level of sickness absence is now below the average for local government of 8 days and for the public sector more broadly of 7.9 days. Regular sickness absence monitoring reports are produced and considered. | Green |

| | 3 | Strategic | Financial | Planning |
|--|---|-----------|-----------|----------|
|--|---|-----------|-----------|----------|

4 Financial Governance

1 Executive Summary

5 Financial Control

Appendix - Key indicators of financial performance

Strategic Financial Planning

Key characteristics of good strategic financial planning

In conducting our review of strategic financial planning we have assessed the Council's performance against the following indicators:

- Focus on achievement of corporate priorities is evident through the financial planning process. The MTFP focuses resources on priorities.
- The MTFP includes outcome measures, scenario planning, benchmarking, resource planning and details on partnership working. Targets have been set for future periods in respect of reserve balances, prudential indicators etc.
- Annual financial plans follow the longer term financial strategy.
- There is regular review of the MTFP and the assumptions made within it. The Council responds to changing circumstances and manages its financial risks.
- The Council has performed stress testing on its model using a range of economic assumptions including CSR.
- The MTFP is linked to and is consistent with other key strategies, including workforce.
- KPIs can be derived for future periods from the information included within the MTFP.

Medium Term Financial Strategy

| Area of focus | Summary observations | Assessment |
|---|--|------------|
| Focus of the financial strategy | The current three year budget covers the period to 31 March 2014 and provides the overall financial framework. The budget is based on a sound financial model. It was built up from the Council's corporate priorities and took account of the impact of internal and external factors including the reduction in central government funding, legislative changes and the economic climate. The three year budget also covers the capital programme. A new three year budget is under development. Work is on going to ensure the Council's financial strategy, expressed through this budget, reflects the need to save an estimated £300m over the it's life. | Green |
| Adequacy of planning assumptions | The planning assumptions applied in the current three year budget are reasonable. Going forward, the Council has made overall assumptions about the key financial drivers like central government funding, the impact of pay and price inflation, the impact of the revaluation of the pension fund, and the impact of costs of borrowing and the minimum levels of reserves required. Work is also underway to develop reliable assumptions that can be applied to the budget for demand led service areas. The Council has therefore identified a need to make savings of some £300m by 2017. The savings assessment has been subject to risk assessment and sensitivity analysis based on the assumptions applied. Work is now underway to identify how savings will be made at a corporate and service level. | Green |
| Scope of the MTFS and links to annual planning | The current three year budget has been developed in line with the Council's objectives and priorities. It provides a clear steer on how the Council will manage its finances over the life of the plan. The Council is using its existing and well developed financial and service planning processes to support the development of the next three year financial budget. This will ensure the plan reflects the objectives and priorities of the Council's new leadership. Detailed work is now underway to identify how the overall savings target will be achieved. The Council has: asked all service areas to identify how they can deliver a 10% saving on a recurrent basis through efficiencies; and identified a series of "cross cutting" or corporate areas for additional savings. Effective working relationships and communications between officers and members will be crucial to the development of a deliverable three year financial plan. | Green |

Medium Term Financial Strategy

| Area of focus | Summary observations | Assessment |
|--|---|------------|
| Review processes | | |
| Responsiveness of the financial plan | To date, the Council has been able to demonstrate the responsiveness of its budget setting framework. Arrangements in place to ensure savings plans are on track are considered robust as they allow appropriate corrective action to be taken where necessary. The three year budget allows the Council to consider changes to service delivery models as and when appropriate. The arrangements in place will stand the Council in good stead as it addresses the financial challenges ahead. However, in common with many local authorities, the Council acknowledges that the indicative savings target, which equates to 38% of current spending, presents a significant financial challenge. | Amber |

3 Strategic Financial Planning

4 Financial Governance

1 Executive Summary

2 Key Indicators

5 Financial Control

Appendix - Key indicators of financial performance

Financial Governance

Key characteristics of effective financial governance

In conducting our review of financial governance we have assessed the Council's performance against the following indicators:

Understanding

- There is a clear understanding of the financial environment the Council is operating within:
- > Regular reporting to Members. Reports include detail of action planning and variance analysis etc.
- > Actions have been taken to address key risk areas.
- > Officers and managers understand the financial implications of current and alternative policies, programmes and activities.

Engagement

• There is engagement with stakeholders including budget consultations.

Monitoring and review

- There are comprehensive policies and procedures in place for Members, Officers and budget holders which clearly outline responsibilities.
- Number of internal and external recommendations overdue for implementation.
- Committees and Cabinet regularly review performance and it is subject to appropriate levels of scrutiny.
- There are effective plans in place to update the MTFP in light of changing planning assumptions and events

Financial Governance

Understanding and engagement

| Area of focus | Summary observations | Assessment |
|--|---|------------|
| Understanding the Financial Environment | The next three year budget covering 2014 – 2017 is now being developed. In July 2013 the County Treasurer presented a report to Cabinet setting out the framework to manage this process. The framework in place will ensure members are properly appraised of policy alternatives in the context of projected future resources. Officers are also well aware of the financial challenge and some 200 budgetholders recently attended workshops to set out the savings required at service level. Corporate or cross cutting savings plans are also being developed, overseen by a programme board and project directors. | Green |
| Executive and Member Engagement | The Council has a good track record ensuring Members and the Senior Management Team are aware of and understand the financial position. There is a good level of engagement with other stakeholders, including its own employees. There are arrangements in place for consultation with the public and these have included budget presentations across the Districts. Cabinet receives regular, timely and concise reports which provide sufficient detail to facilitate effective member review and challenge. the Chief Officer Management Team meets fortnightly to discuss key issues facing the council as well as the objectives and direction of the authority as a whole. | Green |
| Overview for controls over key cost categories | The Council has a good understanding of the main drivers of cost. Spend per head of population in 2011/12 was £1,385 compared with the County Council average of £1,223 per head. Although this is relatively high, it reflects the levels of deprivation in some parts of the county and also the Council's commitment to promoting economic regeneration through working with partners. The Council monitors is financial position closely and has identified pressures requiring corrective action. | Green |

Page 394

Financial Governance

Understanding and engagement

| Area of focus | Summary observations | Assessment |
|--|--|------------|
| Budget reporting: revenue and capital | Reports are prepared by the County Treasurer on a regular basis for the Council's Cabinet to consider. The reports are clear, succinct and informative. They provide members with an appropriate level of detail about the Council's revenue position and capital programme, including any pressures that are emerging. Variances from the projected year end position are clearly identified as is the change in position from the previous reported forecast. This level of detail provides members with assurance about the impact of corrective actions being taken. The County Treasurer also explains the impact of financial performance to date on balances and reserves. | Green |

| 1 Executive Summary |
|--------------------------------|
| 2 Key Indicators |
| 3 Strategic Financial Planning |
| 4 Financial Governance |

Appendix - Key indicators of financial performance

5 Financial Control

Financial Control

Key characteristics of effective financial control

In conducting our review of financial control we have assessed the Council's performance against the following indicators:

Budget setting and budget monitoring

- Budgets are robust and prepared in a timely fashion.
- Budgets are monitored at an officer, member and Cabinet level and officers are held accountable for budgetary performance.
- Financial forecasting is well-developed and forecasts are subject to regular review.

Savings Plans

• Processes for identifying, delivering and monitoring savings plan schemes are robust, well thought through and effective.

Financial Systems

- Key financial systems have received satisfactory reports from internal and external audit.
- Financial systems are adequate for future needs.

Finance Department

• The capacity and capability of the Finance Department is fit for purpose.

Internal Control

- There is an effective internal audit which has the proper profile within the organisation. Agreed Internal Audit recommendations are routinely implemented in a timely manner.
- There is a an assurance framework in place which is used effectively by the Council and business risks are managed and controlled.

Financial Control

Internal arrangements

| Area of focus | Summary observations | Assessment |
|--|---|------------|
| Budget setting and monitoring - revenue and capital | The three year budget provides the overall framework for the Council within which annual budgets are set. As part of the annual process, the Council has appropriate arrangements in place for reviewing, challenging and revisiting budget assumptions to ensure they remain appropriate and in line with corporate priorities. Budgets are closely monitored by both budget holders and finance staff. Reports to Cabinet are provided on a regular basis and are clear. The County Treasurer has recently restructured her team to ensure that the available resource is appropriately focussed. | Green |
| Performance against Savings Plans | In the three year financial plan in place from 2013/14, the Council was able to deliver most of the planned savings within the first two years. This achievement meant the Council could be confident it would deliver the MTFP overall despite increasing demand pressures that have begun to emerge. Where savings plans looked to be at risk, this was identified and corrective action taken. | Green |
| Key Financial Accounting Systems | The Council has financial systems in place that are appropriate for the business need. Over the last few years, considerable investment has been made in replacing or upgrading systems, such as payroll and the ledger to ensure that they are fit for purpose. Internal Audit undertake work on seven of the main financial systems in 2012/13 and provided a substantial assurance rating in respect of six of them. However, Internal Audit provided only limited assurance in respect of the expenses system. An action plan is in place to address the issues identified. | Green |

Financial Control

Internal and external assurances

| Area of focus | Summary observations | Assessment |
|-------------------------------------|---|------------|
| Finance Department Resourcing | During 2013/13 the corporate finance department has undergone a restructure to ensure that available capacity is properly focussed across the areas of responsibility. This has ensured there is an appropriate focus on strategic financial planning, financial monitoring and financial reporting (including technical accounting). Overall the team has a good mix of skills and experience. Although the new structure has only been in place for a short time, the indications are that it is working well. | Green |
| Internal audit arrangements | The Council has an effective Internal Audit function in place. An external assessment of the service was undertaken in 2012 which concluded that it met appropriate standards. Internal Audit presents a risk based annual plan to the Council's Audit and Governance Committee each year. This is followed up throughout the year by progress reports to each subsequent meeting setting out progress against the plan and identifying the main findings of the reviews undertaken. There is a good working relationship between internal and external audit. | Green |
| External audit arrangements | The Council's external auditor for 2011/12 gave an unqualified opinion on the 2011/12 statement of accounts and Value for Money Conclusion. In 2012/13 the Council prepared it accounts in line with the statutory timetable and supported by good working papers. The 2012/13 financial statements audit has therefore progressed well. | Green |

Page 400

Financial Control

Internal and external assurances

| Area of focus | Summary observations | Assessment |
|---|---|------------|
| Assurance framework/risk management | There are some weaknesses in the Council's overall assurance framework. Although the Head of Internal Audit concluded that the Council had a generally sound system of internal control in place, she provided no or only limited assurance in respect of some 48% of the reviews undertaken in the year. This position reflects only a marginal improvement on the 2011/12 position despite the Council's management team taking action to drive improvements in common controls. More recently, the Council has identified some weaknesses in its arrangements for procurement and for ensuring good governance more widely. These issues are currently under investigation by the Council and we will continue to monitor the progress made in this regard. The Council does not have a formal risk management framework in place. The Audit and Governance Committee receives a report twice a year which summarises the significant corporate risks being considered by the management team. This report also cross refers members of the Committee to the work completed by Internal Audit to provide assurance over mitigating controls where appropriate. There is no direct evidence of any significant operational or corporate risks not being properly identified or addressed. However, members should consider whether the arrangements provide sufficient assurance and are a basis for effective challenge by them of the management of key risks. | Amber |

Executive Summary
 Key Indicators
 Strategic Financial Planning
 Financial Governance

5 Financial Control

Appendix - Key indicators of financial performance

Working Capital Ratio - trend

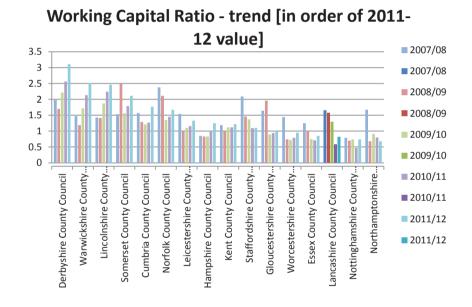
Definition

The working capital ratio (WCR) indicates if an authority has enough current assets, or resources, to cover its immediate liabilities - i.e. those liabilities to be met over the next twelve month period. A ratio of less than one - i.e. current liabilities exceed current assets - indicates potential liquidity problems. It should be noted that a high working capital ratio isn't always a good thing; it could indicate that an authority is not effectively investing its excess cash.

Findings

There is a mixed picture in terms of the movement in working capital ratios across comparator County Councils. 7 out of the 16 boroughs have increased their working capital ratio from 2007-08 to 2010-11, whilst 9 out of the 16 County Councils have seen a decrease over the same period. Of those boroughs with a decreasing working capital ratio the average decrease is around 37%.

Lancashire's WCR is low. However, this reflects the Council's treasury management strategy and the movement of its investments portfolio into bonds. These have a long term maturity date. However, they are highly liquid as tradeable financial instruments. Therefore the Council is more than capable of meeting its current liabilities.



Long Term Debt to Tax Ratio - trend

Definition

Shows long term borrowing as a share of tax revenue. A ratio of more than one means that long term borrowing exceeds council tax revenue.

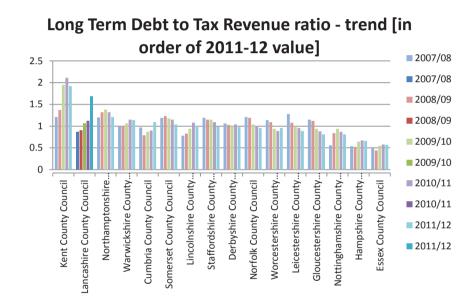
Findings

The Council's long term borrowing ratio (as a percentage of tax revenue) has increased by 94% (from 0.87 (2007-08) to 1.69% (2011-12), and in 2011-12 had the second highest debt to tax revenue of its County Council comparator group.

Tis is largely a result of the Council's liabilities under PFI. Following the implementation of PFI schemes for school buildings and waste management, these have increased from \pounds 107.7m at 31 March 2010 to \pounds 410.6m at 31 March 2012.

The affordability and sustainability of the Council's long term debt has been risk assessed and is consistent with the treasury management strategy and prudential indicators approved by members.

During 2012/13 the Council has been working to reduce both its long term and short term debts and has achieved a reduction of \pm 76.4m (6%0 as at 31 March 2013.



Long Term Debt to Long Term Assets - trend

Definition

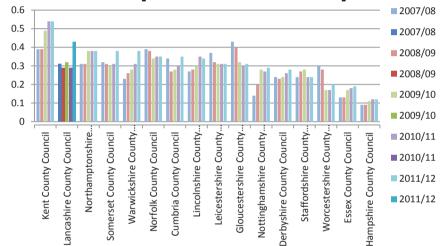
This ratio shows long term borrowing as a share of long term assets. A ratio of more than one means that long term borrowing exceeds the value of long term assets.

Findings

Page 404

The Council's long term borrowing to assets ratio has increased by 39% from 2007-08 (31%) to 2011-12 (47%). However as stated in the previous page the affordability and sustainability of the Council's long term debt has been risk assessed and is consistent with the Treasury Management Strategy and prudential indicators approved by members

Long Term Debt to Long Term Assets Ratio trend [in order of 2011-12 value]



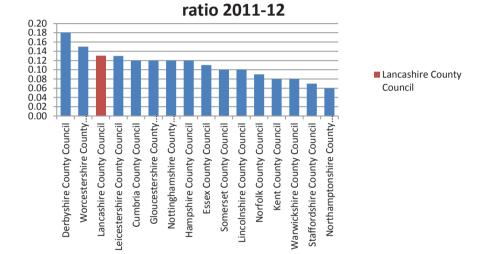
Usable Reserves to Gross Revenue Expenditure – 2011/12

Definition

This shows useable capital and revenue reserves as a share of expenditure. A ratio of one means the total reserves matches the level of expenditure.

Findings

Between 2009-09 and 2011-12 the Council increased the value of its useable reserves (as a percentage of expenditure) from 0.07 to 0.11 which is in line with the average movement in the Council's benchmark group over the same period – see 2011/12 comparatives opposite



Usable Reserves to Gross Revenue Expenditure

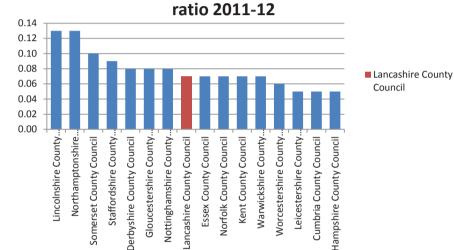
School Balances to Dedicated Schools Grant (DSG) – 2011/12

Definition

This shows the share of schools balances in relation to the total DSG allocation received for the year. For example a ratio of 0.02 means that 2 per cent of the total DSG allocation remained unspent at the end of the year.

Findings

Between 2007/08 and 2011/12 the Council's ratio has remained in a band of between 6 and 9%, the 2011-12 comparator of 7% being in line with average for the Council's benchmark group – see 2011/12 comparatives opposite.



Schools Balances to Dedicated Schools Grant

Sickness absence - trend

Background

The average sickness absence level for the public sector was 7.9 days per FTE in 2011/12, whilst the private sector average was 5.7. Many councils have taken a proactive approach to reducing the number of days lost to sickness each year. For example:

Costs that accrue from sickness absence relate to the hiring of agency staff to cover staff gaps, or from holding a larger workforce

complement than is desirable. Absence also damages service levels either through staff shortage or lack of continuity. Reducing absenteeism saves money, improves productivity and can have a positive customer benefit.

Findings

The Council has significantly reduced its sickness absence levels in recent years and compares favourably against the local government and public sector average.

Sickness absence rates [days per FTE]

| Year | Local Government | Public sector | Private sector | Lancashire County Council |
|---------|---------------------|------------------|-------------------|---------------------------------|
| 2007-08 | 10.1 | 9.8 | 7.2 | 9.23 |
| 2008-09 | 10.7 | 9.7 | 6.4 | 8.89 |
| 2009-10 | 10.3 | 9.6 | 6.6 | 8.50 |
| 2010-11 | 9.6 | 9.1 | 7.1 | 7.86 |
| 2011-12 | 8.0 | 7.9 | 5.7 | 7.15 |

O Grant Thornton

© 2013 Grant Thornton UK LLP. All rights reserved. 'Grant Thornton' means Grant Thornton UK LLP, a limited liability partnership.

Grant Thornton is a member firm of Grant Thornton International Ltd (Grant Thornton International). References to 'Grant Thornton' are to the brand under which the Grant Thornton member firms operate and refer to one or more member firms, as the context requires. Grant Thornton International and the member firms are not a worldwide partnership. Services are delivered independently by member firms, which are not responsible for the services or activities of one another. Grant Thornton International does not provide services to clients.

grant-thornton.co.uk

Agenda Item 11

Audit and Governance Committee

Meeting to be held on 30th September 2013

Electoral Division affected: None

Update on Treasury Management Activity

Appendix A refers

Contact for further information: Mike Jensen, County Treasurer's Department, (01772) 534742 mike.jensen@lancashire.gov.uk

Executive Summary

The report set out in Appendix A is a review of the County Council's treasury management activities during the current financial year to the end of August. Treasury management activities are regulated by the CIPFA Code of Practice and it is best practice to review treasury management activities on a regular basis.

This review includes:

- A review of the economic conditions during 2013/14
- An assessment of the appropriateness of treasury strategy within the current and predicted economic environment
- Borrowing activity
- Investment activity
- Actual results measured against 2013/14 prudential indicators and Treasury Management Indicators.

Recommendation

The Committee is recommended to note the review of treasury management activities for 2013/14 to date and in particular, the proposed review of the Council's Treasury Management indicators in the light of the revised global financial context.

Background and Advice

As part of the County Council's governance arrangements for its treasury management activities, the Audit Committee is charged with oversight of the County Council's treasury management activities. To enable the Committee to fulfil this role, the Committee receives regular reports on treasury management issues and activities. Reports on treasury activity are discussed on a monthly basis with the



County Treasurer and the content of these reports is used as a basis for this report to the Committee.

This half yearly report outlines a review of the borrowing and lending activity during 2013/14 to date and sets this activity against the current economic background including risk management strategies to protect the capital value of the County Council's reserves and balances.

Consultations

Arlingclose provides advice on treasury management.

This item has the following implications, as indicated:

Risk management

The County Council's treasury strategy and review set out a policy in respect of borrowing and lending activity and how risks associated with these activities are managed and monitored.

Local Government (Access to Information) Act 1985 List of Background Papers

| Paper | Date | Contact/Directorate/Tel |
|--|----------|-------------------------|
| Treasury Management Policy and Strategy 2013/14 | Feb 2013 | Andy Ormerod Ext 34740 |
| CIPFA TM Code of Practice | 2011 | Andy Ormerod Ext 34740 |

Treasury Management Activity Mid-Year Report 2013/14

1. Background

As part of the County Council's governance arrangements for its treasury management activities, the Audit Committee is charged with oversight of the County Council's treasury management activities. To enable the Committee to fulfil this role, the Committee receives regular reports on treasury management issues and activities. Reports on treasury activity are discussed on a monthly basis with the County Treasurer and the content of these reports is used as a basis for this report to the Committee.

This report considers treasury management activity over the first 5 months of the financial year.

2. Economic Overview

Global central bank monetary activity has continued to reduce the volatility of international market. Specifically the European Central Bank's promise to do whatever was necessary to protect the Euro followed by the US Federal Reserve providing \$85bn per month in asset purchases and the Japanese government seeking to break 25yrs of economic stagnation with a huge quantitative easing programme, have in combination provided the worldwide financial markets with liquidity on a dramatic scale.

The general effect has been to produce on-going buying of "risk assets" such as equities, and some early signs of renewed economic activity in particular in the United States and there is speculation that this will lead to the US tapering the Federal reserves support in the financial markets.. The market, seeing these signs, has already begun to speculate when the need for "Keynesian" support will end, pushing some bond yields higher in advance of the expected return of "normal" interest rates.

Whilst the signs are broadly encouraging, economies do still appear to Central Banks as fragile, indicating that their timetable for rate normalization is still some way off, highlighted by the new Bank of England Governor giving forward guidance on policy rates.

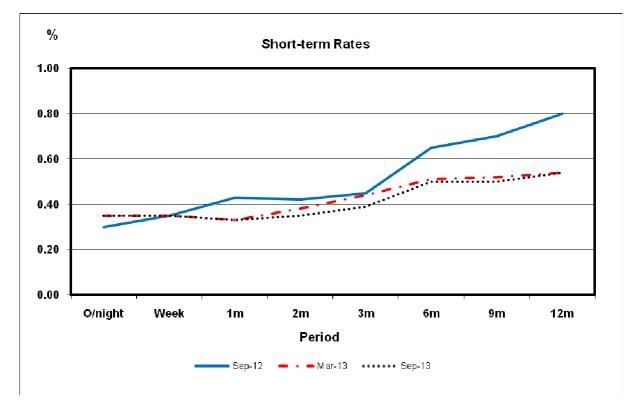
Geo-political factors had, until recently, also shown improvement as day to day crises in Southern Europe abated post bailouts, but the structural issues remain to be dealt with. Elsewhere the expected shift in the balance of the Chinese economy is underway leading to a growth slowdown from the double digit figures of the 1990s and 2000s to an official level of 7.5%. Official statistics are at odds with indicators produced by firms such as HSBC and proxies such as electricity usage, which point to an even sharper GDP slowdown, seemingly borne out by the sharp fall in commodity prices, and the linked fall in some Emerging Markets.

Specifically in the UK non standard monetary policy action such as QE, "Funding for Lending" and government support for the housing market appear to be the corner stones of improving UK statistics. The interbank funding market which had remained very sticky since 2009 has seen substantial falls in funding costs and increases in activity volume and whilst UK banks still have a lot of balance sheet repairing to complete, lending activity has definitely risen. Money supply and velocity is still low but above the contraction levels consistently seen from 2009-2012.

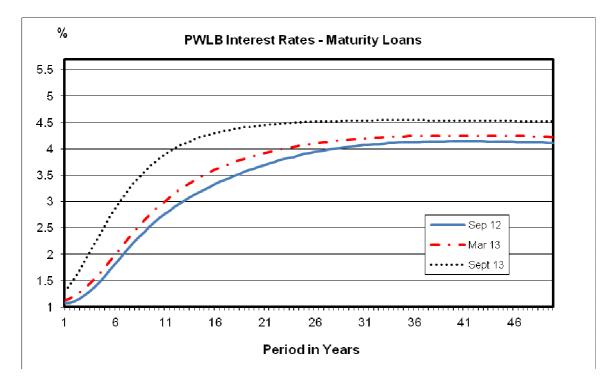
So in conclusion UK economic activity is slowly improving from a very low base. Recovery is fragile and the Bank of England has signalled on-going monetary support at least until 2016 although this is dependent upon the rate of employment growth which has slowed until recently. Personal incomes continue to decline as pay rises fail to track inflation, indicating a very high sensitivity to retail interest rates when the eventual base rate moves do come. International risk factors have reduced but have most definitely not gone away as recent events in the Middle East serve to highlight. All of which still suggested that a very conservative credit risk strategy with some inflation protection is still appropriate.

3. Interest Rate Environment

Short term interest rates continue at the very low levels since the Bank of England reduced the base rate to 0.5% in March 2009. The chart below shows that there has been very little movement in short term interest rates over the first half of the current financial year.



The current longer term PWLB rates shown below indicate that markets expect that policy rates may rise sooner than anticipated effecting rates across the maturity spectrum.



Central bank liquidity injections, the abatement of the euro crisis, and the fragile economic recovery has seen a reduction in demand for safe haven assets including UK Government gilts. The result has been an increase in gilt yields and consequently in PWLB interest rates, with a noticeable steepening of the curve in the medium term.

Outlook for Interest Rates

The table below shows a forecast, provided by the County Council's treasury management advisors Arlingclose Ltd. of interest rates over the next three years.

Short term rates are projected to remain flat over this period. Despite the more optimistic economic background short term growth prospects remain subdued. In addition, in his first speech as Governor of the Bank of England Mark Carney, believing that the uncertainty surrounding interest rate rises in recent years had damaged the UK economic recovery highlighted that policy rates would remain low for some years to come as part of the forward guidance policy framework. However the condition attached to this guidance have created some marked uncertainty with regard to the timing of rate rises given the recent reductions in unemployment

Gilt yields are projected to rise steadily through the medium term although downside risks are still present, arising from political instability in Southern Europe and Germany and a recurrence of the Eurozone sovereign debt crisis, events in the Middle East or concern over a possible liquidity crisis in China.

| | | 3 | 12 | |
|---------|------|-------|-------|-----------|
| | Bank | month | month | 20-year |
| Period | Rate | LIBID | LIBID | PWLB rate |
| Q3 2013 | 0.50 | 0.45 | 0.90 | 3.90 |
| Q4 2013 | 0.50 | 0.45 | 0.95 | 3.95 |
| Q1 2014 | 0.50 | 0.50 | 0.95 | 4.00 |
| Q2 2014 | 0.50 | 0.55 | 0.95 | 4.05 |
| Q3 2014 | 0.50 | 0.55 | 1.00 | 4.10 |
| Q4 2014 | 0.50 | 0.55 | 1.05 | 4.15 |
| H1 2015 | 0.50 | 0.60 | 1.15 | 4.30 |
| H2 2015 | 0.50 | 0.70 | 1.20 | 4.40 |
| H1 2016 | 0.50 | 0.80 | 1.25 | 4.50 |
| H2 2016 | 0.50 | 0.80 | 1.30 | 4.70 |

4. Current Treasury Management Policy

The current borrowing policy of keeping a higher proportion of borrowing at variable rates or short dated maturities is enabling the County Council to take advantage of the very low rates available on short term borrowing. Rates continue to be carefully monitored and the proportion of longer term fixed rates will be increased as rates start to rise in order to lock in the financial benefit to the County Council. The current investment policy of accessing high credit quality institutions through bond investments as opposed to placing fixed term deposits directly with banks continues to be the County Council's preferred strategy given the continued difficult credit environment. This policy explicitly changes the balance and nature of the risks to which the council is exposed away from risks relating to the stability of the counterparty towards the risk of the impact of market prices on the value of investments.

5. Investment Activity

The table below shows investment activity during the period April to August 2013.

Bank Deposits

| | | • | | |
|---------------------|----------|---------|------------|----------|
| | Call | Fixed | Structured | Total |
| | £m | £m | £m | £m |
| Balance 1st April | 49.54 | 99.60 | 97.92 | 247.06 |
| Maturities | (816.29) | (79.60) | (25.00) | (920.89) |
| New Investments | 816.75 | 1.50 | - | 818.25 |
| Balance 31st August | 50.00 | 21.50 | 72.92 | 144.42 |

| | Local Authority Bonds | UK Govt Gilts | Corporate & Supra-nationals | Total |
|-------------------------------|-----------------------------|------------------|--------------------------------|----------|
| | £m | £m | £m | £m |
| Balance 1 st April | 20.53 | 85.10 | 213.43 | 319.06 |
| Maturities | (0.25) | (303.04) | (223.76) | (527.05) |
| New Investments | - | 441.47 | 335.69 | 777.16 |
| Balance 31st August | 20.28 | 223.53 | 325.36 | 569.17 |

Bonds

Overall the level of investments has increased by £182.77m. This increase is as a result of there being strong positive cashflow position at the start of the year as grant income tends to be front loaded. This income is invested for the short term until it is required for expenditure later in the year. Maturing fixed and structured bank deposits of £79.60m have largely been replaced by investments in gilts and corporate bonds continuing the policy of reducing the County Council's credit risk. Bond investments now make up 80.81% of the portfolio.

Bank credit continues to be under pressure and a further round of credit rating cuts has taken place. As a result, the County Council has continued to scale back bank investments replacing them with increased allocations to Government, Supranational, and Government guaranteed bonds.

During the first half of 2013 a number of structured bank deposit investments made in 2010 matured. Originally these investments were made in structured deposit form as at the time the County Council did not have the custodial and other infrastructure established to allow investment in the more liquid investments. The deposits have performed as expected giving strong returns but being fixed deposits they did reduce overall liquidity. Re-investment of the maturing proceeds at similar rates of return required analysis of available alternatives, and after due consideration of the alternatives, a core investment in undated UK Gilts which yield a premium to dated gilts but are still UK government credit was agreed. The bonds can be cancelled at 3 months notice at 100% of issue value but are currently priced well below par giving a substantial degree of protection whilst providing an appropriate level of return.

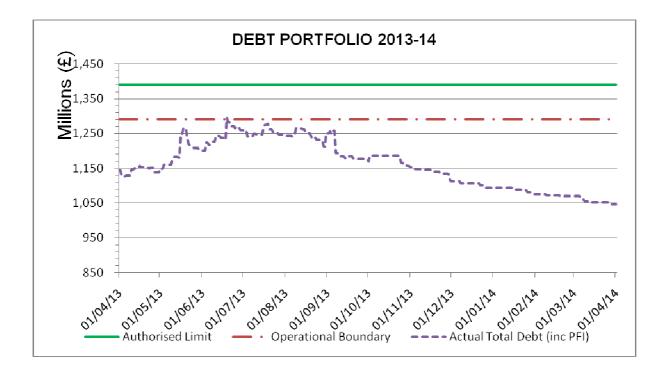
The current rate of return on the investment portfolio measured by Arlingclose Ltd is 2.48% which is 1.69% above the benchmark yield. **Borrowing Activity**

Current market conditions continue to enable the County Council to take advantage of short term market borrowing. The table below shows the borrowing activity which has taken place between April and the end of August 2013. The total is net of transferred debt.

| | PWLB Fixed Rate | PWLB Variable Rate | Long Term Market Loan | Other Locals | Police, Fire and Lancashire District Councils | Total |
|-------------------------------|-----------------------|--------------------------|--------------------------------|-----------------|---|----------|
| | £m | £m | £m | £m | £m | £m |
| Balance 1 st April | 213.10 | 125.75 | 52.41 | 287.25 | 61.42 | 739.93 |
| Maturities | - | - | (0.60) | (361.50) | (184.89) | (546.99) |
| New Borrowing | - | - | - | 380.00 | 253.77 | 633.77 |
| Balance 31st August | 213.10 | 125.75 | 51.81 | 305.75 | 130.30 | 826.71 |

Total borrowing now stands at £1,209m including the financing of £403m of assets through Private Finance Initiative schemes.

The graph below shows the level of debt for each day of the current financial year compared with the prudential indicator operational and authorised boundaries. There have been no breaches of the prudential indicator boundary although the graph clearly shows the peaks in borrowing, which occur at the end of each month as salaries are paid, do approach the operational limit. The investment and debt portfolios are currently being adjusted to reduce the size of short term month end borrowing.



The current interest rate payable on debt measured by Arlingclose Ltd is 1.81% which is 2.48% lower than the benchmark.

6. Budget Forecast for 2013/14

At this stage in the year the forecast, as recently reported to the Cabinet, remains that the financing charges budget will be on budget at the end of the financial year.

This position is kept under regular review taking account both of ongoing performance and also market movements and the forecast is provided to the County Treasurer on a monthly basis.

7. Prudential Indicators

The Local Government Act 2003 and supporting regulations require the County Council to have regard to the prudential code and to set prudential indicators to ensure the County Council's capital investment plans are affordable, prudent and sustainable.

A comparison of the actual position at 31st August 2013 compared to the prudential indicators set in the treasury management strategy for 2013/14 is set out below.

| Tr | easury Management Prudential Indicators | 2013/14 | 31 st Aug |
|----|--|----------|----------------------|
| | | £M | Actual £M |
| 1. | Adoption of CIPFA TM Code of Practice | ADOPT | ED |
| 2. | Authorised limit for external debt - A prudent estimate of debt, which reflects the Authority's capital expenditure plans and allows sufficient headroom for unusual cash movements. | | |
| | Borrowing | 891 | 827 |
| | Other long-term liabilities(PFI schemes) | 500 | 403 |
| | TOTAL | 1391 | 1251 |
| 3. | Operational boundary for external debt - A prudent estimate of debt, but no provision for unusual cash movements. It represents the estimated maximum external debt arising as a consequence of the County Council's current plans. | | |
| | Borrowing | 841 | 827 |
| | Other long-term liabilities | 450 | 403 |
| | TOTAL | 1,291 | 1,251 |
| 4. | Capital financing requirement to gross debt | | |
| | | Estimate | Actual |
| | Capital financing requirement (excl PFI) | 618.273 | 618.273 |
| | Maximum gross debt | 768.000 | 784.014 |
| | Debt to CFR | 124% | 127% |

Gross borrowing appears higher than the capital financing requirement because the shared investment scheme is accounted for as borrowing, but it does not form part of the capital financing requirement calculation.

Actual debt to CFR is currently 3% higher than the target. This is only a short term situation (as is consistent with the code of practice), which has incurred mainly due to the need to borrow for the short term for salaries at month end. This situation has

been addressed and the current position at the middle of September is within the indicator percentage.

8. Treasury Management Indicators

The following indicators are set as part of adopting the treasury management code. The code states that local authorities should have regard to the following treasury indicators.

A comparison of the actual position at 31st August 2013 compared to the Treasury Management indicators set in the treasury management strategy for 2013/14 is set out below.

1. Interest rate exposure

| | Upper limit | Actual | Amount under +/ over(-) limit |
|---------------|-------------|--------|----------------------------------|
| | £m | £m | £m |
| Fixed rate | 220 | 212 | 8 |
| Variable rate | 220 | 360 | (140) |

2. Maturity structure of debt

| | Lower Limit % | Upper Limit % | Actual % |
|------------------------------|---------------|---------------|----------|
| Under 12 months | | 75 | 45.59 |
| 12 months and within 2 years | | 75 | 4.14 |
| 2 years and within 5 years | | 75 | 1.21 |
| 5 years and within 10 years | | 75 | 20.48 |
| 10 years and above | 25 | 100 | 28.58 |

3. Investments over 365 days

| | Upper limit £m | Actual £m |
|------------------------------|-------------------|--------------|
| Total invested over 364 days | 550 | 669 |

4. Minimum Average Credit Rating

| | Benchmark | Actual |
|------------------------------------|-----------|--------|
| Average counterparty credit rating | A+ | AA |

5. Minimum cash available within 3 months

| | Requirement | Actual |
|---|-------------|--------|
| Minimum cash available within 3 months: | £m | £m |
| Without borrowing | 100 | 100 |
| With borrowing | 500 | 500 |

The above analysis shows that the actual position as at the 31st August the County Council has exceeded some of the Treasury Management indicators set in the initial strategy for 2013/14.

Global market conditions have developed during the year which in conjunction with some UK specific monetary policy actions has caused a substantial change in the overall financial landscape.

The worldwide provision of extraordinary liquidity has over the last three months resulted in markets beginning to discount the withdrawal of this liquidity causing a step change in the structure of global interest rate markets and the price expectations of asset markets, in particular Emerging Markets and commodities, which had been prime recipients of injected liquidity.

The Bank of England, at the direction of the Treasury has also begun to implement a further range of non standard monetary policy measures, such as "Funding for Lending" which have the effect of reducing the net funding costs of banks in the UK interbank market in turn leading to a reduction in general money market rates. The effect of these changes for the County Council has been to improve the cost effectiveness of running the Councils short term funding programme, in conjunction with the maturing of previous medium term financing

International markets are always moveable and therefore we must always expect that strategies will need to be dynamic to efficiently and securely react to landscape changes.

When the current Treasury Management strategy was presented to Cabinet, credit risk and break up risks in the Eurozone were perceived to be the main risks for the Council but during the year as European monetary and political bodies have defused breakup risk and developed economies have begun to show signs of growth. It is vital that the Treasury Management indicators support the effective risk management of the County Council's Treasury Management activities and given the change within the global financial context, it is appropriate they are reviewed.

As a result of this officers have identified that there is a need to review the principal current risks to the Council as compared to those perceived at the beginning of the year and recast the Treasury Management indicators accordingly. Work is currently being undertaken to review and produce recommendations for updated indicators in conjunction with the County Council's external advisors, Arlingclose. It is proposed to present a report on the revised indicators to the Cabinet at its meeting on the 5th December 2013 for consideration by Full Council at its meeting on 12 December 2013.

Agenda Item 12

Audit and Governance Committee

Meeting to be held on 30 September 2013

Electoral Division affected: All

Internal Audit Service Progress Report

(Appendices 'A' and 'B' refer)

Contact for further information: Ruth Lowry, (01772) 534898

Executive Summary

In the context of fulfilling its responsibility to consider periodic reports of internal audit activity and outcomes, the committee is asked to consider the progress report for the six months to 30 September 2013 (Appendix A).

Recommendation

The Audit and Governance Committee is asked to consider the Internal Audit Service progress report for the six months to 30 September 2013.

Background and advice

The committee may be interested to understand the internal audit work performed, the key issues emerging from it and management's responses to it.

Appendix A to this report summarises the main issues emerging from the internal audit work completed to date. Appendix B sets out the work performed against the annual audit plan for the year and the assurance assessment provided where work has been completed, including our work to assess progress against management's agreed action plans. The table in this appendix also indicates where the audit plan has been amended.

Internal audit assurance

Internal audit assurance is stated in the following terms:

Full assurance: there is a sound system of internal control which is designed to meet the service objectives and controls are being consistently applied.

Substantial assurance: there is a generally sound system of internal control, designed to meet the service objectives, and controls are generally being applied consistently. However some weakness in the design and/ or inconsistent application of controls put the achievement of particular objectives at risk.

Limited assurance: weaknesses in the design and/ or inconsistent application of controls put the achievement of the service objectives at risk.

No assurance: weaknesses in control and/ or consistent non-compliance with controls could result/ have resulted in failure to achieve the service objectives.



Consultations

Not applicable.

Implications

Not applicable.

Risk management

This report supports the Audit and Governance Committee in undertaking its role, which includes providing independent oversight of the adequacy of the council's governance, risk management and internal control framework.

Local Government (Access to Information) Act 1985

List of Background Papers

| Paper | Date | Contact |
|-----------------|------|---------|
| Not applicable. | | |

Reason for inclusion in Part II, if appropriate: Not applicable.

Matters arising from internal audit work completed during the period

1 Introduction

- 1.1 This report highlights key issues that the Audit and Governance Committee should be aware of in fulfilling its role of providing independent oversight of the adequacy of the council's governance, risk management and internal control framework. It summarises the work undertaken during the period to 31 August 2013 by the Internal Audit Service under the internal audit plan for 2013/14.
- 1.2 A full table of all the audit work currently planned for 2013/14 is included at Appendix B, setting out brief notes of the progress made on each project and the outcomes where work has been completed.
- 1.3 The Internal Audit Service follows a risk-based audit methodology, using a risk and control evaluation-based approach ('RACE-based') combined with compliance testing of key controls, computer assisted audit techniques ('CAATs') and follow-up work.

2 Key issues

2.1 As can be seen in Appendix B, a lot of work is taking place within the service directorates and this is progressing well. However the Committee should be aware that a number of high profile issues have impacted on the plan over recent months.

Matters impacting the audit plan

- 2.2 As the committee will be aware, one of the council's senior officers was suspended at the start of August. The Chief Internal Auditor was heavily involved in the work leading up to that point and even more so in the work continuing since then.
- 2.3 Further, much of the audit plan relates to the work of One Connect Limited (OCL), whose chief executive and other senior managers have recently resigned.
- 2.4 However our work on the flow of funds between the council and OCL has been timely; this is currently on-going and will complement the review by the County Treasurer of the same area. However our work on performance monitoring of OCL's work for the council is currently paused.
- 2.5 The Audit Managers are working hard with the Chief Internal Auditor to ensure that the audit plan remains on track as far as possible.

Audit and Governance Committee meeting 30 September 2013

2.6 As can be seen in more detail in Appendix B, the work completed over the period to date includes:

| Audit area | Assurance opinion |
|---|-------------------|
| Legislative compliance: Assessment of the council's compliance with the Working Time Directive. | Limited |
| Business continuity and emergency planning: Corporate arrangements for emergency planning. | Substantial |
| Cross-service controls: Safeguarding children's transport. | Substantial |
| Cross-service controls: Health and safety of lone workers. | Substantial |
| ICT controls: Security of mobile devices. | Limited |
| ICT controls: Help desk. | Substantial |
| CYP: Lancashire Safeguarding Children's Board – budget monitoring. | Limited |

2.7 Of these, the committee's attention should be drawn primarily to the substantial assurance over the council's emergency planning arrangements, and the limited assurance over the council's compliance with the Working Time Regulations, which is set out in more detail below. Reference should also be made to the ongoing development of the council's information governance arrangements.

Legislative compliance: compliance with the Working Time Regulations

- 2.8 In July 2010 the Internal Audit Service reported that we could provide no assurance over Lancashire County Commercial Group's (LCCG's) compliance with the Working Time Regulations (WTR). We have therefore recently undertaken some analysis of data on officers' contracted hours. Although this work focussed initially on LCCG, we extended it to cover data relating to the hours contracted to be worked by any officer paid by the council. This testing has identified a small number of instances where the council and the county's schools appear still to be non-compliant with elements of the WTR.
- 2.9 The matters raised earlier do not appear to have been addressed. Whilst we could undertake further testing it is more appropriate for the Internal Audit Service to work with the council's HR Service, provided by OCL, and senior managers in individual operational service areas, to ensure that adequate controls are designed and implemented. We have discussed our findings with members of the HR Service who plan to take action to address these matters.
- 2.10 At present the risk remains that the council and some schools do not comply with the WTR legislation and expose a small number of staff members to the health, safety and wellbeing risks arising from long, uncontrolled working hours.

Corporate arrangements in relation to information governance

- 2.11 Work is continuing to develop the council's information governance arrangements and to meet the requirements of the National Health Service in particular. Members of the committee will have received a briefing on the morning of its meeting.
- 2.12 The Chief Internal Auditor has previously been unable to provide any assurance over this area and this remains the case at present.

| Control | Audit review | Audit scope | Comments | Assurance |
|------------|---|---|---|-------------|
| Corpora | ate controls | | | |
| Governar | l ICE | | | |
| | Corporate performance monitoring. | RACE-based review. | The corporate performance monitoring framework was amended at the start of the year and we will undertake a full audit of the new arrangements later in the year. | |
| | Responses to complaints - compliance with time limits and adequacy of responses | RACE-based review | This work has not yet begun. | |
| | Members' allowances and expenses, and declarations of interests, gifts and hospitality. | RACE-based review. | We reported in January 2013 that action had been taken to amend the operation of the scheme and that further work was planned to train new elected members, using plain English in the guidance. We will undertake a further full review of this area during the current year. | |
| | Officers' declarations of interests, gifts and hospitality | Follow-up of agreed action plan. | This work has not yet begun. | |
| Working | in strategic partnership | | | |
| | Performance data quality and monitoring of OCL by LCC. | RACE-based review. | This work has begun and meetings have been held with key managers in OCL and LCC. | |
| | Funds flow between LCC and One Connect Ltd. | RACE-based review. | In October 2012 we gave substantial assurance over the controls over the flow of funds between the county council and One Connect Ltd (OCL). However the arrangements have developed over time and we have now begun a new review of this system. | |
| Legislativ | e compliance | | | |
| | Advance consideration of the legal implications of decisions. | Follow-up of agreed action plan. | This work has not yet begun. | |
| | Assessment of the council's compliance with the Working Time Directive. | Data analysis and support to management. | We have undertaken data analysis that suggests that the council employs a number of staff on multiple contracts, or who have additional contracts with the county's schools, or who work additional hours above their contracted hours, and who therefore work on average in excess of 48 hours per week. In three cases we believe that staff have worked in excess of 60 hours per week. These findings are being considered by the corporate HR team with a view to developing more effective controls and support to management to manage these situations, and specifically by the managers of the teams employing the individuals identified. This work was initially undertaken to follow up the findings of an audit review of Lancashire County Commercial Group in 2010, but is more widely applicable than that service alone. | Limited. |
| Informati | on governance | | | |
| | Overall corporate arrangements. | Information gathering and assessment. | Information governance arrangements are now subject to further development and the Internal Audit Service is supporting this work. | |
| Business | continuity and emergency planning | | | |
| | Corporate arrangements for emergency planning. | Follow-up of agreed action plan. | This review is complete and good progress has been made to address the areas for improvement identified in our initial review of this area. A comprehensive emergency planning framework has been developed and, in particular, the risk assessment process and emergency planning carried out with the Lancashire Resilience Forum demonstrate good practice. Work has continued to ensure that business continuity plans are effective, and to develop the links between the council's business continuity arrangements and those of One Connect Limited relating to the services they provide to the council. | Substantial |
| Cross-se | ervice controls | | | |
| Reableme | ent service. | | | |
| | The commissioning and provision of reablement. | RACE-based re-review – previously limited assurance. | The current arrangements are subject to further review by senior managers and it may not be possible to undertake an audit of this area during the year. | |
| Transition | from children's services to adult services. | | | |
| | Transition from children's services to adult services. | RACE-based re-review – previously limited assurance. | The arrangements to support young people as they move from children's services to receiving services as young adults were re-designed during 2012/13, and we will re-review them this year. | |

Appendix B

| Control | Audit review | Audit scope | Comments | Assurance |
|-----------|---|--|---|-------------|
| Transport | t | | | |
| | Accessible transport arrangements including | RACE-based re-review – some | Audit work is at the planning stage and the scope of this work is being developed. | |
| | internal re-charges. | restricted audit work gave no | | |
| | Safeguarding children's transport. | assurance in 2011/12. RACE-based re-review – previously | We have completed the audit from the 2012/13 plan and issued our report. | Substantial |
| | | limited assurance. | | Substantia |
| Lone wor | kers | | | |
| | Health and safety of lone workers. | Follow-up of agreed action plan. | We have completed this work and issued our report. Follow-up work in each Directorate will be scheduled for later in 2013/14. | Substantial |
| Capital p | rogramme management | | | 1 |
| | Capital programme management. | RACE-based review. | This work has begun. | |
| Commo | on controls | · | | |
| Financial | | | | |
| Financial | Accountable body role; managing grant funding | RACE-based review. | This work has not yet begun. The council receives considerable external funding from a variety of sources, and | |
| | received by the council. | RACE-based review. | is required to comply with a wide range of conditions. It is important that finance and operational staff liaise | |
| | | | effectively to ensure adequate control over this external funding. | |
| | Grant award and monitoring arrangements: | RACE-based review. | This work has not yet begun. | |
| | managing grants awarded by the council. | | | |
| | Accounts payable. | Compliance testing. | Compliance testing of orders raised during the period April –June 2013 has been completed and work is | |
| | | | continuing to test the arrangements operated for the period July – September 2013. | |
| | Accounts receivable. | Compliance testing. | This review is planned to commence in October 2013. | |
| | Budgetary monitoring and control. | RACE-based review. | This review is planned to commence in February 2014. | |
| | Cash and banking. | Compliance testing. | This review is planned to commence in October 2013. | |
| | Capital accounting | RACE-based review | This review is planned to commence in March 2013, and will consider the new Fixed Assets module . | |
| | General ledger. | Compliance testing. | This review is planned to commence in November 2013. | |
| | Payroll. | Compliance testing. | This review is planned to commence in January 2014. | |
| | Payroll data analysis | Database interrogation. | We have completed our fieldwork and are due to discuss our findings with management. | |
| | Treasury management. | RACE-based review. | Work has begun on this review to consider the arrangements operated from April 2013 to date. | |
| | VAT. | Compliance testing. | This work has recently commenced. | |
| | Oracle release 12 - ongoing implementation and | RACE-based review. | We continue to be involved in work on this project, which includes work on the new fixed assets and | |
| | further work on the controls established in phase 1 | | procurement modules. | |
| | and phase 2. | | | |
| HR contro | | | | |
| | Leave and absence management | RACE-based review. | This work is contingent on obtaining appropriate reports from the HR service. | |
| | Hierarchies in the Oracle HR/ payroll system. | Follow-up of agreed action plan. | This review is planned to commence in October 2013. | |
| | Long term sickness absence | RACE-based review. | This work has not yet begun. | |
| ICT contr | | | | |
| | Email usage. | Compliance testing. | We have completed our fieldwork and are due to discuss our findings with service management. | |
| | Team mailboxes. | RACE-based review. | This work has not yet begun. | |
| | Access databases. | RACE-based review. | This work has not yet begun. | |
| | Data protection legislation. | RACE-based review. | This work has not yet begun. | |
| | IT assets. | Compliance testing. | This review is planned to commence in November 2013. | |
| | Change management. | Compliance testing. | This work has not yet begun. | |
| | Password security. | Compliance testing. | This work has not yet begun. | |
| | Database security. | Compliance testing. | This review has recently commenced. | |
| | Network user management. | Compliance testing. | This review has recently commenced. | |
| | Incident management. | Compliance testing. | This work has not yet begun. | |
| | Backup arrangements. | Compliance testing. | This work has not yet begun. | |
| | Network access. | RACE based review. | This work has not yet begun. | |

| Control | Audit review | Audit scope | Comments | Assurance |
|------------|--|---|---|-------------|
| | Security of mobile devices. | RACE-based review. | Based upon the information available to us we are satisfied that the security products deployed for mobile devices are fit for purpose. However, it was not possible to confirm that every product has been thoroughly tested and implemented to ensure adequate security is maintained in the operational environment. In addition, critical to the overall control framework for mobile devices is how the solutions available meet the council's information governance and assurance requirements. We acknowledge that this is an area the council is developing and a new policy framework was agreed by the council in March 2013. It is important that consideration is given to ensure that the current and any future arrangements meet this standard. | Limited |
| | Help desk. | RACE-based review. | Documented procedures are in place which enables OCL ICT Services to provide an efficient and effective service to customers in capturing and managing interactions through to a satisfactory conclusion. | Substantial |
| Procurem | lent | | | |
| | Contracts and sourcing modules. | RACE-based review. | This work has not yet begun. | |
| | Procurement controls across the council. | Compliance testing. | This work has not yet begun. | |
| Service | specific controls | | | |
| Adult and | Community Services (ACS) | | | |
| | Social care supervision. | RACE-based review. | This work has begun and fieldwork is on-going. | |
| | Commissioning arrangements. | RACE-based review. | The current arrangements are subject to review by senior managers and it may not be possible to undertake an audit of this area during the year. | |
| | Care decision-making panels. | RACE-based review. | We have completed our fieldwork and are due to discuss our findings with service management. | |
| | Hospital discharge model and social care support. | RACE-based review. | This work has not yet begun. | |
| | Capital programme management. | RACE-based review. | This work has not yet begun. | |
| | Social care case referrals management. | Compliance testing. | This review is planned to commence in October 2013 | |
| | Non residential care system. | Compliance testing. | Our fieldwork is almost complete and we will discuss our findings with service management in the next few weeks. | |
| | Payment and monitoring system. | Compliance testing. | Our fieldwork is almost complete and we will discuss our findings with service management in the next few weeks. | |
| | ISSIS replacement: advice and support re controls over configuration, security and implementation of replacement system. | Advice and support. | As previously reported, the Internal Audit Service is represented on the project board and work has begun. Input is being coordinated with work on the CYP project board. | |
| | Direct payments initial assessments. | RACE-based re-review. | We plan to coordinate this work with the review of financial assessments within the Benefits Service in January 2014. | |
| | FACE (resource allocation within individual budgets). | Follow-up of agreed action plan. | This work has not yet begun. | |
| Benefits s | · · · · · | ' | | • |
| | Direct payments financial assessment. Assessment of service users income and collection of their contributions to their social care costs. | RACE-based review. RACE-based review. | The timing of the three reviews is to be discussed and agreed with OCL senior management as the services have only recently formally transferred to OCL. | |
| | Care and Urgent Needs Support Scheme administration of community care grants and crisis | RACE-based review. | | |
| Customer | l loans. • service centre | | | 1 |
| customer | Care Connect. | RACE-based review. | An initial planning meeting was held on 12 September 2013 and our fieldwork is due to commence following this meeting. | |
| Public hea | alth | | | |
| | On-going involvement and overview. | Critical friend audit involvement/ advice. | Discussions are ongoing with service management to determine the scope of our work around Public Health. | |
| | To be determined. | RACE-based review. | | |

| Control | Audit review | Audit scope | Comments | Assurance |
|----------|---|---------------------------------------|--|-----------|
| Children | and Young People (CYP) | | | |
| | Working together with troubled families. | RACE-based review. | Our work is continuing, building on the work we performed in 2012/13. | |
| | Children's centres performance monitoring. | RACE-based review. | This work has not yet begun. | |
| | Early intervention programme. | RACE-based review. | This work has not yet begun. | |
| | Targeted youth support. | RACE-based review. | We have agreed the scope of this audit and have commenced our fieldwork. The audit will focus on how the | |
| | | | council identifies and delivers services to the appropriate young people. | |
| | Music service. | RACE-based review. | We have completed our fieldwork and are due to discuss our findings with the service's management team. | |
| | School capital programme. | RACE-based review. | We have begun to plan this work. | |
| | Personnel file documentation. | Follow-up of agreed action plan. | This work has not yet begun. | |
| | Case file audit process. | RACE-based re-review. | Our work has been delayed until the third quarter of the year as the service has experienced delays in | |
| | | | implementing the actions agreed. | |
| | Independent Reviewing Officers. | RACE-based re-review. | We have commenced our follow-up work. | |
| | Direct payments – initial assessments. | RACE-based re-review. | We have commenced our follow-up work. | |
| | Emergency payments to families. | RACE-based re-review. | We have agreed to delay the main follow-up work until after the new social care system has been | |
| | | | implemented. However we will perform some interim follow-up work in the meantime and review the | |
| | | | proposed design of the new system. | |
| | Partnership working with the NHS to support | RACE-based re-review. | This work has not yet begun. | |
| | children with mental health needs. | | | |
| | School budget formula. | | | |
| | Lancashire Safeguarding Children's Board – budget | RACE-based re-review. | We have completed our re-review. Limited progress had been made to implement our recommendations | Limited |
| | monitoring. | | regarding monitoring of the LSCB budget. | |
| | Adoption and fostering allowances. | Follow-up of agreed action plan. | This work is nearing completion. | |
| | School Performance and Financial Monitoring. | Follow-up of agreed action plan. | We have completed our follow-up work. The actions agreed to improve controls over monitoring schools in | |
| | | · · · · · · · · · · · · · · · · · · · | financial difficulty and identifying schools approaching financial difficulty have yet to be fully implemented. | |
| | Children's trusts. | Follow-up of agreed action plan. | This work has not yet begun. | |
| | Children's residential homes. | Follow-up of agreed action plan. | This work has not yet begun. | |
| | Childrens centres – follow-up. | Follow-up of agreed action plan. | We are nearing completion of our follow-up work. | |
| | Education Funding Agency grant certification. | Grant certification audit. | This work will commence shortly after further guidance from the EFA has been received. | |
| | Liquid Logic and ContrOCC system implementation. | Advice and support. | As previously reported, the Internal Audit Service is represented on the project board and work has begun. | |
| | | | Input is being coordinated with work on the ACS project board. | |
| chools a | nd sixth forms | | | |
| | School reviews. | Whole-school reviews. | Work has been completed as follows: | |
| | | | School type Number of Level of assurance | |
| | | | audits Full Substantial Limited None | |
| | | | High school 4 0 4 0 0 | |
| | | | Primary school 16 0 13 2 1 | |
| | | | Primary school 10 0 13 2 1 Special school 0 0 0 0 0 0 | |
| | | | Special school00000Nursery school00000 | |
| | | | Nursery school 0 0 0 0 0 0 Total 20 0 17 2 1 | |
| | | | | |
| | | | We will follow up all recommendations where we gave a school limited or no accurance in 2012/12. Schools | |
| | Follow-up of school reviews. | Follow-up review. | We will follow up all recommendations where we gave a school limited or no assurance in 2012/13. Schools who have not made satisfactory progress will be reported to the School Improvement Challenge Board. | |
| | Thematic review - schools with public sports | Thematic review | We have completed this audit and our findings will be shared with all schools with sports facilities during | |
| | facilities. | Thematic review | | |
| | | | September 2013. | |
| | Thematic reviews - nunit referral units schools | Thematic review | We are planning to undertake three thematic reviews during the year. The areas severed may be changed | |
| | Thematic reviews – pupil referral units, schools | | We are planning to undertake three thematic reviews during the year. The areas covered may be changed | |
| | opening their own bank account and online | | depending on the risks and new challenges facing schools, but it is currently planned to cover pupil referral units, schools opening their own back assount and online payments. | |
| | payments. | | units, schools opening their own bank account and online payments. | |

| Control | Audit review | Audit scope | Comments | Assurance |
|------------|---|-------------------------------------|---|-----------|
| Environm | ent | | | |
| | Controls over one-team working, focussed on the | RACE-based review. | Work is due to commence in September 2013. | |
| | Highways Service. | | | |
| | Disposal of scrap metal – issues arising from | RACE-based review. | This review has not yet begun. | |
| | 2012/13. | | | |
| | Waste contract performance measures. | RACE-based review. | This review has recently started and we are working with the council's private finance partner to assess the | |
| | | | adequacy of its reporting controls. | |
| | Schools' premises management framework. | RACE-based re-review. | This review has not yet begun. | |
| | Corporate premises management framework – | RACE-based re-review. | This review has not yet begun. | |
| | overall arrangements. | | | |
| | Development control – section 106. | RACE-based re-review. | This review has not yet begun. | |
| | Highways asset management including corporate manslaughter. | Follow-up of agreed action plan. | This review has not yet begun. | |
| | Winter highways information management system. | Follow-up of agreed action plan. | This review has not yet begun. | |
| | Grant audit: Citizen Rail. | Grant certification audit. | This vork in on-going; we are actively involved in supporting the preparation of an appropriate claim, and in | |
| | Grant addit. Citizen Nan. | | certifying expenditure in accordance with EU requirements. | |
| | Grant audit: CIVINET. | Grant certification audit. | Work has commenced on this claim. | |
| | Grant audit: ENVIREO. | Grant certification audit. | Work will commence in October 2013. | |
| | Grant audit: Growth Point. | Grant certification audit. | This claim was completed in May 2013 and minor issues were resolved prior to submission. | |
| | Grant audit: Interreg IVB SusStations (NWE). | Grant certification audit. | Work will commence in October 2013. | |
| | Grant audit: Local Transport Capital | Grant certification audit. | We are discussing the audit requirements for this claim with service management. | |
| Lancashir | e County Commercial Group | | | |
| | Building cleaning. | RACE-based review. | This work is almost complete. | |
| | Payroll and additional payments – local | RACE-based review. | The scope for this work will be developed in the forthcoming months. | |
| | arrangements. | | | |
| | Food stocks in schools. | Follow-up of agreed action plan. | This work has not yet begun. | |
| | Catering income. | Follow-up of agreed action plan. | This work has not yet begun. | |
| | Bus service operators grant. | Grant certification audit. | This claim is made twice-yearly and the first claim has been made and certified. | |
| Economic | Development | | | |
| | Superfast broadband implementation and grant | RACE-based review. | Work has not yet begun on this review. | |
| | funding. | | | |
| | Intensive Business Start Ups grant. | Grant certification audit. | Work will commence in October 2013. | |
| Counter | r fraud service | | | |
| Counter f | raud | | | |
| | School income testing. | Compliance testing directed by data | This work has commenced and will identify schools that have not banked income for a particular period. | |
| | sensor meanic testing. | analysis. | | |
| | Review of expense payments. | Compliance testing directed by data | This work has commenced and our initial findings are being discussed with the HR team. | |
| | | analysis. | | |
| | Review of supplier payments. | Compliance testing directed by data | This work has commenced and will be completed during the third quarter of the year. | |
| | ······································ | analysis. | | |
| National I | raud Initiative | | | |
| | National Fraud Initiative testing. | Investigation of data matches. | In January 2013 we were provided with a number of data matches to investigate and are continuing to work | |
| | | | with a number of managers around the council to investigate these. | |
| Reactive v | vork | | | |
| | Responsive work to support management. | Individual investigations. | We have supported management, and continue to provide on-going support, on a number of investigations | |
| | | | and disciplinary procedures. | |

Page 430

Agenda Item 13

Audit and Governance Committee

Meeting to be held on 30 September 2013

Electoral Division affected:

All

Public Interest Disclosure Act 1998 (Whistleblowing Act) Summary 2012/13 (Appendix A refers)

Contact for further information:

Ian Rushworth, Audit Manager, County Treasurer's Directorate, (01772) 534779 Katie Dunne, Business Manager (Employee Relations), OCL, (01772) 535355

Executive Summary

This report summarises the complaints dealt with arising from the council's Whistleblowing Policy in the previous 12 months.

Recommendation

The Committee is asked to note the report.

Background

The Public Interest Disclosure Act, 1998, more commonly known as the 'Whistleblowing Act', requires employers to make arrangements which allow their employees to make complaints on serious matters without fear of victimisation.

The council's Whistleblowing Policy was revised and communicated to all staff on 9 March 2012. The current arrangements for publicising the policy include periodic news items in staff newsletters, the continued display of posters in council buildings and the intranet site.

The Whistleblowing arrangements do not override other existing statutory complaint arrangements and are only available to employees where serious or potentially serious matters are of concern. Complaints are expected to relate to:

- Conduct which is an offence or a breach of law
- Disclosures related to miscarriages of justice
- Health and Safety risks
- Damage to the environment
- Unauthorised use of public funds
- Possible fraud and corruption
- Sexual or physical abuse of clients
- Other unethical conduct

In the 12 months since our last report in May 2012 we have received 21 complaints which fall under the whistleblowing policy. Details of these complaints are shown at Appendix A. Historically there have been fluctuations from year to year in the number of complaints. The 21 complaints represent a significant increase on the 7 cases logged in the previous 12 months. This may be as a result of the policy being recommunicated and a number of high profile investigations.



Whistleblowers are directed to either the council's Internal Audit Service for complaints with a financial implication or to the council's Human Resources Service for other complaints.

Consultations

Not applicable.

Implications Not applicable.

Risk management Not applicable.

Local Government (Access to Information) Act 1985 List of Background Papers

PaperDateContact/Directorate/ExtReason for inclusion in Part II, if appropriate:

Page 432

Summary of whistleblowing cases June 2012 – May 2013

| Complaint | Date | Area | Nature of complaint | Source | Outcome | | |
|----------------------------------|------------|------|--|--------------------------------------|--|--|------------------------|
| Number | received | | | Named/ anon Caller/ letter/ email | Not upheld | Upheld | Under investigation |
| 170F (F = financial issue) | 01/06/2012 | ACS | Concerns over the provision of adult care by a private company | Named - caller | Concerns not substantiated | | |
| 171F | 11/06/2012 | Env | Selection of a contractor related to the employee | Named - caller | | The agency workers contract was cancelled with immediate effect | |
| 172F | 25/07/2012 | OCE | Inappropriate sharing of council data | Anon - letter | Concerns not substantiated | | |
| 173F | 11/09/2012 | Env | Management of a transport contract | Named - letter | Concerns not substantiated | | |
| 174G (G = general issue) | 22/10/2012 | LCCG | Lack of support for employees and inept management – a number of concerns were raised | Anon - caller | | Partially substantiated – additional support put in place to support the manager. | |
| 175G | 20/11/2012 | Env | Concern that an employee on sick leave was not actually sick | Anon - letter | Concerns not substantiated due to a lack of evidence but informally raised with employee. | | |
| 176G | 03/12/2012 | LCCG | Concern that someone who had taken VR had been re-employed contrary to the VR policy | Anon - letter | | Upheld and policy applied – casual employment of worker ended. | |

Summary of whistleblowing cases June 2012 – May 2013

| 177G | 11/12/2012 | CYP | Conduct of two | Anon - letter | | Upheld and dealt | |
|------|------------|--------|---------------------------|----------------|---------------|-------------------|-------------------|
| | | | employees having a | | | with via internal | |
| | | | heated argument at work | | | procedures | |
| 178G | 12/12/2012 | ACS | Complaint about | Anon – letter | | | Investigation |
| | | | potential misuse of email | | | | ongoing |
| | | | system by 2 colleagues | | | | |
| 179G | 12/12/2012 | ACS | Complaint by partner | Anon – letter | Concerns not | | |
| | | | organisation about the | | substantiated | | |
| | | | attitude/ language | | | | |
| | | | towards service users by | | | | |
| | | | employees | | | | |
| 180F | 17/12/2012 | CYP - | Inappropriate | Anon - letter | | Upheld and | |
| | | School | expenditure by school | | | advice provided | |
| | | | with firms linked to | | | to improve the | |
| | | | senior staff | | | controls | |
| 181F | 22/01/2013 | Env | Conduct of employee in | Anon - letter | Concerns not | | |
| | | | the workplace | | substantiated | | |
| 182F | 27/01/2013 | Env | Concerns that Highways | Anon – letter | Concerns not | | |
| | | | staff performing private | | substantiated | | |
| | | | work in works time | | | | |
| 183F | 14/02/2013 | Env | Excessive overtime claims | Anon – caller | | | Initial enquiries |
| | | | and use of vehicles at | | | | completed, |
| | | | weekends and evenings | | | | further |
| | | | by Highways staff | | | | investigation |
| | | | | | | | work planned |
| 184G | 25/02/2013 | CYP | Conduct of employee | Named - caller | Concerns not | | |
| | | | attending work under the | | substantiated | | |
| | | | influence of alcohol | | | | |
| 185G | 25/02/2013 | Not | Complaint about bullying | Named – caller | Concerns not | | |
| | | stated | of colleague by another | | substantiated | | |
| | | | employee | | | | |
| 186F | 04/03/2013 | CYP - | Misuse of funds by | Anon – letter/ | | | Initial enquiries |

Summary of whistleblowing cases June 2012 – May 2013

| | | School | headteacher at a school | caller | | completed, further investigation work planned |
|------|------------|-----------------|--|---------------|--|--|
| 187F | 04/03/2013 | CYP – School | Misuse of public equipment at a school for private work | Anon – letter | Insufficient evidence to warrant any further investigation work | |
| 188G | 23/03/2013 | CYP – School | Complaint about health and safety and recruitment practices within a school | Named - email | Complaint withdrawn | |
| 189F | 02/04/2013 | Env | Selection of a contractor for Highways work | Anon – letter | Concerns not substantiated | |
| 190G | 11/05/2013 | CYP - School | Complaint about the recruitment of employee within a school | Anon - email | Concerns not substantiated | |

Page 436